

Fort William First Nation  
Consolidated Financial Statements  
For the year ended March 31, 2024

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## Independent Auditor's Report

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To the Chief and Council of Fort William First Nation:

### Qualified Opinion

We have audited the consolidated financial statements of Fort William First Nation and its entities (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2024, and the consolidated statements of operations, and surplus, re-measurement gains, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2024, and the results of its consolidated operations, re-measurement gains, changes in its net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Qualified Opinion

The Summary of Significant Accounting Policies describes the tangible capital asset policy with respect to the First Nation's tangible capital assets. For fiscal years commencing on or after January 1, 2009, Section 3150, Tangible Capital Assets, of the Public Sector Accounting Board Handbook requires that tangible capital assets be capitalized and amortized over their estimated useful lives. The First Nation has not fully adopted these recommendations. Although the First Nation has recognized certain tangible capital assets and amortization as of the date of consolidated financial statement preparation, the First Nation has not gathered the necessary information to be in a position to recognize and disclose a complete inventory of any of its major classes of tangible capital assets. As a result, we have been unable to determine whether any adjustments to the amounts recorded are necessary for the years ended March 31, 2024 and 2023. The audit opinion on the consolidated financial statements for the year ended March 31, 2023 was modified accordingly because of the possible effects of this limitation in scope.

Effective April 1, 2022, the First Nation was required to adopt PS 3280 Asset Retirement Obligations which requires the recognition of legal obligations associated with the retirement of tangible capital assets by public sector entities. Management has not completed its assessment of the tangible capital assets for potential asset retirement obligations. As a result, it is not possible to quantify the impact of this departure from Canadian public sector accounting standards on expenses and annual surplus for the years ended March 31, 2024 and 2023, tangible capital assets and the asset retirement obligation as at March 31, 2024 and 2023, and accumulated surplus as at April 1 and March 31 for both the 2024 and 2023 years.

### **Basis for Qualified Opinion (Cont'd)**

As more fully described in Note 15 to the consolidated financial statements, management has excluded the current year and prior years' property tax liabilities in the accompanying consolidated financial statements. Failure to include the taxes as a liability is not in accordance with Canadian public sector accounting standards. Had the liabilities been recorded the consolidated surplus for the year would have decreased by \$1,188,100 (2023 - \$1,174,027), capital assets would have been increased by \$1,188,553 (2023 - \$1,188,553), accounts payable would have been increased by \$11,842,866 (2023 - \$10,654,766), disputed property taxes receivable would have been decreased by \$10,093,491 (2023 - \$10,066,611) and the consolidated accumulated surplus would have been decreased by \$20,747,804 (2023 - \$19,532,824). The audit opinion on the consolidated financial statements for the year ended March 31, 2023 was modified because of the effects of this departure from Canadian public sector accounting standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### **Other Matter**

The consolidated financial statement for the year ended March 31, 2023 were audited by another auditor who expressed a Qualified Opinion on those statements on September 11, 2024 for the reasons described in the Basis for Qualified opinion paragraph.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the First Nation as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Cont'd)**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Thunder Bay, Ontario

January 13, 2025

*MNP LLP*

Chartered Professional Accountants

Licensed Public Accountants

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## Fort William First Nation Management's Statement of Responsibility for Financial Reporting

March 31, 2024

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The accompanying consolidated financial statements of Fort William First Nation are the responsibility of management and have been approved by the Chief and Council.

These consolidated financial statements have been prepared by management in accordance with generally accepted accounting principles for governments in Canada as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The consolidated financial statements have been audited by MNP LLP in accordance with Canadian auditing standards on behalf of the members. MNP LLP have access to financial management of Fort William First Nation and meet when required.

  
\_\_\_\_\_  
Chief  
\_\_\_\_\_  
Councillor

## Fort William First Nation Consolidated Statement of Financial Position

| March 31  | 2024                  | 2023                  |
|---|-----------------------|-----------------------|
| <b>Financial assets</b>                                   |                       |                       |
| Cash (Note 2)   | \$ 62,428,809         | \$ 53,345,008         |
| Temporary investments (Note 4)                            | 10,573,085            | 6,928,007             |
| Accounts receivable (Note 5)                              | 2,785,100             | 4,398,222             |
| Due from Band members (Note 5)                            | 98,812                | 58,217                |
| Due from government and government organizations (Note 6) | 8,666,676             | 7,357,787             |
| Due from Bamkushwada Limited Partnership (Note 14)        | 1,500,000             | -                     |
| Trust funds held by federal government (Note 7)           | 6,390,412             | 5,093,814             |
| Inventory   | 313,520               | 341,834               |
| Portfolio investments (Note 14)                           | 1,407                 | 1,307                 |
| Investments in government business enterprises (Note 22)  | 2,259,914             | 2,082,767             |
| Investments in government business partnerships (Note 23) | 2,225,394             | 2,209,665             |
|   | <b>97,243,129</b>     | <b>81,816,628</b>     |
| <b>Liabilities</b>  |                       |                       |
| Accounts payable and accruals (Note 8)                    | 9,768,635             | 9,867,270             |
| Due to government and government organizations (Note 9)   | 7,892,709             | 5,871,328             |
| Tenant deposits   | 33,333                | 33,333                |
| Deferred revenue (Note 10)                                | 11,150,945            | 10,490,278            |
| Long term debt (Note 11)                                  | 7,573,113             | 5,618,806             |
| Amounts held in trust for minors (Note 12)                | 15,459,009            | 17,555,561            |
|   | <b>51,877,744</b>     | <b>49,436,576</b>     |
| <b>Net financial assets</b>                               | <b>45,365,385</b>     | <b>32,380,052</b>     |
| <b>Non-financial assets</b>                               |                       |                       |
| Prepaid expenses  | 672,236               | 92,563                |
| Land claim costs  | 352,010               | 349,592               |
| Tangible capital assets (Note 13)                         | 24,347,582            | 25,626,902            |
| Community and youth trust accounts (Notes 4 and 12)       | 97,097,410            | 98,907,170            |
| Disputed property taxes receivable (Note 15)              | 10,093,491            | 10,066,611            |
|   | <b>132,562,729</b>    | <b>135,042,838</b>    |
| <b>Accumulated surplus and re-measurement gains</b>       |                       |                       |
| Accumulated surplus (Note 16)                             | 160,420,122           | 157,286,532           |
| Accumulated re-measurement gains                          | 17,507,992            | 10,136,358            |
|   | <b>\$ 177,928,114</b> | <b>\$ 167,422,890</b> |

On behalf of the Band:

 Chief

 Councillor

The accompanying notes are an integral part of these consolidated financial statements.

## Fort William First Nation

### Consolidated Statement of Operations and Surplus

| For the year ended March 31                               | 2024                  | 2023                  |
|---|-----------------------|-----------------------|
| Revenue   |                       |                       |
| Indigenous Services Canada (Note 10)                      | \$ 12,757,606         | \$ 12,714,403         |
| Canada Mortgage and Housing Corporation Subsidy (Note 10) | 181,748               | 90,000                |
| Ministry of Indigenous Affairs (Note 10)                  | 85,000                | 149,088               |
| Ministry of Education (Note 10)                           | 108,021               | 110,344               |
| Ministry of Environment (Note 10)                         | 11,230                | -                     |
| Ministry of Community and Social Services (Note 10)       | 2,534,933             | 2,375,260             |
| Ministry of Health (Note 10)                              | 191,333               | 200,188               |
| Ministry of Transportation (Note 10)                      | 41,250                | 41,250                |
| Ministry of Attorney General (Note 10)                    | 100,000               | 84,656                |
| Other revenue (Note 24)                                   | 13,334,520            | 10,525,777            |
| Investment income   | 4,875,255             | 3,764,094             |
| Gain on sale of investments                               | 1,965,927             | 2,800,155             |
| Lottery Fund revenue                                      | 1,717,723             | 1,198,640             |
|   | <u>37,904,546</u>     | <u>34,053,855</u>     |
| Expenses (Note 25)  |                       |                       |
| Administration and governance                             | 961,885               | 976,465               |
| Public works  | 1,861,584             | 1,788,297             |
| Education   | 5,477,255             | 5,491,737             |
| Social Services and employment development                | 4,686,977             | 3,742,718             |
| Economic development                                      | 956,165               | 949,968               |
| Health  | 1,554,447             | 1,122,405             |
| Covid-19 response   | 242,752               | 2,080,896             |
| Lands   | 161,269               | 167,696               |
| Family well-being   | 1,912,630             | 1,704,223             |
| Bingo   | 3,802,730             | 3,566,708             |
| Housing   | 1,044,563             | 1,049,106             |
| Property management                                       | 2,253,923             | 2,055,523             |
| OFNLP fund  | 1,550,887             | 1,397,138             |
| Youth, social development and restorative justice         | 234,425               | 302,923               |
| Arena   | 1,098,384             | 1,059,069             |
| Trust funds   | 6,971,080             | 5,982,330             |
|   | <u>34,770,956</u>     | <u>33,437,202</u>     |
| Surplus for the year                                      | 3,133,590             | 616,653               |
| Accumulated surplus, beginning of year                    | 157,286,532           | 156,669,879           |
| Accumulated surplus, end of year                          | <u>\$ 160,420,122</u> | <u>\$ 157,286,532</u> |

The accompanying notes are an integral part of these consolidated financial statements.



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## Fort William First Nation Consolidated Statement of Re-Measurement Gains

| For the year ended March 31                          | 2024                | 2023                 |
|--|---------------------|----------------------|
| Accumulated re-measurement gains, beginning of year  | <u>\$10,136,358</u> | <u>\$ 17,078,911</u> |
| Unrealized gains (losses) attributable to:           |                     |                      |
| Community and youth trust accounts                   | 9,337,561           | (4,142,398)          |
| Amounts reclassified to the statement of operations: |                     |                      |
| Community and youth trust accounts                   | <u>(1,965,927)</u>  | <u>(2,800,155)</u>   |
| Accumulated re-measurement gains, end of year        | <u>\$17,507,992</u> | <u>\$ 10,136,358</u> |

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The accompanying notes are an integral part of these consolidated financial statements.

