

Chippewas of the Thames First Nation

Consolidated Financial Statements

March 31, 2020

**Chippewas of the Thames First Nation
Consolidated Financial Statements**

March 31, 2020

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MANAGEMENT'S RESPONSIBILITY

To the Council of Chippewas of the Thames First Nation

The accompanying consolidated financial statements of Chippewas of the Thames First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Chippewas of the Thames First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MacNeill Edmundson Professional Corporation is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

February 9, 2021



, Executive Administrator



, Chief

INDEPENDENT AUDITOR'S REPORT

To the Members of Chippewas of the Thames First Nation

Opinion

We have audited the accompanying financial statements of Chippewas of the Thames First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of revenues and expenditures, changes in net assets (debt) and cash flows for the year then ended.

In our opinion, except for the possible effect of the matters described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of the Thames First Nation as at March 31, 2020 and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Qualified Opinion

The Development Corporation is a wholly-owned subsidiary of the Chippewas of the Thames First Nation. The financial amounts of the Development Corporation were not available at the time of this report. As a result, the related assets, liabilities, and net assets as at March 31, 2019 and March 31, 2020 have remained unchanged from the year ended March 31, 2018 and have not been audited. The revenues and expenditures for the years ended March 31, 2019 and March 31, 2020 have not been recorded in these consolidated financial statements as they are not available.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the year ended March 31, 2018 have been included in these consolidated financial statements. These amounts have been audited by another accounting firm, (refer to note 20) for a summary of this information.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

(continues)

*James B. MacNeill FCPA, FCA, CFP Jeremy A. Giles CPA, CA Lissa Savage CPA, CA
Mark Snyders CPA, CA Robert F. Edmundson CPA, CA (Retired)*

INDEPENDENT AUDITOR'S REPORT (continued)

Auditor's Responsibilities of Management for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



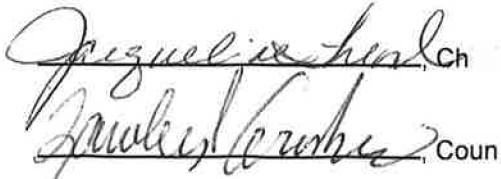
PROFESSIONAL CORPORATION
CHARTERED PROFESSIONAL ACCOUNTANTS
Authorized to practice public accounting by
The Chartered Professional Accountants of Ontario

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Chippewas of the Thames First Nation
Consolidated Statement of Financial Position

March 31	2020 (\$)	2019 (\$) (restated)
Financial Assets		
Cash (note 2)	3,992,010	5,305,835
Portfolio investments (note 2)	1,518,184	1,627,169
Accounts receivable (note 3)	1,331,624	1,739,307
Due from Big Bear Creek Trust (note 8)	2,433,002	3,850,532
Funds held in trust	549,591	536,657
Housing loans receivable (note 12)	<u>938,470</u>	1,008,410
	<u>10,762,881</u>	14,067,910
Liabilities		
Accounts payable and accrued	1,379,109	1,323,361
Obligation under capital lease	245,873	340,989
Deferred revenue (note 10)	4,415,286	4,721,364
Debt (note 9)	<u>7,640,446</u>	8,111,551
	<u>13,680,714</u>	14,497,265
Net Financial Assets (Debt)	<u>(2,917,833)</u>	(429,355)
Non-financial assets		
Tangible capital assets (note 5)	29,598,747	25,812,659
Assets under capital lease (note 4)	265,772	372,080
Intangible assets (note 20)	110,872	110,872
Prepaid expenses	11,464	11,464
Long-term investments (note 16)	<u>450,690</u>	346,690
	<u>30,437,545</u>	26,653,765
Accumulated surplus	<u>27,519,712</u>	26,224,410
Accumulated surplus is comprised of:		
Externally Restricted Funds (note 17)	210,000	210,000
Internally Restricted Funds	23,892,889	20,417,089
Unrestricted Funds	<u>3,416,823</u>	5,597,321
	<u>27,519,712</u>	26,224,410

Approved on behalf of the Council:


 Jacqueline Ch
 Pauline Currie, Coun

Chippewas of the Thames First Nation
Consolidated Statement of Changes in Net Assets (Debt)

