

Chippewas of the Thames First Nation

Consolidated Financial Statements

March 31, 2023

Chippewas of the Thames First Nation
Consolidated Financial Statements
March 31, 2023

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MANAGEMENT'S RESPONSIBILITY

To the Council of Chippewas of the Thames First Nation

The accompanying consolidated financial statements of Chippewas of the Thames First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

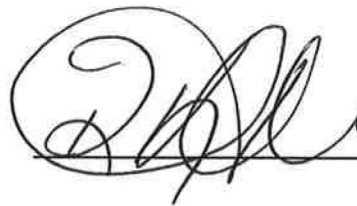
The Chippewas of the Thames First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MacNeill Edmundson Professional Corporation is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

November 17, 2023

A blue ink signature, appearing to read "L. Smith", written over a horizontal line.

Executive Administrator

A black ink signature, appearing to read "D. Smith", written over a horizontal line.

Chief

INDEPENDENT AUDITOR'S REPORT

To the Members of Chippewas of the Thames First Nation

Opinion

We have audited the accompanying financial statements of Chippewas of the Thames First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of revenues and expenditures, changes in net assets (debt) and cash flows for the year then ended.

In our opinion, except for the possible effect of the matters described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of the Thames First Nation as at March 31, 2023 and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Qualified Opinion

The Development Corporation is a wholly-owned subsidiary of the Chippewas of the Thames First Nation. The financial amounts of the Development Corporation were not available at the time of this report. As a result, the related assets, liabilities, and net assets as at March 31, 2021, March 31, 2022 and March 31, 2023 have remained unchanged from the year ended March 31, 2020 and have not been audited. The revenues and expenditures for the years ended March 31, 2021, March 31, 2022 and March 31, 2023 have not been recorded in these consolidated financial statements as they are not available.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the year ended March 31, 2020 have been included in these consolidated financial statements. These amounts have been audited by another accounting firm. Refer to note 25 for a summary of this information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

(continues)

Jeremy A. Giles CPA, CA Lissa Savage CPA, CA, CPA (Illinois)

Mark Snyders CPA, CA Dillon O'Henly CPA, CA

James B. MacNeill FCPA, FCA, CFP (Counsel) Robert F. Edmundson CPA, CA (Retired)

INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities of Management for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MacNeill Edmundson

London, Ontario
November 17, 2023

PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS
Authorized to practice public accounting by
The Chartered Professional Accountants of Ontario

Jeremy A. Giles CPA, CA Lissa Savage CPA, CA, CPA (Illinois)

Mark Snyders CPA, CA Dillon O'Henly CPA, CA

James B. MacNeill FCPA, FCA, CFP (Counsel) Robert F. Edmundson CPA, CA (Retired)

Chippewas of the Thames First Nation

Consolidated Statement of Financial Position

| March 31 | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|---|-------------------|-----------------------------------|
| Financial Assets | | |
| Cash (note 2) | 11,631,763 | 8,738,556 |
| Portfolio investments (note 2) | 1,861,564 | 1,925,556 |
| Accounts receivable (note 3) | 4,153,161 | 3,255,442 |
| Due from Big Bear Creek Trust (note 8) | 3,180,620 | 4,587,235 |
| Investment in related parties (note 10) | 2 | - |
| Due from Development Corp (note 11) | 619,951 | 301,491 |
| Funds held in trust | 582,035 | 567,728 |
| Housing loans receivable (note 16) | 574,855 | 599,677 |
| | 22,603,951 | 19,975,685 |
| Liabilities | | |
| Accounts payable and accrued (note 20) | 1,564,390 | 1,899,793 |
| Obligation under capital lease (note 4) | - | 56,415 |
| Due to Land Claims Trust (note 9) | 176,601 | - |
| Promissory note payable (note 14) | 124,443 | 124,443 |
| Deferred revenue (note 13) | 13,651,266 | 9,376,135 |
| Debt (note 12) | 6,563,151 | 7,001,839 |
| | 22,079,851 | 18,458,625 |
| Net Financial Assets (Debt) | 524,100 | 1,517,060 |
| Non-financial assets | | |
| Tangible capital assets (note 5) | 35,757,287 | 33,083,345 |
| Assets under capital lease (note 4) | - | 53,154 |
| Intangible assets (note 25) | 100,062 | 100,062 |
| Prepaid expenses | 170,293 | 113,459 |
| Investments held for sale (note 21) | 66,769 | 450,690 |
| | 36,094,411 | 33,800,710 |
| Accumulated surplus | 36,618,511 | 35,317,770 |
| Accumulated surplus is comprised of: | | |
| Externally Restricted Funds (note 24) | 1,356,213 | 1,293,724 |
| Internally Restricted Funds | 26,207,004 | 26,537,942 |
| Unrestricted Funds | 9,055,294 | 7,486,104 |
| | 36,618,511 | 35,317,770 |

Approved on behalf of the Council:

 Chief
 Councilor

Chippewas of the Thames First Nation

Consolidated Statement of Changes in Net Assets (Debt)

| March 31 | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|---|--------------------|-----------------------------------|
| Excess (Deficiency) of Revenue over Expenditures | 1,300,742 | 4,251,566 |
| Acquisition of capital assets | (5,134,473) | (4,837,789) |
| Amortization of capital assets and assets under capital lease | 2,513,689 | 1,888,119 |
| Decrease (increase) of prepaid expenses | (56,839) | - |
| Decrease (increase) of assets held for sale (note 21) | 383,921 | - |
| Change in Net Assets (Debt) | (992,960) | 1,301,896 |
| Net Financial Assets (Debt), beginning of year (note 26) | 1,517,060 | 215,164 |
| Net Financial Assets (Debt), end of year | 524,100 | 1,517,060 |

Chippewas of the Thames First Nation

Consolidated Statement of Revenue and Expenditures

| Year ended March 31 | Budget (\$) | 2023 (\$) | 2022 (\$) (restated) |
|--|-------------------|-------------------|----------------------------|
| Revenue | | | |
| Indigenous Services Canada | 18,669,350 | 15,583,704 | 12,716,666 |
| Province of Ontario | 3,064,433 | 4,533,367 | 3,382,907 |
| Other revenue (note 15) | 4,918,558 | 4,306,407 | 1,767,511 |
| Big Bear Creek transfers (note 23) | 10,312,222 | 4,179,887 | 5,773,815 |
| Health Canada | 2,155,746 | 3,540,250 | 2,815,756 |
| Stepping Stones | 2,288,105 | 2,922,280 | 2,817,051 |
| Southern First Nations Secretariat | 2,945,556 | 2,757,877 | 2,833,964 |
| Ontario First Nations Limited Partnership | 1,264,274 | 1,232,876 | 872,018 |
| Union of Ontario Indians | 632,711 | 1,219,374 | 830,940 |
| Rent revenue | 450,000 | 578,268 | 609,866 |
| Green Lane landfill revenue share (note 18) | 863,370 | 553,409 | 465,634 |
| Band generated | 420,190 | 498,585 | 449,081 |
| Interest | 5,631 | 330,887 | 46,563 |
| CMHC subsidy | 293,616 | 260,835 | 293,165 |
| Foreign exchange gain (loss) | | 119,023 | 17,586 |
| Investment income | | 61,208 | 118,351 |
| Unrealized gains (losses) on investments | | (110,893) | (25,704) |
| Loss on impairment of assets held for sale (note 21) | | (383,921) | - |
| Deferred revenue - prior year (note 13) | 2,619,333 | 9,376,135 | 5,988,981 |
| Deferred revenue - current year (note 13) | | (13,651,266) | (9,376,135) |
| CMHC housing repair funding | | - | 15,930 |
| | 50,903,095 | 37,908,292 | 32,413,946 |
| Expenditures (notes 33 & 34) | | | |
| Amortization of capital assets | | 2,460,535 | 1,781,810 |
| Amortization of assets under capital lease | | 53,154 | 106,309 |
| Band support | 3,983,770 | 4,875,651 | 4,204,129 |
| Big Bear Creek (note 23) | 7,974,733 | 3,038,049 | 2,681,911 |
| Capital projects | 3,916,295 | 671,480 | 448,343 |
| Child welfare | 3,075,217 | 1,813,386 | 988,454 |
| Development Corporation (note 25) | 752,925 | 298,595 | 240,332 |
| Economic development | 543,690 | 538,134 | 426,091 |
| Education | 11,019,815 | 7,035,612 | 5,543,514 |
| Employment and training | 660,712 | 686,022 | 536,362 |
| Health | 5,588,736 | 4,412,350 | 2,515,378 |
| Housing | 1,573,387 | 646,347 | 993,559 |
| Justice | 1,361,074 | 1,293,334 | 458,081 |
| Land and environment | 2,325,970 | 836,801 | 555,460 |
| Public works | 2,198,237 | 1,714,306 | 1,265,071 |
| Social services | 6,546,950 | 6,194,111 | 5,261,156 |
| Tobacco self regulation pilot project | | 39,683 | 156,420 |
| | 51,521,511 | 36,607,550 | 28,162,380 |
| Excess of Revenue over Expenditures | (618,416) | 1,300,742 | 4,251,566 |

