

Consolidated Financial Statements of

ZHIIBAAHAASING FIRST NATION

And Independent Auditors' Report thereon

Year ended March 31, 2021

ZHIIBAAHAASING FIRST NATION

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Year ended March 31, 2021

Consolidated Financial Statements

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of Zhiibaahaasing First Nation are the responsibility of management and have been approved by the Chief and Council of the First Nation.

The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The First Nation maintains a system of internal accounting and administrative controls. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and are ultimately responsible for reviewing and approving the consolidated financial statements.

The Chief and Council review the First Nation's consolidated financial statements and recommend their approval. The Chief and Council meet periodically to discuss and to review the consolidated financial statements and the external auditors' report. The Chief and Council takes this information into consideration when approving the consolidated financial statements for issuance to the Members. The Chief and Council also consider the engagement of the external auditors.

The consolidated financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the First Nation.

Chief, Energy Cells



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INDEPENDENT AUDITORS' REPORT

To the Members of Zhiibaahaasing First Nation

Opinion

We have audited the consolidated financial statements of Zhiibaahaasing First Nation (the "First Nation"), which comprise:

- the consolidated statement of financial position as at March 31, 2021
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and the notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2021, and its consolidated results of operations and accumulated surplus and its consolidated cash flows for the year then ended in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the First Nation's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada

April 4, 2022

ZHIIBAAHAASING FIRST NATION

Exhibit A - Consolidated Statement of Financial Position

March 31, 2021, with comparative information for 2020

	2021	2020
Financial assets		
Cash	\$ 940,917	\$ 1,689,372
Restricted cash (note 2)	135,318	135,298
Accounts receivable (note 3)	2,369,092	724,373
Consolidated revenue trust fund (note 4)	45,928	45,055
Investments in Government Business Partnerships (note 5)	36,712	30,604
	<u>3,527,967</u>	<u>2,624,702</u>
Financial liabilities		
Accounts payable and accrued liabilities	434,080	340,736
Deferred revenue (note 7)	1,746,645	1,395,764
Long-term debt (note 8)	458,853	499,663
	<u>2,639,578</u>	<u>2,236,163</u>
Net assets	888,389	388,539
Non-financial assets		
Tangible capital assets (note 9)	6,149,533	4,491,831
Prepaid expenses	50,520	53,716
	<u>6,200,053</u>	<u>4,545,547</u>
Contingent liabilities (note 10)		
Accumulated surplus (note 11)	\$ 7,088,442	\$ 4,934,086

See accompanying notes to consolidated financial statements.

On behalf of the First Nation:

Chief



Councillor

Councillor



ZHIBAAHAASING FIRST NATION

Exhibit B - Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Revenue:		
Federal funding (note 12)	\$ 2,400,209	\$ 1,430,949
Kinoomaadziwin Education Body	449,511	443,550
Government Business Enterprises	240,133	206,805
Other	1,119,039	1,033,123
Rental	104,617	87,831
	<u>4,313,509</u>	<u>3,202,258</u>
Expenses:		
Band Government	329,769	535,015
Medical Transportation	79,830	65,600
Community Health Services	635,422	413,134
Education	449,008	454,895
Band Housing	98,131	100,404
Public Works and Facilities	342,954	402,193
Employment and Economic Development	65,837	78,804
Equipment Rental	17,943	19,122
Social Housing	55,927	41,663
Community Property	84,332	102,044
	<u>2,159,153</u>	<u>2,212,874</u>
Excess of revenue over expenses	2,154,356	989,384
Accumulated surplus, beginning of year	4,934,086	3,944,702
Accumulated surplus, end of year	<u>\$ 7,088,442</u>	<u>\$ 4,934,086</u>

See accompanying notes to consolidated financial statements.

ZHIIBAAHAASING FIRST NATION

Exhibit C - Consolidated Statement of Changes in Net Assets

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Excess of revenue over expenses	\$ 2,154,356	\$ 989,384
Acquisition of tangible capital assets	(1,917,902)	(968,474)
Amortization of tangible capital assets	260,200	226,152
	496,654	247,062
Use (acquisition) of prepaid expenses	3,196	(7,308)
Change in net financial assets	499,850	239,754
Net assets, beginning of year	388,539	148,785
Net assets, end of year	\$ 888,389	\$ 388,539

See accompanying notes to consolidated financial statements.

