

Chippewas of the Thames First Nation

Consolidated Financial Statements

March 31, 2024

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MANAGEMENT'S RESPONSIBILITY

To the Council of Chippewas of the Thames First Nation

The accompanying consolidated financial statements of Chippewas of the Thames First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian Public Sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Chippewas of the Thames First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MacNeill Edmundson Professional Corporation is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

March 20, 2025



Executive Administrator



Chief

INDEPENDENT AUDITOR'S REPORT

To the Members of Chippewas of the Thames First Nation

Opinion

We have audited the accompanying financial statements of Chippewas of the Thames First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2024, and the consolidated statements of operations and accumulated surplus, changes in net assets (debt) and cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effect of the matters described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of the Thames First Nation as at March 31, 2024 and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector accounting standards.

Basis for Qualified Opinion

The Development Corporation is a wholly-owned subsidiary of the Chippewas of the Thames First Nation. The financial amounts of the Development Corporation were not available at the time of this report. As a result, the related assets, liabilities, and net assets as at March 31, 2021, March 31, 2022, March 31, 2023 and March 31, 2024 have remained unchanged from the year ended March 31, 2020 and have not been audited. The revenues and expenditures for the years ended March 31, 2021, March 31, 2022, March 31, 2023 and March 31, 2024 have not been recorded in these consolidated financial statements as they are not available.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the year ended March 31, 2020 have been included in these consolidated financial statements. These amounts have been audited by another accounting firm. Refer to note 30 for a summary of this information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

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Jeremy A. Giles CPA, CA Lissa Savage CPA, CA, CPA (Illinois)

Mark Snyders CPA, CA Dillon O'Henly CPA, CA

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INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities of Management for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

London, Ontario
March 20, 2025

MacNeill Edmundson
PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS
Authorized to practice public accounting by
The Chartered Professional Accountants of Ontario

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Chippewas of the Thames First Nation

Consolidated Statement of Financial Position

March 31	2024 (\$)	(restated) 2023 (\$)
Financial Assets		
Cash (note 2)	14,014,549	11,631,763
Portfolio investments (note 2)	2,066,529	1,861,564
Accounts receivable (note 3)	4,728,651	4,153,161
Due from Big Bear Creek Trust (note 8)	849,198	1,099,564
Net investment in related parties	93,288	2
Due from Development Corp (note 10)	901,506	619,951
Funds held in trust	600,996	582,035
Housing loans receivable (note 15)	585,950	574,855
	23,840,667	20,522,895
Liabilities		
Accounts payable and accrued (note 19)	2,478,434	1,564,391
Promissory notes payable (note 13)	476,432	124,443
Deferred revenue (note 12)	14,215,508	13,173,145
Debt (note 11)	15,590,178	6,563,151
	32,760,552	21,425,130
Net Financial Assets (Debt)	(8,919,885)	(902,235)
Non-financial assets		
Tangible capital assets (note 5)	45,531,434	35,757,287
Intangible assets (note 30)	100,062	100,062
Prepaid expenses	468,293	170,293
Investments held for sale (note 20)	36,851	66,769
	46,136,640	36,094,411
Accumulated surplus (note 21)	37,216,755	35,192,176

Approved on behalf of the Council:


 _____, Chief

 _____, Councilor

Chippewas of the Thames First Nation

Consolidated Statement of Changes in Net Financial Assets (Debt)

	2024	(restated) 2023
March 31	(\$)	(\$)
Excess (Deficiency) of Revenue over Expenditures	2,024,579	1,358,946
Acquisition of capital assets	(12,893,922)	(5,134,473)
Amortization of capital assets and assets under capital lease	3,119,775	2,513,689
Decrease (increase) of prepaid expenses	(298,000)	(56,840)
Decrease (increase) of assets held for sale (note 20)	29,918	383,921
Change in Net Assets (Debt)	(8,017,650)	(934,757)
Net Financial Assets (Debt), beginning of year (note 26)	(902,235)	32,522
Net Financial Assets (Debt), end of year	(8,919,885)	(902,235)

Chippewas of the Thames First Nation

Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31	<i>Budget</i> (\$)	2024 (\$)	<i>(restated)</i> 2023 (\$)
Revenue			
Indigenous Services Canada	18,680,040	17,903,495	15,583,704
Other revenue (note 14)	5,837,867	4,210,801	4,322,260
Big Bear Creek transfers (note 23)	6,611,753	3,801,217	4,179,887
Health Canada	2,005,730	3,739,720	3,540,250
Stepping Stones	2,269,104	3,019,685	2,922,280
Province of Ontario	3,664,207	2,906,019	4,533,367
Southern First Nations Secretariat	2,631,638	2,446,993	2,757,877
Ontario First Nations Limited Partnership	1,302,802	1,755,845	1,232,876
Union of Ontario Indians	1,322,834	840,825	1,219,374
Rent- other	227,400	725,550	754,869
Green Lane landfill revenue share (note 17)	708,370	592,812	553,409
Interest	85,309	585,923	330,887
Rent- housing	482,573	496,521	498,585
CMHC housing repair funding	-	303,868	-
CMHC subsidy	-	160,175	260,835
Unrealized gains (losses) on investments	-	143,317	(110,893)
Equity income in related parties	-	93,286	-
Investment income	-	80,609	61,208
Foreign exchange gain (loss)	-	(261)	(15,227)
Loss on impairment of assets held for sale (note 20)	-	(29,918)	(383,921)
Deferred revenue - prior year (note 12)	1,993,508	13,173,145	8,898,014
Deferred revenue - current year (note 12)	-	(14,215,508)	(13,173,145)
	47,823,135	42,734,119	37,966,496
Expenditures (notes 33 & 34)			
Amortization of capital assets	-	3,119,775	2,460,535
Amortization of assets under capital lease	-	-	53,154
Band support	4,890,183	4,681,515	4,875,651
Big Bear Creek (note 23)	4,622,375	3,106,963	3,038,049
Capital projects	4,351,969	357,934	671,480
Development Corporation (note 30)	876,113	393,492	298,595
Economic development	1,008,835	786,010	538,134
Education	11,410,760	7,546,994	7,035,612
Employment and training	641,791	695,363	686,022
Health	5,384,932	5,483,419	4,412,350
Housing	1,300,184	696,202	646,347
Justice	919,090	1,134,296	1,293,334
Land and environment	1,486,217	2,603,593	836,801
Prevention	3,674,238	2,411,632	1,813,386
Public works	1,921,323	1,446,627	1,714,306
Social services	6,313,994	6,245,725	6,194,111
Tobacco self regulation pilot project	-	-	39,683
	48,802,004	40,709,540	36,607,550
Annual surplus for the year	(978,869)	2,024,579	1,358,946
Accumulated surplus, beginning of the year (note 21)	-	35,192,176	33,833,230
Accumulated surplus, end of the year (note 21)	-	37,216,755	35,192,176