March 31	2020 (\$)	2019 (\$) (restated)
Excess (Deficiency) of Revenue over Expenditures	1,295,300	2,327,303
Acquisition of capital assets	(5,195,766)	(1,863,880)
Amortization of capital assets and assets under capital lease	1,515,988	1,345,606
Decrease (increase) of prepaid expenses	38,472	
Decrease (increase) of long-term investments (note 16)	(104,000)	(346,690)
Change in Net Assets (Debt)	(2,488,478)	1,500,811
Net Financial Assets (Debt), beginning of year (note 21)	(429,355)	(1,930,166)
Net Financial Assets (Debt), end of year	(2,917,833)	(429,355)

Chippewas of the Thames First Nation

Consolidated Statement of Revenue and Expenditures

Year ended March 31	Budget (\$)	2020 (\$)	2019 (\$) (restated)
Revenue			
Aboriginal Affairs and Northern Development Canada	6,715,252	8,976,285	8,281,504
Big Bear Creek transfers (note 19)	1,635,225	3,677,818	4,737,045
Health Canada	1,714,117	2,946,913	2,549,914
Province of Ontario	2,355,915	2,513,158	2,586,769
Stepping Stones	2,155,853	2,340,486	2,303,524
Southern First Nations Secretariat	1,831,937	2,256,710	2,236,826
Ontario First Nations Limited Partnership	1,463,491	1,492,333	1,725,635
Other revenue (note 11)	2,366,841	1,501,306	1,783,807
Union of Ontario Indians	371,169	718,961	413,418
Rent revenue	425,800	519,677	497,965
Green Lane landfill revenue share (note 14)	500,000	517,177	496,834
Band generated	366,054	336,566	
CMHC subsidy	293,570	340,011	
Interest	141,237	86,255	
CMHC housing repair funding	89,293	321,166	
Investment income	67,732	86,918	
Foreign exchange gain (loss)	22,070	(8,254)	
Unrealized gains (losses) on investments	(163,783)	19,369	
Deferred revenue - prior year (note 10)	4,721,364	2,313,537	
Deferred revenue - current year (note 10)	(4,415,286)	(4,721,364)	
	21,535,600	28,583,075	26,387,445
Expenditures (notes 27 & 28)			
Amortization of capital assets	1,409,679	1,239,297	
Amortization of assets under capital lease	106,309	106,309	
Band support	2,544,989	4,152,411	3,498,422
Big Bear Creek (note 19)	2,598,837	2,465,048	
Capital projects	904,348	245,563	
Child welfare	543,217	620,979	407,404
Development Corporation (note 20)	329,100	146,442	49,699
Economic development	105,019	540,054	376,612
Education	5,754,542	5,593,328	5,322,754
Employment and training	583,346	826,357	700,393
Health	2,644,722	1,951,105	1,687,827
Housing	1,238,548	1,196,238	924,287
Justice	474,550	508,065	560,611
Land and environment	650,920	489,868	354,391
Public works	2,610,250	1,205,975	1,261,544
Social services	4,619,941	4,835,617	4,572,567
Tobacco self regulation pilot project	202,163	287,414	
	22,099,144	27,287,775	24,060,142
Excess (Deficiency) of Revenue over Expenditures	(563,544)	1,295,300	2,327,303

Chippewas of the Thames First Nation

Consolidated Statement of Cash Flows

Year ended March 31	2020 (\$)	2019 (\$) (restated)
Cash Flows From (Used In) Operating Activities		
Excess (deficiency) of revenue over expenditures	1,295,300	2,327,303
Adjustment for non-cash items:		
Amortization of capital assets and assets under capital lease	<u>1,515,988</u>	1,345,606
	<u>2,811,288</u>	3,672,909
Changes in non-cash working capital		
Accounts receivable	407,683	(589,669)
Prepaid expenses	55,748	38,472
Accounts payable and accrued expenses	<u>(306,078)</u>	51,345
Deferred revenue	<u>157,353</u>	2,407,828
Cash flow from (used by) operating activities	<u>2,968,641</u>	5,580,885
Cash Flows From (Used In) Financing Activities		
Advances from (to) Big Bear Creek Trust (note 8)	1,417,530	(3,850,532)
Net advances (repayment) of long-term debt	<u>(566,221)</u>	(72,853)
Cash flow used by financing activities	<u>851,309</u>	(3,923,385)
Cash Flows From (Used In) Investing Activities		
Redemption (acquisition) of investments	108,985	(266,770)
Funds held in trust	<u>(12,934)</u>	(14,526)
Capital asset acquisitions	(5,195,766)	(1,863,880)
Purchase of long-term investments (note 16)	<u>(104,000)</u>	(346,690)
Housing loan reduction (increase)	<u>69,940</u>	47,356
Cash flow from (used by) investing activities	<u>(5,133,775)</u>	(2,444,510)
Net Increase (Decrease) in Cash During Year		
	<u>(1,313,825)</u>	(787,010)
Cash , beginning of year	<u>5,305,835</u>	6,092,845
Cash , end of year	<u>3,992,010</u>	5,305,835
Cash Represented by:		
Cash - Operating and OLG	3,401,225	4,873,434
Cash - Trust Fund	<u>590,785</u>	432,401
	<u>3,992,010</u>	5,305,835