## Fort William First Nation Consolidated Statement of Change in Net Financial Assets

| For the year ended March 31   | 2024                 | 2023                 |
|---|----------------------|----------------------|
| Annual surplus  | \$ 3,133,590         | \$ 616,653           |
| Acquisition of tangible capital assets                                    | (946,683)            | (525,104)            |
| Amortization of tangible capital assets                                   | 2,226,003            | 2,988,033            |
|   | <u>4,412,910</u>     | <u>3,079,582</u>     |
| Change in disputed property tax receivable                                | (26,880)             | (116,380)            |
| Change in prepaid expenses  | (579,673)            | (7,851)              |
| Change in land claim costs  | (2,418)              | -                    |
| Change in community and youth trust accounts                              | 1,809,760            | 8,878,277            |
|   | <u>1,200,789</u>     | <u>8,754,046</u>     |
| Change in net financial assets<br>excluding net remeasurement gain (loss) | 5,613,699            | 11,833,628           |
| Net remeasurement gain (loss)   | <u>7,371,634</u>     | <u>(6,942,553)</u>   |
| Net change in financial assets  | 12,985,333           | 4,891,075            |
| Net financial assets, beginning of year                                   | <u>32,380,052</u>    | <u>27,488,977</u>    |
| Net financial assets, end of year   | <u>\$ 45,365,385</u> | <u>\$ 32,380,052</u> |

The accompanying notes are an integral part of these consolidated financial statements.

## Fort William First Nation Consolidated Statement of Cash Flows

| For the year ended March 31   | 2024                 | 2023                 |
|---|----------------------|----------------------|
| Cash flows from operating activities  |                      |                      |
| Surplus for the year  | \$ 3,133,590         | \$ 616,653           |
| Adjustment for capital and investment transactions included in operations             |                      |                      |
| Amortization  | 2,226,003            | 2,988,033            |
| Income from government business enterprises   | (177,147)            | (247,231)            |
| Income from government business partnerships  | (15,729)             | (13,265)             |
|   | <u>5,166,717</u>     | <u>3,344,190</u>     |
| Increase in non-cash working capital components (Note 17)                             | (1,126,856)          | 472,987              |
|   | <u>4,039,861</u>     | <u>3,817,177</u>     |
| Cash provided by (used in) financing activities                                       |                      |                      |
| Repayment of long-term debt   | (322,725)            | (1,856,558)          |
| Advances of long-term debt  | 2,277,032            | -                    |
|   | <u>1,954,307</u>     | <u>(1,856,558)</u>   |
| Cash provided by (used in) investment activities                                      |                      |                      |
| Net purchases and disposals of investments held in community and youth trust accounts | 9,181,394            | 1,935,724            |
| Investment in government business partnerships  | -                    | (100,000)            |
| Advances to government business partnerships  | -                    | (272,703)            |
| Advances to Bamkushwada Limited Partnership   | (1,500,000)          | -                    |
|   | <u>7,681,394</u>     | <u>1,563,021</u>     |
| Cash provided by (used in) capital activities   |                      |                      |
| Purchase of tangible capital assets   | (946,683)            | (525,104)            |
| Net cash and cash equivalents increase during the year                                | 12,728,879           | 2,998,536            |
| Cash and cash equivalents, beginning of year  | 60,273,015           | 57,274,479           |
| Cash and cash equivalents, end of year  | <u>\$ 73,001,894</u> | <u>\$ 60,273,015</u> |
| Represented by  |                      |                      |
| Cash  | \$ 62,428,809        | \$ 53,345,008        |
| Temporary investments   | <u>10,573,085</u>    | <u>6,928,007</u>     |
|   | <u>\$ 73,001,894</u> | <u>\$ 60,273,015</u> |

The accompanying notes are an integral part of these consolidated financial statements.

# Fort William First Nation

## Notes to Consolidated Financial Statements

March 31, 2024

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### 1. Significant Accounting Policies

**Basis of Financial Statements** These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments, as recommended by the Public Sector Accounting Board, and include all organizations, operations and activities that are:

- a) accountable for the administration of their financial affairs and resources directly to the First Nation, or
- b) are owned or controlled by the First Nation.

**Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenues, expenses and accumulated surplus of the reporting entity. The reporting entity is comprised of all organizations which are owned or controlled by the First Nation. These financial statements include:

- Fort William First Nation Boundary Claim Trust
- Fort William First Nation Specific Claim Housing Trust
- Fort William First Nation Consulting Inc.
- Fort William First Nation Construction Corporation
- Fort William First Nation Development Corporation
- Fort William First Nation Land Development Trust
- 1401354 Ontario Ltd
- 1526045 Ontario Ltd.
- Fort William First Nation Grand Trunk Pacific Railway Claim Minors Trust
- Fort William First Nation Holdings Inc.
- Fort William First Nation Holdings LP

Investments in Government Business Enterprises are recorded using the modified equity method. Under the modified equity method, the business enterprise's accounting principles are not adjusted to conform with those of the First Nation.

- Fort William First Nation owns 100% of Anemki Mountain Business Trust which is considered a Government Business Enterprise and is recorded using the modified equity method and inter organizational transactions are not eliminated.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 1. Significant Accounting Policies (cont'd)

**Reporting Entity (cont'd)** Investments in Business Partnerships are recorded using the modified equity method. Under the modified equity method, the business partnership's accounting principles are not adjusted to conform with those of the First Nation.

- Fort William First Nation owns 100% of Fort William First Nation Holdings LP, which holds a 25% interest in Lot 251-3 Development LP. Therefore, Lot 251-3 Development LP is considered a Business Partnership and is recorded using the modified equity method and inter organizational transactions are not eliminated.

- Fort William First Nation holds a 50% interest in Wiigiwaaganag LP. Therefore, Wiigiwaaganag LP is considered a Business Partnership and is recorded using the modified equity method and inter organizational transactions are not eliminated.

**Cash and Cash Equivalents** Cash and cash equivalents consist of cash on hand, bank balances, bank overdrafts and short-term highly liquid investments with maturities of three months or less.

**Inventories** Raw materials inventories are stated at the lower of cost and net realizable value. Cost is determined on the weighted average cost method.

**Tangible Capital Assets** Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis commencing once the asset is available for productive use as follows:

|                                       |   |          |
|---------------------------------------|---|----------|
| First Nation housing                  | - | 28 years |
| Infrastructure                        | - | 20 years |
| Non-subsidized buildings              | - | 20 years |
| Automotive                            | - | 10 years |
| Fire and general equipment            | - | 10 years |
| Other equipment                       | - | 5 years  |
| Assets under capital lease obligation | - | 10 years |

Tangible capital assets under construction, development or that have been removed from service are not amortized until they are available to be put into service.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 1. Significant Accounting Policies (cont'd)

#### Tangible Capital Assets (cont'd)

Subsidized housing supported by CMHC long term debt is amortized at a rate equivalent to the long term debt principal repayment.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

#### Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable. Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose. Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

#### Replacement Reserves

Under the terms of agreements with Canada Mortgage and Housing Corporation, the Replacement Reserve for housing is to be credited in varying amounts annually until it accumulates to a maximum amount plus accumulated interest. These funds along with accumulated interest, must be held in separate bank accounts and may only be used as approved by Canada Mortgage and Housing Corporation.

#### Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. Actual results could differ from management's best estimates as additional information becomes available in the future.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

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### 1. Significant Accounting Policies (cont'd)

#### Financial Instruments

The First Nation classifies its financial instruments as either fair value or amortized cost. The First Nation's accounting policy for each category is as follows:

##### Fair Value

This category includes equity instrument quoted in an active market. The First Nation has designated its bond portfolio that would otherwise be classified into the amortized cost category at fair value as the First Nation manages and reports performance of it on a fair value basis.

They are initially recognized at cost and subsequently carried at fair value. Unrealised changes in the fair value on investments are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Interest and dividends attributable to these financial instruments are reported in the statement of operations.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

##### Amortized Cost

This category includes cash, accounts receivable, due from band members, due from government and government organizations, trust funds held by federal government, investments in and advances to corporations, accounts payable and accrued liabilities, due to government and government organizations, tenant deposits, amounts held in trust for minors, bank loans, and term debt. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 2. Cash

|   | 2024                | 2023                 |
|---|---------------------|----------------------|
| Restricted cash                             |                     |                      |
| Youth funds in trust                        | \$ 1,310,437        | \$ 1,740,641         |
| Boundary claim trust                        | 3,982,210           | 385,100              |
| Boundary claim interest                     | 26,939,589          | 23,885,124           |
| Specific housing trust                      | 28,692              | 37,845               |
| Low rental trust                            | 118,470             | 112,418              |
| GTP claim trust                             | 23,048              | 16,153               |
| GTP funds                                   | 17,824,117          | 16,913,649           |
| Fort William First Nation Consulting Inc.   | 1,064               | 1,064                |
| Fort William First Nation Development Corp. | 9,020               | 9,020                |
| Unrestricted cash                           | 12,192,162          | 10,243,994           |
|   | <u>\$62,428,809</u> | <u>\$ 53,345,008</u> |

### 3. Financial Instruments

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying values shown below.

|  | 2024       |                |               |
|--|------------|----------------|---------------|
|  | Fair Value | Amortized Cost | Total         |
| Cash   | \$ -       | \$ 62,428,809  | \$ 62,428,809 |
| Accounts Receivable                              | -          | 2,785,100      | 2,785,100     |
| Temporary investments                            | 10,573,085 | -              | 10,573,085    |
| Community and youth trust accounts               | 97,097,410 | -              | 97,097,410    |
| Due from Band members                            | -          | 98,812         | 98,812        |
| Due from government and government organizations | -          | 8,666,676      | 8,666,676     |
| Trust funds held by federal government           | -          | 6,390,412      | 6,390,412     |
| Investments in and advances to corporations      | -          | 4,486,715      | 4,486,715     |
| Due from Bamkushwada Limited Partnership         | -          | 1,500,000      | 1,500,000     |
| Accounts payable and accruals                    | -          | 9,768,635      | 9,768,635     |
| Due to government and government organizations   | -          | 7,892,709      | 7,892,709     |
| Tenant deposits                                  | -          | 33,333         | 33,333        |
| Amounts held in trust for minors                 | -          | 15,459,009     | 15,459,009    |
| Long term debt                                   | -          | 7,573,113      | 7,573,113     |



## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 3. Financial Instruments (cont'd)

|  | 2023       |                |               |
|--|------------|----------------|---------------|
|  | Fair Value | Amortized Cost | Total         |
| Cash   | \$ -       | \$ 53,382,267  | \$ 53,382,267 |
| Accounts Receivable                              | -          | 4,398,222      | 4,398,222     |
| Temporary investments                            | 6,928,007  | -              | 6,928,007     |
| Deposits   | -          | -              | -             |
| Community and youth trust accounts               | 99,094,744 | -              | 99,094,744    |
| Due from Band members                            | -          | 58,217         | 58,217        |
| Due from government and government organizations | -          | 7,357,787      | 7,357,787     |
| Trust funds held by federal government           | -          | 5,093,814      | 5,093,814     |
| Investments in and advances to corporations      | -          | 4,293,469      | 4,293,469     |
| Accounts payable and accruals                    | -          | 9,867,270      | 9,867,270     |
| Due to government and government organization    | -          | 5,871,328      | 5,871,328     |
| Tenant deposits                                  | -          | 33,333         | 33,333        |
| Amounts held in trust for minors                 | -          | 17,555,561     | 17,555,561    |
| Long term debt                                   | -          | 5,618,806      | 5,618,806     |

Investments and Community and youth trust accounts consist of equity and debt instruments. These accounts include Government of Canada, Provincial and Corporate bonds of \$8,752,190 (2023 - \$8,385,806).

