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PRIVATE AND CONFIDENTIAL
Indigenous Services Canada
100 Anemki Place, Suite 101
Fort William First Nation, ON P7J 1A5

July 26, 2022

Dear Sir or Madam:

Sheshegwaning First Nation

At the request of our client, Sheshegwaning First Nation, we are submitting the following items regarding the March 31, 2022 year-end, which comply with terms of the FNFTA, and can be made available on your internet site:

- Audited Financial Statements
- Schedule of Remuneration and Expenses – Chief & Council

The following additional required reporting documents will not be published and are for your internal purposes only:

- Schedule of Remuneration and Expenses – Unelected Senior Officials
- Revenues and Expenses – Indigenous Services Canada

We trust this is satisfactory. Should you have any questions or require any additional information, please do not hesitate to contact our office.

Yours very truly

A handwritten signature in blue ink, appearing to read 'Kyle Ellis'.

Kyle Ellis, CPA, CA, CBV
Partner

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Enclosures:

Consolidated Financial Statements of

**SHESHEGWANING
FIRST NATION**

And Independent Auditors' Report thereon

Year ended March 31, 2022

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of the Sheshegwaning First Nation are the responsibility of management and have been approved by the Chief and Council of the First Nation.


The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.


The First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The First Nation Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Chief and Council review the First Nation's consolidated financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditors' report. The Chief and Council takes this information into consideration when approving the consolidated financial statements for issuance to the Members. The Chief and Council also consider the engagement of the external auditors.

The consolidated financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the members.



Chief

Councilor



KPMG LLP
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INDEPENDENT AUDITORS' REPORT

To the Members of Sheshegwaning First Nation

Opinion

We have audited the consolidated financial statements of Sheshegwaning First Nation (the "First Nation"), which comprise:

- the consolidated statement of financial position as at March 31, 2022
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net debt for the year then ended
- the consolidated statement of cash flows for the year then ended
- and the consolidated notes and schedules to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2022, and its consolidated results of operations, its consolidated changes in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a single, long, horizontal black line that tapers at both ends, serving as a decorative underline.

Chartered Professional Accountants, Licensed Public Accountants
Sudbury, Canada
July 25, 2022

SHESEGWANING FIRST NATION

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Year ended March 31, 2022

Financial Statements

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SHESEGWANING FIRST NATION

Exhibit A - Consolidated Statement of Financial Position

March 31, 2022, with comparative information for 2021

	2022	2021
Financial assets		
Cash and short-term investments (note 2)	\$ 3,106,290	\$ 1,693,669
Restricted cash (note 3)	572,797	410,731
Accounts receivable	727,595	1,469,145
Loans receivable (note 4)	34,225	36,068
Investment in Government Business Enterprises (note 5)	1,303,431	864,133
Investments in business partnerships (note 6)	254,584	158,105
	5,998,922	4,631,851
Financial liabilities		
Accounts payable and accrued liabilities	1,148,693	786,016
Deferred revenue (note 7)	3,657,788	2,336,569
Long-term debt (note 8)	2,027,865	2,197,070
	6,834,346	5,319,655
Net debt	(835,424)	(687,804)
Non-financial assets		
Tangible capital assets (note 9)	10,817,932	10,492,228
Prepaid expenses	19,979	23,666
	10,837,911	10,515,894
Contingent liabilities (note 10)		
Accumulated surplus (note 11)	\$ 10,002,487	\$ 9,828,090

See accompanying notes to consolidated financial statements.