Chippewas of the Thames First Nation

Consolidated Statement of Cash Flows

Year ended March 31	2024 (\$)	(restated) 2023 (\$)
Cash Flows From (Used In) Operating Activities		
Excess (deficiency) of revenue over expenditures	2,024,579	1,358,946
Adjustment for non-cash items:		
Amortization of capital assets and assets under capital lease	3,119,775	2,513,689
Impairment of assets held for sale (note 20)	29,918	383,921
	<u>5,174,272</u>	<u>4,256,556</u>
Changes in non-cash working capital		
Accounts receivable	(575,490)	(897,719)
Prepaid expenses	(298,000)	(56,834)
Accounts payable and accrued expenses	914,042	(335,408)
Deferred revenue	1,042,364	4,275,130
	<u>1,082,916</u>	<u>2,985,169</u>
Cash flow from (used by) operating activities	<u>6,257,188</u>	<u>7,241,725</u>
Cash Flows From (Used In) Financing Activities		
Proceeds from long-term debt (note 11)	9,500,000	114,206
Advances from (to) Big Bear Creek Trust (note 8)	250,366	1,525,013
Advances from (to) Development Corp (note 10)	(281,555)	(318,460)
Net advances (repayment) of long-term debt (note 11)	(472,973)	(609,309)
Advance of promissory note (note 13)	351,989	-
	<u>9,347,827</u>	<u>711,450</u>
Cash flow used by financing activities		
Cash Flows From (Used In) Investing Activities		
Redemption (acquisition) of investments	(204,965)	63,992
Funds held in trust	(18,961)	(14,307)
Capital asset acquisitions	(12,893,922)	(5,134,473)
Increase in net investments in related parties	(93,286)	(2)
Housing loan reduction (increase) (note 15)	(11,095)	24,822
	<u>(13,222,229)</u>	<u>(5,059,968)</u>
Cash flow from (used by) investing activities		
Net Increase (Decrease) in Cash During Year	2,382,786	2,893,207
Cash, beginning of year	11,631,763	8,738,556
Cash, end of year	14,014,549	11,631,763
Cash Represented by:		
Cash - Operating and OLG	12,681,246	9,275,550
Cash - CMHC housing reserves	708,410	686,763
Cash - Trust accounts	624,893	1,669,450
	<u>14,014,549</u>	<u>11,631,763</u>

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

1. Accounting Policies

The Chippewas of the Thames First Nation uses the Canadian Public Sector accounting standards as the basis for presentation in these consolidated financial statements. The consolidated financial statements of the First Nation includes the various departments reported in the supplementary financial information. These departments include six CMHC housing programs.

Reporting entity

The reporting entity includes the Chippewas of the Thames First Nation government and all related entities controlled by the Nation.

Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of government business enterprises which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations consolidated in Chippewas of the Thames First Nation's financial statements are as follows:

Chippewas of the Thames First Nation Band
Chippewas of the Thames Education
Chippewas of the Thames Development Corporation
1000682689 Ontario Inc., including its subsidiary 2424098 Ontario Ltd.

Organizations accounted for on a modified equity basis include A2 Utilities Construction Inc and Anishinaabeg Utilities Construction LP as government business enterprises.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets, prepaid expenses and inventories of supplies.

The other significant accounting policies used by the First Nation are as follows:

(a) Portfolio Investments

Portfolio investments traded in an active market are reported at their market value. The change in market value is reported on the statement of operations. Other portfolio investments are recorded at cost.

(b) Loans Receivable from Band Members/Members' Housing Reserve

Expenditures for house construction and renovations and sanitation facilities, to limits approved by Band Council, are funded by accountable contributions from Indigenous Services Canada (ISC), a department of the Government of Canada, and by repayment of these amounts by Band members. Agreements between the Band and Band members specify the percentage of these expenditures to be repaid by the Band member. Such amounts repayable are reported on the statement of financial position as loans receivable from Band members and as the members housing reserve. The payments are recorded as a reduction in the loan receivable and as a transfer from the Housing Fund to the Operating Fund.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

1. Accounting Policies (Continued)

(c) Capital and Intangible Assets

Capital assets consist of property, plant and equipment. These assets are stated at cost in the capital fund. Amortization is recorded as a reduction of the capital fund at the following annual rates:

Building	40 Years Straight Line
Water and service infrastructure	25 Years Straight Line
Upgrades to water and sewage lines	10 Years Straight Line
Roads and bridges	15 Years Straight Line
Furniture and equipment	5 Years Straight Line
Solar equipment	20 Years Straight Line
Vehicles	5 Years Straight Line
Computer equipment	3 Years Straight Line
Monument and exhibit	Indefinite Life

Intangible assets are initially recorded at cost and subsequently measured at cost less accumulated amortization. Amortization is provided as follows:

Contract rights	20 Years Straight Line
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(d) Deferred Revenue

Revenue that relates to expenditures of future accounting periods has been deferred.

(e) Funds Held in Trust by the Government of Canada

Revenue from the Capital funds held in trust by the Government of Canada are reported as assets on the statement of financial position. Interest and other income earned are recorded as revenue and disbursements are recorded as expenditures of the trust fund.

(f) Net debt

The Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

(g) Revenue Recognition

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon, when restricted by agreement or legislation, are accounted for as deferred revenue until used for the purpose specified. Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the acquisition of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period the related expenditures are incurred, services performed or the tangible capital assets are acquired.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

1. Accounting Policies (Continued)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulations is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the organization. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Other revenues are recognized in the year that the events giving rise to the revenues occur and the revenues are earned. Amounts received which relate to revenues that will be earned in a subsequent year, are deferred and reported as liabilities.

(h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian Public Sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. Cash and Portfolio Investments

	2024 (\$)	2023 (\$)
Operating	12,025,795	8,280,933
Housing operations	653,182	938,507
Trust accounts	624,893	1,669,450
CMHC housing reserves	708,410	686,763
OLG	2,269	56,110
Cash	14,014,549	11,631,763
Housing - RBC PH&N Investment Counsel	1,025,639	923,916
Zhoonyaa Pension - RBC PH&N Investment Counsel	1,040,890	937,648
Portfolio Investments	2,066,529	1,861,564

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

3. Accounts Receivable

Accounts receivable consist of the following balances:

	2024 (\$)	2023 (\$)
ISC	1,875,712	1,595,067
Union of Ontario Indians	537,670	164,164
Southern First Nations Secretariat	519,287	193,356
Water payments from Band members	521,064	487,061
Water payments - allowance for doubtful accounts	(503,054)	(472,308)
Housing rent	437,178	382,311
Housing rent - allowance for doubtful accounts	(344,124)	(336,747)
Monitoring and consultation	415,277	147,430
GST/HST recoverable	336,242	230,084
Other	223,243	17,428
Stepping Stones	153,700	228,836
Province of Ontario	152,588	240,418
Hydro One	146,272	81,220
Green Lane landfill revenue share	67,276	68,375
Thunderbird Trust	55,679	24,292
Due from vendors	41,186	41,186
Fire department	40,800	81,600
Development Corporation - trade receivables	27,986	27,986
CMHC - RRAP and repairs	24,669	20,860
OFNLP	-	801,584
Elgin Ontario Health Team	-	75,000
Nimkee Healing Centre	-	53,958
	4,728,651	4,153,161

