

Chippewas of the Thames First Nation

Consolidated Financial Statements

March 31, 2023

**Chippewas of the Thames First Nation
Consolidated Financial Statements**

March 31, 2023

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MANAGEMENT'S RESPONSIBILITY

To the Council of Chippewas of the Thames First Nation

The accompanying consolidated financial statements of Chippewas of the Thames First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

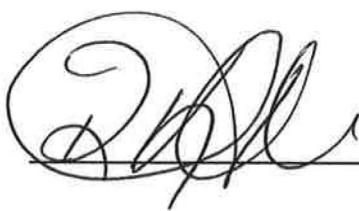
The Chippewas of the Thames First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MacNeill Edmundson Professional Corporation is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

November 17, 2023



, Executive Administrator



, Chief

MACNEILL EDMUNDSON
PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Members of Chippewas of the Thames First Nation

Opinion

We have audited the accompanying financial statements of Chippewas of the Thames First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of revenues and expenditures, changes in net assets (debt) and cash flows for the year then ended.

In our opinion, except for the possible effect of the matters described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of the Thames First Nation as at March 31, 2023 and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Qualified Opinion

The Development Corporation is a wholly-owned subsidiary of the Chippewas of the Thames First Nation. The financial amounts of the Development Corporation were not available at the time of this report. As a result, the related assets, liabilities, and net assets as at March 31, 2021, March 31, 2022 and March 31, 2023 have remained unchanged from the year ended March 31, 2020 and have not been audited. The revenues and expenditures for the years ended March 31, 2021, March 31, 2022 and March 31, 2023 have not been recorded in these consolidated financial statements as they are not available.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the year ended March 31, 2020 have been included in these consolidated financial statements. These amounts have been audited by another accounting firm. Refer to note 25 for a summary of this information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

(continues)

Jeremy A. Giles CPA, CA Lissa Savage CPA, CA, CPA (Illinois)

Mark Snyders CPA, CA Dillon O'Henly CPA, CA

James B. MacNeill FCPA, FCA, CFP (Counsel) Robert F. Edmundson CPA, CA (Retired)

MACNEILL EDMUNDSON

PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities of Management for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MacNeill Edmundson

PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS
Authorized to practice public accounting by
The Chartered Professional Accountants of Ontario

London, Ontario
November 17, 2023

Jeremy A. Giles CPA, CA Lissa Savage CPA, CA, CPA (Illinois)

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Chippewas of the Thames First Nation

Consolidated Statement of Financial Position

March 31	2023 (\$)	2022 (\$) (restated)
Financial Assets		
Cash (note 2)	11,631,763	8,738,556
Portfolio investments (note 2)	1,861,564	1,925,556
Accounts receivable (note 3)	4,153,161	3,255,442
Due from Big Bear Creek Trust (note 8)	3,180,620	4,587,235
Investment in related parties (note 10)	2	-
Due from Development Corp (note 11)	619,951	301,491
Funds held in trust	582,035	567,728
Housing loans receivable (note 16)	574,855	599,677
	22,603,951	19,975,685
Liabilities		
Accounts payable and accrued (note 20)	1,564,390	1,899,793
Obligation under capital lease (note 4)	-	56,415
Due to Land Claims Trust (note 9)	176,601	-
Promissory note payable (note 14)	124,443	124,443
Deferred revenue (note 13)	13,651,266	9,376,135
Debt (note 12)	6,563,151	7,001,839
	22,079,851	18,458,625
Net Financial Assets (Debt)	524,100	1,517,060
Non-financial assets		
Tangible capital assets (note 5)	35,757,287	33,083,345
Assets under capital lease (note 4)	-	53,154
Intangible assets (note 25)	100,062	100,062
Prepaid expenses	170,293	113,459
Investments held for sale (note 21)	66,769	450,690
	36,094,411	33,800,710
Accumulated surplus	36,618,511	35,317,770
Accumulated surplus is comprised of:		
Externally Restricted Funds (note 24)	1,356,213	1,293,724
Internally Restricted Funds	26,207,004	26,537,942
Unrestricted Funds	9,055,294	7,486,104
	36,618,511	35,317,770

Approved on behalf of the Council:



_____, Chief
_____, Councillor

Chippewas of the Thames First Nation
Consolidated Statement of Changes in Net Assets (Debt)

March 31	2023 (\$)	2022 (\$) (restated)
Excess (Deficiency) of Revenue over Expenditures		
Acquisition of capital assets	1,300,742	4,251,566
Amortization of capital assets and assets under capital lease	(5,134,473)	(4,837,789)
Decrease (increase) of prepaid expenses	2,513,689	1,888,119
Decrease (increase) of assets held for sale (note 21)	(56,839)	-
	383,921	-
Change in Net Assets (Debt)	(992,960)	1,301,896
Net Financial Assets (Debt), beginning of year (note 26)	1,517,060	215,164
Net Financial Assets (Debt), end of year	524,100	1,517,060

Chippewas of the Thames First Nation

Consolidated Statement of Revenue and Expenditures

Year ended March 31	Budget (\$)	2023 (\$)	2022 (\$) (restated)
Revenue			
Indigenous Services Canada	18,669,350	15,583,704	12,716,666
Province of Ontario	3,064,433	4,533,367	3,382,907
Other revenue (note 15)	4,918,558	4,306,407	1,767,511
Big Bear Creek transfers (note 23)	10,312,222	4,179,887	5,773,815
Health Canada	2,155,746	3,540,250	2,815,756
Stepping Stones	2,288,105	2,922,280	2,817,051
Southern First Nations Secretariat	2,945,556	2,757,877	2,833,964
Ontario First Nations Limited Partnership	1,264,274	1,232,876	872,018
Union of Ontario Indians	632,711	1,219,374	830,940
Rent revenue	450,000	578,268	609,866
Green Lane landfill revenue share (note 18)	863,370	553,409	465,634
Band generated	420,190	498,585	449,081
Interest	5,631	330,887	46,563
CMHC subsidy	293,616	260,835	293,165
Foreign exchange gain (loss)		119,023	17,586
Investment income		61,208	118,351
Unrealized gains (losses) on investments		(110,893)	(25,704)
Loss on impairment of assets held for sale (note 21)		(383,921)	-
Deferred revenue - prior year (note 13)	2,619,333	9,376,135	5,988,981
Deferred revenue - current year (note 13)		(13,651,266)	(9,376,135)
CMHC housing repair funding		-	15,930
	50,903,095	37,908,292	32,413,946
Expenditures (notes 33 & 34)			
Amortization of capital assets		2,460,535	1,781,810
Amortization of assets under capital lease		53,154	106,309
Band support	3,983,770	4,875,651	4,204,129
Big Bear Creek (note 23)	7,974,733	3,038,049	2,681,911
Capital projects	3,916,295	671,480	448,343
Child welfare	3,075,217	1,813,386	988,454
Development Corporation (note 25)	752,925	298,595	240,332
Economic development	543,690	538,134	426,091
Education	11,019,815	7,035,612	5,543,514
Employment and training	660,712	686,022	536,362
Health	5,588,736	4,412,350	2,515,378
Housing	1,573,387	646,347	993,559
Justice	1,361,074	1,293,334	458,081
Land and environment	2,325,970	836,801	555,460
Public works	2,198,237	1,714,306	1,265,071
Social services	6,546,950	6,194,111	5,261,156
Tobacco self regulation pilot project		39,683	156,420
	51,521,511	36,607,550	28,162,380
Excess of Revenue over Expenditures	(618,416)	1,300,742	4,251,566