Approved:



Chief



Councillor

SHESHEGWANING FIRST NATION

Exhibit B - Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Revenue:		
Government transfers - Federal (note 12)	\$ 3,971,377	\$ 3,099,084
- Provincial	1,123,381	1,536,416
Kinoomaadziwin education body	1,591,359	1,407,555
Investment income	2,311	3,716
Rental income	205,183	185,670
Share of equity (loss) in government business enterprises	(122,178)	196,937
Other	1,180,703	1,770,026
	7,952,136	8,199,404
Expenses (Schedules):		
Community Services	1,132,472	1,343,789
Social Assistance	470,522	412,803
Education	1,713,184	1,566,449
Band Government	465,064	281,775
Community Infrastructure	766,876	708,394
Employment and Economic Development	2,223,339	378,953
Lands and Resources	390,420	383,233
Community Property	399,901	391,668
Social Housing	215,961	241,563
	7,777,739	5,708,627
Excess of revenue over expenses	174,397	2,490,777
Accumulated surplus, beginning of year	9,828,090	7,337,313
Accumulated surplus, end of year	\$ 10,002,487	\$ 9,828,090

See accompanying notes to consolidated financial statements.

SHESEGWANING FIRST NATION

Exhibit C - Consolidated Statement of Changes in Net Debt

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Excess of revenue over expenses	\$ 174,397	\$ 2,490,777
Acquisition of tangible capital assets	(956,446)	(3,514,430)
Amortization of tangible capital assets	630,742	581,435
	(151,307)	(442,218)
Use (acquisition) of prepaid expenses	3,687	(9,385)
Change in net financial assets	(147,620)	(451,603)
Net debt, beginning of year	(687,804)	(236,201)
Net debt, end of year	\$ (835,424)	\$ (687,804)

See accompanying notes to consolidated financial statements.

SHESHEGWANING FIRST NATION

Exhibit D - Consolidated Statement of Cash Flows

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Operating activities:		
Excess of revenue over expenses	\$ 174,397	\$ 2,490,777
Adjustments for:		
Amortization of tangible capital assets	630,742	581,435
Share of loss (equity) in government business enterprises	122,178	(196,937)
	927,317	2,875,275
Change in non-cash working capital:		
Decrease (increase) in accounts receivable	741,550	(574,037)
Increase in accounts payable and accrued liabilities	362,677	200,336
Increase in deferred revenue	1,321,219	353,729
Decrease (increase) in prepaid expenses	3,687	(9,385)
Net change in cash from operating activities	3,356,450	2,845,918
Financing activities:		
Proceeds from long-term debt	-	650,018
Principal payments on long-term debt	(169,205)	(152,567)
	(169,205)	497,451
Investing activities:		
Purchase of tangible capital assets	(956,446)	(3,514,430)
Contributions to government business enterprises	(657,955)	(505,191)
Increase in loans receivable	1,843	(5,408)
	(1,612,558)	(4,025,029)
Net increase (decrease) in cash and short-term investments	1,574,687	(681,660)
Cash and short-term investments, beginning of year	2,104,400	2,786,060
Cash and short-term investments, end of year	\$ 3,679,087	\$ 2,104,400
Represented by:		
Cash and short-term investments	\$ 3,106,290	\$ 1,693,669
Restricted cash	572,797	410,731
	\$ 3,679,087	\$ 2,104,400

See accompanying notes to consolidated financial statements.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

Sheshegwaning First Nation (the “First Nation”) is located on Manitoulin Island and administers programs and provides services on behalf of its members.

1. Significant accounting policies:

These consolidated financial statements of the First Nation are the representation of management and have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. The following is a summary of the significant accounting policies followed in the preparation of these consolidated financial statements:

a) Reporting entity:

i) Consolidated entities:

These consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the First Nation and are owned or controlled by the First Nation.

All interdepartmental and inter-organizational assets, liabilities, revenues and expenses have been eliminated.

ii) Investment in Government Business Enterprises:

Government Business Enterprises are accounted for using the modified equity method. Government Business Enterprises includes the following organizations:

- Odawa Stone Limited Partnership (“Stone LP”)
- 2294669 Ontario Limited (“Stone GP”)
- Odawa Freshwater Limited Partnership (“Freshwater LP”)
- Odawa Freshwater General Partner Inc. (“Freshwater GP”)

Under the modified equity method, the Government Business Enterprises accounting principles are not adjusted to conform to those of the First Nation and inter-organizational transactions and balances are not eliminated.