4. Assets Under Capital Lease

	Cost (\$)	Accumulated Amortization (\$)	2024 Net (\$)	2023 Net (\$)
Dump truck and garbage truck	531,543	531,543	-	

The assets under capital lease are amortized over the lease term of 60 months. The lease was paid in full during the prior year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

5. Tangible Capital Assets

	Cost (\$)	Accumulated Amortization (\$)	2024 Net (\$)	2023 Net (\$)
Land	1	-	1	1
Farmland held for rental	9,695,344	-	9,695,344	-
Buildings	39,144,811	17,054,351	22,090,460	21,812,695
Furniture and equipment	9,776,552	5,733,121	4,043,431	4,575,052
Water and service infrastructure	10,856,065	8,709,929	2,146,136	1,364,372
Vehicles	2,622,763	1,818,167	804,596	785,307
Roads and bridges	8,417,055	3,552,999	4,864,056	5,332,450
Computer equipment	367,564	367,276	288	288
Monument and exhibit	251,537	-	251,537	251,537
Solar equipment (note 30)	2,059,558	423,973	1,635,585	1,635,585
	83,191,250	37,659,816	45,531,434	35,757,287

The following amounts have not been subject to amortization as the related asset is not yet ready for use: buildings of \$1,392,815; equipment of \$46,384; and water and service infrastructure of \$1,453,105.

6. Bank Indebtedness

The First Nation is authorized for a line of credit of \$1,500,000 (2023 - \$1,500,000) which is secured by a general security agreement. Interest is paid monthly at the bank's prime lending rate. At March 31, 2024, draws totaling \$Nil (2023 - \$Nil) were outstanding on the facility and have been included in the cash balance of the operating fund.

7. Tri-Township Arena

The First Nation has entered into an agreement for the maintenance, control and operation of the arena and the sharing ratio for the profits and or losses with respect to such maintenance and operation of the arena. The agreement stipulates that the First Nation's share is 15%, whereby, the First Nation must contribute 15% of the funds required for the maintenance, operation and any capital improvements to the arena, while they are a party to the agreement.

8. Amounts Due To/From Big Bear Creek Trust

Amounts due to/from Big Bear Creek have arisen through timing differences in the receipt and repayment of the income amounts detailed in note 23, along with the timing differences on reimbursements of expenses paid on behalf of the Trust. The amounts are interest free and have no set repayment terms.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

9. Investments in Related Parties

The investment in related parties is made up of an investment in a government business enterprise through advances to and shares in these corporations. The advances to these corporations are non-interest bearing, unsecured, and are due on demand.

	2024 (\$)	2023 (\$)
A2 Utilities Construction Inc.		
Common shares, at cost	1	1
Cumulative equity in earnings	9	-
Cumulative dividends received	-	-
	<u>10</u>	<u>1</u>
Anishinaabeg Utilities Construction LP		
Partnership interest, at cost	1	1
Cumulative equity in earnings	93,277	-
Cumulative distributions received	-	-
	<u>93,278</u>	<u>1</u>
Grand Total	<u>93,288</u>	<u>2</u>

The First Nation owns 50% of the outstanding shares in A2 Utilities Construction Inc, and is a limited partner in the Anishinaabeg Utilities Construction Limited Partnership, in which A2 Utilities Construction Inc. is the general partner. Both entities are considered investments in government business enterprises and are accounted for using the modified equity method as indicated in Note 1.

Anishinaabeg Utilities Construction LP owns a 51% share of Aecon Three Fires, a joint venture with Aecon Utilities, a Division of Aecon Construction Group Inc. Financial statements for each of these enterprises have been prepared for their respective year ends, which are all December 31st. These financial statements may provide additional information as to the financial affairs and resources of these government business enterprises.

10. Amounts Due From Development Corporation

During the prior year, the Development Corporation, a wholly-owned subsidiary of the First Nation, had some liquidity issues. In response to these, the First Nation made loan payments on behalf of the Development Corporation for a new loan obtained to finance an investment opportunity. That arrangement continued in the current year, in addition to HST payments also being made. The amounts would have been eliminated on consolidation, but with the audited figures for the March 31, 2021, March 31, 2022, March 31, 2023 and March 31, 2024 year-ends unavailable, the amounts will be presented as a receivable until the consolidation is completed.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

11. Long-Term Debt

	2024 (\$)	2023 (\$)
6.82% Antler River Commercial Complex - RBC loan repayable in annual installments of \$186,037 including interest, due April 30, 2024, secured by the assignment of OFNLP distributions along with a General Security Agreement.	1,251,437	1,348,288
5.22% Jubilee Road reconstruction - RBC loan repayable in annual installments of \$173,282 including interest, due November 30, 2025, secured by the assignment of OFNLP distributions along with a General Security Agreement.	416,735	562,072
3.84% CMHC Phase IV - Housing mortgage repayable in monthly installments of \$6,778 including interest, due April 1, 2024.	933,633	986,743
9.6% CMHC Phase I - Housing mortgage repayable in monthly installments of \$7,382 including interest, due for renewal on May 1, 2024.	53,428	132,483
3.03% CMHC Phase II - Housing mortgage repayable in monthly installments of \$2,716 including interest, due for renewal on December 1, 2026.	86,859	116,329
1.22% CMHC Phase V - Housing mortgage repayable in monthly installments of \$1,928 including interest, due for renewal on July 1, 2026.	352,470	371,172
3.84% CMHC Phase VI - Housing mortgage repayable in monthly installments of \$2,000 including interest, due for renewal on April 1, 2029.	402,495	418,826
Prime Development Corporation - demand loan secured by a general security agreement.	1,996,828	1,996,828
0% Development Corporation - Sentinel Solar loan repayable in installments of \$15,000, due April 2022.	75,000	75,000

(continues)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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11. Long-Term Debt (Continued)

	2024 (\$)	2023 (\$)
3.91% Rapid Housing Initiative Infrastructure - RBC loan repayable in monthly installments of \$2,458 including interest, due December 3, 2026, secured by the assignment of OFNLP distributions along with a General Security Agreement.	443,901	455,784
1.99% Vehicle financed with Ford Credit, payable in monthly installments of \$62, repaid in full on April 4, 2024.	24,013	30,912
1.99% Vehicle financed with Ford Credit, payable in monthly installments of \$604, repaid in full on April 4, 2024.	23,369	30,083
1.99% Vehicle financed with Ford Credit, payable in monthly installments of \$776, repaid in full on April 4, 2024.	30,010	38,631
5.86% 1000682689 Ontario Inc. - Non-revolving RoyFarm term loan, payable in monthly installments of principal, swap interest and stamping fees totaling an average of \$60,750 over term, due March 28, 2029.	9,500,000	-
Total	15,590,178	6,563,151
Less: current portion	(949,948)	(666,324)
Long term portion	14,640,230	5,896,827