Chippewas of the Thames First Nation

Consolidated Statement of Cash Flows

| Year ended March 31 | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|---|--------------------|-----------------------------------|
| Cash Flows From (Used In) Operating Activities | | |
| Excess (deficiency) of revenue over expenditures | 1,300,742 | 4,251,566 |
| Adjustment for non-cash items: | | |
| Amortization of capital assets and assets under capital lease | 2,513,689 | 1,888,119 |
| Impairment of assets held for sale (note 21) | 383,921 | - |
| | <u>4,198,352</u> | <u>6,139,685</u> |
| Changes in non-cash working capital | | |
| Accounts receivable | (897,719) | (1,147,263) |
| Prepaid expenses | (56,834) | |
| Accounts payable and accrued expenses | (335,408) | 395,962 |
| Deferred revenue | 4,275,131 | 3,387,154 |
| | <u>2,985,170</u> | <u>2,635,853</u> |
| Cash flow from (used by) operating activities | <u>7,183,522</u> | <u>8,775,538</u> |
| Cash Flows From (Used In) Financing Activities | | |
| Proceeds from long-term debt (note 12) | 114,206 | 470,000 |
| Advances from (to) Big Bear Creek Trust (note 8) | 1,406,615 | (4,674,742) |
| Advances from (to) Development Corp (note 11) | (318,460) | (222,241) |
| Advances from (to) Land Claims Trust (note 9) | 176,601 | - |
| Net advances (repayment) of long-term debt (note 12) | (609,309) | (620,564) |
| Advance of promissory note (note 14) | - | 40,251 |
| | <u>769,653</u> | <u>(5,007,296)</u> |
| Cash flow used by financing activities | | |
| Cash Flows From (Used In) Investing Activities | | |
| Redemption (acquisition) of investments | 63,992 | (57,569) |
| Funds held in trust | (14,307) | (5,078) |
| Capital asset acquisitions | (5,134,473) | (4,837,789) |
| Purchase of related-party investments (note 10) | (2) | - |
| Housing loan reduction (increase) (note 16) | 24,822 | 223,931 |
| | <u>(5,059,968)</u> | <u>(4,676,505)</u> |
| Cash flow from (used by) investing activities | | |
| Net Increase (Decrease) in Cash During Year | 2,893,207 | (908,263) |
| Cash, beginning of year | 8,738,556 | 9,646,819 |
| Cash, end of year | 11,631,763 | 8,738,556 |
| Cash Represented by: | | |
| Cash - Operating, housing, and OLG | 9,962,313 | 7,251,089 |
| Cash - Trust Fund | 1,669,450 | 1,487,467 |
| | <u>11,631,763</u> | <u>8,738,556</u> |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies

The Chippewas of the Thames First Nation uses the Canadian accounting standards for public sector entities as the basis for presentation in these consolidated financial statements. The consolidated financial statements of the First Nation includes the various departments reported in the supplementary financial information. These departments include six CMHC housing programs.

Reporting entity

The reporting entity includes the Chippewas of the Thames First Nation government and all related entities controlled by the Nation.

Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of government business enterprises which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations consolidated in Chippewas of the Thames First Nation's financial statements are as follows:

Chippewas of the Thames First Nation Band
Chippewas of the Thames Education
Chippewas of the Thames Development Corporation

Organizations accounted for on a modified equity basis include A2 Utilities Construction Inc and Anishinaabeg Utilities Construction LP.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets, prepaid expenses and inventories of supplies.

The other significant accounting policies used by the First Nation are as follows:

(a) Portfolio Investments

Portfolio investments traded in an active market are reported at their market value. The change in market value is reported on the statement of operations. Other portfolio investments are recorded at cost.

(b) Loans Receivable from Band Members/Members' Housing Reserve

Expenditures for house construction and renovations and sanitation facilities, to limits approved by Band Council, are funded by accountable contributions from Indigenous Services Canada (ISC), a department of the Government of Canada, and by repayment of these amounts by Band members. Agreements between the Band and Band members specify the percentage of these expenditures to be repaid by the Band member. Such amounts repayable are reported on the statement of financial position as loans receivable from Band members and as the members housing reserve. The payments are recorded as a reduction in the loan receivable and as a transfer from the Housing Fund to the Operating Fund.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies (Continued)

(c) Capital and Intangible Assets

Capital assets consist of property, plant and equipment. These assets are stated at cost in the capital fund. Amortization is recorded as a reduction of the capital fund at the following annual rates:

| | |
|------------------------------------|------------------------|
| Building | 40 Years Straight Line |
| Water and sewage lines | 25 Years Straight Line |
| Upgrades to water and sewage lines | 10 Years Straight Line |
| Roads and bridges | 15 Years Straight Line |
| Furniture and equipment | 5 Years Straight Line |
| Solar equipment | 20 Years Straight Line |
| Vehicles | 5 Years Straight Line |
| Computer equipment | 3 Years Straight Line |
| Monument and exhibit | Indefinite Life |

Intangible assets are initially recorded at cost and subsequently measured at cost less accumulated amortization. Amortization is provided as follows:

| | |
|-----------------|------------------------|
| Contract rights | 20 Years Straight Line |
|-----------------|------------------------|

(d) Deferred Revenue

Revenue that relates to expenditures of future accounting periods has been deferred.

(e) Funds Held in Trust by the Government of Canada

Revenue from the Capital funds held in trust by the Government of Canada are reported as assets on the statement of financial position. Interest and other income earned are recorded as revenue and disbursements are recorded as expenditures of the trust fund.

(f) Net debt

The Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

(g) Revenue Recognition

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon, when restricted by agreement or legislation, are accounted for as deferred revenue until used for the purpose specified. Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the acquisition of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period the related expenditures are incurred, services performed or the tangible capital assets are acquired.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies (Continued)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulations is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the organization. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Other revenues are recognized in the year that the events giving rise to the revenues occur and the revenues are earned. Amounts received which relate to revenues that will be earned in a subsequent year, are deferred and reported as liabilities.

(h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. Cash and Portfolio Investments

| | 2023 (\$) | 2022 (\$) |
|--|-------------------|------------------|
| Trust | 1,669,450 | 1,487,468 |
| Housing | 1,625,270 | 1,258,886 |
| OLG | 764,843 | 659,948 |
| Operating | 7,572,200 | 5,332,254 |
| Cash | 11,631,763 | 8,738,556 |
| Housing - RBC PH&N Investment Counsel | 923,916 | 955,903 |
| Zhoonyaa Pension - RBC PH&N Investment Counsel | 937,648 | 969,653 |
| Portfolio Investments | 1,861,564 | 1,925,556 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