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

1. Accounting Policies

The Chippewas of the Thames First Nation uses the Canadian accounting standards for public sector entities as the basis for presentation in these consolidated financial statements. The consolidated financial statements of the First Nation includes the various departments reported in the supplementary financial information. These departments include five CMHC housing programs.

Reporting entity

The reporting entity includes the Chippewas of the Thames First Nation government and all related entities controlled by the Nation.

Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of government business enterprises which are included in the consolidated financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Organizations consolidated in Chippewas of the Thames First Nation's financial statements are as follows:

Chippewas of the Thames First Nation Band
Chippewas of the Thames Education
Chippewas of the Thames Development Corporation

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale. Non-financial assets include tangible capital assets, prepaid expenses and inventories of supplies

The other significant accounting policies used by the First Nation are as follows:

(a) Portfolio Investments

Portfolio investments traded in an active market are reported at their market value. The change in market value is reported on the statement of operations. Other portfolio investments are recorded at cost.

(b) Loans Receivable from Band Members/Members' Housing Reserve

Expenditures for house construction and renovations and sanitation facilities, to limits approved by Band Council, are funded by accountable contributions from the Government of Canada, Department of Aboriginal Affairs and Northern Development Canada (AANDC) and by repayment of these amounts by Band members. Agreements between the Band and Band members specify the percentage of these expenditures to be repaid by the Band member. Such amounts repayable are reported on the statement of financial position as loans receivable from Band members and as the members housing reserve. The payments are recorded as a reduction in the loan receivable and as a transfer from the Housing Fund to the Operating Fund.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

1. Accounting Policies (Continued)

(c) Capital and Intangible Assets

Capital assets consist of property, plant and equipment. These assets are stated at cost in the capital fund. Amortization is recorded as a reduction of the capital fund at the following annual rates:

Building	40 Years Straight Line
Water and sewage lines	25 Years Straight Line
Upgrades to water and sewage lines	10 Years Straight Line
Roads and bridges	15 Years Straight Line
Furniture and equipment	5 Years Straight Line
Solar equipment	20 Years Straight Line
Vehicles	5 Years Straight Line
Computer equipment	3 Years Straight Line
Monument and exhibit	Indefinite Life

Intangible assets are initially recorded at cost and subsequently measured at cost less accumulated amortization. Amortization is provided as follows:

Contract rights	20 Years Straight Line
-----------------	------------------------

(d) Deferred Revenue

Revenue that relates to expenditures of future accounting periods has been deferred.

(e) Funds Held in Trust by the Government of Canada

Revenue from the Capital funds held in trust by the Government of Canada are reported as assets on the statement of financial position. Interest and other income earned are recorded as revenue and disbursements are recorded as expenditures of the trust fund.

(f) Net debt

The Nation's consolidated financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Nation is determined by its financial assets less its liabilities. Net financial assets (net debt) combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

(g) Revenue Recognition

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon, when restricted by agreement or legislation, are accounted for as deferred revenue until used for the purpose specified. Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the acquisition of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period the related expenditures are incurred, services performed or the tangible capital assets are acquired.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

1. Accounting Policies (Continued)

Government transfers are transfers from senior levels of government that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers without eligibility criteria or stipulations are recognized as revenue when the transfer is authorized. A transfer with eligibility criteria is recognized as revenue when the transfer is authorized and all eligibility criteria have been met. A transfer with or without eligibility criteria but with stipulations is recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except where and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the organization. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Other revenues are recognized in the year that the events giving rise to the revenues occur and the revenues are earned. Amounts received which relate to revenues that will be earned in a subsequent year, are deferred and reported as liabilities.