Maturity profile of bonds held is as follows:

|                | 2024          |              |               |               |              |
|----------------|---------------|--------------|---------------|---------------|--------------|
|                | Within 1 year | 2 to 5 years | 6 to 10 years | Over 10 years | Total        |
| Carrying Value | \$ 292,645    | \$ 2,753,350 | \$ 3,333,725  | \$ 2,372,470  | \$ 8,752,190 |
| Percentage     | 3%            | 31%          | 38%           | 27%           |              |

  

|                | 2023          |              |               |               |              |
|----------------|---------------|--------------|---------------|---------------|--------------|
|                | Within 1 year | 2 to 5 years | 6 to 10 years | Over 10 years | Total        |
| Carrying Value | \$ 797,941    | \$ 2,415,021 | \$ 2,160,219  | \$ 3,012,625  | \$ 8,385,806 |
| Percentage     | 10%           | 29%          | 26%           | 36%           |              |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

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### 3. Financial Instruments (cont'd)

#### Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and equity risk.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

#### Currency Risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The First Nation is exposed to currency risk through foreign investments purchased and sold in foreign currencies. Approximately 41% (2023 - 36%) of the First Nation's portfolio investments are in a foreign currency and converted to Canadian dollars at year-end.

The First Nation considers this risk to be acceptable and therefore does not hedge its foreign exchange rate risks. There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

#### Interest Rate Risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The First Nation is exposed to this risk through its interest bearing investments, bank loans and long term debt.

The First Nation holds long-term debt with a variable interest rate which involves risks of default on interest and principal and price changes due to, without limitation, such factors as interest rates and general economic conditions.

The First Nation structures its finances so as to stagger the maturities of debt, thereby minimizing exposure to interest rate fluctuations.

The First Nation's bond portfolio has interest ranging from 2.10% to 5.97% (2023 - 2.15% to 4.95%) with maturities ranging from June 15, 2024 to December 1, 2051 (2023 - May 1, 2023 to December 1, 2051).

At March 31, 2024, a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of bonds of \$87,522 (2023 - \$83,858). A 1% fluctuation in interest rates would have an estimated impact on interest expense related to the First Nation's Bank loans of \$75,919 (2023 - \$56,439)

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

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## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

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### 3. Financial Instruments (cont'd)

#### Credit Risk

Credit risk is the risk of financial loss to the First Nation if a debtor fails to make payments of interest and principal when due. Other than the impairment of receivables disclosed in Note 5, it is management's opinion that the First Nation is not exposed to significant credit risk.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

#### Equity Risk

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The First Nation is exposed to this risk through its equity holdings within its investment portfolio. At March 31, 2024 a 10% movement in the stock markets with all other variables held constant would have an estimated effect on the fair values of the First Nation's equities of \$9,485,188 (2023 - \$9,338,572).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

#### Liquidity Risk

Liquidity risk is the risk that the First Nation will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the First Nation will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The organization is exposed to this risk mainly in respect of its accounts payable and long-term debt. Unless otherwise noted, the expected cash outflows are within one year.

The First Nation's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash flows to fund its operations and to meet its liabilities when due, under both normal and stressed conditions. The First Nation maintains a portion of its invested assets in liquid securities. The organization also maintains certain credit facilities, which can be drawn upon as needed.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 3. Financial Instruments (cont'd)

#### Financial Instrument Fair Value Measurement

The following table provides an analysis of financial instruments that are measured at fair value, using a fair value hierarchy of levels 1, 2 and 3. The levels reflect the significance of the inputs used in making the fair value measurements, as described below:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level 3 - Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

| 2024                               |                      |                      |          |                       |
|------------------------------------|----------------------|----------------------|----------|-----------------------|
|                                    | Level 1              | Level 2              | Level 3  | Total                 |
| Temporary investments              | \$ 7,839,676         | \$ 2,733,409         | -        | \$10,573,085          |
| Community and youth trust accounts | 97,097,410           | -                    | -        | 97,097,410            |
|                                    | <u>\$104,937,086</u> | <u>\$ 2,733,409</u>  | <u>-</u> | <u>\$107,670,495</u>  |
| 2023                               |                      |                      |          |                       |
|                                    | Level 1              | Level 2              | Level 3  | Total                 |
| Temporary investments              | \$ 4,422,033         | \$ 2,505,974         | -        | \$ 6,928,007          |
| Community and youth trust accounts | 82,408,041           | 16,499,129           | -        | 98,907,170            |
|                                    | <u>\$ 86,830,074</u> | <u>\$ 19,005,103</u> | <u>-</u> | <u>\$ 105,835,177</u> |

There were no transfers of financial instruments between fair value hierarchy levels during the year.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 4. Investments

|   | 2024          | 2023          |
|---|---------------|---------------|
| a) Investments held in Account #2802196 are as follows: |               |               |
| Fixed Income Securities:                                |               |               |
| Money Market Funds                                      | \$ -          | \$ 604,574    |
| Bond Funds (920,209 Units)                              | 10,355,479    | 10,605,929    |
|   | 10,355,479    | 11,210,503    |
| b) Investments held in Account #2802197 are as follows: |               |               |
| Cash Equivalents:                                       |               |               |
| Treasury Bills  |               |               |
| (1,976,000 Units, maturing                              |               |               |
| between May 9, 2024 - November 4, 2024)                 | 1,950,609     | 1,390,388     |
| Money Market Funds                                      | -             | 2,079,032     |
| Fixed Income Securities:                                |               |               |
| Bond Funds (863,001 Units)                              | 9,169,123     | 8,747,248     |
| Equity Securities:                                      |               |               |
| Canadian Common Stocks (145,413 Units)                  | 8,968,244     | 9,429,612     |
| Foreign Common Stocks (226,336 Units)                   | 19,712,359    | 17,178,205    |
|   | 39,800,335    | 38,824,485    |
| c) Investments held in Account #2802198 are as follows: |               |               |
| Cash Equivalents:                                       |               |               |
| Money Market Funds (10 Units, cost \$10)                | 100           | 2,025,319     |
| Short Term Deposit                                      |               |               |
| (1,291,000 Units, Maturing between                      |               |               |
| April 5, 2024 - May 14, 2024)                           | 1,280,869     | 1,486,282     |
| Fixed Income Securities:                                |               |               |
| Canada Bonds  |               |               |
| (2,226,000 Units, 2.1% - 3.55%, Maturing                |               |               |
| between June 15, 2024 - September 15, 2032)             | 2,162,165     | 1,284,901     |
| Provincial Bonds  |               |               |
| (5,308,000 Units, 2.3% - 3.75%, Maturing                |               |               |
| between June 1, 2025 - December 1, 2051)                | 4,780,783     | 3,651,031     |
| Corporate Bonds   |               |               |
| (1,875,000 Units, 2.23% - 5.97%, Maturing               |               |               |
| between May 29, 2026 - October 15, 2035)                | 1,809,242     | 3,449,874     |
| Equity Securities:                                      |               |               |
| Canadian Common Stocks (142,542 Units)                  | 9,611,346     | 8,658,271     |
| Foreign Common Stocks (214,499 Units)                   | 18,876,139    | 16,850,771    |
|   | 38,520,644    | 37,406,449    |
|   | \$ 88,676,458 | \$ 87,441,437 |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

4. Investments (cont'd)

|   | 2024                  | 2023                  |
|---|-----------------------|-----------------------|
| Balance Forward   | \$ 88,676,458         | \$87,441,437          |
| d) Investments held in Account #2802200 are as follows: |                       |                       |
| Cash Equivalents:                                       |                       |                       |
| Treasury Bills  |                       |                       |
| (490,000 Units, maturing                                |                       |                       |
| between April 25, 2024 - June 20, 2024)                 | 483,635               | 527,728               |
| Mutual Funds:   |                       |                       |
| Bond Funds (594,192 Units)                              | 6,313,111             | 6,161,973             |
| Canadian Equity Class (28,068 Units)                    | 2,190,670             | 2,355,597             |
| Canada Fund (7,981 Units)                               | 724,477               | 686,455               |
| International Equity Fund (37,767 Units)                | 2,572,864             | 2,354,655             |
| U.S. Equity Fund (28,617 Units)                         | 2,642,858             | 2,243,676             |
|   | <u>14,927,615</u>     | <u>14,330,084</u>     |
| Interest Bearing accounts, Specific Housing Trust       | 1,333,013             | 1,557,682             |
| Other   | <u>2,733,409</u>      | <u>2,505,974</u>      |
|   | <u>\$ 107,670,495</u> | <u>\$ 105,835,177</u> |

The investments listed above are included on the statement of financial position as follows:

|                                    | 2024                  | 2023                  |
|------------------------------------|-----------------------|-----------------------|
| Temporary investments              | \$ 10,573,085         | \$ 6,928,007          |
| Community and youth trust accounts | <u>97,097,410</u>     | <u>98,907,170</u>     |
|                                    | <u>\$ 107,670,495</u> | <u>\$ 105,835,177</u> |

The investments arise from the consolidation of the Fort William First Nation Boundary Claim and Specific Claim Housing Trusts fully controlled by the First Nation as follows:

|   | 2024                 | 2023                 |
|---|----------------------|----------------------|
| Temporary investments                                 |                      |                      |
| Fort William First Nation Boundary Claim Trust        | \$ 7,839,676         | \$ 4,422,033         |
| Other   | <u>2,733,409</u>     | <u>2,505,974</u>     |
|   | <u>\$ 10,573,085</u> | <u>\$ 6,928,007</u>  |
| Investments held in trust for the Community and Youth | <u>\$ 97,097,410</u> | <u>\$ 98,907,170</u> |