ZHIIBAAHAASING FIRST NATION

Exhibit D - Consolidated Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash flows from operating activities:		
Excess of revenue over expenses	\$ 2,154,356	\$ 989,384
Adjustments for:		
Amortization of tangible capital assets	260,200	226,152
	2,414,556	1,215,536
Changes in non-cash working capital:		
Decrease (increase) in accounts receivable	(1,644,719)	548,653
Decrease (increase) in prepaid expenses	3,196	(7,308)
Increase in accounts payable and accrued liabilities	93,344	19,127
Increase in deferred revenue	350,881	72,470
	1,217,258	1,848,478
Cash flows from financing activities:		
Principal repayments on long-term debt	(40,810)	(39,674)
	(40,810)	(39,674)
Cash flows from investing activities:		
Purchase of tangible capital assets	(1,917,902)	(968,474)
Increase in investment in U.C.C.M Building LP	(6,108)	(11,866)
Increase in consolidated revenue trust fund	(873)	(867)
	(1,924,883)	(981,207)
Net increase (decrease) in cash	(748,435)	827,597
Cash, beginning of year	1,824,670	997,073
Cash, end of year	\$ 1,076,235	\$ 1,824,670
Cash is comprised of the following items:		
Cash	\$ 940,917	\$ 1,689,372
Restricted cash	135,318	135,298
	\$ 1,076,235	\$ 1,824,670

See accompanying notes to consolidated financial statements.

ZHIIBAHAASING FIRST NATION

Notes to Consolidated Financial Statements

Year ended March 31, 2021

Zhiibaahaasing First Nation (the "First Nation"), located on Manitoulin Island, administers programs and provides services on behalf of its members.

1. Significant accounting policies:

These consolidated financial statements (the "financial statements") of the First Nation are the representation of management and have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. The following is a summary of the significant accounting policies followed in the preparation of these financial statements:

(a) Reporting entity:

(i) Consolidated entities:

These consolidated financial statements reflect the assets, liabilities, revenue and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the First Nation and are owned and controlled by the First Nation.

All interdepartmental and inter-organizational assets and liabilities, revenues and expenses have been eliminated.

(ii) Investment in Government Business Partnerships:

Government Business Partnerships are accounted for using the modified equity method. Government Business Partnerships include the following organizations:

- U.C.C.M Building Material Supply Limited Partnership and U.C.C.M Building Material Supply Partnership Inc. ("UCCMLP")
- M'Nidoo M'Nising Power General Partners Inc. and M'Nidoo M'Nising Power Limited Partnership ("MMPLP").

Under the modified equity method, the accounting principles are not adjusted to conform with those of the First Nation and inter-organization transactions and balances are not eliminated.

(b) Basis of accounting:

The First Nation follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Revenue recognition:

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements which relate to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the consolidated statement of financial position.

(d) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

1. Significant accounting policies (continued):

(e) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Estimated Life – Years
Buildings and band housing	10 - 50 years
Infrastructure	10 - 40 years
Land improvements	10 – 15 years
Water treatment plant	40 years
Machinery and equipment	5 - 15 years
Furniture, computers and fixtures	4 - 10 years

(i) Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use

(ii) Works of art and cultural and historic assets are not recorded as assets in these consolidated financial statements.

(f) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant items subject to such estimates and assumptions include the carrying amount of capital assets and valuation allowances for receivables. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

(g) Consolidated revenue trust funds:

Trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada.

Funds held by the Government of Canada on behalf of the First Nation are included on the consolidated statement of financial position.

(h) Prior year funding adjustments:

The First Nation has entered into accountable contribution agreements with several funding agencies. All such programs are subject to audit by the various governments, with audit adjustments repayable to the government.

Adjustments made under funding arrangements relating to prior years are charged to operations in the year which the adjustments are made.

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

2. Restricted cash:

In accordance with the operating agreements between the First Nation and Canada Mortgage and Housing Corporation ("CMHC"), the First Nation is required to set aside funding to maintain a replacement and surplus reserve bank account. As of the fiscal year end, the First Nation was required to have set aside \$199,793 (2020 - \$185,065), cash in the amount of \$135,318 (2020 - \$135,298) is restricted for this purpose.