iii) Investment in Business Partnerships:

Interests in Partnerships are accounted for using the modified equity method. Interests in Partnerships include the following organizations:

- U.C.C.M Building Material Supply Limited Partnership (“UCCMLP”)
- M’Nidoo M’Nising Power Limited Partnership (“MMPLP”)
- Great Lakes Hospitality Group Limited Partnership (“GLHGLP”)

Under the modified equity method, the interest in partnerships accounting principles are not adjusted to conform to those of the First Nation and inter-organizational transactions and balances are not eliminated.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

1. Significant accounting policies (continued):

b) Revenue recognition:

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under the funding arrangements which relates to a subsequent fiscal period is reflected as deferred revenue on the consolidated statement of financial position.

c) Consolidated revenue trust funds:

Trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada.

Funds held by the Government of Canada on behalf of the First Nation are included on the consolidated statement of financial position.

d) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Estimated Life - Years
Land improvements	10 - 30 years
Buildings	10 - 40 years
Infrastructure	10 - 40 years
Machinery and equipment	5 - 15 years
Furniture, computers and fixtures	4 - 10 years

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

ii) Natural resources:

Natural resources that have not been purchased are not recognized as assets in the consolidated financial statements.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

1. Significant accounting policies (continued):

e) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets and valuation allowances for accounts receivable and investment in business enterprises. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

f) Prior year funding adjustments:

The First Nation has entered into accountable contribution arrangements with several government funding agencies. All such programs are subject to audit by the various governments, with audit adjustments repayable to the government.

Adjustments made under funding arrangements relating to prior years are charged to operations in the year during which the adjustments are made.

2. Cash and short-term investments:

The short-term investments consist of term deposits with a maturity date of June 2, 2022, earn interest at 0.9% per annum and are recorded at cost of \$234,446 (2021 - \$214,398).

Under its credit agreement, the First Nation has a demand operating facility to a maximum of \$150,000, bearing interest at prime plus 2.0%. In the current year, the demand operating facility was not utilized and had an outstanding balance of \$Nil (2021 - \$Nil) at year end.

Borrowings under the credit facility are secured by a general security agreement.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

3. Restricted cash:

	2022	2021
Robinson Huron Treaty (i)	\$ 338,351	\$ 194,900
Canadian Mortgage Housing Corporation (ii)	234,446	215,831
	\$ 572,797	\$ 410,731

- i. The First Nation has pledged \$338,351 (2021 - \$194,900) as security for a loan guarantee arrangement with the Bank of Montreal as described in note 10(b).
- ii. In accordance with the operating agreements between the First Nation and Canada Mortgage and Housing Corporation ("CMHC"), cash in the amount of \$234,446 (2021 - \$215,831) is restricted for this purpose. Under the agreement, the First Nation is required to set aside funding to maintain a replacement reserve bank account. As of fiscal year end, this First Nation is required to have set aside \$178,896 (2021 - \$205,212).

4. Loans receivable:

The loans receivable are secured by an assignment of wages bearing interest at rates up to 10% and require monthly payments.

5. Investment in Government Business Enterprises:

The following organizations are government business enterprises of the First Nation and have been accounted for on a modified equity basis in these consolidated financial statements.

a) Odawa Stone:

Stone LP and Stone GP are wholly owned and controlled by the First Nation. The First Nation has a 99% interest in Stone LP and a further 1% interest by virtue of its 100% investment in Stone GP. Stone LP is engaged in development and operation of a stone quarry.

b) Odawa Freshwater:

Freshwater LP and Freshwater GP are wholly owned and controlled by the First Nation. Freshwater LP has a 25% limited partnership interest in Odawa Island Farm Limited Partnership.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

5. Investment in Government Business Enterprises (continued):

The investment in Government Business Enterprise consists of the following:

	Odawa Stone		Odawa Freshwater		2022	2021
Balance, at beginning of year	\$	864,131	\$	2	\$ 864,133	\$ 208,868
Contributions		657,955		—	657,955	505,191
Adjustment		—		—	—	15,932
Share of income (loss)		(218,657)		—	(218,657)	134,142
Balance, end of year	\$	1,303,429	\$	2	\$ 1,303,431	\$ 864,133

The following tables provide condensed supplementary information for the year ended March 31, 2022 for Odawa Stone.