3. Accounts Receivable

Accounts receivable consist of the following balances:

| | 2023 (\$) | 2022 (\$) |
|--|------------------|------------------|
| ISC | 1,595,067 | 1,586,283 |
| OFNLP | 801,584 | - |
| Water payments from Band members | 487,061 | 457,506 |
| Water payments - allowance for doubtful accounts | (472,308) | (440,337) |
| Housing rent | 382,311 | 297,471 |
| Housing rent - allowance for doubtful accounts | (336,747) | (231,070) |
| Province of Ontario | 240,418 | 257,470 |
| GST/HST recoverable | 230,084 | 83,339 |
| Stepping Stones | 228,836 | 243,545 |
| Southern First Nations Secretariat | 193,356 | 187,111 |
| Union of Ontario Indians | 164,164 | 536,856 |
| Monitoring | 147,430 | 24,606 |
| Fire department | 81,600 | 40,800 |
| Hydro One | 81,220 | - |
| Elgin Ontario Health Team | 75,000 | - |
| Green Lane landfill revenue share | 68,375 | 102,776 |
| Nimkee Healing Centre | 53,958 | - |
| Due from vendors | 41,186 | 41,186 |
| Development Corporation - trade receivables | 27,986 | 27,986 |
| Thunderbird Trust | 24,292 | 15,684 |
| CMHC - RRAP and repairs | 20,860 | 1,669 |
| Other | 17,428 | 22,561 |
| | 4,153,161 | 3,255,442 |

4. Assets Under Capital Lease

| | Cost (\$) | Accumulated Amortization (\$) | 2023 Net (\$) | 2022 Net (\$) |
|------------------------------|--------------|-------------------------------------|---------------------|---------------------|
| Dump truck and garbage truck | 531,543 | 531,543 | - | 53,154 |

The assets under capital lease are amortized over the lease term of 60 months. The lease was paid in full during the year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

5. Tangible Capital Assets

| | Cost (\$) | Accumulated Amortization (\$) | 2023 Net (\$) | 2022 Net (\$) |
|---------------------------|-------------------|-------------------------------------|---------------------|---------------------|
| Land | 1 | - | 1 | 1 |
| Buildings | 37,921,486 | 16,108,790 | 21,812,696 | 22,509,363 |
| Furniture and equipment | 9,062,358 | 4,487,306 | 4,575,052 | 3,699,041 |
| Water and sewage lines | 9,826,288 | 8,461,916 | 1,364,372 | 1,050,072 |
| Vehicles | 2,391,482 | 1,606,175 | 785,307 | 156,312 |
| Roads and bridges | 8,417,055 | 3,084,605 | 5,332,450 | 3,781,146 |
| Computer equipment | 367,564 | 367,276 | 288 | 288 |
| Monument and exhibit | 251,537 | - | 251,537 | 251,537 |
| Solar equipment (note 25) | 2,059,558 | 423,973 | 1,635,585 | 1,635,585 |
| | 70,297,329 | 34,540,041 | 35,757,288 | 33,083,345 |

The following amounts have not been subject to amortization as the related asset is not yet ready for use: buildings of \$169,490; equipment of \$46,384; and water and sewage line costs of \$754,020.

6. Bank Indebtedness

The First Nation is authorized for a line of credit of \$1,500,000 (2022 - \$1,500,00) which is secured by a general security agreement. Interest is paid monthly at the bank's prime lending rate. At March 31, 2023, draws totaling \$Nil (2022 - \$Nil) were outstanding on the facility and have been included in the cash balance of the operating fund.

7. Tri-Township Arena

The First Nation has entered into an agreement for the maintenance, control and operation of the arena and the sharing ratio for the profits and or losses with respect to such maintenance and operation of the arena. The agreement stipulates that the First Nation's share is 15%, whereby, the First Nation must contribute 15% of the funds required for the maintenance, operation and any capital improvements to the arena, while they are a party to the agreement.

8. Amounts Due To/From Big Bear Creek Trust

Amounts due to/from Big Bear Creek have arisen through timing differences in the receipt and repayment of the income amounts detailed in note 23, along with the timing differences on reimbursements of expenses paid on behalf of the Trust. The amounts are interest free and have no set repayment terms.

9. Amounts Due To Land Claim Trust

Amounts due to the Land Claim Trust have arisen through an erroneous deposit of rent revenue belonging to the Trust in a bank of the First Nation. The amounts are interest free and will be repaid in the subsequent year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

10. Investments in Related Parties

The investment in related parties is made up of an investment in a government business enterprise through advances to and shares in these corporations. The advances to these corporations are non-interest bearing, unsecured, and are due on demand.

| | 2023 | 2022 |
|---|-------------|-------------|
| | (\$) | (\$) |
| Investment in Related Parties | | |
| A2 Utilities Construction Inc. | 1 | - |
| Business Partnership Investments | | |
| Anishinaabeg Utilities Construction LP | 1 | - |
| Total | 2 | - |

The First Nation owns 50% of the outstanding shares in A2 Utilities Construction Inc, and is a limited partner in the Anishinaabeg Utilities Construction Limited Partnership, in which A2 Utilities Construction Inc. is the general partner. Both entities are considered investments in government business enterprises and are accounted for using the modified equity method as indicated in Note 1.

Anishinaabeg Utilities Construction LP owns a 51% share of Aecon Three Fires, a joint venture with Aecon Utilities, a Division of Aecon Construction Group Inc. Financial statements for each of these enterprises have been prepared for their respective year ends, which are all December 31st. These financial statements may provide additional information as to the financial affairs and resources of these government business enterprises.

11. Amounts Due From Development Corporation

During the prior year, the Development Corporation, a wholly-owned subsidiary of the First Nation, had some liquidity issues. In response to these, the First Nation made loan payments on behalf of the Development Corporation for a new loan obtained to finance an investment opportunity. That arrangement continued in the current year, in addition to HST payments also being made. The amounts would have been eliminated on consolidation, but with the audited figures for the March 31, 2021, March 31, 2022, and March 31, 2023 year-ends unavailable, the amounts will be presented as a receivable until the consolidation is completed.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

12. Long-Term Debt

| | 2023 (\$) | 2022 (\$) |
|---|--------------|--------------|
| 5.04% Antler River Commercial Complex - RBC loan repayable in annual installments of \$174,516 including interest, due November 30, 2031, secured by the assignment of OFNLP distributions along with a General Security Agreement. | 1,348,288 | 1,457,003 |
| 5.22% Jubilee Road reconstruction - RBC loan repayable in annual installments of \$173,282 including interest, due November 30, 2025, secured by the assignment of OFNLP distributions along with a General Security Agreement. | 562,072 | 706,540 |
| 1.86% CMHC Phase IV - Housing mortgage repayable in monthly installments of \$5,918 including interest, due April 1, 2024. | 986,743 | 1,038,875 |
| 2.39% CMHC Phase III - Seniors Complex mortgage repayable in monthly installments of \$8,500 including interest, due for renewal on January 1, 2023. | - | 84,223 |
| 7.25% CMHC Phase I - Housing mortgage repayable in monthly installments of \$6,631 including interest, due for renewal on May 1, 2023. | 132,483 | 207,189 |
| 0.52% CMHC Phase II - Housing mortgage repayable in monthly installments of \$2,618 including interest, due for renewal on December 1, 2026. | 116,329 | 145,370 |
| 1.17% CMHC Phase V - Housing mortgage repayable in monthly installments of \$1,794 including interest, due for renewal on January 1, 2026. | 371,172 | 388,724 |
| 1.86% CMHC Phase VI - Housing mortgage repayable in monthly installments of \$2,000 including interest, due for renewal on April 1, 2024. | 418,826 | 434,875 |

(continues)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

12. Long-Term Debt (Continued)

| | | 2023 (\$) | 2022 (\$) |
|-----------------------|---|--------------|--------------|
| Prime | Development Corporation - demand loan secured by a general security agreement. | 1,996,828 | 1,996,828 |
| 0% | Development Corporation - Sentinel Solar loan repayable in installments of \$15,000, due April 2022. | 75,000 | 75,000 |
| 3.91% | Rapid Housing Initiative Infrastructure - RBC loan repayable in monthly installments of \$2,458 including interest, due December 3, 2026, secured by the assignment of OFNLP distributions along with a General Security Agreement. | 455,784 | 467,212 |
| 1.99% | Vehicle financed with Ford Credit, payable in monthly installments of \$621, due July 20, 2027. | 30,912 | - |
| 1.99% | Vehicle financed with Ford Credit, payable in monthly installments of \$604, due July 20, 2027. | 30,083 | - |
| 1.99% | Vehicle financed with Ford Credit, payable in monthly installments of \$776, due July 20, 2027. | 38,631 | - |
| Total | | 6,563,151 | 7,001,839 |
| Less: current portion | | (666,324) | (787,851) |
| Long term portion | | 5,896,827 | 6,213,988 |