(h) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. Cash and Portfolio Investments

	2020 (\$)	2019 (\$) (restated)
Trust	590,786	432,401
Housing	959,924	856,909
OLG	300,780	21,171
Operating	2,140,520	3,995,354
 Cash	 3,992,010	5,305,835
 Housing - RBC PH&N Investment Counsel	 764,871	820,534
Zhoonyaa Pension - RBC PH&N Investment Counsel	753,313	806,635
 Portfolio Investments	 1,518,184	1,627,169

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

3. Accounts Receivable

Accounts receivable consist of the following balances:

	2020 (\$)	2019 (\$) (restated)
AANDC	395,506	769,178
Water payments from Band members	366,021	328,171
Water payments - allowance for doubtful accounts	(337,301)	(310,977)
Housing rent	200,185	116,165
Housing rent - allowance for doubtful accounts	(145,701)	(94,767)
Union of Ontario Indians	175,215	
Green Lane landfill revenue share	150,646	34,685
Tuition	104,221	
Province of Ontario	98,345	238,831
Stepping Stones	86,771	118,252
Southern First Nations Secretariat	85,655	352,197
Monitoring	57,377	6,026
Development corporation - trade receivables	52,926	52,926
CMHC - RRAP and Retrofit	19,310	
GST/HST recoverable	15,689	120,314
Other	6,759	8,306
	1,331,624	1,739,307

4. Assets Under Capital Lease

	Cost (\$)	Accumulated Amortization (\$)	2020 Net (\$)	2019 Net (\$)
Dump truck and garbage truck	531,543	265,771	265,772	372,080

The assets under capital lease are amortized over the lease term of 60 months.

Lease payments required in the next four years are as follows:

	(\$)
2020	113,634
2021	113,634
2022	56,817
	284,085

The lease is secured by the assets indicated above.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

5. Tangible Capital Assets

	Cost (\$)	Accumulated Amortization (\$)	2020 Net (\$)	2019 Net (\$) (restated)
Land	1		1	1
Buildings	34,317,669	13,388,793	20,928,876	20,248,817
Furniture and equipment	3,880,268	3,358,499	521,769	526,233
Upgrades to water & sewage lines	9,072,268	7,800,551	1,271,717	971,026
Water and sewage lines	219,265		219,265	219,265
Vehicles	1,509,106	1,305,679	203,427	229,787
Roads and bridges	6,388,800	2,000,348	4,388,452	1,552,290
Computer equipment	367,564	366,143	1,421	1,421
Monument and exhibit	251,537		251,537	251,537
Solar equipment	2,059,558	247,276	1,812,282	1,812,282
	58,066,036	28,467,289	29,598,747	25,812,659

The following amounts have not been subject to amortization as the related asset is not yet ready for use: buildings of \$1,040,760 and water & sewage line costs of \$219,265.

6. Bank Indebtedness

The First Nation is authorized for a line of credit of \$1,500,000 (2019 - \$1,500,00) which is secured by a general security agreement. Interest is paid monthly at the bank's prime lending rate. At March 31, 2020, draws totaling \$1,155,000 (2019 - \$Nil) were outstanding on the facility and have been included in the cash balance of the operating fund.

7. Tri-Township Arena

The First Nation has entered into an agreement for the maintenance, control and operation of the arena and the sharing ratio for the profits and or losses with respect to such maintenance and operation of the arena. The agreement stipulates that the First Nation's share is 15%, whereby, the First Nation must contribute 15% of the funds required for the maintenance, operation and any capital improvements to the arena, while they are a party to the agreement.

8. Amounts Due From Big Bear Creek Trust

Amounts due from Big Bear Creek have arisen through timing differences in the receipt and repayment of the income amounts detailed in note 19. The amounts are interest free and have no set repayment terms.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