Chippewas of the Thames First Nation

Consolidated Statement of Cash Flows

Year ended March 31	2023 (\$)	2022 (\$) (restated)
Cash Flows From (Used In) Operating Activities		
Excess (deficiency) of revenue over expenditures	1,300,742	4,251,566
Adjustment for non-cash items:		
Amortization of capital assets and assets under capital lease	2,513,689	1,888,119
Impairment of assets held for sale (note 21)	383,921	-
	4,198,352	6,139,685
Changes in non-cash working capital		
Accounts receivable	(897,719)	(1,147,263)
Prepaid expenses	(56,834)	(335,408)
Accounts payable and accrued expenses	(335,408)	395,962
Deferred revenue	4,275,131	3,387,154
	2,985,170	2,635,853
Cash flow from (used by) operating activities	7,183,522	8,775,538
Cash Flows From (Used In) Financing Activities		
Proceeds from long-term debt (note 12)	114,206	470,000
Advances from (to) Big Bear Creek Trust (note 8)	1,406,615	(4,674,742)
Advances from (to) Development Corp (note 11)	(318,460)	(222,241)
Advances from (to) Land Claims Trust (note 9)	176,601	-
Net advances (repayment) of long-term debt (note 12)	(609,309)	(620,564)
Advance of promissory note (note 14)	-	40,251
Cash flow used by financing activities	769,653	(5,007,296)
Cash Flows From (Used In) Investing Activities		
Redemption (acquisition) of investments	63,992	(57,569)
Funds held in trust	(14,307)	(5,078)
Capital asset acquisitions	(5,134,473)	(4,837,789)
Purchase of related-party investments (note 10)	(2)	-
Housing loan reduction (increase) (note 16)	24,822	223,931
Cash flow from (used by) investing activities	(5,059,968)	(4,676,505)
Net Increase (Decrease) in Cash During Year	2,893,207	(908,263)
Cash, beginning of year	8,738,556	9,646,819
Cash, end of year	11,631,763	8,738,556
Cash Represented by:		
Cash - Operating, housing, and OLG	9,962,313	7,251,089
Cash - Trust Fund	1,669,450	1,487,467
	11,631,763	8,738,556

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies

The Chippewas of the Thames First Nation uses the Canadian accounting standards for public sector entities as the basis for presentation in these consolidated financial statements. The consolidated financial statements of the First Nation includes the various departments reported in the supplementary financial information. These departments include six CMHC housing programs.

Reporting entity

The reporting entity includes the Chippewas of the Thames First Nation government and all related entities controlled by the Nation.

Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of government business enterprises which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations consolidated in Chippewas of the Thames First Nation's financial statements are as follows:

Chippewas of the Thames First Nation Band
Chippewas of the Thames Education
Chippewas of the Thames Development Corporation

Organizations accounted for on a modified equity basis include A2 Utilities Construction Inc and Anishinaabeg Utilities Construction LP.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets, prepaid expenses and inventories of supplies

The other significant accounting policies used by the First Nation are as follows:

(a) Portfolio Investments

Portfolio investments traded in an active market are reported at their market value. The change in market value is reported on the statement of operations. Other portfolio investments are recorded at cost.

(b) Loans Receivable from Band Members/Members' Housing Reserve

Expenditures for house construction and renovations and sanitation facilities, to limits approved by Band Council, are funded by accountable contributions from Indigenous Services Canada (ISC), a department of the Government of Canada, and by repayment of these amounts by Band members. Agreements between the Band and Band members specify the percentage of these expenditures to be repaid by the Band member. Such amounts repayable are reported on the statement of financial position as loans receivable from Band members and as the members housing reserve. The payments are recorded as a reduction in the loan receivable and as a transfer from the Housing Fund to the Operating Fund.

(continues)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies (Continued)

(c) Capital and Intangible Assets

Capital assets consist of property, plant and equipment. These assets are stated at cost in the capital fund. Amortization is recorded as a reduction of the capital fund at the following annual rates:

Building	40 Years Straight Line
Water and sewage lines	25 Years Straight Line
Upgrades to water and sewage lines	10 Years Straight Line
Roads and bridges	15 Years Straight Line
Furniture and equipment	5 Years Straight Line
Solar equipment	20 Years Straight Line
Vehicles	5 Years Straight Line
Computer equipment	3 Years Straight Line
Monument and exhibit	Indefinite Life

Intangible assets are initially recorded at cost and subsequently measured at cost less accumulated amortization. Amortization is provided as follows:

Contract rights	20 Years Straight Line
-----------------	------------------------

(d) Deferred Revenue

Revenue that relates to expenditures of future accounting periods has been deferred.

(e) Funds Held in Trust by the Government of Canada

Revenue from the Capital funds held in trust by the Government of Canada are reported as assets on the statement of financial position. Interest and other income earned are recorded as revenue and disbursements are recorded as expenditures of the trust fund.

(f) Net debt

The Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

(g) Revenue Recognition

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon, when restricted by agreement or legislation, are accounted for as deferred revenue until used for the purpose specified. Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the acquisition of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period the related expenditures are incurred, services performed or the tangible capital assets are acquired.

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Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

1. Accounting Policies (Continued)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulations is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the organization. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Other revenues are recognized in the year that the events giving rise to the revenues occur and the revenues are earned. Amounts received which relate to revenues that will be earned in a subsequent year, are deferred and reported as liabilities.