Principal repayments due on the long-term debt in each of the next five fiscal years are as follows:

| | (\$) |
|---------------------|-----------|
| 2024 | 666,324 |
| 2025 | 1,805,613 |
| 2026 | 593,650 |
| 2027 | 1,036,127 |
| 2028 and thereafter | 2,461,437 |
| | 6,563,151 |

The CMHC loans are secured by Ministerial Loan Guarantees from ISC. Loans due on demand have been classified as current and as due in the next fiscal year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

13. Deferred Revenue

| | 2023 (\$) | 2022 (\$) |
|--|-------------------|------------------|
| Operating | | |
| Province of Ontario - Mt. Elgin Residential Investigation | 919,798 | 200,000 |
| ISC - Mt. Elgin Residential Investigation | 554,837 | - |
| Environmental Monitoring | 204,674 | - |
| Government of Canada - Guardians Program | 165,300 | - |
| Thunderbird Trust Development Funds | 120,000 | - |
| ISC - Cultural Spaces | 120,000 | - |
| Province of Ontario - Jordan's Principle | 92,293 | - |
| Donations- Save the Barn | 90,318 | - |
| First Nations Confederacy | 81,637 | 82,234 |
| Enbridge - Capacity Funding | 64,935 | - |
| ISC - Species at Risk | 58,558 | 14,821 |
| Carolinian Coalition Canada | 35,000 | - |
| Government of Canada - Justice Partnership & Innovation | 24,851 | 22,786 |
| Upper Thames River Authority | 20,550 | - |
| Farmland Rentals | 18,069 | - |
| Other | 16,382 | - |
| Youth Suicide Prevention Strategy | 12,955 | - |
| Tamarack Institute - Communities Building Youth Futures (CBYF) | - | 181,037 |
| CIPS Grant - Floodplain Mapping | - | 76,692 |
| Enbridge - Lifecycle Engagement | - | 30,000 |
| Capital | | |
| ISC - Fibre Optic Connectivity Project | 2,005,237 | 1,729,615 |
| CMHC - Rapid Housing Initiative | 1,721,625 | 1,786,308 |
| CMHC - Housing repair funding | 1,013,835 | 1,043,158 |
| MOHLTC - Crisis Homes | 1,000,000 | - |
| ISC - Jubilee Road Phase II funding | 803,175 | 1,114,691 |
| ISC - Micro Homes | 735,119 | - |
| ISC - Fourplex funding | 626,528 | 643,932 |
| ISC - Nimkee Healing Centre sprinkler system | 594,486 | 594,486 |
| ISC - Municipal Services | 478,121 | 478,121 |
| Ontario Trillium Foundation - Playground | 437,617 | 248,300 |
| ISC - Fire Truck | 318,500 | 394,875 |
| ISC - U-Fill Station | 309,586 | 109,586 |
| ISC - Interim water treatment upgrade | 276,506 | 442,405 |
| ISC - Mt. Elgin Residential Investigation | 247,757 | - |
| MOHLTC - Crisis Vehicles | 156,049 | - |
| ISC - Water Feasibility Project | 150,000 | 50,000 |
| Ontario Trillium Foundation - Antler River Seniors HVAC | 103,513 | 133,088 |
| Elgin Ontario Health Fund - Crisis Vehicle | 73,455 | - |
| | 13,651,266 | 9,376,135 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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14. Promissory Note Payable

During the 2021 year, \$84,192 was advanced by ISC in the form of a promissory note in order to fund expenditures relating to an ongoing land claim negotiation. The note becomes due at the earlier of the claim settlement and March 31, 2025. In the prior year, an additional \$40,251 was advanced by ISC with a settlement date of March 31, 2026. As the claim is not expected to be settled in the next year, both amounts are considered a long-term liability.

15. Other Revenue

| | 2023 (\$) | 2022 (\$) |
|--------------------------------|------------------|------------------|
| Grants | 2,194,040 | 1,026,871 |
| Tuition and daycare payments | 884,497 | 173,847 |
| IBEW wage reimbursements | 439,556 | - |
| Harmonized Sales Tax recovered | 265,310 | 51,174 |
| Expense reimbursements | 136,475 | 101,696 |
| Hydro One | 125,990 | 136,337 |
| Cigarette quota | 79,873 | 65,456 |
| Water payments | 60,108 | 56,604 |
| Thunderbird Trust | 54,293 | 56,706 |
| Munsee Delaware Fire agreement | 41,800 | 41,200 |
| Miscellaneous | 24,465 | 23,944 |
| Rentals | - | 33,676 |
| | 4,306,407 | 1,767,511 |

16. Housing Loans Receivable

Each year the members housing reserve is reviewed and adjusted to the estimated collectible portion of loans. During the year there was a decrease to the allowance of \$112,751 (2022 - \$113,904 increase).

| | 2023 (\$) | 2022 (\$) |
|----------------------------|----------------|----------------|
| Housing loans receivable | 2,498,546 | 2,636,119 |
| Allowance on housing loans | (1,923,691) | (2,036,442) |
| | 574,855 | 599,677 |

17. Pension Plan

The First Nation participates in a defined contribution pension plan. Employees can contribute from 3% to 7.7% of their gross pay to the plan and have the contributions fully matched by the First Nation. During the year, contributions of \$340,436 (2022 - \$247,380) were made into the plan and recorded as expenditures.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

18. Green Lane Landfill Revenue Share

During the 2017 fiscal year, an agreement was finalized with the City of Toronto that provides a 40% revenue share of the tonnage royalties from the Green Lane landfill. A summary of the activity in the Green Lane bank account is as follows:

| | 2023 (\$) | 2022 (\$) |
|--|--------------|--------------|
| Receipts | | |
| Landfill revenue share receipts | 516,113 | 463,524 |
| Interest and expense reimbursements | 97,646 | 10,685 |
| Total receipts | 613,759 | 474,209 |
| Disbursements | | |
| Net transfers to (from) other bank accounts | 200,000 | 796,200 |
| Total disbursements | 200,000 | 796,200 |
| Excess (deficiency) of receipts over disbursements | 413,759 | (321,991) |
| Unused funds, beginning of year | 2,244,447 | 2,566,438 |
| Unused funds, end of year | 2,658,206 | 2,244,447 |

Green Lane receipts do not include the accounts receivable at year end of \$68,375 (2022 - \$102,776). The Green Lane cash balance is included with the operating accounts.

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Notes to the Consolidated Financial Statements

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19. Financial Instruments

The First Nation's financial instruments consist of cash, temporary investments, accounts receivable, housing loans receivable, long term loans, accounts payable and debt. The carrying value of the financial instruments approximates their fair value, unless otherwise stated. The following analysis provides information about the First Nation's risk exposure.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The First Nation is exposed to liquidity risk through its accounts payable and debt.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The First Nation is exposed to interest rate risk through its bank overdraft and debt which incur interest at the bank's prime lending rate or a floating rate based on prime.

Credit Risk

Credit risk arises from the possibility that a counterparty to a contract fails to perform according to the terms and conditions of the contract. The First Nation is exposed to credit risk through its accounts receivable, housing loans receivable and long-term loans.

Currency Risk

Currency risk arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. The First Nation is exposed to foreign currency risk on cash and investments held in U.S. dollars. The First Nation does not use derivative instruments to reduce its exposure to foreign currency risk.

20. Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consist of amounts owing to vendors, payroll accruals, government remittances payable, and any program surpluses repayable to funders. Any surplus amounts found in the department reports in note 31 represent funding that can be carried over to the subsequent year or arose due to an allocation of own-source revenue.

21. Assets Held For Sale

On March 1, 2018, the First Nation subscribed to 6.5 shares of 10552763 Canada Corp. representing 5.56% ownership. The company is operating under the name "Garden Variety" and is involved in the operation of retail cannabis stores throughout Manitoba. In fiscal 2019, a total of \$346,690 in capital contribution commitments were made by the First Nation with an additional \$104,000 paid during the fiscal 2020 year. There are no additional planned contributions as of the financial statement date.