3. Accounts receivable:

	2021	2020
Indigenous Services Canada ("ISC")	\$ 1,539,756	\$ 504,979
Ontario First Nation Limited Partnership	335,579	—
Canada Mortgage and Housing Corporation	82,452	49,397
Others	411,305	169,997
	<u>\$ 2,369,092</u>	<u>\$ 724,373</u>

4. Consolidated revenue trust fund:

	Revenue	Capital	2021	2020
Balance, beginning of year	\$ 21,269	\$ 23,786	\$ 45,055	\$ 44,188
Interest	873	—	873	867
Balance, end of year	<u>\$ 22,142</u>	<u>\$ 23,786</u>	<u>\$ 45,928</u>	<u>\$ 45,055</u>

5. Investments in Government Business Partnerships:

The First Nation has a 14.28% equity interest in UCCMLP and a 16.66% equity interest in MMPLP. These organizations are government business partnerships of the First Nation and are accounted for on the modified equity method in these consolidated financial statements.

The investments in Government Business Partnerships consists of the following:

	MMPLP	UCCMLP	2021	2020
Balance, at beginning of year	\$ 2	\$ 30,602	\$ 30,604	\$ 18,738
Share of earnings	51,582	6,108	57,690	78,748
Provision for impairment	(51,582)	—	(51,582)	(66,882)
Balance, end of year	<u>\$ 2</u>	<u>\$ 36,710</u>	<u>\$ 36,712</u>	<u>\$ 30,604</u>

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

6. Line of credit:

Under its credit agreement, the First Nation has a demand operating facility to a maximum of \$100,000, bearing interest at prime plus 2.5% (2020 – prime plus 2.5%).

Borrowings under the credit facility are secured by a general security agreement and an assignment of fire insurance.

The balance on the line of credit at March 31, 2021 is \$Nil (2020 - \$Nil).

7. Deferred revenue:

	2021	2020
Indigenous Services Canada ("ISC")	\$ 928,463	\$ 768,147
Union of Ontario Indians	42,421	118,123
Kinoomaadziwin Education Body	775,761	509,494
	<u>\$ 1,746,645</u>	<u>\$ 1,395,764</u>

8. Long-term debt:

	2021	2020
Mortgage payable to CMHC in monthly payments of \$593 including interest at 1.67%, due February 2029	\$ 52,822	\$ 59,015
Mortgage payable to CMHC in monthly payments of \$1,439 including interest at 0.71%, due March 2035	230,286	245,724
Mortgage payable to CMHC in monthly payments of \$498 including interest at 0.71%, due September 2030	54,908	60,410
Mortgage payable to CMHC in monthly payments of \$511 including interest at 0.76%, due December 2040	112,607	117,704
Loan payable to Toronto Dominion loan, in monthly payments of \$764 including interest of 4.58%, due February 1, 2022	8,230	16,810
	<u>\$ 458,853</u>	<u>\$ 499,663</u>

The Toronto Dominion loan is secured by a general security agreement representing a specified vehicle having a carrying value of \$3,367 (2020 - \$11,447).

Scheduled principal repayments are estimated as follows:

2022	\$ 41,116
2023	33,183
2024	33,482
2025	33,786
2026	34,092
Thereafter	283,194

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

9. Tangible capital assets:

Cost	Balance at March 31, 2020	Transfer	Additions	Balance at March 31, 2021
Buildings	\$ 944,349	\$ -	\$ -	\$ 944,349
Land improvement	15,125	-	10,100	25,225
Water treatment plant	1,243,944	-	-	1,243,944
Band housing	3,134,447	-	-	3,134,447
Infrastructure	602,404	-	249,899	852,303
Machinery and equipment	1,170,290	-	124,860	1,295,150
Computers	23,635	-	-	23,635
Assets under construction	364,810	-	1,533,043	1,897,853
Total	\$ 7,499,004	\$ -	\$ 1,917,902	\$ 9,416,906

Accumulated Amortization	Balance at March 31, 2020	Disposals	Amortization	Balance at March 31, 2021
Buildings	\$ 507,222	\$ -	\$ 31,131	\$ 538,353
Land improvement	882	-	2,017	2,899
Water treatment plant	197,499	-	31,099	228,598
Band housing	1,027,855	-	78,759	1,106,614
Infrastructure	518,016	-	14,201	532,217
Machinery and equipment	732,064	-	102,993	835,057
Computers	23,635	-	-	23,635
Assets under construction	-	-	-	-
Total	\$ 3,007,173	\$ -	\$ 260,200	\$ 3,267,373