(h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. Cash and Portfolio Investments

	2023 (\$)	2022 (\$)
Trust	1,669,450	1,487,468
Housing	1,625,270	1,258,886
OLG	764,843	659,948
Operating	<u>7,572,200</u>	<u>5,332,254</u>
 Cash	 <u>11,631,763</u>	 <u>8,738,556</u>
Housing - RBC PH&N Investment Counsel	923,916	955,903
Zhoonyaa Pension - RBC PH&N Investment Counsel	<u>937,648</u>	<u>969,653</u>
 Portfolio Investments	 <u>1,861,564</u>	 <u>1,925,556</u>

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

3. Accounts Receivable

Accounts receivable consist of the following balances:

	2023 (\$)	2022 (\$)
ISC	1,595,067	1,586,283
OFNLP	801,584	-
Water payments from Band members	487,061	457,506
Water payments - allowance for doubtful accounts	(472,308)	(440,337)
Housing rent	382,311	297,471
Housing rent - allowance for doubtful accounts	(336,747)	(231,070)
Province of Ontario	240,418	257,470
GST/HST recoverable	230,084	83,339
Stepping Stones	228,836	243,545
Southern First Nations Secretariat	193,356	187,111
Union of Ontario Indians	164,164	536,856
Monitoring	147,430	24,606
Fire department	81,600	40,800
Hydro One	81,220	-
Elgin Ontario Health Team	75,000	-
Green Lane landfill revenue share	68,375	102,776
Nimkee Healing Centre	53,958	-
Due from vendors	41,186	41,186
Development Corporation - trade receivables	27,986	27,986
Thunderbird Trust	24,292	15,684
CMHC - RRAP and repairs	20,860	1,669
Other	17,428	22,561
	4,153,161	3,255,442

4. Assets Under Capital Lease

	Cost (\$)	Accumulated Amortization (\$)	2023 Net (\$)	2022 Net (\$)
Dump truck and garbage truck	531,543	531,543	-	53,154

The assets under capital lease are amortized over the lease term of 60 months. The lease was paid in full during the year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

5. Tangible Capital Assets

	Cost (\$)	Accumulated Amortization (\$)	2023 Net (\$)	2022 Net (\$)
Land	1	-	1	1
Buildings	37,921,486	16,108,790	21,812,696	22,509,363
Furniture and equipment	9,062,358	4,487,306	4,575,052	3,699,041
Water and sewage lines	9,826,288	8,461,916	1,364,372	1,050,072
Vehicles	2,391,482	1,606,175	785,307	156,312
Roads and bridges	8,417,055	3,084,605	5,332,450	3,781,146
Computer equipment	367,564	367,276	288	288
Monument and exhibit	251,537	-	251,537	251,537
Solar equipment (note 25)	2,059,558	423,973	1,635,585	1,635,585
	70,297,329	34,540,041	35,757,288	33,083,345

The following amounts have not been subject to amortization as the related asset is not yet ready for use: buildings of \$169,490; equipment of \$46,384; and water and sewage line costs of \$754,020.

6. Bank Indebtedness

The First Nation is authorized for a line of credit of \$1,500,000 (2022 - \$1,500,00) which is secured by a general security agreement. Interest is paid monthly at the bank's prime lending rate. At March 31, 2023, draws totaling \$Nil (2022 - \$Nil) were outstanding on the facility and have been included in the cash balance of the operating fund.

7. Tri-Township Arena

The First Nation has entered into an agreement for the maintenance, control and operation of the arena and the sharing ratio for the profits and or losses with respect to such maintenance and operation of the arena. The agreement stipulates that the First Nation's share is 15%, whereby, the First Nation must contribute 15% of the funds required for the maintenance, operation and any capital improvements to the arena, while they are a party to the agreement.

8. Amounts Due To/From Big Bear Creek Trust

Amounts due to/from Big Bear Creek have arisen through timing differences in the receipt and repayment of the income amounts detailed in note 23, along with the timing differences on reimbursements of expenses paid on behalf of the Trust. The amounts are interest free and have no set repayment terms.

9. Amounts Due To Land Claim Trust

Amounts due to the Land Claim Trust have arisen through an erroneous deposit of rent revenue belonging to the Trust in a bank of the First Nation. The amounts are interest free and will be repaid in the subsequent year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

10. Investments in Related Parties

The investment in related parties is made up of an investment in a government business enterprise through advances to and shares in these corporations. The advances to these corporations are non-interest bearing, unsecured, and are due on demand.

	2023 (\$)	2022 (\$)
Investment in Related Parties		
A2 Utilities Construction Inc.	1	-
Business Partnership Investments		
Anishinaabeg Utilities Construction LP	1	-
Total	2	-

The First Nation owns 50% of the outstanding shares in A2 Utilities Construction Inc, and is a limited partner in the Anishinaabeg Utilities Construction Limited Partnership, in which A2 Utilities Construction Inc. is the general partner. Both entities are considered investments in government business enterprises and are accounted for using the modified equity method as indicated in Note 1.

Anishinaabeg Utilities Construction LP owns a 51% share of Aecon Three Fires, a joint venture with Aecon Utilities, a Division of Aecon Construction Group Inc. Financial statements for each of these enterprises have been prepared for their respective year ends, which are all December 31st. These financial statements may provide additional information as to the financial affairs and resources of these government business enterprises.

11. Amounts Due From Development Corporation

During the prior year, the Development Corporation, a wholly-owned subsidiary of the First Nation, had some liquidity issues. In response to these, the First Nation made loan payments on behalf of the Development Corporation for a new loan obtained to finance an investment opportunity. That arrangement continued in the current year, in addition to HST payments also being made. The amounts would have been eliminated on consolidation, but with the audited figures for the March 31, 2021, March 31, 2022, and March 31, 2023 year-ends unavailable, the amounts will be presented as a receivable until the consolidation is completed.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

12. Long-Term Debt

		2023 (\$)	2022 (\$)
5.04%	Antler River Commercial Complex - RBC loan repayable in annual installments of \$174,516 including interest, due November 30, 2031, secured by the assignment of OFNLP distributions along with a General Security Agreement.	1,348,288	1,457,003
5.22%	Jubilee Road reconstruction - RBC loan repayable in annual installments of \$173,282 including interest, due November 30, 2025, secured by the assignment of OFNLP distributions along with a General Security Agreement.	562,072	706,540
1.86%	CMHC Phase IV - Housing mortgage repayable in monthly installments of \$5,918 including interest, due April 1, 2024.	986,743	1,038,875
2.39%	CMHC Phase III - Seniors Complex mortgage repayable in monthly installments of \$8,500 including interest, due for renewal on January 1, 2023.	-	84,223
7.25%	CMHC Phase I - Housing mortgage repayable in monthly installments of \$6,631 including interest, due for renewal on May 1, 2023.	132,483	207,189
0.52%	CMHC Phase II - Housing mortgage repayable in monthly installments of \$2,618 including interest, due for renewal on December 1, 2026.	116,329	145,370
1.17%	CMHC Phase V - Housing mortgage repayable in monthly installments of \$1,794 including interest, due for renewal on January 1, 2026.	371,172	388,724
1.86%	CMHC Phase VI - Housing mortgage repayable in monthly installments of \$2,000 including interest, due for renewal on April 1, 2024.	418,826	434,875