## Fort William First Nation

### Notes to Consolidated Financial Statements

March 31, 2024

#### 5. Accounts Receivables

|                                 | 2024                | 2023                |
|---------------------------------|---------------------|---------------------|
| Due from members                |                     |                     |
| Rents receivable                | \$ 184,182          | \$ 150,804          |
| Other receivables               | 714,551             | 598,991             |
| Allowance for doubtful accounts | (799,921)           | (691,578)           |
|                                 | <u>\$ 98,812</u>    | <u>\$ 58,217</u>    |
| Due from non-members            |                     |                     |
| Other receivables               | \$ 5,344,477        | \$ 6,545,456        |
| Allowance for doubtful accounts | (2,559,377)         | (2,147,234)         |
|                                 | <u>\$ 2,785,100</u> | <u>\$ 4,398,222</u> |

#### 6. Due from Government and Government Organizations

|   | 2024                | 2023                |
|---|---------------------|---------------------|
| Government of Canada                      |                     |                     |
| Indigenous Services Canada                | \$ 4,850,575        | \$ 4,320,338        |
| Canada Mortgage and Housing Corporation   | 481,029             | 309,255             |
| Province of Ontario                       |                     |                     |
| Ministry of Community and Social Services | -                   | 57,622              |
| Ministry of Education                     | 261,189             | 208,144             |
| Ministry of Energy                        | 101,722             | 101,722             |
| Ministry Of Health                        | 125,975             | -                   |
| Ministry of Indigenous Affairs            | 512,885             | 45,824              |
| Ministry of Transportation                | 369,788             | 327,517             |
| Other                                     |                     |                     |
| Anishinabek Nation                        | 1,215,982           | 1,587,102           |
| Dilico Ojibway Child and Family Services  | 1,011,754           | 664,486             |
|   | <u>8,930,899</u>    | <u>7,622,010</u>    |
| Allowance for doubtful accounts           | (264,223)           | (264,223)           |
|   | <u>\$ 8,666,676</u> | <u>\$ 7,357,787</u> |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 7. Trust Funds Held by Federal Government

|         | March 31,<br>2023   | Additions<br>2024   | Withdrawals<br>2024 | March 31,<br>2024   |
|---------|---------------------|---------------------|---------------------|---------------------|
| Revenue | \$ 4,706,448        | \$ 1,296,598        | \$ -                | \$ 6,003,046        |
| Capital | 387,366             | -                   | -                   | 387,366             |
|         | <u>\$ 5,093,814</u> | <u>\$ 1,296,598</u> | <u>\$ -</u>         | <u>\$ 6,390,412</u> |

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

### 8. Accounts Payable and Accruals

|                | 2024                | 2023                |
|----------------|---------------------|---------------------|
| Trade payables | \$ 3,627,800        | \$ 4,943,393        |
| Due to members | 6,140,835           | 4,923,877           |
|                | <u>\$ 9,768,635</u> | <u>\$ 9,867,270</u> |

### 9. Due to Government and Government Organizations

|                       | 2024                | 2023                |
|-----------------------|---------------------|---------------------|
| Federal government    |                     |                     |
| Receiver General      | \$ 161,121          | \$ 183,767          |
| Repayable to funders  | 5,930,350           | 3,954,713           |
| Provincial government |                     |                     |
| Repayable to funders  | 1,801,238           | 1,732,848           |
|                       | <u>\$ 7,892,709</u> | <u>\$ 5,871,328</u> |



## Fort William First Nation

### Notes to Consolidated Financial Statements

March 31, 2024

#### 10. Deferred Revenue and Government Transfers

|                 | Balance<br>March 31,<br>2023 | Funding<br>Received<br>2024 | Funding<br>Repayable<br>2024 | Revenue<br>Recognized<br>2024 | Balance<br>March 31,<br>2024 |
|-----------------|------------------------------|-----------------------------|------------------------------|-------------------------------|------------------------------|
| Federal         |                              |                             |                              |                               |                              |
| Government      |                              |                             |                              |                               |                              |
| Indigenous      |                              |                             |                              |                               |                              |
| Services Canada | \$ 8,353,086                 | \$15,080,668                | \$ (252,745)                 | \$12,757,606                  | \$10,423,403                 |
| CMHC            | -                            | 258,474                     | -                            | 181,748                       | 76,726                       |
|                 | <u>8,353,086</u>             | <u>15,339,142</u>           | <u>(252,745)</u>             | <u>12,939,354</u>             | <u>10,500,129</u>            |
| Provincial      |                              |                             |                              |                               |                              |
| Government      |                              |                             |                              |                               |                              |
| Ministry of     |                              |                             |                              |                               |                              |
| Indigenous      |                              |                             |                              |                               |                              |
| Affairs         | 714,935                      | 920,595                     | (1,450,485)                  | 85,000                        | 100,045                      |
| Ministry of     |                              |                             |                              |                               |                              |
| Education       | -                            | 108,021                     | -                            | 108,021                       | -                            |
| Ministry of     |                              |                             |                              |                               |                              |
| Health          | -                            | 315,076                     | (123,743)                    | 191,333                       | -                            |
| Ministry of     |                              |                             |                              |                               |                              |
| Community and   |                              |                             |                              |                               |                              |
| Social Services | 4,414                        | 2,534,933                   | -                            | 2,534,933                     | 4,414                        |
| Ministry of     |                              |                             |                              |                               |                              |
| Transportation  | -                            | 41,250                      | -                            | 41,250                        | -                            |
| Ministry of     |                              |                             |                              |                               |                              |
| Environment     | 13,500                       | -                           | (2,270)                      | 11,230                        | -                            |
| Ministry of     |                              |                             |                              |                               |                              |
| Attorney        |                              |                             |                              |                               |                              |
| General         | -                            | 100,000                     | -                            | 100,000                       | -                            |
|                 | <u>732,849</u>               | <u>4,019,875</u>            | <u>(1,576,498)</u>           | <u>3,071,767</u>              | <u>104,459</u>               |
| Other           |                              |                             |                              |                               |                              |
| Lottery fund    |                              |                             |                              |                               |                              |
| revenue         | -                            | 1,717,723                   | -                            | 1,717,723                     | -                            |
| Other (Note 24) | 1,404,343                    | 12,748,942                  | (272,408)                    | 13,334,520                    | 546,357                      |
| Investment      |                              |                             |                              |                               |                              |
| income          | -                            | 6,841,182                   | -                            | 6,841,182                     | -                            |
|                 | <u>1,404,343</u>             | <u>21,307,847</u>           | <u>(272,408)</u>             | <u>21,893,425</u>             | <u>546,357</u>               |
|                 | <u>\$ 10,490,278</u>         | <u>\$10,666,864</u>         | <u>\$ (2,101,651)</u>        | <u>\$37,904,546</u>           | <u>\$11,150,945</u>          |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 11. Long Term Debt

|   | 2024                | 2023                |
|---|---------------------|---------------------|
| Non-Profit Housing Program - Lynx Court<br>Canada Mortgage and Housing Corporation loan, repayable<br>at \$4,546 per month including interest at 3.81%,<br>secured by land and buildings and guaranteed by<br>Indigenous Services Canada, due August 2037 | \$ 575,338          | \$ 607,608          |
| Non-Profit Housing Program - 8 Unit<br>Canada Mortgage and Housing Corporation loan, repayable<br>at \$6,683 per month including interest at 4.07%,<br>secured by land and buildings and guaranteed by<br>Indigenous Services Canada, due February 2043   | 1,063,408           | 1,099,392           |
| Non-Profit Housing Program - 11 Unit<br>Canada Mortgage and Housing Corporation loan, repayable<br>at \$11,708 per month including interest at 3.78%,<br>secured by land and buildings and guaranteed by<br>Indigenous Services Canada, due February 2049 | 2,279,309           | -                   |
| Land Claims<br>Indigenous Services Canada loan, due on settlement of<br>outstanding land claims against the Government of<br>Canada (unless otherwise stated in the claim<br>settlement agreement)  | 289,074             | 289,074             |
| Ontario Native Affairs loan, due on settlement of<br>outstanding land claims against the Province of Ontario<br>(unless otherwise stated in the claim settlement<br>agreement)  | 114,602             | 114,602             |
| Equipment<br><br>RBC - Lagoon Project Loan, repayable at \$14,147 per<br>month including interest at 3.92%, due November 29,<br>2024  | 1,992,921           | 2,074,780           |
|   | <u>\$ 6,314,652</u> | <u>\$ 4,185,456</u> |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 11. Long Term Debt (cont'd)

|  | 2024                | 2023                |
|--|---------------------|---------------------|
| Balance Forward  | \$ 6,314,652        | \$ 4,185,456        |
| RBC - Vehicle Lease, repayable at \$4,213 per month<br>including interest at 3.96%, due December 2024                | 37,279              | 85,582              |
| RBC - Waysaya Building Loan, repayable at \$4,489 per<br>month including interest at 3.92%, due November 29,<br>2024 | 471,971             | 503,638             |
| RBC - Term Loan, repayable at \$19,423 per month<br>including interest at 6.77%, due April 2024                      | 469,298             | -                   |
| RBC - Equipment Lease, repayable at \$3,150 per month<br>including interest at 7.20%, due November 2028              | 147,156             | -                   |
| RBC - Equipment Lease, repayable at \$4,380 per month<br>including interest at 3.97%, due November 2026              | 132,757             | 179,044             |
| RBC - Term Loans   | -                   | 665,086             |
|  | <u>\$ 7,573,113</u> | <u>\$ 5,618,806</u> |

Of the remaining long term debt, principal payments due in the next five years and thereafter are as follows:

| Year       | Amount              |
|------------|---------------------|
| 2025       | \$ 3,145,740        |
| 2026       | 155,728             |
| 2027       | 169,769             |
| 2028       | 140,612             |
| 2029       | 146,159             |
| Thereafter | <u>3,815,105</u>    |
|            | <u>\$ 7,573,113</u> |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 12. Youth Trust Accounts

As part of the Specific Claim Housing Trust, Loch Lomond and Neebing agreements, all members of Fort William First Nation on the voting day for each respective claim were entitled to receive one time "per capita" payments. All members alive but under the age of 18 on the voting day for each respective claim are not entitled to receive this payment until they reach the age of 18. The Trust has established individual interest-bearing trust bank accounts with the RBC Royal Bank for each member under 18. Once members reach the age of 18, they are entitled to receive the "per capita" payments plus interest that has accrued in their trust bank accounts. For those members under the age of 18, this one time payment was deposited into the pre-existing individual interest bearing trust accounts with the Royal Bank of Canada.