9. Long-Term Debt

		2020 (\$)	2019 (\$)
5.04%	Antler River Commercial Complex - RBC loan repayable in annual installments of \$174,516 including interest, due November 30, 2031, secured by the assignment of OFNLP distributions along with a General Security Agreement.	1,659,566	1,753,652
5.22%	Jubilee Road reconstruction - RBC loan repayable in annual installments of \$173,282 including interest, due November 30, 2025, secured by the assignment of OFNLP distributions along with a General Security Agreement.	974,694	1,098,839
1.86%	CMHC Phase IV - Housing mortgage repayable in monthly installments of \$5,918 including interest, due April 1, 2024.	1,140,763	1,190,059
2.39%	CMHC Phase III - Seniors Complex mortgage repayable in monthly installments of \$8,500 including interest, due for renewal on January 1, 2023.	279,244	373,365
2.95%	CMHC Phase I - Housing mortgage repayable in monthly installments of \$6,631 including interest, due for renewal on October 21, 2024.	347,102	414,706
1.31%	CMHC Phase II - Housing mortgage repayable in monthly installments of \$2,618 including interest, due for renewal on December 1, 2021.	202,911	231,473
1.17%	CMHC Phase V - Housing mortgage repayable in monthly installments of \$1,922 including interest, due for renewal on January 1, 2021.	426,444	444,410
1.86%	CMHC Phase VI - Housing mortgage repayable in monthly installments of \$2,000 including interest, due for renewal on April 1, 2024.	466,048	441,268
Prime	Development Corporation - demand loan secured by a general security agreement.	2,056,302	2,056,302
0%	Development Corporation - Sentinel Solar loan repayable in installments of \$15,000, due April 2022.	75,000	75,000

(continues)

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

9. Long-Term Debt (Continued)

		2020 (\$)	2019 (\$)
0%	Vehicle financed with Ford Credit, payable in monthly installments of \$759, due on December 17, 2020, secured by the vehicle with a carrying value of \$6,832.	6,073	15,941
0%	Vehicle financed with Ford Credit, payable in monthly installments of \$787, due on December 17, 2020, secured by the vehicle with a carrying value of \$7,087.	6,299	16,536
	Total	7,640,446	8,111,551
	Less: current portion	2,990,638	2,581,300
	 Long term portion	 4,649,808	 5,530,251

Principal repayments due on the long-term debt in each of the next five fiscal years are as follows:

	(\$)
2021	2,990,638
2022	861,975
2023	409,725
2024	326,822
2025 and thereafter	3,051,286
 	 7,640,446

The CMHC loans are secured by Ministerial Loan Guarantees from AANDC. Loans due on demand have been classified as current and as due in the next fiscal year.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

10. Deferred Revenue

	2020 (\$)	2019 (\$) (restated)
AANDC - Jubilee Road Phase II funding	1,737,724	1,887,195
CMHC - Housing repair funding	1,101,807	1,131,131
AANDC - Interim water treatment upgrade	774,203	940,102
AANDC - Fourplex funding	678,470	696,144
Province of Ontario - Language Funding	72,381	
CELA Initiative - Source Water Protection grant	25,909	29,041
London Community Foundation - Vehicle funding	24,792	37,751
	4,415,286	4,721,364

11. Other Revenue

Other revenue consists of the following:

	2020 (\$)	2019 (\$) (restated)
Grants	304,921	392,289
Chippewas of Kettle & Stoney Point FN Student Success	242,181	283,118
Hydro locatees and negotiations	186,671	255,648
Daycare	116,738	24,043
House insurance proceeds	85,925	82,825
Munsee Delaware/other tuition payments	78,177	12,305
Thunderbird Trust	76,347	79,951
Water payments	69,277	93,921
Development corporation - solar revenue	66,141	
Right to Play	54,763	12,195
Cigarette quota	53,355	69,102
Munsee Delaware Fire agreement	40,800	61,200
Rentals	29,380	164,833
Miscellaneous	25,190	42,745
Enbridge rebate program payments	21,440	
Summer student programs		98,605
Harmonized Sales Tax recovered		61,027
	1,451,306	1,733,807

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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12. Housing Loans Receivable

Each year the members housing reserve is reviewed and adjusted to the estimated collectible portion of loans. During the year there was a decrease to the allowance of \$50,158 (2019 - \$44,288 increase).

	2020 (\$)	2019 (\$)
Housing loans receivable	<u>2,888,687</u>	3,008,785
Allowance on housing loans	<u>(1,950,217)</u>	(2,000,375)
Housing loans considered collectible	<u>938,470</u>	1,008,410

13. Pension Plan

The First Nation participates in a defined contribution pension plan. Employees can contribute from 3% to 7.7% of their gross pay to the plan and have the contributions fully matched by the First Nation. During the year, contributions of \$248,394 (2019 - \$223,975) were made into the plan and recorded as expenditures.