Principal repayments due on the long-term debt in each of the next five fiscal years are as follows:

	(\$)
2024	949,948
2025	1,744,954
2026	1,147,984
2027	408,845
2028 and thereafter	11,338,447
	15,590,178

The CMHC loans are secured by Ministerial Loan Guarantees from ISC. Loans due on demand have been classified as current and as due in the next fiscal year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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12. Deferred Revenue

	2024	(restated) 2023
	(\$)	(\$)
Operating		
Province of Ontario - Mt. Elgin Residential Investigation	840,046	919,798
ISC - Mt. Elgin Residential Investigation	430,501	554,837
Environmental Monitoring	401,674	204,674
On-Reserve Housing (CMHC)	286,478	-
Enbridge - Capacity Funding	146,693	64,935
ISC - First Nations Schools Collective	144,760	-
ICE - Clean Energy Accelerator Funding	115,000	-
Donations- Save the Barn	109,035	90,318
ISC - Cultural Spaces	92,716	120,000
ISC - Species at Risk	108,558	58,558
Justice Funding for UNDRIPA	50,000	-
CMHC Management Subsidy	32,500	-
Upper Thames River Authority	20,550	20,550
ISC - Water Feasibility Project	17,205	150,000
Other	6,382	16,381
Government of Canada - Guardians Program	-	165,300
Thunderbird Trust Development Funds	-	120,000
Province of Ontario - Jordan's Principle	-	92,293
First Nations Confederacy	-	81,637
Carolinian Coalition Canada	-	35,000
Government of Canada - Justice Partnership & Innovation	-	24,851
Farmland Rentals	-	18,069
Youth Suicide Prevention Strategy	-	12,955
Capital		
CMHC - Rapid Housing Initiative	1,667,937	1,721,625
ISC - Fibre Optic Connectivity Project	1,278,076	2,005,237
ISC - Roads Resurfacing Projects	1,273,860	-
MOHLTC - Crisis Homes	1,000,000	1,000,000
CMHC - Housing repair funding	984,511	1,013,835
ISC - Lot Servicing	800,000	-
ISC - Micro Homes	735,119	735,119
ISC - Fourplex funding	609,124	626,528
ISC - Nimkee Healing Centre sprinkler system	594,486	594,486
ISC - Jubilee Road Phase II funding	491,658	803,175
ISC - U-Fill Station	282,028	309,586
Ontario Trillium Foundation - Playground, fence, CC floor	251,929	437,617
ISC - Fire Truck	240,500	318,500
ISC - Mt. Elgin Residential Investigation	197,223	247,757
ISC - Prevention vehicles	152,637	-
Ontario Trillium Foundation- Community Centre Heaters	124,910	-
MOHLTC - Crisis Vehicles	123,475	156,049
ISC - Interim water treatment upgrade	110,608	276,506
Ontario Trillium Foundation - Antler River Seniors HVAC	73,938	103,513
Elgin Ontario Health Fund - Crisis Vehicle	54,917	73,455
Other		
OLG - Unspent funds	366,474	-
	14,215,508	13,173,144

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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13. Promissory Note Payable

Beginning in the 2021 fiscal year, ISC has advanced funds annually to the First Nation in the form of promissory notes in order to fund expenditures relating to an on going land claim negotiation. The notes are repayable on the earlier of the claim settlement and various dates. The amounts and due dates are as follows:

Due March 31, 2025	84,192
Due March 31, 2026	40,251
Due March 31, 2027	163,872
Due March 31, 2028	188,117
	<hr/>
	476,432

The claim is not expected to settle in the next year, however, the amount advanced in the year 2021 is due on March 31, 2025. Therefore, \$84,192 is considered as short-term liability and the remaining amounts are considered a long-term liability.

14. Other Revenue

	2024	<i>(restated)</i> 2023
	(\$)	(\$)
	<hr/>	<hr/>
Grants	1,573,227	1,842,123
Daycare payments	811,696	744,496
Monitoring and consultations	690,125	351,918
Harmonized Sales Tax recovered	336,328	265,310
Hydro One	222,774	125,990
Tuition charges	208,322	140,000
Expense and legal reimbursements	123,790	136,475
Thunderbird Trust	75,207	54,293
Water charges	57,102	60,108
Munsee Delaware Fire agreement	40,920	41,800
Cigarette quota	34,500	79,873
Miscellaneous	30,355	24,465
Rentals	6,455	15,853
IBEW wage reimbursements	-	439,556
	<hr/>	<hr/>
	4,210,801	4,322,260

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

15. Housing Loans Receivable

Each year the members housing reserve is reviewed and adjusted to the estimated collectible portion of loans. During the year there was a decrease to the allowance of \$73,679 (2023 - \$112,751 decrease).

	2024 (\$)	2023 (\$)
Housing loans receivable	2,435,962	2,498,546
Allowance on housing loans	(1,850,012)	(1,923,691)
Housing loans considered collectible	585,950	574,855

16. Pension Plan

The First Nation participates in a defined contribution pension plan. Employees can contribute from 3% to 7.7% of their gross pay to the plan and have the contributions fully matched by the First Nation. During the year, contributions of \$397,522 (2023 - \$340,436) were made into the plan and recorded as expenditures.

17. Green Lane Landfill Revenue Share

During the 2017 fiscal year, an agreement was finalized with the City of Toronto that provides a 40% revenue share of the tonnage royalties from the Green Lane landfill. A summary of the activity in the Green Lane bank account is as follows:

	2024 (\$)	2023 (\$)
Receipts		
Landfill revenue share receipts	479,216	516,113
Interest and expense reimbursements	114,694	97,646
Total receipts	593,910	613,759
Disbursements		
Net transfers to (from) other bank accounts	3,195,000	200,000
Total disbursements	3,195,000	200,000
Excess (deficiency) of receipts over disbursements	(2,601,090)	413,759
Unused funds, beginning of year	2,658,206	2,244,447
Unused funds, end of year	57,116	2,658,206

Green Lane receipts do not include the accounts receivable at year end of \$67,276 (2023 - \$68,375). The Green Lane cash balance is included with the operating accounts.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

18. Financial Instruments

The First Nation's financial instruments consist of cash, temporary investments, accounts receivable, housing loans receivable, long term loans, accounts payable and debt. The carrying value of the financial instruments approximates their fair value, unless otherwise stated. The following analysis provides information about the First Nation's risk exposure.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The First Nation is exposed to liquidity risk through its accounts payable and debt.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The First Nation is exposed to interest rate risk through its bank overdraft and debt which incur interest at the bank's prime lending rate or a floating rate based on prime.