	2022	2021
Financial Position:		
Current assets	\$ 1,042,445	\$ 645,739
Other assets	508,699	305,871
Total assets	1,551,144	951,610
Current liabilities	70,266	85,310
Long-term liabilities	177,449	2,136
Total liabilities	247,715	87,446
Net assets	\$ 1,303,429	\$ 864,164
Results of operations		
Revenue	\$ 292,643	\$ 723,851
Expenses	511,300	589,550
Income (loss)	\$ (218,657)	\$ 134,301

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

6. Investments in business partnerships:

The following organizations are interests in partnerships of the First Nation and have been accounted for on a modified equity basis in these consolidated financial statements:

a) U.C.C.M Building Material Supply Limited Partnership:

The First Nation has a 14.28% ownership interest in UCCMLP. UCCMLP operates a lumber and building materials store.

b) M'Nidoo M'Nising Power Limited Partnership:

The First Nation has a 16.665% ownership interest in MMPLP. MMPLP owns a 50% interest in an electrical power generation and transmissions/distribution project.

c) Great Lakes Hospitality Group:

The First Nation has a 11.75% ownership interest in GLHGLP. GLHGLP provides accommodation, restaurant, catering and event services.

The investments are comprised of the following:

	UCCM Building			Great Lakes			
	Material LP		MMPLP	Hospitality Group		2022	2021
Balance, at beginning of year	\$	132,872	\$	1	\$	25,232	\$ 158,105
Share of income		32,088		158,535		64,391	255,014
Adjustment		—		—		—	—
Provision for impairment		—		(158,535)		—	(158,535)
Balance, end of year	\$	164,960	\$	1	\$	89,623	\$ 254,584
							\$ 158,105

7. Deferred revenue:

	2022	2021
Indigenous Services Canada	\$ 2,228,657	\$ 1,234,919
Kinoomaadziwin Education Body	1,078,221	948,606
Mnaamodzawin Health Services	173,657	20,534
Ministry of Indigenous Affairs	116,000	59,400
First Nations Confederacy of Cultural Education	45,920	41,966
Kina Gbezhgomi	9,333	24,994
Other	6,000	6,150
	\$ 3,657,788	\$ 2,336,569

SHESHEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

8. Long-term debt:

The details of the long-term debt are as follows:

	2022	2021
1.01% Canada Mortgage and Housing Corporation, blended monthly payments of \$1,825, due December 2030	\$ 183,314	\$ 203,540
0.52% Canada Mortgage and Housing Corporation, blended monthly payments of \$1,199, due November 2031	135,654	148,873
1.75% Canada Mortgage and Housing Corporation, blended monthly payments of \$2,222, due September 2034	299,234	320,475
1.84% Canada Mortgage and Housing Corporation, blended monthly payments of \$1,077, due September 2037	174,266	183,901
2.22% Canada Mortgage and Housing Corporation, blended monthly payments of \$1,873, due May 2028	129,426	148,805
0.79% Canada Mortgage and Housing Corporation, blended monthly payments of \$2,084, due July 2040	426,698	448,247
Toronto Dominion loan, blended monthly payments of \$3,393 including interest at prime plus 1.50%, due September 2023	58,655	101,786
First Nations Finance Authority loan, blended annual payments of \$16,035 including interest at 2.15%, due June 2030	283,297	292,968
First Nations Finance Authority loan, blended annual payments of \$17,787 including interest at 1.90%, due June 2030	337,321	348,475
	\$ 2,027,865	\$ 2,197,070

Borrowings under the Toronto Dominion loan are secured by a general security agreement representing a first charge on the asset which has a net book value of \$Nil (2021 - \$23,716).