During the current year, Council approved a Resolution of the Shareholders of 10552763 Canada Corp. to sell their interest in the company to a third party. As such, the investment balance has been presented as an asset held for sale, and has been written down to the recovery value which is based on the market value of the shares that will be received as compensation.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

22. Trusts Under Administration

The Chippewas of the Thames First Nation appoints the majority of the trustees for the Land Claim Trust and the Big Bear Creek Trust, holding assets and administering them on their behalf. The assets of these Trusts are not included on the statement of financial position as assets of the First Nation. A summary of the assets held in trust at year-end are as follows:

| <i>Land Claim Trust</i> | 2023 | 2022 |
|------------------------------------|------------------|-------------|
| | (\$) | (\$) |
| Cash | 432,462 | 394,654 |
| Accounts receivable | 49,713 | 47,345 |
| Due from the First Nation (note 9) | 176,601 | - |
| Capital assets - Land for rental | 1,158,993 | 1,158,993 |
| Total | 1,817,769 | 1,600,992 |

| <i>Big Bear Creek Trust</i> | 2023 | 2022 |
|------------------------------------|--------------------|-------------|
| | (\$) | (\$) |
| Cash | 6,903,641 | 5,458,609 |
| Market value of investments | 108,413,557 | 116,134,745 |
| Total | 115,317,198 | 121,593,354 |

A further description of the Big Bear Creek Trust along with a summary of the revenues and expenses relating to the Trust that are included in the statements of the First Nation can be found in note 23.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

23. Big Bear Creek Trust

On January 28, 2013 the First Nation reached a settlement agreement with the Government of Canada for the Big Bear Creek land claim. The members of the First Nation implemented the Trust described in the Settlement Agreement by a ratification vote which was held on March 23, 2013.

The funds are held in trust for the First Nation and are to be used as follows:

- 1) to fund a \$7,500 capital distribution to each qualifying member;
- 2) to create an income stabilization fund for elders;
- 3) to create an education savings plan for members under the age of nineteen;
- 4) to create a community development fund;
- 5) to enable the First Nation to acquire additional reserve lands.

The income and expenditures relating to the PCD and ISF accounts are equal, as any undistributed amounts received by the First Nation are returned to the Trust. A summary of the receipts and payments included in these statements can be summarized as follows:

| | 2023 (\$) | 2022 (\$) |
|--|------------------|------------------|
| Per Capita Distribution | | |
| <i>Income</i> | | |
| Calendar year payments | 594,627 | 314,843 |
| Less: calendar year return of unused | (138,913) | (607) |
| Less: January to March of prior fiscal year | (289,431) | (258,399) |
| Add: January to March of current fiscal year | 382,263 | 289,431 |
| | 548,546 | 345,268 |
| <i>Expenditures</i> | | |
| Calendar year payments | 594,627 | 314,843 |
| Less: calendar year return of unused | (138,913) | (607) |
| Less: January to March of prior fiscal year | (120,166) | (89,134) |
| Add: January to March of current fiscal year | 212,998 | 120,166 |
| | 548,546 | 345,268 |
| Income Stabilization Fund | | |
| <i>Income</i> | | |
| Calendar year payments | 5,030,515 | 2,449,006 |
| Less: calendar year return of unused | (2,576,480) | (130,810) |
| Less: January to March of prior fiscal year | (2,171,186) | (2,152,797) |
| Add: January to March of current fiscal year | 2,206,599 | 2,171,186 |
| | 2,489,448 | 2,336,585 |
| <i>Expenditures</i> | | |
| Calendar year payments | 5,030,515 | 2,449,006 |
| Less: calendar year return of unused | (2,576,480) | (130,810) |
| Less: January to March of prior fiscal year | (528,772) | (510,383) |
| Add: January to March of current fiscal year | 564,185 | 528,772 |
| | 2,489,448 | 2,336,585 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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23. Big Bear Creek Trust (Continued)

The annual income earned in the Main Trust Account is to be paid to the First Nation as Community Development funds and is paid to the First Nation to assist with various programs and initiatives as outlined in the Comprehensive Community Plan. The income received by the First Nation can be summarized as follows:

| | 2023 (\$) | 2022 (\$) (restated) |
|--|----------------|----------------------------|
| Community Development Income | | |
| Calendar year payments | 2,603,961 | 1,295,918 |
| Less: calendar year return of 10% | (260,396) | (129,584) |
| Less: January to March of prior fiscal year | (2,394,340) | (1,217,109) |
| Add: January to March of current fiscal year | 1,010,027 | 2,394,340 |
| | 959,252 | 2,343,565 |

The annual income from the Education account is paid to the First Nation to assist with the funding of higher education programs. The income received by the First Nation can be summarized as follows:

| | 2023 (\$) | 2022 (\$) |
|--|----------------|----------------|
| Education Income | | |
| Calendar year payments | 748,410 | 192,192 |
| Less: January to March of prior fiscal year | (761,637) | (205,432) |
| Add: January to March of current fiscal year | 195,868 | 761,637 |
| | 182,641 | 748,397 |

24. Contingent Liabilities and Externally Restricted Funds

The Chippewas of the Thames First Nation Housing Fund is the guarantor of certain housing loans under the Housing Loan Program at the Bank of Montreal. The total amount of the loans outstanding at March 31, 2023, is \$342,822 (2022 - \$407,613). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to \$30,000.

The First Nation is also the guarantor of certain housing loans under the Royal Bank of Canada's Housing Demonstration Project. The total amount of the loans outstanding at March 31, 2023, is \$1,344,581 (2022 - \$1,266,086). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to an agreed upon percentage of the original principal amount.

The First Nation is also required to make annual contributions to reserve accounts maintained within their six CMHC housing phases. The First Nation must apply for and be granted advanced permission from CMHC to utilize these funds. The amounts included in these reserves at March 31, 2023 is \$686,763 (2022 - \$594,314).

The amount of the total guaranteed repayment for both loan programs, along with the CMHC reserves (\$1,356,213) has been classified as an externally restricted net asset of the housing fund.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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25. Development Corporation

The Chippewas of the Thames Development Corporation ("Development Corporation") was incorporated under the laws of Canada on October 28, 1996 and is a for-profit corporation committed to the effective and profitable management of the business and investment opportunities of the First Nation for the benefit of the community members, potential investors and the First Nation. The Development Corporation is a wholly-owned subsidiary of the First Nation. Under the Income Tax Act, Canada, the Corporation is liable for taxes on income.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the years ended March 31, 2021, March 31, 2022, and March 31, 2023 are not yet available. The assets and liabilities have been unchanged from the March 31, 2020 ending balances and have not been audited.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for March 31, 2020 fiscal year were audited by another accounting firm and have been included in these consolidated financial statements. The following is a summary of the Development Corporation amounts which have been recorded in the operating fund:

| | 2023 (\$) | 2022 (\$) |
|--|------------------|------------------|
| Assets | | |
| Cash | 216,862 | 216,862 |
| Accounts receivable | 27,986 | 27,986 |
| Prepaid expenses | 6,764 | 6,764 |
| Capital assets - solar equipment | 1,635,873 | 1,635,873 |
| Intangible assets - contract rights | 100,062 | 100,062 |
| Total | 1,987,547 | 1,987,547 |
| Liabilities and Net Assets (Debt) | | |
| Accounts payable and accrued | 116,599 | 116,599 |
| Debt | 2,071,828 | 2,071,828 |
| Net assets (debt) | 76,702 | 76,702 |
| Total | 2,265,129 | 2,265,129 |
| Revenues | | |
| Other revenue - solar | - | - |
| Expenditures | | |
| Expenditures other than amortization (note 34) | 298,595 | 240,332 |
| Amortization of capital assets | - | - |
| Total expenditures* | 298,595 | 240,332 |
| Excess (deficiency) of revenues over expenditures | (298,595) | (240,332) |

*2023 expenditures consist entirely of amounts paid by the First Nation on behalf of the Development Corp

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26. Prior Period Restatement

During the current year audit, we identified that the community development revenue reported in the prior year from the Big Bear Creek Trust was understated and did not reconcile to the Trust's December 31, 2022 financial statements. As such, we have increased the community development revenue for the year ended March 31, 2022 by \$345,268, and recorded a corresponding increase to the amount due from the Big Bear Creek Trust at March 31, 2022.