(continues)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

12. Long-Term Debt (Continued)

		2023 (\$)	2022 (\$)
Prime	Development Corporation - demand loan secured by a general security agreement.	1,996,828	1,996,828
0%	Development Corporation - Sentinel Solar loan repayable in installments of \$15,000, due April 2022.	75,000	75,000
3.91%	Rapid Housing Initiative Infrastructure - RBC loan repayable in monthly installments of \$2,458 including interest, due December 3, 2026, secured by the assignment of OFNLP distributions along with a General Security Agreement.	455,784	467,212
1.99%	Vehicle financed with Ford Credit, payable in monthly installments of \$621, due July 20, 2027.	30,912	-
1.99%	Vehicle financed with Ford Credit, payable in monthly installments of \$604, due July 20, 2027.	30,083	-
1.99%	Vehicle financed with Ford Credit, payable in monthly installments of \$776, due July 20, 2027.	38,631	-
Total		6,563,151	7,001,839
Less: current portion		(666,324)	(787,851)
Long term portion		5,896,827	6,213,988

Principal repayments due on the long-term debt in each of the next five fiscal years are as follows:

	(\$)
2024	666,324
2025	1,805,613
2026	593,650
2027	1,036,127
2028 and thereafter	2,461,437
	6,563,151

The CMHC loans are secured by Ministerial Loan Guarantees from ISC. Loans due on demand have been classified as current and as due in the next fiscal year.

Chippewas of the Thames First Nation

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13. Deferred Revenue

	2023 (\$)	2022 (\$)
Operating		
Province of Ontario - Mt. Elgin Residential Investigation	919,798	200,000
ISC - Mt. Elgin Residential Investigation	554,837	-
Environmental Monitoring	204,674	-
Government of Canada - Guardians Program	165,300	-
Thunderbird Trust Development Funds	120,000	-
ISC - Cultural Spaces	120,000	-
Province of Ontario - Jordan's Principle	92,293	-
Donations- Save the Barn	90,318	-
First Nations Confederacy	81,637	82,234
Enbridge - Capacity Funding	64,935	-
ISC - Species at Risk	58,558	14,821
Carolinian Coalition Canada	35,000	-
Government of Canada - Justice Partnership & Innovation	24,851	22,786
Upper Thames River Authority	20,550	-
Farmland Rentals	18,069	-
Other	16,382	-
Youth Suicide Prevention Strategy	12,955	-
Tamarack Institute - Communities Building Youth Futures (CBYF)	-	181,037
CIPS Grant - Floodplain Mapping	-	76,692
Enbridge - Lifecycle Engagement	-	30,000
Capital		
ISC - Fibre Optic Connectivity Project	2,005,237	1,729,615
CMHC - Rapid Housing Initiative	1,721,625	1,786,308
CMHC - Housing repair funding	1,013,835	1,043,158
MOHLTC - Crisis Homes	1,000,000	-
ISC - Jubilee Road Phase II funding	803,175	1,114,691
ISC - Micro Homes	735,119	-
ISC - Fourplex funding	626,528	643,932
ISC - Nimkee Healing Centre sprinkler system	594,486	594,486
ISC - Municipal Services	478,121	478,121
Ontario Trillium Foundation - Playground	437,617	248,300
ISC - Fire Truck	318,500	394,875
ISC - U-Fill Station	309,586	109,586
ISC - Interim water treatment upgrade	276,506	442,405
ISC - Mt. Elgin Residential Investigation	247,757	-
MOHLTC - Crisis Vehicles	156,049	-
ISC - Water Feasibility Project	150,000	50,000
Ontario Trillium Foundation - Antler River Seniors HVAC	103,513	133,088
Elgin Ontario Health Fund - Crisis Vehicle	73,455	-
	13,651,266	9,376,135

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14. Promissory Note Payable

During the 2021 year, \$84,192 was advanced by ISC in the form of a promissory note in order to fund expenditures relating to an ongoing land claim negotiation. The note becomes due at the earlier of the claim settlement and March 31, 2025. In the prior year, an additional \$40,251 was advanced by ISC with a settlement date of March 31, 2026. As the claim is not expected to be settled in the next year, both amounts are considered a long-term liability.

15. Other Revenue

	2023 (\$)	2022 (\$)
Grants	2,194,040	1,026,871
Tuition and daycare payments	884,497	173,847
IBEW wage reimbursements	439,556	-
Harmonized Sales Tax recovered	265,310	51,174
Expense reimbursements	136,475	101,696
Hydro One	125,990	136,337
Cigarette quota	79,873	65,456
Water payments	60,108	56,604
Thunderbird Trust	54,293	56,706
Munsee Delaware Fire agreement	41,800	41,200
Miscellaneous	24,465	23,944
Rentals	-	33,676
	4,306,407	1,767,511

16. Housing Loans Receivable

Each year the members housing reserve is reviewed and adjusted to the estimated collectible portion of loans. During the year there was a decrease to the allowance of \$112,751 (2022 - \$113,904 increase).

	2023 (\$)	2022 (\$)
Housing loans receivable	2,498,546	2,636,119
Allowance on housing loans	(1,923,691)	(2,036,442)
Housing loans considered collectible	574,855	599,677

17. Pension Plan

The First Nation participates in a defined contribution pension plan. Employees can contribute from 3% to 7.7% of their gross pay to the plan and have the contributions fully matched by the First Nation. During the year, contributions of \$340,436 (2022 - \$247,380) were made into the plan and recorded as expenditures.

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Notes to the Consolidated Financial Statements

March 31, 2023

18. Green Lane Landfill Revenue Share

During the 2017 fiscal year, an agreement was finalized with the City of Toronto that provides a 40% revenue share of the tonnage royalties from the Green Lane landfill. A summary of the activity in the Green Lane bank account is as follows:

	2023 (\$)	2022 (\$)
Receipts		
Landfill revenue share receipts	516,113	463,524
Interest and expense reimbursements	97,646	10,685
Total receipts	613,759	474,209
Disbursements		
Net transfers to (from) other bank accounts	200,000	796,200
Total disbursements	200,000	796,200
Excess (deficiency) of receipts over disbursements	413,759	(321,991)
Unused funds, beginning of year	2,244,447	2,566,438
Unused funds, end of year	2,658,206	2,244,447

Green Lane receipts do not include the accounts receivable at year end of \$68,375 (2022 - \$102,776). The Green Lane cash balance is included with the operating accounts.

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Notes to the Consolidated Financial Statements

March 31, 2023

19. Financial Instruments

The First Nation's financial instruments consist of cash, temporary investments, accounts receivable, housing loans receivable, long term loans, accounts payable and debt. The carrying value of the financial instruments approximates their fair value, unless otherwise stated. The following analysis provides information about the First Nation's risk exposure.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The First Nation is exposed to liquidity risk through its accounts payable and debt.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The First Nation is exposed to interest rate risk through its bank overdraft and debt which incur interest at the bank's prime lending rate or a floating rate based on prime.