As part of the Boundary Claim Settlement Trust there was a one time "per capita" distribution to members of \$25,000. For those members who were under the age of 18 at the date of the distribution, these monies are held by the Fort William First Nation Boundary Claim Settlement Trust until such time as the member reaches the age of 18. These monies will be distributed to the members as they achieve the age of 18 at the principal amount plus interest calculated at the bank rate plus one percent.

As part of the Grand Trunk Pacific Railway Claim Settlement, a one time "per capita" distribution of \$35,000 per member was declared. For those members who were under the age of 18 at the date of the declaration, these monies are to be held in trust by Fort William First Nation until such time as the member reaches the age of 18. At that time, the \$35,000 distribution is to be paid to each of the minors. At the conclusion of eighteen years from the date of settlement, all investment income earned by the First Nation, net of any holding costs, are to be distributed to the minors on a pro-rata basis calculated based on the time that their monies were held in trust.

The balances payable on these claims at year end are listed below:

|  | 2024                 | 2023                 |
|--|----------------------|----------------------|
| Specific Claim Housing Trust                       | \$ 1,395,232         | \$ 1,628,677         |
| Boundary Claim Settlement Trust                    | 3,458,777            | 4,271,884            |
| Grand Trunk Pacific Railway Claim Settlement Trust | 10,605,000           | 11,655,000           |
|  | <u>\$ 15,459,009</u> | <u>\$ 17,555,561</u> |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 13. Tangible Capital Assets

|  | 2024                |                             | 2023                 |                             |
|--|---------------------|-----------------------------|----------------------|-----------------------------|
|  | Cost                | Accumulated<br>Amortization | Cost                 | Accumulated<br>Amortization |
| First Nation housing                           | \$13,182,888        | \$ 5,484,376                | \$ 12,370,982        | \$ 5,254,674                |
| Infrastructure                                 | 26,705,009          | 17,027,259                  | 26,705,009           | 16,229,512                  |
| Buildings                                      | 40,157,854          | 38,186,947                  | 40,157,854           | 37,330,474                  |
| Automotive, fire and<br>general equipment      | 7,166,018           | 5,412,611                   | 6,867,744            | 5,080,182                   |
| Other equipment                                | 668,313             | 659,205                     | 668,313              | 649,552                     |
| Vacant land                                    | 2,377,076           | -                           | 2,377,076            | -                           |
| Construction in progress -<br>Capital projects | 860,822             | -                           | 1,024,318            | -                           |
|  | <u>\$91,117,980</u> | <u>\$66,770,398</u>         | <u>\$ 90,171,296</u> | <u>\$ 64,544,394</u>        |
| Net book value                                 |                     | <u>\$ 24,347,582</u>        |                      | <u>\$ 25,626,902</u>        |

Construction in progress are projects which are carried at cost until completion at which time the projects are capitalized. Cost includes all direct costs relating to these projects, as well as interest on debt and overhead costs that can be clearly identified as relating to these projects.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 14. Portfolio Investments and Related Party Balances and Transactions

Advances outstanding at year end are non-interest bearing, unsecured with no specific terms of repayment unless otherwise noted.

|  | 2024         | 2023     |
|--|--------------|----------|
| Shares   |              |          |
| Shares in various corporations                   | \$ 1,000     | \$ 1,000 |
| Ontario First Nations (2008) Limited Partnership | 1            | 1        |
| Oshki-Aki Limited Partnership                    | 100          | 100      |
| Supercom Industries Ltd.                         | 100          | 100      |
| Supercom Industries Limited Partnership          | 1            | 1        |
| Gwayakocchigewin GP Inc.                         | 1            | 1        |
| Gwayakocchigewin Limited Partnership             | 100          | 100      |
| OFN Asset Management GP Corp                     | 1            | 1        |
| OFN Sovereign Wealth Limited Partnership         | 1            | 1        |
| Bamkushwada General Partner Inc.                 | 1            | 1        |
| Bamkushwada Limited Partnership                  | 1            | 1        |
| Wiigiiwaaganag General Partner Inc.              | 100          | -        |
| Total investments                                | \$ 1,407     | \$ 1,307 |
|  | 2024         | 2023     |
| Due from Bamkushwada Limited Partnership         | \$ 1,500,000 | \$ -     |

During the year, the First Nation earned consulting and management revenues totaling \$400,000 from Bamkushwada Limited Partnership and \$1,100,000 from a third party, East-West Tie Limited Partnership. East-West Tie Limited Partnership agreed to advance the \$1,100,000 to Bamkushwada Limited Partnership for the closing of Bamkushwada Limited Partnership's purchase of shares of East-West Tie Limited Partnership. The amount is unsecured and interest-free, and will be repaid with no set repayment terms by East-West Tie Limited Partnership via reductions in future distributions to Bamkushwada Limited Partnership.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 15. Contingent Liabilities

In 1999 the Corporation of the City of Thunder Bay returned approximately 1,100 acres of land that had previously been expropriated in 1905 to Fort William First Nation. Since that time, the City of Thunder Bay has been assessing municipal property taxes on the returned lands. As of March 31, 2024, property taxes owing to the Corporation of the City of Thunder Bay, including interest and penalties, amounted to \$11,842,866 (2023 - \$10,654,766). This amount continues to increase with all subsequent tax assessments, as well as, with interest and penalties accruing monthly.

The First Nation is disputing the taxes charged, as management does not believe the lands have ever left reserve status, and as such, are not subject to municipal taxation.

In 2004, the First Nation applied for an interlocutory injunction to restrain the City of Thunder Bay from collecting unpaid taxes until such time as a decision is rendered regarding the status of the lands; however the court ruled against the injunction.

Had the above mentioned liabilities been recorded, the balances in these consolidated financial statements would have changed as follows:

#### Consolidated statement of operations

|  |                     |
|--|---------------------|
| Surplus for the year                       | \$ 3,133,590        |
| Adjustment for property taxes not recorded | <u>(1,188,100)</u>  |
| Adjusted surplus for the year              | <u>\$ 1,945,490</u> |

#### Consolidated statement of financial position

|   |                      |
|---|----------------------|
| Capital assets reported   | \$ 24,347,582        |
| Addition for property taxes on vacant land                              | <u>1,188,553</u>     |
| Adjusted capital asset balance  | <u>\$ 25,536,135</u> |
| Accounts payable and accruals as reported                               | \$ 9,768,635         |
| Property taxes, including penalties and interest, not recorded          | <u>11,842,866</u>    |
| Adjusted accounts payable and accruals balance                          | <u>\$ 21,611,501</u> |
| Disputed property taxes receivable as reported                          | \$ 10,093,491        |
| Tenants' payments applied against payable in excess of payable recorded | <u>(10,093,491)</u>  |
| Adjusted disputed property taxes receivable balance                     | <u>\$ -</u>          |

## Fort William First Nation

### Notes to Consolidated Financial Statements

March 31, 2024

#### 15. Contingent Liabilities (cont'd)

The First Nation is a party to a claim relating to the band member listing as it pertains to the "per capita" distributions resulting from various claim settlements. The First Nation does not expect the resolution of this matter to have any material adverse effect on the financial position or results of operations of the First Nation. No provision has been provided for in these financial statements as the outcome and measurement are uncertain. Any liability that may be incurred related to this matter will be expensed in the year that it becomes determinable.

#### 16. Accumulated Surplus

The First Nation segregates its accumulated surplus in the following categories:

|  | 2024           | 2023           |
|--|----------------|----------------|
| Fund balances                            |                |                |
| Unrestricted                             |                |                |
| Equity in Anemki Mountain Business Trust | \$ 2,266,900   | \$ 1,859,290   |
| Equity in tangible capital assets        | 24,347,582     | 25,626,902     |
| Fund balance - General (Note 18)         | 27,800,960     | 24,234,900     |
|  | 54,415,442     | 51,721,092     |
| Restricted                               |                |                |
| Boundary Claim Settlement Trust          | 73,829,196     | 74,876,789     |
| Unspent Boundary Trust investment income | 18,185,664     | 18,554,789     |
| Grand Trunk Pacific Railway Minors Trust | 3,553,107      | 2,953,291      |
| Equity Specific Claim Housing Trust      | (37,924)       | (37,136)       |
| Replacement reserves - other             | 846,468        | 725,972        |
| Equity Revenue Trust                     | 6,003,046      | 4,706,448      |
| Equity Capital Trust                     | 387,366        | 387,366        |
| Replacement Reserve - CMHC               | 164,609        | 150,416        |
| Replacement Reserve - CMHC               | 47,113         | 39,473         |
| Replacement Reserve - CMHC               | 23,503         | 7,003          |
| Equity in Rama Trust                     | 3,500          | 3,500          |
| Fund balance - Lottery Reserve           | 2,999,032      | 3,197,529      |
|  | 106,004,680    | 105,565,440    |
| Accumulated surplus                      | \$ 160,420,122 | \$ 157,286,532 |



## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 17. Changes in Non-Cash Working Capital Components

|  | 2024                  | 2023              |
|--|-----------------------|-------------------|
| Inventory  | \$ 28,314             | \$ 81,987         |
| Trust funds held by federal government                 | (1,296,598)           | (1,059,865)       |
| Land claim costs                                       | (2,418)               | -                 |
| Due from government and other government organizations | (1,308,889)           | (408,109)         |
| Accounts receivable                                    | 1,613,122             | (172,657)         |
| Due from Band members                                  | (40,595)              | 111,610           |
| Disputed property taxes receivable                     | (26,880)              | (116,380)         |
| Prepaid expenses                                       | (579,673)             | (7,851)           |
| Accounts payable and accruals                          | (98,635)              | 1,175,562         |
| Due to government and other government organizations   | 2,021,381             | 219,147           |
| Amounts held in trust for minors                       | (2,096,552)           | (1,805,821)       |
| Deferred revenue                                       | 660,667               | 2,439,515         |
| Portfolio investments                                  | (100)                 | 15,849            |
|  | <u>\$ (1,126,856)</u> | <u>\$ 472,987</u> |

### 18. General Fund Balance

A portion of this balance includes surpluses or deficits from funds contributed by government agencies. Such surpluses or deficits may be subject to recovery or repayment by the contributing agencies, depending on the terms and conditions of the relevant contribution agreements. These potential liabilities or recoveries are estimated and accrued on an annual basis.