	Net book value, March 31, 2020	Net book value, March 31, 2021
Buildings	\$ 437,127	\$ 405,996
Land improvement	14,243	22,326
Water treatment plant	1,046,445	1,015,346
Band housing	2,106,592	2,027,833
Infrastructure	84,388	320,086
Machinery and equipment	438,226	460,093
Computers	-	-
Assets under construction	364,810	1,897,853
Total	\$ 4,491,831	\$ 6,149,533

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

9. Tangible capital assets (continued):

Cost	Balance at March 31, 2019	Transfer	Additions	Balance at March 31, 2020
Buildings	\$ 872,256	\$ -	\$ 72,093	\$ 944,349
Land Improvements	-	-	15,125	15,125
Water treatment plant	1,243,944	-	-	1,243,944
Band housing	2,717,696	-	416,751	3,134,447
Infrastructure	602,404	-	-	602,404
Machinery and equipment	1,070,595	-	99,695	1,170,290
Computers	23,635	-	-	23,635
Assets under construction	-	-	364,810	364,810
Total	\$ 6,530,530	\$ -	\$ 968,474	\$ 7,499,004

Accumulated Amortization	Balance at March 31, 2019	Disposals	Amortization	Balance at March 31, 2020
Buildings	\$ 475,737	\$ -	\$ 31,485	\$ 507,222
Land Improvements	-	-	882	882
Water treatment plant	166,400	-	31,099	197,499
Band housing	959,452	-	68,403	1,027,855
Infrastructure	511,834	-	6,182	518,016
Machinery and equipment	643,963	-	88,101	732,064
Computers	23,635	-	-	23,635
Assets under construction	-	-	-	-
Total	\$ 2,781,021	\$ -	\$ 226,152	\$ 3,007,173

	Net book value, March 31, 2019	Net book value, March 31, 2020
Buildings	\$ 396,519	\$ 437,127
Land Improvements	-	14,243
Water treatment plant	1,077,544	1,046,445
Band housing	1,758,244	2,106,592
Infrastructure	90,570	84,388
Machinery and equipment	426,632	438,226
Computers	-	-
Assets under construction	-	364,810
Total	\$ 3,749,509	\$ 4,491,831

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

10. Contingent liabilities:

In accordance with terms and conditions of a financing arrangement between the Bank of Montreal and the Robinson Huron Treaty Trust (the "Trust"), the First Nation as a beneficiary of the Trust has guaranteed borrowings in proportion to its beneficial interest in the Trust in the amount of \$174,000. As of March 31, 2021, its proportion outstanding loan balance of part of the Trust is \$173,190 (2020 - \$173,190).

The loan guarantee is secured by an assignment of the First Nation's distributions from Ontario First Nation Limited Partnership.

11. Accumulated surplus:

Accumulated surplus consists of individual program surplus and reserves as follows:

	2021	2020
Surplus:		
Invested in tangible capital assets	\$ 5,690,680	\$ 3,992,168
Operations	612,248	572,565
	6,302,928	4,564,733
Reserve funds set aside for specific purpose by Council:		
CMHC Section 95 Replacement Reserve	64,186	57,976
Consolidated revenue trust fund	45,928	45,055
Ontario First Nation Limited Partnership	675,400	266,322
	785,514	369,353
	\$ 7,088,442	\$ 4,934,086

12. Federal funding:

	2021	2020
Indigenous Services Canada, per confirmation	\$ 2,527,469	\$ 1,180,656
Deferred revenue, beginning of year	768,147	1,013,844
MT Vans revenue recognized in 2019	—	(45,000)
Deferred revenue, end of year	(928,463)	(768,147)
Indigenous Services Canada	2,367,153	1,381,353
Canada Mortgage and Housing Corporation	33,056	49,596
	\$ 2,400,209	\$ 1,430,949

13. Comparative information:

Certain 2020 comparative information have been reclassified to conform to the presentation adopted in 2021.

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

14. Financial risk:

(a) Other risk:

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. This has resulted in governments worldwide, including the Canadian and Ontario governments, enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally and in Ontario resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions however the success of these interventions is not currently determinable. The current challenging economic climate may lead to adverse changes in cash flows, working capital levels and/or debt balances, which may also have a direct impact on the First Nation's operating results and financial position in the future. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect to the First Nation's business is not known at this time.

15. Segmented information:

The First Nation is a diversified governmental institution that provides a wide range of services to its Members, including band government, community health services, education, band housing, public works and facilities, employment and economic development, community property and business enterprises. For management reporting purposes the First Nation's operations and activities are organized and reported by programs. Programs were created for the purposes of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by departments and their activities are reported in these programs. Certain functional areas that have been separately disclosed in the segmented information, along with the services they provide.