Credit Risk

Credit risk arises from the possibility that a counterparty to a contract fails to perform according to the terms and conditions of the contract. The First Nation is exposed to credit risk through its accounts receivable, housing loans receivable and long-term loans.

Currency Risk

Currency risk arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. The First Nation is exposed to foreign currency risk on cash and investments held in U.S. dollars. The First Nation does not use derivative instruments to reduce its exposure to foreign currency risk.

20. Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consist of amounts owing to vendors, payroll accruals, government remittances payable, and any program surpluses repayable to funders. Any surplus amounts found in the department reports in note 31 represent funding that can be carried over to the subsequent year or arose due to an allocation of own-source revenue.

21. Assets Held For Sale

On March 1, 2018, the First Nation subscribed to 6.5 shares of 10552763 Canada Corp. representing 5.56% ownership. The company is operating under the name "Garden Variety" and is involved in the operation of retail cannabis stores throughout Manitoba. In fiscal 2019, a total of \$346,690 in capital contribution commitments were made by the First Nation with an additional \$104,000 paid during the fiscal 2020 year. There are no additional planned contributions as of the financial statement date.

During the current year, Council approved a Resolution of the Shareholders of 10552763 Canada Corp. to sell their interest in the company to a third party. As such, the investment balance has been presented as an asset held for sale, and has been written down to the recovery value which is based on the market value of the shares that will be received as compensation.

Chippewas of the Thames First Nation

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22. Trusts Under Administration

The Chippewas of the Thames First Nation appoints the majority of the trustees for the Land Claim Trust and the Big Bear Creek Trust, holding assets and administering them on their behalf. The assets of these Trusts are not included on the statement of financial position as assets of the First Nation. A summary of the assets held in trust at year-end are as follows:

<i>Land Claim Trust</i>	2023 (\$)	2022 (\$)
Cash	432,462	394,654
Accounts receivable	49,713	47,345
Due from the First Nation (note 9)	176,601	-
Capital assets - Land for rental	1,158,993	1,158,993
Total	1,817,769	1,600,992
<i>Big Bear Creek Trust</i>	2023 (\$)	2022 (\$)
Cash	6,903,641	5,458,609
Market value of investments	108,413,557	116,134,745
Total	115,317,198	121,593,354

A further description of the Big Bear Creek Trust along with a summary of the revenues and expenses relating to the Trust that are included in the statements of the First Nation can be found in note 23.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

23. Big Bear Creek Trust

On January 28, 2013 the First Nation reached a settlement agreement with the Government of Canada for the Big Bear Creek land claim. The members of the First Nation implemented the Trust described in the Settlement Agreement by a ratification vote which was held on March 23, 2013.

The funds are held in trust for the First Nation and are to be used as follows:

- 1) to fund a \$7,500 capital distribution to each qualifying member;
- 2) to create an income stabilization fund for elders;
- 3) to create an education savings plan for members under the age of nineteen;
- 4) to create a community development fund;
- 5) to enable the First Nation to acquire additional reserve lands.

The income and expenditures relating to the PCD and ISF accounts are equal, as any undistributed amounts received by the First Nation are returned to the Trust. A summary of the receipts and payments included in these statements can be summarized as follows:

	2023 (\$)	2022 (\$)
Per Capita Distribution		
<i>Income</i>		
Calendar year payments	594,627	314,843
Less: calendar year return of unused	(138,913)	(607)
Less: January to March of prior fiscal year	(289,431)	(258,399)
Add: January to March of current fiscal year	382,263	289,431
	548,546	345,268
<i>Expenditures</i>		
Calendar year payments	594,627	314,843
Less: calendar year return of unused	(138,913)	(607)
Less: January to March of prior fiscal year	(120,166)	(89,134)
Add: January to March of current fiscal year	212,998	120,166
	548,546	345,268
Income Stabilization Fund		
<i>Income</i>		
Calendar year payments	5,030,515	2,449,006
Less: calendar year return of unused	(2,576,480)	(130,810)
Less: January to March of prior fiscal year	(2,171,186)	(2,152,797)
Add: January to March of current fiscal year	2,206,599	2,171,186
	2,489,448	2,336,585
<i>Expenditures</i>		
Calendar year payments	5,030,515	2,449,006
Less: calendar year return of unused	(2,576,480)	(130,810)
Less: January to March of prior fiscal year	(528,772)	(510,383)
Add: January to March of current fiscal year	564,185	528,772
	2,489,448	2,336,585

Chippewas of the Thames First Nation

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23. Big Bear Creek Trust (Continued)

The annual income earned in the Main Trust Account is to be paid to the First Nation as Community Development funds and is paid to the First Nation to assist with various programs and initiatives as outlined in the Comprehensive Community Plan. The income received by the First Nation can be summarized as follows:

	2023 (\$)	2022 (\$) (restated)
Community Development Income		
Calendar year payments	2,603,961	1,295,918
Less: calendar year return of 10%	(260,396)	(129,584)
Less: January to March of prior fiscal year	(2,394,340)	(1,217,109)
Add: January to March of current fiscal year	<u>1,010,027</u>	2,394,340
	959,252	2,343,565

The annual income from the Education account is paid to the First Nation to assist with the funding of higher education programs. The income received by the First Nation can be summarized as follows:

	2023 (\$)	2022 (\$)
Education Income		
Calendar year payments	748,410	192,192
Less: January to March of prior fiscal year	(761,637)	(205,432)
Add: January to March of current fiscal year	<u>195,868</u>	761,637
	182,641	748,397

24. Contingent Liabilities and Externally Restricted Funds

The Chippewas of the Thames First Nation Housing Fund is the guarantor of certain housing loans under the Housing Loan Program at the Bank of Montreal. The total amount of the loans outstanding at March 31, 2023, is \$342,822 (2022 - \$407,613). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to \$30,000.

The First Nation is also the guarantor of certain housing loans under the Royal Bank of Canada's Housing Demonstration Project. The total amount of the loans outstanding at March 31, 2023, is \$1,344,581 (2022 - \$1,266,086). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to an agreed upon percentage of the original principal amount.

The First Nation is also required to make annual contributions to reserve accounts maintained within their six CMHC housing phases. The First Nation must apply for and be granted advanced permission from CMHC to utilize these funds. The amounts included in these reserves at March 31, 2023 is \$686,763 (2022 - \$594,314).

The amount of the total guaranteed repayment for both loan programs, along with the CMHC reserves (\$1,356,213) has been classified as an externally restricted net asset of the housing fund.