27. Commitments

In July 2015 the First Nation guaranteed a demand loan for the Development Corporation with a draw limit of \$2,200,000, bearing interest at prime +1.5% and repayable over 15 years. The funds were used to erect four solar farms for the purpose of selling solar energy. Due to the financial situation of the Development Corporation, this has been included as a commitment rather than a contingent liability.

The Development Corporation has entered into lease agreements with four landlords to install roof top solar equipment. The lease term is for nineteen years and six months, ending February 18, 2035, which match the expiration of the service contracts with Hydro One. Lease payments totaling \$30,650 are to be paid annually during the term of these agreements.

28. Budget

The budgeted figures on the statement of revenue and expenditures and in the expenditures by object were approved by the Chief and Council and are unaudited. The figures have not been reclassified to conform with the financial statement presentation and are presented for comparative purposes only.

29. Ongoing Lawsuits

The First Nation is involved in various lawsuits that are ongoing as of the audit report date. These lawsuits may result in a gain or loss in a future period, however the results are not determinable at this time.

30. Comparative Figures

Some of the comparative figures have been reclassified to conform to the current year's presentation. This includes the reallocation between departments in note 34. We have indicated these as restated on those reports.

31. Subsequent Event- Land Purchases

Prior to the financial statement date, the First Nation entered into agreements to purchase five plots of farmland totaling 477 acres. The total cost of the land was \$9,420,500 plus closing costs and transfer taxes. The purchases will be financed by a mortgage, which was being set up with RBC as of the financial statement date. The purpose of the land is to generate recurring farmland rental revenues for the First Nation.

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32. COVID-19

The outbreak of Coronavirus Disease 2019, or COVID-19, has spread across the globe and is impacting worldwide economic activity. This global pandemic poses the risk that the First Nation or its funders, employees, service providers, and other partners may be unable to conduct regular business activities for an indefinite period of time. While it is not possible at this time to estimate the impact that COVID-19 could have on the First Nation's operations, the continued spread of COVID-19 and the measures taken by the federal and provincial, and municipal governments to contain its impact could adversely impact the First Nation's operations, financial condition, or results of operations.

Specifically, the First Nation has so far experienced reductions in some revenue streams and seen some expense increases as a result of safety measures related to combating spread of the virus. The First Nation has been able to reduce expenses in other areas such as the elimination in some programming and reduced travel. They continue to review their expenses and will defer planned expenditures if necessary.

The extent to which the COVID-19 outbreak impacts the First Nation's future financial results will depend on the future developments that are highly uncertain and cannot be predicted, including new information that may emerge concerning the spread of the virus and government actions.

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33. Expenditures by object

Expenditures presented by object are as follows:

| | 2023 (\$) | 2022 (\$) |
|---|-------------------|-------------------|
| Salaries and benefits | 11,623,463 | 9,599,557 |
| Social benefits | 4,060,029 | 3,003,684 |
| Education services | 2,932,701 | 2,646,046 |
| Big Bear Creek Income Stabilization Fund payments | 2,489,448 | 2,336,585 |
| Repairs and maintenance | 2,473,219 | 1,568,425 |
| Amortization of capital assets | 2,460,535 | 1,781,810 |
| Programming | 1,988,001 | 1,116,194 |
| Training and development | 1,778,910 | 836,453 |
| Professional fees | 1,645,651 | 976,646 |
| General office and supplies | 852,482 | 542,400 |
| Travel | 628,764 | 255,117 |
| Honoraria | 589,932 | 516,237 |
| Big Bear Creek Per Capita Distributions | 548,546 | 345,268 |
| School transportation | 508,199 | 340,817 |
| Utilities and rent | 467,549 | 429,289 |
| Communications | 445,185 | 488,949 |
| Insurance | 281,676 | 284,385 |
| Vehicle fuel and maintenance | 189,045 | 138,603 |
| Food supplies | 186,790 | 195,873 |
| Interest on long term debt | 168,349 | 177,880 |
| Equipment rental | 97,457 | 104,028 |
| Social events | 57,155 | 56,985 |
| Amortization of assets under capital lease | 53,154 | 106,309 |
| Members' mortgage repayments | 30,000 | 30,000 |
| Other (below) | 26,585 | 13,703 |
| Bad debts | 14,553 | 237,712 |
| Interest and bank charges | 10,172 | 32,679 |
| Cultural | - | 746 |
| | 36,607,550 | 28,162,380 |

Other expenses consist of the following:

| | 2023 (\$) | 2022 (\$) |
|-----------------------------------|---------------|---------------|
| Office and administration | 13,040 | 5,932 |
| Repairs and maintenance | 10,040 | - |
| Expense reimbursements to members | 3,505 | 3,740 |
| Land assessment costs | - | 4,031 |
| | 26,585 | 13,703 |

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Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department

Expenditures shown in the following schedules do not include amortization of capital assets of \$2,513,689 (2022 - \$1,888,119).

Expenditures presented by object for each department (excluding any amortization of capital assets) are as follows:

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|------------------|------------------|------------------|
| <i>Band support</i> | | | |
| Salary & wages | 1,899,133 | 1,546,299 | 1,473,748 |
| Professional fees | 213,000 | 1,023,748 | 441,782 |
| Programming | 153,364 | 918,026 | 437,315 |
| Repairs & maintenance | 196,450 | 401,579 | 310,852 |
| Office expense | 173,970 | 294,630 | 246,918 |
| Honorarium | 280,000 | 268,760 | 252,953 |
| Utilities | 149,100 | 236,093 | 212,899 |
| Insurance | 245,000 | 204,749 | 214,876 |
| Travel & meals | 56,400 | 197,950 | 87,526 |
| Funerals & burials | 135,000 | 141,468 | 154,295 |
| Benefits | 160,806 | 115,802 | 66,594 |
| Communications | 123,500 | 105,889 | 159,415 |
| Training & development | 27,500 | 75,273 | 73,307 |
| Chief & council travel | 38,000 | 33,783 | 8,306 |
| Other | 65,947 | 8,500 | |
| Interest & bank charges | 25,000 | 5,084 | 30,151 |
| Advertising & promotion | 5,000 | 4,318 | 279 |
| Vehicle | 7,300 | 2,788 | 1,338 |
| Casual & temp labour | 11,100 | 1,342 | 432 |
| Rent | 18,200 | 1,000 | 9,978 |
| Food | | 407 | 43,007 |
| Admin fees (recovery) | | (711,837) | (21,842) |
| Expenditures | 3,983,770 | 4,875,651 | 4,204,129 |
| Department revenue | | 2,658,103 | 3,026,624 |
| Allocated own source revenue | | 1,364,183 | 838,800 |
| Total revenue | | 4,022,286 | 3,865,424 |
| Surplus (Deficit) | | (853,365) | (338,705) |

Expenditures shown above do not include \$49,532 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|---|------------------|------------------|-----------------------------------|
| <i>Big Bear Creek</i> | | | |
| Income stabilization fund distributions | 3,997,748 | 2,489,448 | 2,336,585 |
| Per capita distributions | 624,627 | 548,546 | 345,268 |
| Interest & bank charges | | 55 | 58 |
| Community development expenditures | 2,603,961 | | |
| Education expenditures | 748,397 | | |
| | | | |
| Expenditures | 7,974,733 | 3,038,049 | 2,681,911 |
| | | | |
| Department revenue | | 3,321,961 | 5,838,781 |
| Allocated own source revenue | | (182,641) | (2,222,215) |
| | | | |
| Total revenue | | 3,139,320 | 3,616,566 |
| | | | |
| Surplus (Deficit) | | 101,271 | 934,655 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|--------------------------------|----------------|------------------|--------------|
| <i>Capital Projects</i> | | | |
| Repairs & maintenance | 3,736,295 | 467,536 | 220,155 |
| Interest on long-term debt | | 122,549 | 121,926 |
| Professional fees | 180,000 | 60,275 | 94,320 |
| Utilities | | 20,947 | |
| Salary & wages | | 173 | 11,860 |
| Benefits | | | 82 |
| | | | <hr/> |
| Expenditures | 3,916,295 | 671,480 | 448,343 |
| Department revenue | | 1,301,878 | 1,092,030 |
| Allocated own source revenue | | - | - |
| | | <hr/> | <hr/> |
| Total revenue | | 1,301,878 | 1,092,030 |
| | | <hr/> | <hr/> |
| Surplus (Deficit) | | 630,398 | 643,687 |
| | | <hr/> | <hr/> |