Credit Risk

Credit risk arises from the possibility that a counterparty to a contract fails to perform according to the terms and conditions of the contract. The First Nation is exposed to credit risk through its accounts receivable, housing loans receivable and long-term loans.

Currency Risk

Currency risk arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. The First Nation is exposed to foreign currency risk on cash and investments held in U.S. dollars. The First Nation does not use derivative instruments to reduce its exposure to foreign currency risk.

19. Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consist of amounts owing to vendors, payroll accruals, government remittances payable, and any program surpluses repayable to funders. Any surplus amounts found in the department reports in note 31 represent funding that can be carried over to the subsequent year or arose due to an allocation of own-source revenue.

20. Assets Held For Sale

On March 1, 2018, the First Nation subscribed to 6.5 shares of 10552763 Canada Corp. representing 5.56% ownership. The company is operating under the name "Garden Variety" and is involved in the operation of retail cannabis stores throughout Manitoba. In fiscal 2019, a total of \$346,690 in capital contribution commitments were made by the First Nation with an additional \$104,000 paid during the fiscal 2020 year.

During the prior year, Council approved a Resolution of the Shareholders of 10552763 Canada Corp. to sell their interest in the company to a third party. As such, the investment balance has been presented as an asset held for sale, and has been written down to the expected recovery value which is based on the market value of the assets the First Nation is expecting to recoup once the sale process is complete.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

21. Accumulated Surplus

	2024 (\$)	2023 (\$)
<i>Externally Restricted Reserves</i>		
Trust funds in Ottawa	600,996	582,035
Guaranteed mortgage programs	708,410	669,409
CMHC reserves	708,450	686,803
<i>Internally Restricted Reserves</i>		
Capital asset fund	18,994,383	18,871,209
OLG fund	368,743	56,111
Members housing reserve	903,139	829,322
Pension and BBC trust fund	2,514,980	3,706,662
<i>Unrestricted Reserves</i>		
Unrestricted accumulated surplus	12,417,654	9,790,625
Grand Total	37,216,755	35,192,176

Unrestricted accumulated surplus is a result of own source revenues, as well as other flexible funding which will be spent over the duration of the First Nation's extended funding agreements.

22. Trusts Under Administration

The Chippewas of the Thames First Nation appoints the majority of the trustees for the Land Claim Trust and the Big Bear Creek Trust, holding assets and administering them on their behalf. The assets of these Trusts are not included on the statement of financial position as assets of the First Nation. A summary of the assets held in trust at year-end are as follows:

<i>Land Claim Trust</i>	2024 (\$)	2023 (\$)
Cash	406,853	432,462
Accounts receivable	18,323	31,355
Capital assets - Land for rental	1,158,993	1,158,993
Total	1,584,169	1,622,810
<i>Big Bear Creek Trust</i>	2024 (\$)	2023 (\$)
Cash	5,258,478	6,903,641
Market value of investments	122,279,280	108,413,557
Total	127,537,758	115,317,198

A further description of the Big Bear Creek Trust along with a summary of the revenues and expenses relating to the Trust that are included in the statements of the First Nation can be found in note 23.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

23. Big Bear Creek Trust

On January 28, 2013 the First Nation reached a settlement agreement with the Government of Canada for the Big Bear Creek land claim. The members of the First Nation implemented the Trust described in the Settlement Agreement by a ratification vote which was held on March 23, 2013.

The funds are held in trust for the First Nation and are to be used as follows:

- 1) to fund a \$7,500 capital distribution to each qualifying member;
- 2) to create an income stabilization fund for elders;
- 3) to create an education savings plan for members under the age of nineteen;
- 4) to create a community development fund;
- 5) to enable the First Nation to acquire additional reserve lands.

A summary of the receipts and payments included in these statements is as follows:

	2024 (\$)	2023 (\$)
Per Capita Distribution		
<i>Income</i>		
Calendar year payments	636,728	594,627
Less: calendar year return of unused	(83,435)	(138,913)
Less: January to March of prior fiscal year	(382,263)	(289,431)
Add: January to March of current fiscal year	332,963	382,263
	503,993	548,546
<i>Expenditures</i>		
Calendar year payments, net of returns	553,293	455,714
Less: January to March of prior fiscal year	(212,998)	(120,166)
Add: January to March of current fiscal year	163,698	212,998
	503,993	548,546
Income Stabilization Fund		
<i>Income</i>		
Calendar year payments	1,955,865	5,030,515
Less: calendar year return of unused	-	(2,576,480)
Less: January to March of prior fiscal year	(2,206,599)	(2,171,186)
Add: January to March of current fiscal year	2,241,439	2,206,599
	1,990,705	2,489,448
<i>Expenditures</i>		
Calendar year payments, net of returns	1,955,865	2,454,035
Less: January to March of prior fiscal year	(564,185)	(528,772)
Add: First Nation contribution (1)	612,265	-
Add: January to March of current fiscal year	599,025	564,185
	2,602,970	2,489,448

(1) The First Nation contribution noted above represents the shortfall in realized investment income generated in the trust for calendar year 2023, which was covered by the operating reserves of the First Nation.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

23. Big Bear Creek Trust (Continued)

The annual income earned in the Main Trust Account is to be paid to the First Nation as Community Development funds and is paid to the First Nation to assist with various programs and initiatives as outlined in the Comprehensive Community Plan. The income received by the First Nation can be summarized as follows:

	2024 (\$)	2023 (\$)
Community Development Income		
Calendar year payments	1,065,836	2,603,961
Less: calendar year return of 10%	(106,584)	(260,396)
Less: January to March of prior fiscal year	(1,010,027)	(2,394,340)
Add: January to March of current fiscal year	1,109,760	1,010,027
	1,058,985	959,252

The annual income from the Education account is paid to the First Nation to assist with the funding of higher education programs. The income received by the First Nation can be summarized as follows:

	2024 (\$)	2023 (\$)
Education Income		
Calendar year payments	182,641	748,410
Less: January to March of prior fiscal year	(195,868)	(761,637)
Add: January to March of current fiscal year	260,761	195,868
	247,534	182,641

24. Contingent Liabilities

The Chippewas of the Thames First Nation Housing Fund is the guarantor of certain housing loans under the Housing Loan Program at the Bank of Montreal. The total amount of the loans outstanding at March 31, 2024, is \$294,370 (2023 - \$342,822). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to \$30,000.

The First Nation is also the guarantor of certain housing loans under the Royal Bank of Canada's Housing Demonstration Project. The total amount of the loans outstanding at March 31, 2024, is \$1,720,952 (2023 - \$1,344,581). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to an agreed upon percentage of the original principal amount.