Chippewas of the Thames First Nation

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25. Development Corporation

The Chippewas of the Thames Development Corporation ("Development Corporation") was incorporated under the laws of Canada on October 28, 1996 and is a for-profit corporation committed to the effective and profitable management of the business and investment opportunities of the First Nation for the benefit of the community members, potential investors and the First Nation. The Development Corporation is a wholly-owned subsidiary of the First Nation. Under the Income Tax Act, Canada, the Corporation is liable for taxes on income.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the years ended March 31, 2021, March 31, 2022, and March 31, 2023 are not yet available. The assets and liabilities have been unchanged from the March 31, 2020 ending balances and have not been audited.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for March 31, 2020 fiscal year were audited by another accounting firm and have been included in these consolidated financial statements. The following is a summary of the Development Corporation amounts which have been recorded in the operating fund:

	2023 (\$)	2022 (\$)
Assets		
Cash	216,862	216,862
Accounts receivable	27,986	27,986
Prepaid expenses	6,764	6,764
Capital assets - solar equipment	1,635,873	1,635,873
Intangible assets - contract rights	100,062	100,062
Total	1,987,547	1,987,547
Liabilities and Net Assets (Debt)		
Accounts payable and accrued	116,599	116,599
Debt	2,071,828	2,071,828
Net assets (debt)	76,702	76,702
Total	2,265,129	2,265,129
Revenues		
Other revenue - solar	-	-
Expenditures		
Expenditures other than amortization (note 34)	298,595	240,332
Amortization of capital assets	-	-
Total expenditures*	298,595	240,332
Excess (deficiency) of revenues over expenditures	(298,595)	(240,332)

*2023 expenditures consist entirely of amounts paid by the First Nation on behalf of the Development Corp

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26. Prior Period Restatement

During the current year audit, we identified that the community development revenue reported in the prior year from the Big Bear Creek Trust was understated and did not reconcile to the Trust's December 31, 2022 financial statements. As such, we have increased the community development revenue for the year ended March 31, 2022 by \$345,268, and recorded a corresponding increase to the amount due from the Big Bear Creek Trust at March 31, 2022.

27. Commitments

In July 2015 the First Nation guaranteed a demand loan for the Development Corporation with a draw limit of \$2,200,000, bearing interest at prime +1.5% and repayable over 15 years. The funds were used to erect four solar farms for the purpose of selling solar energy. Due to the financial situation of the Development Corporation, this has been included as a commitment rather than a contingent liability.

The Development Corporation has entered into lease agreements with four landlords to install roof top solar equipment. The lease term is for nineteen years and six months, ending February 18, 2035, which match the expiration of the service contracts with Hydro One. Lease payments totaling \$30,650 are to be paid annually during the term of these agreements.

28. Budget

The budgeted figures on the statement of revenue and expenditures and in the expenditures by object were approved by the Chief and Council and are unaudited. The figures have not been reclassified to conform with the financial statement presentation and are presented for comparative purposes only.

29. Ongoing Lawsuits

The First Nation is involved in various lawsuits that are ongoing as of the audit report date. These lawsuits may result in a gain or loss in a future period, however the results are not determinable at this time.

30. Comparative Figures

Some of the comparative figures have been reclassified to conform to the current year's presentation. This includes the reallocation between departments in note 34. We have indicated these as restated on those reports.

31. Subsequent Event- Land Purchases

Prior to the financial statement date, the First Nation entered into agreements to purchase five plots of farmland totaling 477 acres. The total cost of the land was \$9,420,500 plus closing costs and transfer taxes. The purchases will be financed by a mortgage, which was being set up with RBC as of the financial statement date. The purpose of the land is to generate recurring farmland rental revenues for the First Nation.

Chippewas of the Thames First Nation

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32. COVID-19

The outbreak of Coronavirus Disease 2019, or COVID-19, has spread across the globe and is impacting worldwide economic activity. This global pandemic poses the risk that the First Nation or its funders, employees, service providers, and other partners may be unable to conduct regular business activities for an indefinite period of time. While it is not possible at this time to estimate the impact that COVID-19 could have on the First Nation's operations, the continued spread of COVID-19 and the measures taken by the federal and provincial, and municipal governments to contain its impact could adversely impact the First Nation's operations, financial condition, or results of operations.

Specifically, the First Nation has so far experienced reductions in some revenue streams and seen some expense increases as a result of safety measures related to combating spread of the virus. The First Nation has been able to reduce expenses in other areas such as the elimination in some programming and reduced travel. They continue to review their expenses and will defer planned expenditures if necessary.

The extent to which the COVID-19 outbreak impacts the First Nation's future financial results will depend on the future developments that are highly uncertain and cannot be predicted, including new information that may emerge concerning the spread of the virus and government actions.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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33. Expenditures by object

Expenditures presented by object are as follows:

	2023 (\$)	2022 (\$)
Salaries and benefits	11,623,463	9,599,557
Social benefits	4,060,029	3,003,684
Education services	2,932,701	2,646,046
Big Bear Creek Income Stabilization Fund payments	2,489,448	2,336,585
Repairs and maintenance	2,473,219	1,568,425
Amortization of capital assets	2,460,535	1,781,810
Programming	1,988,001	1,116,194
Training and development	1,778,910	836,453
Professional fees	1,645,651	976,646
General office and supplies	852,482	542,400
Travel	628,764	255,117
Honoraria	589,932	516,237
Big Bear Creek Per Capita Distributions	548,546	345,268
School transportation	508,199	340,817
Utilities and rent	467,549	429,289
Communications	445,185	488,949
Insurance	281,676	284,385
Vehicle fuel and maintenance	189,045	138,603
Food supplies	186,790	195,873
Interest on long term debt	168,349	177,880
Equipment rental	97,457	104,028
Social events	57,155	56,985
Amortization of assets under capital lease	53,154	106,309
Members' mortgage repayments	30,000	30,000
Other (below)	26,585	13,703
Bad debts	14,553	237,712
Interest and bank charges	10,172	32,679
Cultural	-	746
	36,607,550	28,162,380

Other expenses consist of the following:

	2023 (\$)	2022 (\$)
Office and administration	13,040	5,932
Repairs and maintenance	10,040	-
Expense reimbursements to members	3,505	3,740
Land assessment costs	-	4,031
	26,585	13,703

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34. Expenditures By Object For Each Department

Expenditures shown in the following schedules do not include amortization of capital assets of \$2,513,689 (2022 - \$1,888,119).