14. Green Lane Landfill Revenue Share

During the 2017 fiscal year, an agreement was finalized with the City of Toronto that provides a 40% revenue share of the tonnage royalties from the Green Lane landfill. The Green Lane funds have been used as follows:

	2020 (\$)	2019 (\$)
Receipts		
Landfill revenue share receipts	<u>401,216</u>	530,668
Interest	<u>59,781</u>	38,997
Total receipts	<u>460,997</u>	569,665
Disbursements		
Net transfers to (from) other bank accounts	<u>500,000</u>	153,000
Payments to Manitoba Garden Variety (note 16)		247,045
Total disbursements	<u>500,000</u>	400,045
Excess (deficiency) of receipts over disbursements	<u>(39,003)</u>	169,620
Unused funds, beginning of year	<u>2,610,910</u>	2,441,290
Unused funds, end of year	<u>2,571,907</u>	2,610,910

Green Lane receipts do not include the accounts receivable at year end of \$150,646 (2019 - \$34,685). The Green Lane cash balance is included with the operating accounts.

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15. Financial Instruments

The First Nation's financial instruments consist of cash, temporary investments, accounts receivable, housing loans receivable, long term loans, accounts payable and debt. The carrying value of the financial instruments approximates their fair value, unless otherwise stated. The following analysis provides information about the First Nation's risk exposure.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The First Nation is exposed to liquidity risk through its accounts payable and debt.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The First Nation is exposed to interest rate risk through its bank overdraft and debt which incur interest at the bank's prime lending rate or a floating rate based on prime.

Credit Risk

Credit risk arises from the possibility that a counterparty to a contract fails to perform according to the terms and conditions of the contract. The First Nation is exposed to credit risk through its accounts receivable, housing loans receivable and long-term loans.

Currency Risk

Currency risk arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. The First Nation is exposed to foreign currency risk on cash and investments held in U.S. dollars. The First Nation does not use derivative instruments to reduce its exposure to foreign currency risk.

16. Long-Term Investments

On March 1, 2018, the First Nation subscribed to 6.5 shares of 10552763 Canada Corp. representing 6.5% ownership. The company is operating under the name "Garden Variety" and is involved in the operation of retail cannabis stores throughout Manitoba. Last year, a total of \$346,690 in capital contribution commitments were made by the First Nation with an additional \$104,000 paid during the current year. There are no additional planned contributions as of the financial statement date.

Annual dividend payments will be decided at the corporation's annual shareholder meeting each February. No dividend was declared in the current year, and a dividend is not expected until 2022.

17. Contingent Liability

The Chippewas of the Thames First Nation Housing Fund is the guarantor of certain housing loans under the Housing Loan Program at the Bank of Montreal. The total amount of the loans outstanding at March 31, 2020, is \$438,892 (2019 - \$462,688). The Chippewas of the Thames First Nation have also agreed to repay these mortgages when their principal balance is paid down to \$30,000. The amount of the contingent liability (\$210,000) has been classified as an externally restricted net asset of the housing fund to indicate the net assets required to repay these mortgages.

Chippewas of the Thames First Nation

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18. Trusts Under Administration

The Chippewas of the Thames First Nation appoints the majority of the trustees for the Land Claim Trust and the Big Bear Creek Trust, holding assets and administering them on their behalf. The assets of these Trusts are not included on the statement of financial position as assets of the First Nation. A summary of the assets held in trust at year-end are as follows:

<i>Land Claim Trust</i>	2020	2019
	(\$)	(\$)
Cash	163,940	172,225
Accounts receivable	44,009	44,010
Capital assets - Land for rental	1,161,542	1,161,542
Total	1,369,491	1,377,777
<i>Big Bear Creek Trust</i>	2020	2019
	(\$)	(\$)
Cash	8,631,338	6,689,727
Market value of investments	99,252,899	110,045,145
Total	107,884,237	116,734,872

A further description of the Big Bear Creek Trust along with a summary of the revenues and expenses relating to the Trust that are included in the statements of the First Nation can be found in note 19.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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19. Big Bear Creek Trust

On January 28, 2013 the First Nation reached a settlement agreement with the Government of Canada for the Big Bear Creek land claim. The members of the First Nation implemented the Trust described in the Settlement Agreement by a ratification vote which was held on March 23, 2013.