### 19. Member Distributions

Included in Trust Funds expense is per capita distributions to members as approved by Chief and Council. These distributions were as follows:

|  | 2024                | 2023                |
|--|---------------------|---------------------|
| Christmas distribution at \$35 per member            | \$ 35               | \$ 35               |
| Christmas distribution at \$50 per member            | -                   | 106,250             |
| Boundary Claim payment at \$500 per member           | 500                 | 500                 |
| Boundary Claim payment at \$600 per member           | -                   | 600                 |
| Boundary Claim payment at \$950 per member           | -                   | 2,498,500           |
| Boundary Claim payment at \$1,500 per member         | 4,023,000           | -                   |
| 55 plus payment at \$50 per member                   | -                   | 32,900              |
| 55 plus payment at \$100 per member                  | -                   | -                   |
| Accrued interest on Boundary Claim payment to minors | 141,000             | 142,500             |
|  | <u>\$ 4,164,535</u> | <u>\$ 2,781,285</u> |

Trust Funds department information is also included in Note 25, Segmented Information.

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## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

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### 20. Guarantees

The First Nation has guaranteed bank loans for Band members in the amount of \$1,433,683 (2023 - \$1,205,276).

The First Nation has guaranteed the bank financing for Anemki Mountain Business Trust up to a maximum of \$100,000 (2023 - \$100,000).

The First Nation has a letter of credit for the Ministry of Finance - Alcohol and Gaming up to a maximum of \$120,000 (2023 - \$120,000).

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### 21. Comparative Figures

Certain of the comparative figures presented in the accompanying consolidated financial statements have been reclassified to conform with the current year's presentation.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 22. Investments in Government Business Enterprises

Fort William First Nation's investments in government business enterprises consist of the following:

|                                | 2024                | 2023                |
|--------------------------------|---------------------|---------------------|
| Anemki Mountain Business Trust |                     |                     |
| Investment                     | \$ 100              | \$ 100              |
| Advances                       | 2,259,814           | 2,082,667           |
|                                | <u>\$ 2,259,914</u> | <u>\$ 2,082,767</u> |

The First Nation's investments in Anemki Mountain Business Trust, are included in these financial statements using financial information of Anemki Mountain Business Trust prepared as of December 31, 2023, covering the period January 1, 2023 to December 31, 2023.

The following table presents condensed financial information for these commercial enterprises:

|                              | (Unaudited)<br>Anemki Mountain<br>Business Trust - 100% |                     |
|------------------------------|---|---------------------|
|                              | 2023  | 2022                |
| Cash                         | \$ 1,537,301  | \$ 1,256,426        |
| Accounts receivable          | 116,684   | 86,952              |
| Tangible capital assets      | 1,095,589   | 1,141,238           |
| Other assets                 | 54,246  | 52,807              |
| Total assets                 | <u>\$ 2,803,820</u>                                     | <u>\$ 2,537,423</u> |
| Accounts payable             | \$ 136,009  | \$ 70,977           |
| Long-term debt               | 1,938,881   | 2,111,452           |
| Other liabilities            | 3,046   | 1,515               |
| Total liabilities            | <u>2,077,936</u>  | <u>2,183,944</u>    |
| Equity                       | <u>725,884</u>  | <u>353,479</u>      |
| Total liabilities and equity | <u>\$ 2,803,820</u>                                     | <u>\$ 2,537,423</u> |
| Revenue                      | \$ 673,992  | \$ 666,552          |
| Expenses                     | <u>334,992</u>  | <u>362,267</u>      |
| Net income                   | <u>\$ 339,000</u>                                       | <u>\$ 304,285</u>   |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 23. Investments in Government Business Partnerships

Fort William First Nation's investments in government business enterprises and government business partnerships consist of the following:

|                          | 2024                | 2023                |
|--------------------------|---------------------|---------------------|
| Lot 251-3 Development LP |                     |                     |
| Investment               | \$ 1,835,000        | \$ 1,835,000        |
| Advances                 | 14,913              | 1,962               |
| Wiigiiwaaganag LP        |                     |                     |
| Investment               | 100,000             | 100,000             |
| Advances                 | 275,481             | 272,703             |
|                          | <u>\$ 2,225,394</u> | <u>\$ 2,209,665</u> |

The First Nation's investments in Lot 251-3 Development LP and Wiigiiwaaganag LP, are included in these financial statements using financial information of Lot 251-3 Development LP and Wiigiiwaaganag LP prepared as of December 31, 2023, covering the period January 1, 2023 to December 31, 2023.

The following table presents condensed financial information for these commercial enterprises:

|                              | (Unaudited)                    |                     | (Unaudited)             |                     |
|------------------------------|--------------------------------|---------------------|-------------------------|---------------------|
|                              | Lot 251-3 Development LP - 25% |                     | Wiigiiwaaganag LP - 50% |                     |
|                              | 2023                           | 2022                | 2023                    | 2022                |
| Cash                         | \$ 45,383                      | \$ 34,444           | \$ 25,205               | \$ 26,599           |
| Accounts receivable          | 2,985                          | 3,060               | 18,474                  | 8,593               |
| Tangible capital assets      | 1,843,418                      | 1,843,418           | 1,329,692               | 1,352,369           |
| Other assets                 | 4,282                          | 1,801               | 8,766                   | 8,271               |
| Total assets                 | <u>\$ 1,896,068</u>            | <u>\$ 1,882,723</u> | <u>\$ 1,382,137</u>     | <u>\$ 1,395,832</u> |
| Accounts payable             | \$ 12,278                      | \$ 12,031           | \$ 19,083               | \$ 12,681           |
| Long-term debt               | -                              | -                   | 959,029                 | 974,470             |
| Other liabilities            | -                              | -                   | 9,442                   | -                   |
| Total liabilities            | <u>12,278</u>                  | <u>12,031</u>       | <u>987,554</u>          | <u>987,151</u>      |
| Equity                       | <u>1,883,789</u>               | <u>1,870,692</u>    | <u>394,583</u>          | <u>408,681</u>      |
| Total liabilities and equity | <u>\$ 1,896,067</u>            | <u>\$ 1,882,723</u> | <u>\$ 1,382,137</u>     | <u>\$ 1,395,832</u> |
| Revenue                      | \$ 186,658                     | \$ 184,380          | \$ 195,964              | \$ 35,939           |
| Expenses                     | 40,460                         | 37,866              | 184,389                 | 33,133              |
| Net income                   | <u>\$ 146,198</u>              | <u>\$ 146,514</u>   | <u>\$ 11,575</u>        | <u>\$ 2,806</u>     |

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

### 24. Other Revenue

|  | 2024                 | 2023                 |
|--|----------------------|----------------------|
| Rental operations  | \$ 3,231,726         | \$ 2,974,176         |
| Supercom Industries LP                                     | 500,000              | 250,000              |
| Dilico Anishinahek Family Care                             | 347,268              | 337,153              |
| Anishinabek Nation   | 1,141,916            | 842,009              |
| Bingo revenue  | 3,697,050            | 3,412,077            |
| Equipment rentals and construction revenue                 | 369,329              | 258,241              |
| Interest   | 1,507,929            | 940,276              |
| Income from investments in government business enterprises | 187,267              | 238,215              |
| Income from investments in business partnerships           | 146,052              | 146,367              |
| Other  | 2,205,983            | 1,127,263            |
|  | <u>\$ 13,334,520</u> | <u>\$ 10,525,777</u> |

### 25. Segmented Information

Fort William First Nation is a diversified community that provides a wide range of services to its members. For management reporting purposes the Fort William First Nation's operations and activities are organized and reported by Program. Programs were created for the purpose of recording specific activities to attain certain objectives in accordance with specific regulations, restrictions or limitations. The services are provided by several entities of Fort William First Nation. The activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed.

#### Administration and Governance

Includes those activities relating to the overall management of the Fort William First Nation organization, including the activities of Administration, Chief and Council and communications.

#### Public Works

Includes the activities relating to the planning and maintenance of community infrastructure, including roads, water, wastewater, fire protection, sanitation and heavy equipment.

#### Education

Includes the activities that provide education to band members for primary and secondary schooling and sponsorship to attend post secondary institutions.

#### Social Services and Employment Development

Includes those activities that provide supports to band members that are aimed at developing both the individual as well as the community, and includes those activities relating to skills development, employment training and summer employment programs.

#### Health

Includes the activities relating to the delivery of health and wellness programs to band members.

## Fort William First Nation Notes to Consolidated Financial Statements

March 31, 2024

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### 25. Segmented Information (cont'd)

#### Family Well-Being

Includes the activities relating to the deliver of band representative, family support, well-being, and violence prevention services, as well as child and family initiatives and residential school trauma support programs.

#### Economic Development

Includes activities relating to the development of business and investment opportunities for the band, including benefit agreements and joint-ventures.

#### Covid-19 Response

Includes those activities relating to the delivery of programs specifically addressing the response to the Covid-19 pandemic.

#### Lands

Includes the activities of the First Nation as it relates to reserve land management.

#### Property Management

Includes the activities relating to band owned properties including commercial rental properties and properties used to house band operations and programs.

#### Arena

Includes the activities related to the operation of the Fort William First Nation Arena comprised of two ice rinks and a fitness centre.

#### Bingo

Includes the activities relating to the Mountain Bingo Hall operations.

#### Housing

Includes the activities relating to the provision of rental housing and repairs and maintenance services to band members.

#### Youth, Social Development and Restorative Justice

Includes community wellness activities relating to youth, culture, recreation and restorative justice.

#### OFNLP Fund

Includes the programs funded by the Ontario First Nations Limited Partnership.

#### Trust Funds

Includes the operations of the Boundary Claim, Grand Trunk Pacific Railroad Minor Trusts and the expenditures funded by the Revenue Account.