Expenditures presented by object for each department (excluding any amortization of capital assets) are as follows:

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Band support</i>			
Salary & wages	1,899,133	1,546,299	1,473,748
Professional fees	213,000	1,023,748	441,782
Programming	153,364	918,026	437,315
Repairs & maintenance	196,450	401,579	310,852
Office expense	173,970	294,630	246,918
Honorarium	280,000	268,760	252,953
Utilities	149,100	236,093	212,899
Insurance	245,000	204,749	214,876
Travel & meals	56,400	197,950	87,526
Funerals & burials	135,000	141,468	154,295
Benefits	160,806	115,802	66,594
Communications	123,500	105,889	159,415
Training & development	27,500	75,273	73,307
Chief & council travel	38,000	33,783	8,306
Other	65,947	8,500	
Interest & bank charges	25,000	5,084	30,151
Advertising & promotion	5,000	4,318	279
Vehicle	7,300	2,788	1,338
Casual & temp labour	11,100	1,342	432
Rent	18,200	1,000	9,978
Food		407	43,007
Admin fees (recovery)		(711,837)	(21,842)
 Expenditures	3,983,770	4,875,651	4,204,129
 Department revenue		2,658,103	3,026,624
Allocated own source revenue		1,364,183	838,800
 Total revenue		4,022,286	3,865,424
 Surplus (Deficit)		(853,365)	(338,705)

Expenditures shown above do not include \$49,532 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$) (restated)
<i>Big Bear Creek</i>			
Income stabilization fund distributions	3,997,748	2,489,448	2,336,585
Per capita distributions	624,627	548,546	345,268
Interest & bank charges		55	58
Community development expenditures	2,603,961		
Education expenditures	748,397		
 Expenditures	 7,974,733	 3,038,049	 2,681,911
 Department revenue		 3,321,961	 5,838,781
Allocated own source revenue		 (182,641)	 (2,222,215)
 Total revenue		 3,139,320	 3,616,566
 Surplus (Deficit)		 101,271	 934,655

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Capital Projects</i>			
Repairs & maintenance	3,736,295	467,536	220,155
Interest on long-term debt		122,549	121,926
Professional fees	180,000	60,275	94,320
Utilities		20,947	
Salary & wages		173	11,860
Benefits			82
Expenditures	3,916,295	671,480	448,343
Department revenue		1,301,878	1,092,030
Allocated own source revenue		-	-
Total revenue		1,301,878	1,092,030
Surplus (Deficit)		630,398	643,687

Expenditures shown above do not include \$249,366 of unfunded capital asset purchases.

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Child Welfare</i>			
Programming	840,772	884,372	375,172
Salary & wages	376,011	475,248	469,143
Admin fees	250,118	250,118	
Office	20,800	86,114	22,121
Benefits	25,500	32,834	31,132
Vehicle	32,500	19,374	90
Travel & meals	16,700	19,109	18,375
Rent	21,865	13,843	19,135
Professional fees	17,000	9,820	19,050
Training & development	12,400	7,318	10,418
Repairs & maintenance	1,429,635	5,695	3,712
Utilities	5,850	5,456	7,846
Food		2,441	
Interest on long-term debt		1,431	
Honorarium		213	11,540
Communications	3,000		720
Other	23,066		
 Expenditures	 3,075,217	 1,813,386	 988,454
 Department revenue		 3,487,622	 858,716
 Allocated own source revenue		 9,340	 -
 Total revenue		 3,496,962	 858,716
 Surplus (Deficit)		 1,683,576	 (129,738)

Expenditures shown above do not include \$144,206 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$) (restated)
<i>Development Corporation</i>			
Salary & wages	210,976	194,551	164,133
Professional fees	31,987	53,194	28,918
Benefits	12,795	19,817	17,097
Office	10,000	9,881	5,425
Communications	2,000	8,863	9,945
Insurance	4,000	5,900	2,655
Rent	7,800	3,250	
Honorarium	2,000	1,600	5,013
Utilities	10,580	666	
Travel & meals	1,000	500	
Training & development	2,000	225	1,295
Advertising & promotion	500	148	5,806
Repairs & maintenance	5,000		45
Interest on long-term debt	421,637		
Lease expense	30,650		
 Expenditures	 752,925	 298,595	 240,332
 Department revenue	 -	 -	 -
Allocated own source revenue	304,608	544,925	
 Total revenue	 304,608	 544,925	
 Surplus (Deficit)	 6,013	 304,593	

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Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$) (restated)
<i>Economic Development</i>			
Salary & wages	227,042	285,842	178,371
Professional fees	105,000	73,866	142,878
Travel & meals	26,445	50,089	9,947
Vehicle	30,000	34,400	19,388
Office	34,000	31,274	6,690
Bad debts		16,356	9,893
Benefits	23,203	15,967	15,725
Repairs & maintenance	3,000	9,798	16,322
Training & development	7,000	8,694	671
Honorarium	2,500	7,200	1,750
Casual & temp labour	63,000	1,753	6,535
Programming		1,160	17,027
Communications	9,000	976	1,819
Advertising & promotion	13,500	500	40
Other		259	
Interest & bank charges (recovery)			(965)
 Expenditures	 543,690	538,134	426,091
 Department revenue		598,278	618,019
Allocated own source revenue		73,019	-
 Total revenue		671,297	618,019
 Surplus (Deficit)		133,163	191,928

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$) (restated)
<i>Education</i>			
Salary & wages	3,152,769	2,466,122	1,287,099
Programming	2,794,021	1,458,762	1,095,699
Tuition payments	2,409,253	1,307,354	1,471,048
Student transportation	744,352	501,811	332,409
Repairs & maintenance	358,274	371,705	227,130
Resources & materials	202,520	285,102	95,260
Benefits	308,520	218,436	210,610
Utilities	120,748	115,911	118,039
Office	139,050	84,796	124,862
Training & development	37,421	44,941	43,402
Honorarium	188,975	40,784	40,442
Travel & meals	60,004	31,267	18,103
Professional fees	137,338	30,559	1,050
Food	50,000	20,607	19,884
Admin fees	65,608	20,400	
Rent	14,762	16,340	15,539
Communications	14,200	12,000	22,405
Vehicle		4,362	6,673
Interest & bank charges		2,433	2,215
Other	7,000	1,650	4,236
Casual & temp labour	215,000	270	407,409
 Expenditures	 11,019,815	 7,035,612	 5,543,514
 Department revenue		 8,549,659	 7,436,184
 Allocated own source revenue		 182,641	 244,972
 Total revenue		 8,732,300	 7,681,156
 Surplus (Deficit)		 1,696,688	 2,137,642

Chippewas of the Thames First Nation
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March 31, 2023

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Employment and Training</i>			
Training & development	151,499	358,490	189,892
Salary & wages	345,348	267,963	241,353
Office	6,600	12,169	8,788
Utilities	3,000	11,883	7,615
Vehicle	25,311	11,638	10,211
Benefits	29,614	10,245	10,654
Communications	2,940	6,973	5,386
Travel & meals	9,000	6,126	3,706
Honorarium		400	150
Repairs & maintenance	18,000	135	19,198
Programming	19,000		27,262
Food			9,436
Advertising & promotion	1,000		2,618
Casual & temp labour	11,000		48
Other			45
Rent	38,400		
Expenditures	660,712	686,022	536,362
Department revenue		640,461	944,591
Surplus (Deficit)		(45,561)	408,229