The funds are held in trust for the First Nation and are to be used as follows:

- 1) to fund a \$7,500 capital distribution to each qualifying member;
- 2) to create an income stabilization fund for elders;
- 3) to create an education savings plan for members under the age of nineteen;
- 4) to create a community development fund;
- 5) to enable the First Nation to acquire additional reserve lands.

The income and expenditures relating to the PCD and ISF accounts are equal, as any undistributed amounts received by the First Nation are returned to the Trust. A summary of the receipts and payments included in these statements can be summarized as follows:

	2020 (\$)	2019 (\$)
Per Capita Distribution		
<i>Income</i>		
Calendar year payments	421,355	439,727
Less: calendar year return of unused	(33,955)	(34,195)
Less: January to March of prior fiscal year	(275,656)	(314,727)
Add: January to March of current fiscal year	<u>272,937</u>	<u>275,656</u>
	384,681	366,461
<i>Expenditures</i>		
Calendar year payments	421,355	439,727
Less: calendar year return of unused	(33,955)	(34,195)
Less: January to March of prior fiscal year	(106,391)	(145,462)
Add: January to March of current fiscal year	<u>103,672</u>	<u>106,391</u>
	384,681	366,461
Income Stabilization Fund		
<i>Income</i>		
Calendar year payments	3,530,735	2,095,727
Less: calendar year return of unused	(1,334,592)	(33,744)
Less: January to March of prior fiscal year	(2,132,728)	(2,096,707)
Add: January to March of current fiscal year	<u>2,150,350</u>	<u>2,132,728</u>
	2,213,765	2,098,004
<i>Expenditures</i>		
Calendar year payments	3,530,735	2,095,727
Less: calendar year return of unused	(1,334,592)	(33,744)
Less: January to March of prior fiscal year	(490,314)	(454,293)
Add: January to March of current fiscal year	<u>507,936</u>	<u>490,314</u>
	2,213,765	2,098,004

Chippewas of the Thames First Nation

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19. Big Bear Creek Trust (Continued)

The annual income earned in the Main Trust Account is to be paid to the First Nation as Community Development funds and is paid to the First Nation to assist with various programs and initiatives as outlined in the Comprehensive Community Plan. The income received by the First Nation can be summarized as follows:

	2020 (\$)	2019 (\$)
Community Development Income		
Calendar year payments	2,032,651	1,165,848
Less: calendar year return of 10%	(203,265)	(116,585)
Less: January to March of prior fiscal year	(1,803,208)	(1,049,262)
Add: January to March of current fiscal year	767,261	1,803,208
	793,439	1,803,209

The annual income from the Education account is paid to the First Nation to assist with the funding of higher education programs. The income received by the First Nation can be summarized as follows:

	2020 (\$)	2019 (\$)
Education Income		
Calendar year payments	469,371	315,736
Less: January to March of prior fiscal year	(469,371)	(315,736)
Add: January to March of current fiscal year	285,933	469,371
	285,933	469,371

Chippewas of the Thames First Nation

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20. Development Corporation

The Chippewas of the Thames Development Corporation ("Development Corporation") was incorporated under the laws of Canada on October 28, 1996 and is a for-profit corporation committed to the effective and profitable management of the business and investment opportunities of the First Nation for the benefit of the community members, potential investors and the First Nation. The Development Corporation is a wholly-owned subsidiary of the First Nation. Under the Income Tax Act, Canada, the Corporation is liable for taxes on income.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for the years ended March 31, 2019 and March 31, 2020 are not yet available. The assets and liabilities have been unchanged from the March 31, 2018 ending balances and have not been audited.

The assets, liabilities, net assets, revenues and expenditures of the Development Corporation for March 31, 2018 fiscal year were audited by another accounting firm and have been included in these consolidated financial statements. The following is a summary of the Development Corporation amounts which have been recorded in the operating fund:

	2020 (\$)	2019 (\$)
Assets		
Cash	71,165	71,165
Accounts receivable	52,926	52,926
Prepaid expenses	11,464	11,464
Capital assets - solar equipment	1,814,781	1,814,781
Intangible assets - contract rights	110,872	110,872
Total	2,061,208	2,061,208
Liabilities and Net Assets (Debt)		
Accounts payable and accrued	76,701	76,701
Debt	2,131,302	2,131,302
Net assets (debt)	(147,873)	(147,873)
Total	2,060,130	2,060,130
Revenues		
Other revenue - solar	-	-
Expenditures		
Expenditures other than amortization (note 28)	146,442	49,699
Amortization of capital assets	-	-
Total expenditures*	146,442	49,699
Excess (deficiency) of revenues over expenditures	(146,442)	(49,699)