For each segment separately reported, the segment revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The presentation by segment is based on the same accounting policies as described in the summary of significant accounting policies as described in Note 1. The segment results for the period are as follows:

## Fort William First Nation Notes to Consolidated Financial Statements

### 25. Segmented Information (cont'd)

| For the year ended March 31, 2024         | Administration<br>and<br>Governance | Public Works | Education    | Social Services<br>and Employment<br>Development | Economic<br>Development | Health       | Covid-19<br>Response | Lands      | Family<br>Well-Being | Subtotal      |
|---|-------------------------------------|--------------|--------------|--|-------------------------|--------------|----------------------|------------|----------------------|---------------|
| Revenue                                   |                                     |              |              |  |                         |              |                      |            |                      |               |
| Indigenous Services Canada - Operating    | \$ 742,423                          | \$ 602,840   | \$ 5,600,673 | \$ 1,236,997                                     | \$ 95,303               | \$ 1,112,224 | \$ 242,752           | \$ 70,000  | \$ 1,438,346         | \$ 11,141,558 |
| Ministry of Education                     | -                                   | -            | -            | -  | -                       | 108,021      | -                    | -          | -                    | 108,021       |
| Ministry of Environment                   | -                                   | -            | -            | -  | 11,230                  | -            | -                    | -          | -                    | 11,230        |
| Ministry of Indigenous Affairs            | -                                   | -            | -            | -  | 85,000                  | -            | -                    | -          | -                    | 85,000        |
| Ministry of Community and Social Services | -                                   | -            | -            | 2,534,933  | -                       | -            | -                    | -          | -                    | 2,534,933     |
| Ministry of Health and Long Term Care     | -                                   | -            | -            | 191,333  | -                       | -            | -                    | -          | -                    | 191,333       |
| Ministry of Transportation                | -                                   | 41,250       | -            | -  | -                       | -            | -                    | -          | -                    | 41,250        |
| Other revenue (transfers)                 | 2,234,284                           | 373,455      | 16,565       | 723,714  | 1,328,572               | 338,251      | -                    | 44,000     | 474,284              | 5,533,125     |
| Investment revenue                        | -                                   | -            | -            | -  | -                       | -            | -                    | 463,843    | -                    | 463,843       |
|   | 2,976,707                           | 1,017,545    | 5,617,238    | 4,686,977  | 1,508,875               | 1,558,496    | 242,752              | 577,843    | 1,912,630            | 20,099,063    |
| Expenses                                  |                                     |              |              |  |                         |              |                      |            |                      |               |
| Amortization                              | 29,965                              | 970,910      | 87,959       | -  | 1,092                   | 15,392       | -                    | -          | -                    | 1,105,318     |
| Bad debt (recovery)                       | (3,170)                             | -            | -            | -  | -                       | (3,852)      | -                    | -          | -                    | (7,022)       |
| Donations                                 | 44,489                              | -            | -            | -  | -                       | 915          | -                    | -          | -                    | 45,404        |
| General welfare assistance                | -                                   | -            | -            | 2,849,337  | -                       | -            | -                    | -          | -                    | 2,849,337     |
| Honorarium                                | 382,382                             | -            | -            | -  | -                       | 21,300       | -                    | -          | 150                  | 403,832       |
| Insurance                                 | -                                   | 35,079       | -            | -  | -                       | 1,391        | -                    | -          | -                    | 36,470        |
| Interdepartmental costs                   | (2,266,498)                         | (670,424)    | 758,656      | (246,011)  | 229,379                 | 63,017       | -                    | (103,149)  | 1,043,332            | (1,191,698)   |
| Interest and bank charges                 | 70,332                              | -            | -            | -  | -                       | -            | -                    | -          | -                    | 70,332        |
| Interest on long term debt                | 139,455                             | 11,675       | -            | -  | -                       | -            | -                    | -          | -                    | 151,130       |
| Per capita distribution (Note 19)         | -                                   | -            | -            | -  | -                       | -            | -                    | -          | -                    | -             |
| Repairs and maintenance                   | 105,459                             | 560,935      | 120,826      | 28,061   | 24,222                  | 4,302        | -                    | -          | -                    | 843,805       |
| Student allowances                        | -                                   | -            | 815,220      | -  | -                       | -            | -                    | -          | -                    | 815,220       |
| Supplies and service                      | 941,146                             | 80,929       | 142,350      | 1,082,519  | 150,305                 | 460,884      | 165,875              | 23,962     | 408,109              | 3,456,079     |
| Travel and transportation                 | 64,779                              | 124,739      | 20,046       | 68,215   | 14,392                  | 244,826      | -                    | 8,520      | 14,185               | 559,702       |
| Tuition                                   | -                                   | -            | 3,079,833    | -  | -                       | -            | -                    | -          | -                    | 3,079,833     |
| Utilities and telephone                   | 31,210                              | 56,051       | 1,629        | 9,556  | 5,345                   | 3,280        | -                    | -          | 13,652               | 120,723       |
| Wages and benefits                        | 1,422,336                           | 691,690      | 450,736      | 895,300  | 531,430                 | 742,992      | 76,877               | 231,936    | 433,202              | 5,476,499     |
|   | 961,885                             | 1,861,584    | 5,477,255    | 4,686,977  | 956,165                 | 1,554,447    | 242,752              | 161,269    | 1,912,630            | 17,814,964    |
| Surplus (deficit)                         | \$ 2,014,822                        | \$ (844,039) | \$ 139,983   | \$ -   | \$ 552,710              | \$ 4,049     | \$ -                 | \$ 416,574 | \$ -                 | \$ 2,284,099  |

## Fort William First Nation Notes to Consolidated Financial Statements

### 25. Segmented Information (cont'd)

| For the year ended March 31, 2024               | Balance<br>Forward | Bingo       | Housing    | Property<br>Management | OFNLP Fund | Youth, Social<br>Development and<br>Restorative Justice | Arena        | Trust Funds  | Total         |
|---|--------------------|-------------|------------|------------------------|------------|---|--------------|--------------|---------------|
| Revenue   |                    |             |            |                        |            |   |              |              |               |
| Indigenous Services Canada - Operating          | \$ 11,141,558      | \$ -        | \$ 987,213 | \$ 568,835             | \$ -       | \$ -  | \$ 60,000    | \$ -         | \$ 12,757,606 |
| Canada Mortgage and Housing Corporation Subsidy | -                  | -           | 181,748    | -                      | -          | -   | -            | -            | 181,748       |
| Ministry of Education                           | 108,021            | -           | -          | -                      | -          | -   | -            | -            | 108,021       |
| Ministry of Environment                         | 11,230             | -           | -          | -                      | -          | -   | -            | -            | 11,230        |
| Ministry of Indigenous Affairs                  | 85,000             | -           | -          | -                      | -          | -   | -            | -            | 85,000        |
| Ministry of Community and Social Services       | 2,534,933          | -           | -          | -                      | -          | -   | -            | -            | 2,534,933     |
| Ministry of Health and Long Term Care           | 191,333            | -           | -          | -                      | -          | -   | -            | -            | 191,333       |
| Ministry of Transportation                      | 41,250             | -           | -          | -                      | -          | -   | -            | -            | 41,250        |
| Other revenue                                   | 5,533,125          | 3,790,217   | 292,440    | 2,785,994              | -          | 136,425   | 796,319      | -            | 13,334,520    |
| Investment revenue                              | 463,843            | -           | -          | -                      | -          | -   | -            | 6,377,339    | 6,841,182     |
| Lottery Fund revenue                            | -                  | -           | -          | -                      | 1,717,723  | -   | -            | -            | 1,717,723     |
| Ministry of Attorney General                    | -                  | -           | -          | -                      | -          | 100,000   | -            | -            | 100,000       |
|   | 20,099,063         | 3,790,217   | 1,461,401  | 3,354,829              | 1,717,723  | 236,425   | 856,319      | 6,377,339    | 37,904,546    |
| Expenses  |                    |             |            |                        |            |   |              |              |               |
| Amortization                                    | 1,105,318          | 3,716       | 232,801    | 735,705                | -          | 42,959  | 105,504      | -            | 2,226,003     |
| Bad debt (recovery)                             | (7,022)            | -           | 31,296     | 340,528                | -          | -   | 1,377        | -            | 366,179       |
| Cash short                                      | -                  | 6,192       | -          | -                      | -          | -   | -            | -            | 6,192         |
| Donations                                       | 45,404             | 79,650      | -          | -                      | -          | 29,250  | -            | -            | 154,304       |
| General welfare assistance                      | 2,849,337          | -           | -          | -                      | -          | -   | -            | -            | 2,849,337     |
| Honorarium                                      | 403,832            | -           | -          | -                      | -          | 65,751  | -            | -            | 469,583       |
| Insurance                                       | 36,470             | -           | 20,034     | 93,531                 | -          | 1,838   | -            | -            | 151,873       |
| Interdepartmental costs                         | (1,191,698)        | 154,164     | (209,451)  | (534,438)              | 34,700     | (616,394)   | 33,926       | 2,125,713    | (203,478)     |
| Interest and bank charges                       | 70,332             | 9,033       | -          | -                      | -          | -   | -            | 376          | 79,741        |
| Interest on long term debt                      | 151,130            | -           | 114,432    | -                      | -          | -   | -            | -            | 265,562       |
| Per capita distribution (Note 19)               | -                  | -           | -          | -                      | -          | -   | -            | 4,163,885    | 4,163,885     |
| Repairs and maintenance                         | 843,805            | 55,798      | 563,900    | 618,154                | -          | 1,083   | 183,999      | -            | 2,266,739     |
| Prizes  | -                  | 2,730,505   | -          | -                      | -          | -   | -            | -            | 2,730,505     |
| Student allowances                              | 815,220            | -           | -          | -                      | -          | -   | -            | -            | 815,220       |
| Supplies and service                            | 3,456,079          | 326,761     | 32,668     | 332,654                | -          | 190,410   | 55,447       | 681,106      | 5,075,125     |
| Transfer cost                                   | -                  | -           | -          | -                      | 1,516,187  | -   | -            | -            | 1,516,187     |
| Travel and transportation                       | 559,702            | -           | 4,053      | -                      | -          | 2,682   | -            | -            | 566,437       |
| Tuition   | 3,079,833          | -           | -          | -                      | -          | -   | -            | -            | 3,079,833     |
| Utilities and telephone                         | 120,723            | 2,338       | 794        | 134,442                | -          | -   | 318,620      | -            | 576,917       |
| Wages and benefits                              | 5,476,499          | 434,573     | 254,036    | 533,347                | -          | 516,846   | 399,511      | -            | 7,614,812     |
|   | 17,814,964         | 3,802,730   | 1,044,563  | 2,253,923              | 1,550,887  | 234,425   | 1,098,384    | 6,971,080    | 34,770,956    |
| Surplus (deficit)                               | \$ 2,284,099       | \$ (12,513) | \$ 416,838 | \$ 1,100,906           | \$ 166,836 | \$ 2,000  | \$ (242,065) | \$ (593,741) | \$ 3,133,590  |