Band Government

The band government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

Medical Transportation and Community Health Services

The medical and community services department provides medical transportation and delivers other programming designed to enhance the health and wellness of members.

Education

The education department provides student transportation and manages the education requirements of the First Nation's members.

Band and Social Housing

The band and social housing department manages the various on-reserve housing operations of the First Nation including CMHC housing.

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Notes to Consolidated Financial Statements

Year ended March 31, 2021

15. Segmented information (continued):

Public Works and Facilities

The infrastructure or public works department provides the First Nation with support services for the repair and maintenance of all First Nation owned assets including buildings, roads, water systems and equipment. In addition, the department arranges for fire protection services to be provided to the First Nation.

Employment and Economic Development

The community development department is responsible for identifying economic development and employment opportunities for the First Nation.

Community Property

The community property department provides services for the longevity of the First Nation through the acquisition and development of equipment, roads and housing. Revenue and expenses included in this department are generally long-term in nature, capitalized in the accounts of the First Nation and amortized over their useful life.

Business Enterprises and Other

Business ventures undertaken by the First Nation are managed through the business enterprise department of the First Nation.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in the summary of significant accounting policies.

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Notes to Consolidated Financial Statements

Note 15 - Segmented Information (continued)

Year ended March 31, 2021

	Band Government	Medical Transportation and Community Health Services	Education	Band and Social Housing	Public Works and Facilities	Employment and Economic Development	Community Property	Business Enterprises and Other	2021 Total
Revenue	\$ 265,235	870,645	449,511	112,290	234,650	254,680	1,610,355	516,143	4,313,509
Expenses:									
Salaries, wages and benefits	287,447	279,559	-	33,106	84,122	14,547	-	-	698,781
Materials, supplies, rentals and general	182,197	327,813	7,805	21,146	117,747	32,611	475,600	11,196	1,176,115
Contractual and professional services	43,774	9,274	85,039	15,835	24,589	18,679	1,384,954	-	1,582,144
Travel	46,080	74,519	150	-	20,330	-	-	-	141,079
Interest on long-term debt	-	-	591	4,835	-	-	-	-	5,426
Other	2,965	-	210,343	-	-	-	-	-	213,308
Administration (recovery)	(241,427)	80,552	137,000	-	23,875	-	-	-	-
Investment in tangible capital assets	-	(80,720)	-	-	(8,070)	-	(1,829,112)	-	(1,917,902)
Amortization of tangible capital assets	8,733	24,255	8,080	79,136	80,361	-	52,890	6,747	260,202
	329,769	715,252	449,008	154,058	342,954	65,837	84,332	17,943	2,159,153
Excess (deficiency) of revenue over expenses	\$ (64,534)	155,393	503	(41,768)	(108,304)	188,843	1,526,023	498,200	2,154,356

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Notes to Consolidated Financial Statements

Note 15 - Segmented Information (continued)

Year ended March 31, 2021

	Band Government	Medical Transportation and Community Health Services	Education	Band and Social Housing	Public Works and Facilities	Employment and Economic Development	Community Property	Business Enterprises and Other	2020 Total
Revenue	\$ 191,855	469,656	454,513	100,827	232,517	253,200	968,475	531,215	3,202,258
Expenses:									
Salaries, wages and benefits	242,078	219,698	16,748	14,468	99,535	77,889	-	-	670,416
Materials, supplies, rentals and general	145,834	87,642	38,941	31,247	144,070	915	88,229	12,375	549,253
Contractual and professional services	83,771	11,162	68,620	13,846	53,694	-	880,244	-	1,111,337
Travel	111,205	101,623	1,038	209	10,169	-	-	-	224,244
Interest on long-term debt	-	-	976	5,872	-	-	-	-	6,848
Other	64,104	-	256,539	7,645	-	-	64,809	-	393,097
Administration (recovery)	(122,374)	43,101	63,453	-	15,820	-	-	-	-
Investment in tangible capital assets	-	-	-	-	-	-	(968,473)	-	(968,473)
Amortization of tangible capital assets	10,397	15,508	8,580	68,780	78,905	-	37,235	6,747	226,152
	535,015	478,734	454,895	142,067	402,193	78,804	102,044	19,122	2,212,874
Excess (deficiency) of revenue over expenses	\$ (343,160)	(9,078)	(382)	(41,240)	(169,676)	174,396	866,431	512,093	989,384