The amount of the total guaranteed repayment for both loan programs of \$708,410 (2023 - \$669,409) has been classified as an externally restricted net asset in note 21.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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25. Development Corporation

The Chippewas of the Thames Development Corporation ("Development Corporation") was incorporated under the laws of Canada on October 28, 1996 and is a for-profit corporation committed to the effective and profitable management of the business and investment opportunities of the First Nation for the benefit of the community members, potential investors and the First Nation. The Development Corporation is a wholly-owned subsidiary of the First Nation. Under the Income Tax Act, Canada, the Corporation is liable for taxes on income.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the years ended March 31, 2021, March 31, 2022, March 31, 2023, and March 31, 2024 are not yet available. The assets and liabilities have been unchanged from the March 31, 2020 ending balances and have not been audited.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for March 31, 2020 fiscal year were audited by another accounting firm and have been included in these consolidated financial statements. The following is a summary of the Development Corporation amounts which have been recorded in the operating fund:

	2024 (\$)	2023 (\$)
Assets		
Cash	216,862	216,862
Accounts receivable	27,986	27,986
Prepaid expenses	6,764	6,764
Capital assets - solar equipment	1,635,873	1,635,873
Intangible assets - contract rights	100,062	100,062
Total	1,987,547	1,987,547
Liabilities and Net Assets (Debt)		
Accounts payable and accrued	116,599	116,599
Debt	2,071,828	2,071,828
Net assets (debt)	76,702	76,702
Total	2,265,129	2,265,129
Revenues		
Other revenue - solar	-	-
Expenditures		
Expenditures other than amortization (note 34)	393,492	298,595
Amortization of capital assets	-	-
Total expenditures*	393,492	298,595
Excess (deficiency) of revenues over expenditures	(393,492)	(298,595)

*2024 expenditures consist entirely of amounts paid by the First Nation on behalf of the Development Corp

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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26. Prior Period Restatement

During the current year audit, we identified that funding received from ISC in the 2022 fiscal year initially reported as capital and deferred in 2022 and 2023 was actually flexible operations and maintenance funding, and was expended during the 2022 fiscal year. As such, we have decreased prior year deferred revenue and increased the opening operating funds surplus by \$478,121.

During the current year audit, we also identified that rent payments received in the 2023 fiscal year for farmlands believe to be managed by the Land Claim Trust were actually managed by the First Nation during that time period. As such, the rental payments during this timeframe were attributable to the First Nation and should have been presented as rental revenue. As such, we have increased the prior year rent revenue by \$171,601, and eliminated the amount presented as payable to the Land Claim Trust at March 31, 2023.

The prior period has been restated to eliminate a permanent difference in the balance due from Big Bear Creek Trust discussed in note 8 due to a cumulative overstatement in the income entitlements of the First Nation prior to the 2020 fiscal year. As part of the restatement, we have also reclassified \$134,250 of prior year foreign exchange gains and as a reduction to the the balance owing from Big Bear Creek Trust, and increased prior year other revenues by \$15,854. The net impact was a decrease to the amount due from the Big Bear Creek Trust at March 31, 2023 of \$2,081,056 and decrease to the ending internally restricted surplus in the same amount.

27. Commitments

In July 2015 the First Nation guaranteed a demand loan for the Development Corporation with a draw limit of \$2,200,000, bearing interest at prime +1.5% and repayable over 15 years. The funds were used to erect four solar farms for the purpose of selling solar energy. Due to the financial situation of the Development Corporation, this has been included as a commitment rather than a contingent liability.

The Development Corporation has entered into lease agreements with four landlords to install roof top solar equipment. The lease term is for nineteen years and six months, ending February 18, 2035, which match the expiration of the service contracts with Hydro One. Lease payments totaling \$30,650 are to be paid annually during the term of these agreements.

28. Budget

The budgeted figures on the statement of revenue and expenditures and in the expenditures by object were approved by the Chief and Council and are unaudited. The figures have not been reclassified to conform with the financial statement presentation and are presented for comparative purposes only.

29. Ongoing Lawsuits

The First Nation is involved in various lawsuits that are ongoing as of the audit report date. These lawsuits may result in a gain or loss in a future period, however the results are not determinable at this time.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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30. Own-Source Revenue

The First Nation defines its own source revenue as the following:

<i>Ontario First Nations Limited Partnership -</i>	First Nation's share of OLG and iGO revenue earned.
<i>BBC Community Development Funds -</i>	Discussed in note 23.
<i>Green Lane Landfill Revenue -</i>	Discussed in note 17.

While other own-source revenue may exist in various programs, these revenue sources are the only ones allocated across multiple departments and programs, which is done by council as part of the annual budget process. A breakdown of the total revenues included in these statements are as follows:

	2024 (\$)	2023 (\$)
Ontario First Nations Limited Partnership	1,755,845	1,232,876
BBC Community Development	1,058,985	959,252
Green Lane Landfill	592,812	553,409
Total	3,407,642	2,745,537

31. Comparative Figures

Some of the comparative figures have been reclassified to conform to the current year's presentation. This includes the reallocation between departments in note 34.

32. Subsequent Event- Land Purchases

Prior to the financial statement date, the First Nation entered into agreements to purchase additional farmlands at a cost of approximately \$4,300,000. The purchases will be financed by a mortgage, which was being set up with RBC as of the financial statement date. The purpose of the land is to generate recurring farmland rental revenues for the First Nation.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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33. Expenditures by object

Expenditures presented by object are as follows:

	2024 (\$)	2023 (\$)
Salaries and benefits	13,322,593	11,623,463
Social benefits	5,116,821	4,060,029
Amortization of capital assets	3,119,775	2,460,535
Education services	3,098,699	2,921,333
Programming	2,701,941	1,988,001
Big Bear Creek Income Stabilization Fund payments	2,602,970	2,489,448
Repairs and maintenance	1,874,131	2,484,587
Professional fees	1,741,945	1,645,651
Training and development	1,443,100	1,778,910
Honoraria	797,585	589,932
Travel	790,143	628,764
General office and supplies	716,889	852,482
School transportation	506,540	508,199
Big Bear Creek Per Capita Distributions	503,993	548,546
Utilities and rent	469,964	467,549
Communications	415,883	445,185
Insurance	369,107	281,676
Food supplies	288,572	186,790
Social events	264,634	57,155
Interest on long term debt	177,420	168,349
Vehicle fuel and maintenance	174,532	189,045
Interest and bank charges	87,097	10,172
Equipment rental	69,135	97,457
Other (below)	30,919	26,585
Members' mortgage repayments	30,000	30,000
Property taxes	4,588	-
Bad debts	(9,436)	14,553
Amortization of assets under capital lease	-	53,154
	40,709,540	36,607,550

Other expenses consist of the following:

	2024 (\$)	2023 (\$)
Land purchases	15,000	-
Expense reimbursements to members	8,357	3,505
Office, administration, rent	6,404	13,040
Repairs and maintenance	1,158	10,040
	30,919	26,585

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department

Expenditures shown in the following schedules do not include amortization of capital assets of \$3,119,775 (2023 - \$2,513,689).