Fort William First Nation  
Notes to Consolidated Financial Statements

25. Segmented Information (cont'd)

| For the year ended March 31, 2023         | Administration<br>and Governance | Public Works | Education    | Social Services<br>and Employment<br>Development | Economic<br>Development | Health      | Covid-19<br>Response | Lands      | Family<br>Well-Being | Subtotal      |
|---|----------------------------------|--------------|--------------|--|-------------------------|-------------|----------------------|------------|----------------------|---------------|
| Revenue                                   |                                  |              |              |  |                         |             |                      |            |                      |               |
| Indigenous Services Canada - Operating    | \$ 696,609                       | \$ 553,155   | \$ 5,814,209 | \$ 515,272                                       | \$ 74,630               | \$ 776,387  | \$ 2,071,585         | \$ 28,300  | \$ 1,300,914         | \$ 11,831,061 |
| Ministry of Education                     | -                                | -            | -            | -  | -                       | 110,344     | -                    | -          | -                    | 110,344       |
| Ministry of Indigenous Affairs            | 14,573                           | -            | -            | 49,515   | 85,000                  | -           | -                    | -          | -                    | 149,088       |
| Ministry of Community and Social Services | -                                | -            | -            | 2,375,260  | -                       | -           | -                    | -          | -                    | 2,375,260     |
| Ministry of Health and Long Term Care     | -                                | -            | -            | 200,188  | -                       | -           | -                    | -          | -                    | 200,188       |
| Ministry of Transportation                | -                                | 41,250       | -            | -  | -                       | -           | -                    | -          | -                    | 41,250        |
| Other revenue                             | 603,014                          | 262,987      | 47,711       | 521,418  | 1,198,030               | 200,896     | 9,311                | 44,000     | 403,309              | 3,290,676     |
| Investment revenue                        | -                                | -            | -            | -  | -                       | -           | -                    | 254,820    | -                    | 254,820       |
|   | 1,314,196                        | 857,392      | 5,861,920    | 3,661,653  | 1,357,660               | 1,087,627   | 2,080,896            | 327,120    | 1,704,223            | 18,252,687    |
| Expenses                                  |                                  |              |              |  |                         |             |                      |            |                      |               |
| Amortization                              | 35,992                           | 1,042,889    | 69,524       | 1,092  | -                       | 17,168      | -                    | -          | -                    | 1,166,665     |
| Bad debt (recovery)                       | (185)                            | (6,070)      | 52,231       | -  | 47,553                  | 18,330      | -                    | -          | -                    | 111,859       |
| Donations                                 | 74,242                           | -            | -            | -  | -                       | -           | -                    | -          | -                    | 74,242        |
| General welfare assistance                | -                                | -            | -            | 2,785,106  | -                       | -           | -                    | -          | -                    | 2,785,106     |
| Honorarium                                | 415,245                          | -            | -            | 500  | -                       | -           | -                    | -          | -                    | 415,745       |
| Insurance                                 | -                                | 35,554       | -            | -  | -                       | 1,627       | -                    | -          | -                    | 37,181        |
| Interdepartmental costs                   | (2,250,512)                      | (717,019)    | 609,834      | (1,161,322)                                      | 205,982                 | 60,546      | 1,020,605            | (116,933)  | 968,197              | (1,380,622)   |
| Interest and bank charges                 | 83,009                           | -            | -            | -  | -                       | -           | -                    | -          | -                    | 83,009        |
| Interest on long term debt                | 130,085                          | 12,741       | -            | -  | -                       | -           | -                    | -          | -                    | 142,826       |
| Per capita distribution (Note 19)         | -                                | -            | -            | -  | -                       | -           | -                    | -          | -                    | -             |
| Loss on disposal                          | -                                | -            | -            | -  | -                       | -           | -                    | -          | -                    | -             |
| Repairs and maintenance                   | 80,368                           | 493,132      | 145,087      | 27,774   | 3,448                   | 2,589       | -                    | -          | -                    | 752,398       |
| Student allowances                        | -                                | -            | 633,658      | -  | -                       | -           | 669,801              | -          | -                    | 1,303,459     |
| Supplies and service                      | 890,565                          | 75,931       | 139,092      | 883,942  | 190,442                 | 294,325     | 187,261              | 20,874     | 142,590              | 2,825,022     |
| Travel and transportation                 | 40,251                           | 103,169      | 17,691       | 36,215   | 5,310                   | 128,814     | -                    | 14,936     | 28,178               | 374,564       |
| Tuition                                   | -                                | -            | 3,381,948    | -  | -                       | -           | -                    | -          | -                    | 3,381,948     |
| Utilities and telephone                   | 30,723                           | 63,327       | 3,051        | 11,932   | 6,513                   | 2,610       | -                    | -          | 2,132                | 120,288       |
| Wages and benefits                        | 1,446,682                        | 684,643      | 439,621      | 1,157,479  | 490,720                 | 596,396     | 203,229              | 248,819    | 563,126              | 5,830,715     |
|   | 976,465                          | 1,788,297    | 5,491,737    | 3,742,718  | 949,968                 | 1,122,405   | 2,080,896            | 167,696    | 1,704,223            | 18,024,405    |
| Surplus (deficit)                         | \$ 337,731                       | \$ (930,905) | \$ 370,183   | \$ (81,065)                                      | \$ 407,692              | \$ (34,778) | \$ -                 | \$ 159,424 | \$ -                 | \$ 228,282    |

## Fort William First Nation Notes to Consolidated Financial Statements

### 25. Segmented Information (cont'd)

For the year ended March 31, 2023

|   | Balance<br>Forward | Bingo       | Housing      | Property<br>Management | OFNLP Fund   | Youth, Social<br>Development<br>and Restorative<br>Justice | Arena        | Trust Funds | Total         |
|---|--------------------|-------------|--------------|------------------------|--------------|--|--------------|-------------|---------------|
| Revenue   |                    |             |              |                        |              |  |              |             |               |
| Indigenous Services Canada                      | \$ 11,831,061      | \$ -        | \$ 463,538   | \$ 347,151             | \$ -         | \$ -   | \$ 72,653    | \$ -        | \$ 12,714,403 |
| Canada Mortgage and Housing Corporation Subsidy | -                  | -           | 90,000       | -                      | -            | -  | -            | -           | 90,000        |
| Ministry of Education                           | 110,344            | -           | -            | -                      | -            | -  | -            | -           | 110,344       |
| Ministry of Indigenous Affairs                  | 149,088            | -           | -            | -                      | -            | -  | -            | -           | 149,088       |
| Ministry of Community and Social Services       | 2,375,260          | -           | -            | -                      | -            | -  | -            | -           | 2,375,260     |
| Ministry of Health and Long Term Care           | 200,188            | -           | -            | -                      | -            | -  | -            | -           | 200,188       |
| Ministry of Transportation                      | 41,250             | -           | -            | -                      | -            | -  | -            | -           | 41,250        |
| Other revenue                                   | 3,290,676          | 3,471,112   | 291,693      | 2,638,351              | -            | 193,895  | 640,050      | -           | 10,525,777    |
| Investment revenue                              | 254,820            | -           | -            | -                      | -            | -  | -            | 6,309,429   | 6,564,249     |
| Lottery Fund revenue                            | -                  | -           | -            | -                      | 1,198,640    | -  | -            | -           | 1,198,640     |
| Ministry of Attorney General                    | -                  | -           | -            | -                      | -            | 84,656   | -            | -           | 84,656        |
|   | 18,252,687         | 3,471,112   | 845,231      | 2,985,502              | 1,198,640    | 278,551  | 712,703      | 6,309,429   | 34,053,855    |
| Expenses  |                    |             |              |                        |              |  |              |             |               |
| Amortization                                    | 1,166,665          | 5,274       | 316,474      | 1,268,931              | -            | 42,959   | 187,730      | -           | 2,988,033     |
| Bad debt  | 111,859            | -           | 65,352       | 37,826                 | -            | -  | (544)        | -           | 214,493       |
| Cash short                                      | -                  | 4,026       | -            | -                      | -            | -  | -            | -           | 4,026         |
| Donations                                       | 74,242             | 77,133      | -            | -                      | -            | 21,800   | -            | -           | 173,175       |
| General welfare assistance                      | 2,785,106          | -           | -            | -                      | -            | -  | -            | -           | 2,785,106     |
| Honorarium                                      | 415,745            | -           | -            | -                      | -            | 64,629   | -            | -           | 480,374       |
| Insurance                                       | 37,181             | -           | 17,177       | 73,916                 | -            | 2,062  | -            | -           | 130,336       |
| Interdepartmental costs                         | (1,380,622)        | 84,942      | (160,114)    | (758,101)              | -            | (539,183)  | 19,021       | 2,589,489   | (144,568)     |
| Interest and bank charges                       | 83,009             | 70          | -            | -                      | -            | -  | -            | 394         | 83,473        |
| Interest on long term debt                      | 142,826            | -           | 49,363       | -                      | -            | -  | -            | -           | 192,189       |
| Per capita distribution (Note 19)               | -                  | -           | -            | -                      | -            | -  | -            | 2,781,285   | 2,781,285     |
| Loss on disposal                                | -                  | -           | -            | -                      | -            | -  | -            | -           | -             |
| Repairs and maintenance                         | 752,398            | 61,377      | 439,449      | 450,246                | -            | 401  | 113,652      | -           | 1,817,523     |
| Prize   | -                  | 2,589,852   | -            | -                      | -            | -  | -            | -           | 2,589,852     |
| Student allowances                              | 1,303,459          | -           | -            | -                      | -            | -  | -            | -           | 1,303,459     |
| Supplies and service                            | 2,825,022          | 309,081     | 26,919       | 290,725                | -            | 212,456  | 37,296       | 611,162     | 4,312,661     |
| Transfer cost                                   | -                  | -           | -            | -                      | 1,397,138    | -  | -            | -           | 1,397,138     |
| Travel and transportation                       | 374,564            | 1,165       | 6,800        | -                      | -            | 1,527  | -            | -           | 384,056       |
| Tuition   | 3,381,948          | -           | -            | -                      | -            | -  | -            | -           | 3,381,948     |
| Utilities and telephone                         | 120,288            | 2,943       | 867          | 125,232                | -            | -  | 321,772      | -           | 571,102       |
| Wages and benefits                              | 5,830,715          | 430,845     | 286,819      | 566,748                | -            | 496,272  | 380,142      | -           | 7,991,541     |
|   | 18,024,405         | 3,566,708   | 1,049,106    | 2,055,523              | 1,397,138    | 302,923  | 1,059,069    | 5,982,330   | 33,437,202    |
| Surplus (deficit)                               | \$ 228,282         | \$ (95,596) | \$ (203,875) | \$ 929,979             | \$ (198,498) | \$ (24,372)  | \$ (346,366) | \$ 327,099  | \$ 616,653    |