Principal repayments due within each of the next five years and thereafter are estimated as follows:

2023	\$ 166,674
2024	143,791
2025	128,995
2026	130,173
2027	132,344
Thereafter	1,325,888

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

9. Tangible capital assets:

Cost	Balance at March 31, 2021	Additions	Transfers	Disposals	Balance at March 31, 2022
Land	\$ 692,897	\$ -	\$ -	\$ -	\$ 692,897
Land improvements	226,126	6,937	-	-	233,063
Buildings	8,564,548	89,986	-	-	8,654,534
Infrastructure	8,507,943	281,859	-	-	8,789,802
Machinery and equipment	2,801,951	415,952	-	-	3,217,903
Furniture, computers and fixtures	225,108	40,202	-	-	265,310
Assets under construction	70,500	121,510	-	-	192,010
Total	\$ 21,089,073	\$ 956,446	\$ -	\$ -	\$ 22,045,519

Accumulated Amortization	Balance at March 31, 2021	Disposals	Amortization	Balance at March 31, 2022
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	83,233	-	7,697	90,930
Buildings	4,784,895	-	217,963	5,002,858
Infrastructure	3,833,922	-	172,546	4,006,468
Machinery and equipment	1,713,325	-	207,946	1,921,271
Furniture, computers and fixtures	181,470	-	24,590	206,060
Assets under construction	-	-	-	-
Total	\$ 10,596,845	\$ -	\$ 630,742	\$ 11,227,587

	Net book value, March 31, 2021	Net book value, March 31, 2022
Land	\$ 692,897	\$ 692,897
Land improvements	142,893	142,133
Buildings	3,779,653	3,651,676
Infrastructure	4,674,021	4,783,334
Machinery and equipment	1,088,626	1,296,632
Furniture, computers and fixtures	43,638	59,250
Assets under construction	70,500	192,010
Total	\$ 10,492,228	\$ 10,817,932

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

9. Tangible capital assets (continued):

Cost	Balance at March 31, 2020	Additions	Transfers	Disposals	Balance at March 31, 2021
Land	\$ 692,897	\$ -	\$ -	\$ -	\$ 692,897
Land improvements	226,126	-	-	-	226,126
Buildings	8,375,504	189,044	-	-	8,564,548
Infrastructure	5,541,674	2,655,667	310,602	-	8,507,943
Machinery and equipment	2,302,264	568,187	-	(68,500)	2,801,951
Furniture, computers and fixtures	194,076	31,032	-	-	225,108
Assets under construction	310,602	70,500	(310,602)	-	70,500
Total	\$ 17,643,143	\$ 3,514,430	\$ -	\$ (68,500)	\$ 21,089,073

Accumulated Amortization	Balance at March 31, 2020	Disposals	Amortization	Balance at March 31, 2021
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	75,650	-	7,583	83,233
Buildings	4,564,046	-	220,849	4,784,895
Infrastructure	3,705,504	-	128,418	3,833,922
Machinery and equipment	1,581,606	(68,500)	200,219	1,713,325
Furniture, computers and fixtures	157,104	-	24,366	181,470
Assets under construction	-	-	-	-
Total	\$ 10,083,910	\$ (68,500)	\$ 581,435	\$ 10,596,845

	Net book value, March 31, 2020	Net book value, March 31, 2021
Land	\$ 692,897	\$ 692,897
Land improvements	150,476	142,893
Buildings	3,811,458	3,779,653
Infrastructure	1,836,170	4,674,021
Machinery and equipment	720,658	1,088,626
Furniture, computers and fixtures	36,972	43,638
Assets under construction	310,602	70,500
Total	\$ 7,559,233	\$ 10,492,228

SHESHEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

10. Contingent liabilities:

- a) Under terms of a loan facility agreement between the Bank of Montreal and the Great Lakes Hospitality Limited Partnership (the "GLHLP") the First Nation has guaranteed an amount proportional to its 11.75% ownership interest in the partnership. As of the year end, the outstanding balance on the facility was \$1,628,610 (2021 - \$1,778,943). In addition, the First Nation in conjunction with the other limited partners has guaranteed on a joint and several basis obligations to make any payments due by GLHLP under terms of the loan facility.
- b) In accordance with terms and conditions of a financing arrangement between the Bank of Montreal and the Robinson Huron Treaty Trust (the "Trust"), the First Nation as a beneficiary of the Trust has guaranteed borrowing in proportion to its beneficial interest in the Trust in the amount of \$479,250 (2021 - \$195,750). As of March 31, 2022, its proportional outstanding loan balance as part of the Trust is \$338,350 (2021 - \$194,900).

11. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2022	2021
Surplus:		
Invested in Tangible Capital Assets	\$ 8,790,630	\$ 8,295,158
Robinson Huron Treaty	(190,100)	(190,100)
Operations	(3,987,009)	(3,130,843)
	4,613,521	4,974,215
Government business enterprises and investments		
in non-controlled entities:		
Great Lakes Hospitality LP	89,623	25,232
UCCM Building Supply LP	164,960	132,872
MMPLP	1	1
Odawa Freshwater LP & GP	2	2
Odawa Stone LP & GP	1,303,429	864,131
	1,558,015	1,022,238
Reserves funds set aside for specific purpose by Council	3,830,951	3,831,637
	\$10,002,487	\$ 9,828,090

SHESHEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

12. Government transfers - Federal:

	2022	2021
Indigenous Services Canada		
Deferred revenue, opening	\$ 1,234,919	\$ 1,161,166
Indigenous Services Canada, per confirmation	5,133,326	2,254,899
Band Representative receivable	6,195	–
Q3XJ Construction gross up	(119,196)	–
Q38L Planning Design & Construction gross up	(176,644)	–
Deferred revenue, ending	(2,228,657)	(1,234,919)
	3,849,943	2,181,146
Canada Mortgage and Housing Corporation	110,670	110,988
Agricultural Canada	10,764	214,641
Fednor	–	592,309
	\$ 3,971,377	\$ 3,099,084

13. Comparative information:

Certain 2021 comparative information have been reclassified where necessary to conform to the current year presentation.

14. Financial risks:

Other risks:

On March 11, 2020, the COVID-19 outbreak was declared by the World Health Organization. This has resulted in governments worldwide, including the Canadian and Ontario governments, enacting emergency measures to combat the spread of the virus. These measures, which include implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally and in Ontario resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions however the success of these interventions is not currently determinable.

The current challenging climate may lead to adverse changes in cash flows, working capital levels and/or debt balances, which may also have a direct impact on the First Nation's operating results and financial position in the future. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect to the First Nation's business is not known at this time.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

15. Segmented information:

Sheshegwaning First Nation is a diversified governmental institution that provides a wide range of services to its Members, including community services, social services, education, band government, infrastructure, economic and community development, business enterprises, capital and rental housing. For management reporting purposes the First Nation's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Community Services

The community services department provides a wide range of support services for children and families.

Social Assistance

The social assistance department delivers a variety of programming including Ontario Works and offers employment support services. In addition, the department manages the homemakers and national child benefit programs.

Education

The education department provides services to elementary students through the operation of an on reserve elementary school for students up to Grade 8. Service contracts with provincially funded area school boards are entered into for secondary students. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

Band Government

The band government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities.

Community Infrastructure

The community infrastructure or public works department provides the First Nation with support services for the repair and maintenance of all First Nation owed assets including buildings, roads, water systems and equipment. In addition, the department arranges for fire protection services to be provided to the First Nation.

Lands and Economic Development

This department is responsible for identifying and developing economic opportunities for the benefit of the First Nation and its Members. The department also secures and delivers employment training funding for the First Nation. In addition the department manages the operations of the Complex.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2022

15. Segmented information (continued):

Community Property

This department is responsible for managing all capital asset activities occurring in the First Nation during the year, including housing construction and renovations as well as major projects such as water and building construction.