Expenditures presented by object for each department (excluding any amortization of capital assets) are as follows:

	Budget (\$)	2024 (\$)	(restated) 2023 (\$)
Band support			
Salary & wages	2,531,889	1,724,766	1,546,299
Professional fees	368,903	911,557	1,023,748
Programming	611,667	574,525	906,658
Honorarium	326,958	385,335	268,760
Office expense	206,015	313,194	294,630
Insurance	278,000	296,446	204,749
Repairs & maintenance	271,225	283,241	412,948
Travel & meals	115,626	230,366	197,950
Utilities	68,242	196,347	236,093
Benefits	355,061	178,054	115,802
Funerals & burials	125,000	153,796	141,468
Interest & bank charges	10,000	75,094	5,083
Communications	108,263	60,485	105,889
Training & development	100,000	43,179	75,273
Chief & council travel	50,000	35,186	33,783
Casual & temp labour	15,883	5,389	1,342
Property taxes	-	4,588	-
Other	5,000	4,423	8,500
Advertising & promotion	24,072	3,201	4,318
Vehicle	5,500	1,798	2,788
Food	-	1,305	407
Admin fees (recovery)	(702,128)	(800,760)	(711,837)
Rent	15,007	-	1,000
Expenditures	4,890,183	4,681,515	4,875,651
Department revenue		2,874,947	2,673,957
Allocated own source revenue		1,788,456	1,364,183
Total revenue		4,663,403	4,038,140
Surplus (Deficit)		(18,112)	(837,511)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	(restated) 2023 (\$)
<i>Big Bear Creek</i>			
Income stabilization fund distributions	3,997,748	2,602,970	2,489,448
Per capita distributions	624,627	503,993	548,546
Interest & bank charges	-	-	55
Expenditures	4,622,375	3,106,963	3,038,049
Department revenue		2,864,174	3,187,710
Allocated own source revenue		(247,534)	(182,641)
Total revenue		2,616,640	3,005,069
Surplus (Deficit)		(490,323)	(32,980)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Capital Projects</i>			
Professional fees	-	193,257	60,275
Interest on long-term debt	-	123,220	122,549
Repairs & maintenance	4,142,969	38,322	467,536
Communications (recovery)	-	1,840	-
Utilities	209,000	1,221	20,947
Salary & wages	-	74	173
Expenditures	4,351,969	357,934	671,480
Department revenue		2,179,371	1,301,878
Allocated own source revenue		-	-
Total revenue		2,179,371	1,301,878
Surplus (Deficit)		1,821,437	630,398

Expenditures shown above do not include \$550,269 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Development Corporation</i>			
Salary & wages	208,308	217,826	194,551
Professional fees	40,000	88,511	53,194
Rent	7,800	32,050	3,250
Benefits	24,718	21,859	19,817
Repairs & maintenance	13,500	11,235	-
Utilities	10,500	8,760	666
Communications	2,000	7,370	8,863
Insurance	4,000	4,750	5,900
Advertising & promotion	500	670	148
Office	10,000	236	9,881
Honorarium	4,000	225	1,600
Travel & meals	5,000	-	500
Training & development	8,500	-	225
Interest on long-term debt	421,637	-	-
Lease expense	30,650	-	-
Other	70,000	-	-
Admin fees	15,000	-	-
Expenditures	876,113	393,492	298,595
Department revenue		-	-
Allocated own source revenue		163,495	304,608
Total revenue		163,495	304,608
Surplus (Deficit)		(229,997)	6,013

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Economic Development</i>			
Salary & wages	538,271	424,068	285,842
Repairs & maintenance	24,000	83,098	9,798
Travel & meals	21,445	80,942	50,089
Professional fees	177,720	66,846	73,866
Office	61,054	44,470	31,274
Benefits	54,345	29,148	15,967
Vehicle	-	20,519	34,400
Honorarium	22,000	13,335	7,200
Utilities	-	12,257	-
Training & development	37,500	9,105	8,694
Advertising & promotion	5,000	1,073	500
Interest & bank charges (recovery)	-	589	-
Casual & temp labour	-	229	1,753
Programming	52,000	203	1,160
Communications	11,500	128	976
Bad debts	-	-	16,356
Other	1,000	-	259
Resources & materials	3,000	-	-
Expenditures	1,008,835	786,010	538,134
Department revenue		1,020,915	598,278
Allocated own source revenue		73,334	73,019
Total revenue		1,094,249	671,297
Surplus (Deficit)		308,239	133,163

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Education</i>			
Salary & wages	3,304,625	2,839,259	2,466,122
Programming	3,002,524	1,547,641	1,458,762
Tuition payments	1,295,645	1,257,328	1,307,354
Student transportation	612,100	498,396	501,811
Repairs & maintenance	547,805	332,457	388,045
Benefits	471,377	299,819	218,436
Resources & materials	719,587	268,953	285,102
Utilities	186,700	96,798	115,911
Honorarium	142,975	92,017	40,784
Professional fees	167,285	59,609	30,559
Food	60,000	59,332	20,607
Travel & meals	81,000	52,346	31,267
Office	129,846	44,659	84,796
Casual & temp labour	218,450	34,612	270
Communications	11,500	32,714	12,000
Interest & bank charges	5,550	10,792	2,433
Vehicle	48,000	9,293	4,362
Other	205,000	6,977	1,650
Rent	14,762	3,447	-
Training & development	116,421	545	44,941
Admin fees	69,608	-	20,400
Expenditures	11,410,760	7,546,994	7,035,612
Department revenue		8,611,624	8,549,659
Allocated own source revenue		247,534	182,641
Total revenue		8,859,158	8,732,300
Surplus (Deficit)		1,312,164	1,696,688

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Employment and Training</i>			
Training & development	250,930	347,828	358,490
Salary & wages	226,628	307,628	267,963
Benefits	15,693	18,189	10,245
Vehicle	39,500	10,211	11,638
Utilities	5,000	8,529	11,883
Travel & meals	4,000	2,260	6,126
Repairs & maintenance	-	350	135
Office	2,140	278	12,169
Communications	400	90	6,973
Honorarium	-	-	400
Programming	47,500	-	-
Advertising & promotion	40,000	-	-
Casual & temp labour	10,000	-	-
Expenditures	641,791	695,363	686,022
Department revenue		636,602	640,461
Allocated own source revenue		-	-
Total revenue		636,602	640,461
Surplus (Deficit)		(58,761)	(45,561)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Health</i>			
Programming	1,940,030	2,239,734	668,760
Salary & wages	2,253,047	1,904,687	1,850,498
Training & development	420,700	731,159	1,167,824
Admin fees	169,765	207,951	184,315
Benefits	254,184	176,002	141,738
Utilities	14,956	77,205	3,968
Office	81,074	72,815	143,509
Travel & meals	77,254	40,186	64,121
Professional fees	2,500	14,151	-
Vehicle	8,000	9,270	1,775
Repairs & maintenance	59,508	8,293	163,871
Food	21,556	1,208	3,346
Communications	3,717	758	14,335
Other	64,241	-	4,290
Rent	13,200	-	-
Honorarium	1,200	-	-
Expenditures	5,384,932	5,483,419	4,412,350
Department revenue		5,578,719	5,534,132
Allocated own source revenue		-	-
Total revenue		5,578,719	5,534,132
Surplus (Deficit)		95,300	1,121,782