Expenditures shown above do not include \$249,366 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|------------------|------------------|--------------|
| <i>Child Welfare</i> | | | |
| Programming | 840,772 | 884,372 | 375,172 |
| Salary & wages | 376,011 | 475,248 | 469,143 |
| Admin fees | 250,118 | 250,118 | |
| Office | 20,800 | 86,114 | 22,121 |
| Benefits | 25,500 | 32,834 | 31,132 |
| Vehicle | 32,500 | 19,374 | 90 |
| Travel & meals | 16,700 | 19,109 | 18,375 |
| Rent | 21,865 | 13,843 | 19,135 |
| Professional fees | 17,000 | 9,820 | 19,050 |
| Training & development | 12,400 | 7,318 | 10,418 |
| Repairs & maintenance | 1,429,635 | 5,695 | 3,712 |
| Utilities | 5,850 | 5,456 | 7,846 |
| Food | | 2,441 | |
| Interest on long-term debt | | 1,431 | |
| Honorarium | | 213 | 11,540 |
| Communications | 3,000 | | 720 |
| Other | 23,066 | | |
| Expenditures | 3,075,217 | 1,813,386 | 988,454 |
| Department revenue | | 3,487,622 | 858,716 |
| Allocated own source revenue | | 9,340 | - |
| Total revenue | | 3,496,962 | 858,716 |
| Surplus (Deficit) | | 1,683,576 | (129,738) |

Expenditures shown above do not include \$144,206 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) (restated) |
|-------------------------------------|----------------|----------------|----------------------------|
| <i>Development Corporation</i> | | | |
| Salary & wages | 210,976 | 194,551 | 164,133 |
| Professional fees | 31,987 | 53,194 | 28,918 |
| Benefits | 12,795 | 19,817 | 17,097 |
| Office | 10,000 | 9,881 | 5,425 |
| Communications | 2,000 | 8,863 | 9,945 |
| Insurance | 4,000 | 5,900 | 2,655 |
| Rent | 7,800 | 3,250 | |
| Honorarium | 2,000 | 1,600 | 5,013 |
| Utilities | 10,580 | 666 | |
| Travel & meals | 1,000 | 500 | |
| Training & development | 2,000 | 225 | 1,295 |
| Advertising & promotion | 500 | 148 | 5,806 |
| Repairs & maintenance | 5,000 | | 45 |
| Interest on long-term debt | 421,637 | | |
| Lease expense | 30,650 | | |
| Expenditures | 752,925 | 298,595 | 240,332 |
| Department revenue | | - | - |
| Allocated own source revenue | | 304,608 | 544,925 |
| Total revenue | | 304,608 | 544,925 |
| Surplus (Deficit) | | 6,013 | 304,593 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|-------------------------------------|----------------|--------------|-----------------------------------|
| <i>Economic Development</i> | | | |
| Salary & wages | 227,042 | 285,842 | 178,371 |
| Professional fees | 105,000 | 73,866 | 142,878 |
| Travel & meals | 26,445 | 50,089 | 9,947 |
| Vehicle | 30,000 | 34,400 | 19,388 |
| Office | 34,000 | 31,274 | 6,690 |
| Bad debts | | 16,356 | 9,893 |
| Benefits | 23,203 | 15,967 | 15,725 |
| Repairs & maintenance | 3,000 | 9,798 | 16,322 |
| Training & development | 7,000 | 8,694 | 671 |
| Honorarium | 2,500 | 7,200 | 1,750 |
| Casual & temp labour | 63,000 | 1,753 | 6,535 |
| Programming | | 1,160 | 17,027 |
| Communications | 9,000 | 976 | 1,819 |
| Advertising & promotion | 13,500 | 500 | 40 |
| Other | | 259 | |
| Interest & bank charges (recovery) | | | (965) |
| Expenditures | 543,690 | 538,134 | 426,091 |
| Department revenue | | 598,278 | 618,019 |
| Allocated own source revenue | | 73,019 | - |
| Total revenue | | 671,297 | 618,019 |
| Surplus (Deficit) | | 133,163 | 191,928 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) <i>(restated)</i> |
|-------------------------------------|-------------------|------------------|-----------------------------------|
| Education | | | |
| Salary & wages | 3,152,769 | 2,466,122 | 1,287,099 |
| Programming | 2,794,021 | 1,458,762 | 1,095,699 |
| Tuition payments | 2,409,253 | 1,307,354 | 1,471,048 |
| Student transportation | 744,352 | 501,811 | 332,409 |
| Repairs & maintenance | 358,274 | 371,705 | 227,130 |
| Resources & materials | 202,520 | 285,102 | 95,260 |
| Benefits | 308,520 | 218,436 | 210,610 |
| Utilities | 120,748 | 115,911 | 118,039 |
| Office | 139,050 | 84,796 | 124,862 |
| Training & development | 37,421 | 44,941 | 43,402 |
| Honorarium | 188,975 | 40,784 | 40,442 |
| Travel & meals | 60,004 | 31,267 | 18,103 |
| Professional fees | 137,338 | 30,559 | 1,050 |
| Food | 50,000 | 20,607 | 19,884 |
| Admin fees | 65,608 | 20,400 | |
| Rent | 14,762 | 16,340 | 15,539 |
| Communications | 14,200 | 12,000 | 22,405 |
| Vehicle | | 4,362 | 6,673 |
| Interest & bank charges | | 2,433 | 2,215 |
| Other | 7,000 | 1,650 | 4,236 |
| Casual & temp labour | 215,000 | 270 | 407,409 |
| Expenditures | 11,019,815 | 7,035,612 | 5,543,514 |
| Department revenue | | 8,549,659 | 7,436,184 |
| Allocated own source revenue | | 182,641 | 244,972 |
| Total revenue | | 8,732,300 | 7,681,156 |
| Surplus (Deficit) | | 1,696,688 | 2,137,642 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|---------------------------------------|----------------|-----------------|--------------|
| <i>Employment and Training</i> | | | |
| Training & development | 151,499 | 358,490 | 189,892 |
| Salary & wages | 345,348 | 267,963 | 241,353 |
| Office | 6,600 | 12,169 | 8,788 |
| Utilities | 3,000 | 11,883 | 7,615 |
| Vehicle | 25,311 | 11,638 | 10,211 |
| Benefits | 29,614 | 10,245 | 10,654 |
| Communications | 2,940 | 6,973 | 5,386 |
| Travel & meals | 9,000 | 6,126 | 3,706 |
| Honorarium | | 400 | 150 |
| Repairs & maintenance | 18,000 | 135 | 19,198 |
| Programming | 19,000 | | 27,262 |
| Food | | | 9,436 |
| Advertising & promotion | 1,000 | | 2,618 |
| Casual & temp labour | 11,000 | | 48 |
| Other | | | 45 |
| Rent | 38,400 | | |
| Expenditures | 660,712 | 686,022 | 536,362 |
| Department revenue | | 640,461 | 944,591 |
| Surplus (Deficit) | | (45,561) | 408,229 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|----------------|------------------|--------------|
| <i>Health</i> | | | |
| Salary & wages | 1,850,548 | 1,850,498 | 1,342,366 |
| Training & development | 407,981 | 1,167,824 | 523,068 |
| Programming | 2,504,596 | 668,760 | 349,425 |
| Admin fees | 184,315 | 184,315 | 21,842 |
| Repairs & maintenance | 65,880 | 163,871 | 40,365 |
| Office | 124,906 | 143,509 | 39,313 |
| Benefits | 131,980 | 141,738 | 108,527 |
| Travel & meals | 63,720 | 64,121 | 39,126 |
| Communications | 24,212 | 14,335 | 16,087 |
| Other | 75,000 | 4,290 | 3,289 |
| Utilities | 51,806 | 3,968 | 14,798 |
| Food | 21,054 | 3,346 | 5,770 |
| Vehicle | 9,838 | 1,775 | 3,857 |
| Professional fees | 52,500 | | 5,500 |
| Advertising & promotion | | | 2,045 |
| Rent | 13,200 | | |
| Casual & temp labour | 6,000 | | |
| Honorarium | 1,200 | | |
| Expenditures | 5,588,736 | 4,412,350 | 2,515,378 |
| Department revenue | | 5,534,132 | 3,603,505 |
| Allocated own source revenue | | - | 30,000 |
| Total revenue | | 5,534,132 | 3,633,505 |
| Surplus (Deficit) | | 1,121,782 | 1,118,127 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|------------------|------------------|--------------|
| <i>Housing</i> | | | |
| Salary & wages | 350,674 | 227,859 | 212,615 |
| Repairs & maintenance | 693,441 | 180,230 | 305,811 |
| Utilities | 56,884 | 67,215 | 81,718 |
| Insurance | 36,873 | 62,393 | 66,854 |
| Interest on long-term debt | 338,580 | 44,375 | 53,887 |
| Member mortgage repayments | | 30,000 | 30,000 |
| Benefits | 23,444 | 17,516 | 20,397 |
| Professional fees | 26,200 | 16,800 | 32,400 |
| Office | 3,412 | 14,287 | 1,966 |
| Other | | 7,860 | |
| Travel & meals | 9,600 | 4,319 | 1,410 |
| Interest & bank charges | 799 | 2,501 | 2,230 |
| Programming | 20,000 | 2,179 | 8,480 |
| Communications | 3,880 | 1,942 | 620 |
| Vehicle | | 555 | 175 |
| Casual & temp labour | | 90 | |
| Bad debts (recovery) | | (33,774) | 174,996 |
| Training & development | 9,600 | | |
| Expenditures | 1,573,387 | 646,347 | 993,559 |
| Department revenue | | 816,513 | 917,327 |
| Allocated own source revenue | | 234,000 | 356,242 |
| Total revenue | | 1,050,513 | 1,273,569 |
| Surplus (Deficit) | | 404,166 | 280,010 |