Social Housing

The social housing department manages the operations of the various rental housing stock owned by the First Nation including both CMHC and other housing. This includes tenant identification, rent collection and maintenance management.

For each report segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on the reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in the summary of significant accounting policies.

Sheshegwaning First Nation is a diversified governmental institution that provides a wide range of services to its Members, including education, community services, community infrastructure, employment and economic development, band government, community property, lands and resources, social housing, and social assistance. For management reporting purposes the First Nation's operations and activities are organized and reported by program. Programs were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

The accompanying Schedules of Financial Activity and Change in Program Balances (the "Schedules") detail the programming delivered by the First Nation.

Services are provided by functional areas and their activities and are reported in these programs. Certain functional areas that have been separately disclosed in the accompanying Schedules, along with the service they provide.

The accounting policies used in these Schedules are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

SHESEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Note 15 - Segmented Information (continued)

Year ended March 31, 2022

	Community Services	Social Assistance	Education	Band Government	Community Infrastructure	Lands and Economic Development	OFNLP Community Projects	Community Property	Social Housing	2022 Total
Revenue	\$ 1,020,775	470,522	1,694,543	297,548	636,237	2,335,016	360,841	916,284	220,370	\$ 7,952,136
Expenses:										
Salaries, wages and benefits	571,371	73,775	839,828	475,123	276,705	436,417	-	77,358	-	2,750,577
Materials, supplies, rentals and general	455,035	390,694	463,159	312,781	297,558	576,975	-	573,817	177,258	3,247,277
Contractual services	-	-	-	-	16,375	1,490,066	-	330,866	-	1,837,307
Administration	99,920	6,053	157,803	(364,038)	36,469	93,675	-	4,647	-	34,529
Tuition	-	-	233,753	-	-	-	-	-	-	233,753
Amortization of tangible capital assets	45,672	-	51,465	43,613	177,033	44,862	-	184,465	83,632	630,742
Investment in tangible capital assets	(39,526)	-	(32,824)	(2,415)	(37,264)	(28,236)	-	(771,252)	(44,929)	(956,446)
	1,132,472	470,522	1,713,184	465,064	766,876	2,613,759	-	399,901	215,961	7,777,739
Excess (deficiency) of revenue over expenses	\$ (111,697)	-	(18,641)	(167,516)	(130,639)	(278,743)	360,841	516,383	4,409	\$ 174,397

SHESHEGWANING FIRST NATION

Notes to Consolidated Financial Statements

Note 15 - Segmented Information (continued)

Year ended March 31, 2022

	Community Services	Social Assistance	Education	Band Government	Community Infrastructure	Lands and Economic Development	OFNLP Community Projects	Community Property	Social Housing	2021 Total
Revenue	\$ 1,223,588	412,803	1,615,709	264,237	367,301	1,176,197	595,191	2,331,166	213,212	\$ 8,199,404
Expenses:										
Salaries, wages and benefits	669,949	44,265	679,731	345,291	202,105	323,292	-	140,943	-	2,405,576
Materials, supplies, rentals and general	538,542	362,485	415,416	275,886	233,616	638,015	-	240,132	158,164	2,862,256
Contractual services	-	-	-	-	13,751	221,328	-	2,761,223	-	2,996,302
Administration	124,726	6,053	212,262	(382,740)	35,657	65,800	-	7,430	-	69,188
Tuition	-	-	308,300	-	-	-	-	-	-	308,300
Amortization of tangible capital assets	44,382	-	43,646	43,338	223,265	22,478	-	120,927	83,399	581,435
Investment in tangible capital assets	(33,810)	-	(92,906)	-	-	(508,727)	-	(2,878,987)	-	(3,514,430)
	1,343,789	412,803	1,566,449	281,775	708,394	762,186	-	391,668	241,563	5,708,627
Excess (deficiency) of revenue over expenses	\$ (120,201)	-	49,260	(17,538)	(341,093)	414,011	595,191	1,939,498	(28,351)	\$ 2,490,777