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Housing</i>			
Repairs & maintenance	431,547	271,938	180,230
Salary & wages	300,592	175,658	227,859
Utilities	71,700	92,903	67,215
Insurance	38,600	65,170	62,393
Interest on long-term debt	338,580	42,505	44,375
Member mortgage repayments	-	30,000	30,000
Professional fees	26,200	17,746	16,800
Benefits	29,616	16,361	17,516
Travel & meals	5,300	10,413	4,319
Interest & bank charges	1,399	6,198	2,501
Programming	29,500	3,186	2,179
Office	5,700	2,021	14,287
Other		775	7,860
Communications	3,500	684	1,942
Training & development	9,000	518	-
Casual & temp labour	200	200	90
Vehicle	750	107	555
Bad debts (recovery)	-	(40,181)	(33,774)
Honorarium	8,000	-	-
Expenditures	1,300,184	696,202	646,347
Department revenue		890,803	816,513
Allocated own source revenue		149,280	234,000
Total revenue		1,040,083	1,050,513
Surplus (Deficit)		343,881	404,166

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Justice</i>			
Salary & wages	493,673	454,189	344,670
Programming	207,120	194,132	226,655
Honorarium	140,000	152,136	191,731
Travel & meals	13,000	130,836	107,559
Professional fees	20,000	124,736	284,168
Benefits	25,997	31,004	20,145
Training & development	13,000	26,156	20,303
Office	1,000	10,434	42,309
Repairs & maintenance	3,000	9,543	23,475
Communications	2,300	1,130	31,933
Other	-	-	386
Expenditures	919,090	1,134,296	1,293,334
Department revenue		898,515	1,243,365
Allocated own source revenue		85,335	36,838
Total revenue		983,850	1,280,203
Surplus (Deficit)		(150,446)	(13,131)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget	2024	(restated) 2023
	(\$)	(\$)	(\$)
<i>Land and Environment</i>			
Salary & wages	532,312	776,500	475,743
Programming	135,819	437,588	-
Professional fees	515,452	236,641	72,106
Repairs & maintenance	19,250	230,210	36,071
Office	46,125	211,334	28,555
Training & development	12,000	191,047	1,618
Admin fees	42,000	181,606	98,282
Travel & meals	21,500	132,378	33,137
Benefits	58,709	73,798	47,937
Honorarium (recovery)	-	58,047	1,069
Food	80,000	51,549	30,475
Other	-	16,530	7,030
Communications	2,500	3,594	853
Rent	-	1,400	1,000
Advertising & promotion	6,000	750	2,925
Utilities	-	496	-
Casual/Temp labour	11,000	125	-
Vehicle	3,550	-	-
Expenditures	1,486,217	2,603,593	836,801
Department revenue		2,118,936	557,320
Allocated own source revenue		166,527	345,671
Total revenue		2,285,463	902,991
Surplus (Deficit)		(318,130)	66,190

Expenditures shown above do not include \$9,695,344 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Prevention</i>			
Programming	1,454,386	1,214,571	884,372
Salary & wages	1,402,660	663,705	475,248
Admin fees	249,947	249,946	250,118
Benefits	154,630	67,678	32,834
Training & development	23,400	60,084	7,318
Food	60,000	28,875	2,441
Travel & meals	49,000	28,530	19,109
Office	20,880	23,854	86,114
Vehicle	51,200	21,816	19,374
Professional fees	135,000	20,605	9,820
Rent	36,500	11,656	13,843
Utilities	9,000	11,503	5,456
Interest on long-term debt	-	5,611	1,431
Repairs & maintenance	21,635	2,056	5,695
Communications	6,000	1,128	-
Other	-	14	-
Honorarium	-	-	213
Expenditures	3,674,238	2,411,632	1,813,386
Department revenue		3,954,270	3,487,622
Allocated own source revenue		-	9,340
Total revenue		3,954,270	3,496,962
Surplus (Deficit)		1,542,638	1,683,576

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Public works</i>			
Salary & wages	642,549	617,668	536,685
Repairs & maintenance	780,362	391,526	701,496
Utilities	101,357	148,686	167,571
Vehicle	60,000	101,449	107,496
Benefits	82,355	64,111	51,659
Honorarium	79,000	41,909	51,585
Bad debts	-	30,746	31,971
Communications	11,200	14,233	23,660
Training & development	2,700	11,768	9,333
Travel & meals	3,500	6,875	4,498
Other	1,000	6,113	5,007
Insurance	7,500	2,741	8,634
Food	1,600	2,712	1,517
Professional fees	142,500	2,346	1,863
Programming	100	1,875	605
Office	5,600	1,569	10,726
Casual & temp labour	-	300	-
Expenditures	1,921,323	1,446,627	1,714,306
Department revenue		1,924,762	1,289,563
Allocated own source revenue		409,425	126,324
Total revenue		2,334,187	1,415,887
Surplus (Deficit)		887,560	(298,419)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Social Services</i>			
Programming	2,475,262	3,175,251	3,129,935
Salary & wages	2,290,623	2,010,349	2,080,262
Repairs & maintenance	493,756	277,980	171,925
Benefits	226,017	188,748	151,309
Admin fees	155,809	161,257	158,722
Food	90,706	138,290	122,496
Office	71,217	60,985	95,103
Utilities	68,250	57,348	48,851
Training & development	110,912	56,966	101,028
Honorarium	15,740	54,581	26,439
Travel & meals	65,054	51,918	89,492
Professional fees	116,350	5,940	4,500
Communications	2,100	4,637	6,549
Casual & temp labour	26,000	600	375
Interest & bank charges	564	507	103
Other	56,934	300	200
Vehicle	1,000	68	6,658
Advertising & promotion	5,000	-	164
Rent	38,700	-	-
Insurance	4,000	-	-
Expenditures	6,313,994	6,245,725	6,194,111
Department revenue		5,684,603	5,679,920
Allocated own source revenue		571,791	250,554
Total revenue		6,256,394	5,930,474
Surplus (Deficit)		10,669	(263,637)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2024

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2024 (\$)	2023 (\$)
<i>Tobacco Self Regulation Pilot Project</i>			
Salary & wages	-	-	20,672
Professional fees	-	-	14,754
Benefits	-	-	3,001
Rent	-	-	1,021
Honorarium	-	-	150
Communications	-	-	85
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Expenditures	-	-	39,683
Department revenue		-	45,501
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Surplus (Deficit)		-	5,818
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