Expenditures shown above do not include \$250,535 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|------------------|------------------|--------------|
| <i>Justice</i> | | | |
| Salary & wages | 336,519 | 344,670 | 201,352 |
| Professional fees | 338,786 | 284,168 | 70,150 |
| Programming (recovery) | 271,076 | 226,655 | (45,840) |
| Honorarium | 207,400 | 191,731 | 145,205 |
| Travel & meals | 65,175 | 107,559 | 28,128 |
| Office | 29,868 | 42,309 | 2,713 |
| Communications | 27,500 | 31,933 | 7,978 |
| Repairs & maintenance | 5,750 | 23,475 | 2,803 |
| Training & development | 16,000 | 20,303 | 30,399 |
| Benefits | 28,500 | 20,145 | 14,964 |
| Other | 12,000 | 386 | 229 |
| Advertising & promotion | 22,500 | | |
| Expenditures | 1,361,074 | 1,293,334 | 458,081 |
| Department revenue | | 1,243,365 | 322,402 |
| Allocated own source revenue | | 36,838 | 125,000 |
| Total revenue | | 1,280,203 | 447,402 |
| Surplus (Deficit) | | (13,131) | (10,679) |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|----------------|--------------|--------------|
| <i>Land and Environment</i> | | | |
| Salary & wages | 984,323 | 475,743 | 371,308 |
| Admin fees | 126,627 | 98,282 | |
| Professional fees | 448,334 | 72,106 | 98,436 |
| Benefits | 49,200 | 47,937 | 37,850 |
| Repairs & maintenance | 435,903 | 36,071 | 3,750 |
| Travel & meals | 53,750 | 33,137 | 2,694 |
| Food | | 30,475 | |
| Office | 97,333 | 28,555 | 24,851 |
| Other | | 7,030 | 4,034 |
| Advertising & promotion | 6,000 | 2,925 | 2,075 |
| Training & development | 78,500 | 1,618 | 312 |
| Honorarium (recovery) | 40,500 | 1,069 | (418) |
| Rent | | 1,000 | |
| Communications | 2,500 | 853 | 1,424 |
| Programming | | | 9,144 |
| Vehicle | 3,000 | | |
| Expenditures | 2,325,970 | 836,801 | 555,460 |
| Department revenue | | 380,719 | 6,238 |
| Allocated own source revenue | | 345,671 | 460,500 |
| Total revenue | | 726,390 | 466,738 |
| Surplus (Deficit) | | (110,411) | (88,722) |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|----------------|------------------|--------------|
| <i>Public works</i> | | | |
| Salary & wages | 524,500 | 536,685 | 489,073 |
| Repairs & maintenance | 1,153,091 | 630,263 | 329,353 |
| Utilities | 105,800 | 167,571 | 145,950 |
| Vehicle | 58,300 | 107,496 | 95,855 |
| Other | 21,000 | 76,240 | 69,062 |
| Benefits | 38,700 | 51,659 | 44,401 |
| Honorarium | 76,000 | 51,585 | 26,565 |
| Bad debts | | 31,971 | 52,823 |
| Communications | 8,300 | 23,660 | 5,180 |
| Office | 1,400 | 10,726 | 2,900 |
| Training & development | 200 | 9,333 | 156 |
| Insurance | 7,500 | 8,634 | |
| Travel & meals | 500 | 4,498 | 381 |
| Professional fees | 201,246 | 1,863 | |
| Food | 900 | 1,517 | 2,711 |
| Programming | 800 | 605 | 661 |
| Expenditures | 2,198,237 | 1,714,306 | 1,265,071 |
| Department revenue | | 1,289,563 | 1,249,261 |
| Allocated own source revenue | | 126,324 | 245,200 |
| Total revenue | | 1,415,887 | 1,494,461 |
| Surplus (Deficit) | | (298,419) | 229,390 |

Expenditures shown above do not include \$441,480 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|-------------------------------------|------------------|------------------|------------------|
| <i>Social Services</i> | | | |
| Programming | 2,660,464 | 3,129,935 | 2,814,881 |
| Salary & wages | 2,280,895 | 2,080,262 | 1,892,771 |
| Repairs & maintenance | 749,655 | 171,925 | 57,314 |
| Admin fees | 147,156 | 158,722 | |
| Benefits | 155,334 | 151,309 | 163,954 |
| Food | 83,456 | 122,496 | 114,965 |
| Training & development | 54,679 | 101,028 | 26,376 |
| Office | 89,200 | 95,103 | 43,223 |
| Travel & meals | 43,220 | 89,492 | 42,973 |
| Utilities | 72,185 | 48,851 | 54,228 |
| Honorarium | 26,060 | 26,439 | 32,687 |
| Vehicle | 20,780 | 6,658 | 1,016 |
| Communications | 2,820 | 6,549 | 9,042 |
| Professional fees | 60,997 | 4,500 | 1,440 |
| Casual & temp labour | 50,000 | 375 | |
| Other | 1,985 | 200 | |
| Advertising & promotion | 16,000 | 164 | 5,235 |
| Interest & bank charges | 1,364 | 103 | 1,051 |
| Rent | 26,700 | | |
| Insurance | 4,000 | | |
| Expenditures | 6,546,950 | 6,194,111 | 5,261,156 |
| Department revenue | | 5,679,920 | 5,007,501 |
| Allocated own source revenue | | 250,554 | 714,228 |
| Total revenue | | 5,930,474 | 5,721,729 |
| Surplus (Deficit) | | (263,637) | 460,573 |

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

| | Budget (\$) | 2023 (\$) | 2022 (\$) |
|---|----------------|--------------|--------------|
| <i>Tobacco Self Regulation Pilot Project</i> | | | |
| Salary & wages | | 20,672 | 95,365 |
| Professional fees | | 14,754 | 40,723 |
| Benefits | | 3,001 | 11,798 |
| Rent | | 1,021 | 2,664 |
| Honorarium | | 150 | 350 |
| Communications | | 85 | 3,133 |
| Travel & meals | | | 2,387 |
| | | | <hr/> |
| Expenditures | - | 39,683 | 156,420 |
| Department revenue | | 45,501 | 155,000 |
| | | | <hr/> |
| Surplus (Deficit) | | 5,818 | (1,420) |
| | | | <hr/> |