Chippewas of the Thames First Nation

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Health</i>			
Salary & wages	1,850,548	1,850,498	1,342,366
Training & development	407,981	1,167,824	523,068
Programming	2,504,596	668,760	349,425
Admin fees	184,315	184,315	21,842
Repairs & maintenance	65,880	163,871	40,365
Office	124,906	143,509	39,313
Benefits	131,980	141,738	108,527
Travel & meals	63,720	64,121	39,126
Communications	24,212	14,335	16,087
Other	75,000	4,290	3,289
Utilities	51,806	3,968	14,798
Food	21,054	3,346	5,770
Vehicle	9,838	1,775	3,857
Professional fees	52,500		5,500
Advertising & promotion			2,045
Rent	13,200		
Casual & temp labour	6,000		
Honorarium	1,200		
 Expenditures	 5,588,736	 4,412,350	 2,515,378
 Department revenue		 5,534,132	 3,603,505
Allocated own source revenue		-	30,000
 Total revenue		 5,534,132	 3,633,505
 Surplus (Deficit)		 1,121,782	 1,118,127

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Housing</i>			
Salary & wages	350,674	227,859	212,615
Repairs & maintenance	693,441	180,230	305,811
Utilities	56,884	67,215	81,718
Insurance	36,873	62,393	66,854
Interest on long-term debt	338,580	44,375	53,887
Member mortgage repayments		30,000	30,000
Benefits	23,444	17,516	20,397
Professional fees	26,200	16,800	32,400
Office	3,412	14,287	1,966
Other		7,860	
Travel & meals	9,600	4,319	1,410
Interest & bank charges	799	2,501	2,230
Programming	20,000	2,179	8,480
Communications	3,880	1,942	620
Vehicle		555	175
Casual & temp labour		90	
Bad debts (recovery)		(33,774)	174,996
Training & development	9,600		
 Expenditures	 1,573,387	 646,347	 993,559
 Department revenue		 816,513	 917,327
Allocated own source revenue		 234,000	 356,242
 Total revenue		 1,050,513	 1,273,569
 Surplus (Deficit)		 404,166	 280,010

Expenditures shown above do not include \$250,535 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
Notes to the Consolidated Financial Statements

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Justice</i>			
Salary & wages	336,519	344,670	201,352
Professional fees	338,786	284,168	70,150
Programming (recovery)	271,076	226,655	(45,840)
Honorarium	207,400	191,731	145,205
Travel & meals	65,175	107,559	28,128
Office	29,868	42,309	2,713
Communications	27,500	31,933	7,978
Repairs & maintenance	5,750	23,475	2,803
Training & development	16,000	20,303	30,399
Benefits	28,500	20,145	14,964
Other	12,000	386	229
Advertising & promotion	22,500		
 Expenditures	 1,361,074	 1,293,334	458,081
 Department revenue		 1,243,365	322,402
Allocated own source revenue		36,838	125,000
 Total revenue		 1,280,203	447,402
 Surplus (Deficit)		 (13,131)	(10,679)

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Land and Environment</i>			
Salary & wages	984,323	475,743	371,308
Admin fees	126,627	98,282	
Professional fees	448,334	72,106	98,436
Benefits	49,200	47,937	37,850
Repairs & maintenance	435,903	36,071	3,750
Travel & meals	53,750	33,137	2,694
Food		30,475	
Office	97,333	28,555	24,851
Other		7,030	4,034
Advertising & promotion	6,000	2,925	2,075
Training & development	78,500	1,618	312
Honorarium (recovery)	40,500	1,069	(418)
Rent		1,000	
Communications	2,500	853	1,424
Programming			9,144
Vehicle	3,000		
 Expenditures	 2,325,970	 836,801	 555,460
 Department revenue		 380,719	 6,238
Allocated own source revenue		 345,671	 460,500
 Total revenue	 726,390	 466,738	
 Surplus (Deficit)	 (110,411)	 (88,722)	

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Public works</i>			
Salary & wages	524,500	536,685	489,073
Repairs & maintenance	1,153,091	630,263	329,353
Utilities	105,800	167,571	145,950
Vehicle	58,300	107,496	95,855
Other	21,000	76,240	69,062
Benefits	38,700	51,659	44,401
Honorarium	76,000	51,585	26,565
Bad debts		31,971	52,823
Communications	8,300	23,660	5,180
Office	1,400	10,726	2,900
Training & development	200	9,333	156
Insurance	7,500	8,634	
Travel & meals	500	4,498	381
Professional fees	201,246	1,863	
Food	900	1,517	2,711
Programming	800	605	661
 Expenditures	 2,198,237	 1,714,306	 1,265,071
 Department revenue		 1,289,563	 1,249,261
 Allocated own source revenue		 126,324	 245,200
 Total revenue		 1,415,887	 1,494,461
 Surplus (Deficit)		 (298,419)	 229,390

Expenditures shown above do not include \$441,480 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2023

34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
Social Services			
Programming	2,660,464	3,129,935	2,814,881
Salary & wages	2,280,895	2,080,262	1,892,771
Repairs & maintenance	749,655	171,925	57,314
Admin fees	147,156	158,722	
Benefits	155,334	151,309	163,954
Food	83,456	122,496	114,965
Training & development	54,679	101,028	26,376
Office	89,200	95,103	43,223
Travel & meals	43,220	89,492	42,973
Utilities	72,185	48,851	54,228
Honorarium	26,060	26,439	32,687
Vehicle	20,780	6,658	1,016
Communications	2,820	6,549	9,042
Professional fees	60,997	4,500	1,440
Casual & temp labour	50,000	375	
Other	1,985	200	
Advertising & promotion	16,000	164	5,235
Interest & bank charges	1,364	103	1,051
Rent	26,700		
Insurance	4,000		
 Expenditures	 6,546,950	 6,194,111	 5,261,156
 Department revenue	 	 5,679,920	 5,007,501
Allocated own source revenue	250,554	250,554	714,228
 Total revenue	 	 5,930,474	 5,721,729
 Surplus (Deficit)	 	 (263,637)	 460,573

Chippewas of the Thames First Nation

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34. Expenditures By Object For Each Department (continued)

	Budget (\$)	2023 (\$)	2022 (\$)
<i>Tobacco Self Regulation Pilot Project</i>			
Salary & wages	20,672	95,365	
Professional fees	14,754	40,723	
Benefits	3,001	11,798	
Rent	1,021	2,664	
Honorarium	150	350	
Communications	85	3,133	
Travel & meals			2,387
 Expenditures	 -	 39,683	 156,420
 Department revenue		 45,501	 155,000
 Surplus (Deficit)		 5,818	 (1,420)