*2020 expenditures consists of payroll and HST amounts paid by the First Nation

Chippewas of the Thames First Nation

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21. Prior Period Restatement

During the current year audit, information was discovered that required the following restatements of prior year figures:

A) Funds received from INAC in the prior year that were recorded as revenue totaling \$410,640 were designated for use in the building of the Fourplex housing unit. As such, the amounts should have been shown as deferred revenue at March 31, 2019. We have increased the deferred revenue liability and the deferred revenue contra-revenue account in the prior year by the amount of \$410,640. The amount will be recognized as revenue as amortization on the asset is provided.

B) The Big Bear Creek Land Claim Trust has historically been included in the group of entities consolidated in the statements of the First Nation. During the current year, a decision was made to remove the Trust from the group of consolidated entities and disclose its assets in a note to the financial statements in accordance with Public Sector reporting standards. As a result, the assets, liabilities, revenues, expenses, and accumulated surplus of the Trust have been removed from the March 31, 2019 figures. This resulted in a decrease in cash and market investments of \$116,734,873, and increase in amounts due from the Trust of \$3,850,352, a decrease in accounts payable of \$107,349, a decrease to net income of \$725,407, and a decrease in the ending restricted fund balance of \$112,776,991.

C) In the prior year, a qualification was included on the audit report relating to an amount of \$235,000 that we were unable to gain a sufficient understanding over in order to determine its proper classification. The amount was included in accounts payable at March 31, 2019. In the current year, new information was examined that allowed us to determine that the amount related to an overstatement of expenses during the 2018 and 2019 fiscal years. In 2018, expenses were overstated by \$108,866, therefore we have increased the opening unrestricted fund balance by that amount. In addition, we have decreased 2019 expenses by \$52,943 and accounts payable at March 31, 2019 by \$161,809. The remaining \$73,191 in previously qualified amounts related to amounts still payable at March 31, 2019, a portion of which was paid in the current year.

22. Commitments

In July 2015 the First Nation guaranteed a demand loan for the Development Corporation with a draw limit of \$2,200,000, bearing interest at prime +1.5% and repayable over 15 years. The funds were used to erect four solar farms for the purpose of selling solar energy.

The Development Corporation has entered into lease agreements with four landlords to install roof top solar equipment. The lease term is for nineteen years and six months, ending February 18, 2035. Lease payments totaling \$30,650 are to be paid annually during the term of these agreements.

23. Budget

The budgeted figures on the statement of revenue and expenditures and in the expenditures by object were approved by the Chief and Council and are unaudited. The figures have not been reclassified to conform with the financial statement presentation.

24. Ongoing Lawsuits

The First Nation is involved in various lawsuits that are ongoing as of the audit report date. These lawsuits may result in a gain or loss in a future period, however the results are not determinable at this time.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

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25. Comparative Figures

Some of the comparative figures have been reclassified to conform to the current year's presentation.

26. Subsequent Events

COVID-19

The recent outbreak of Coronavirus Disease 2019, or COVID-19, has spread across the globe and is impacting worldwide economic activity. This global pandemic poses the risk that the First Nation or its funders, employees, service providers, and other partners may be unable to conduct regular business activities for an indefinite period of time. While it is not possible at this time to estimate the impact that COVID-19 could have on the First Nation's operations, the continued spread of COVID-19 and the measures taken by the federal and provincial, and municipal governments to contain its impact could adversely impact the First Nation's operations, financial condition, or results of operations.

Specifically, the First Nation has so far experienced reductions in some revenue streams and seen some expense increases as a result of safety measures related to combating spread of the virus. The First Nation has been able to reduce expenses in other areas such as the elimination in some programming and reduced travel. They continue to review their expenses and will defer planned expenditures if necessary.

The extent to which the COVID-19 outbreak impacts the First Nation's future financial results will depend on the future developments that are highly uncertain and cannot be predicted, including new information that may emerge concerning the spread of the virus and government actions.

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Notes to the Consolidated Financial Statements

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27. Expenditures by object

Expenditures presented by object are as follows:

	2020 (\$)	2019 (\$) (restated)
Salaries and benefits	8,359,674	7,607,737
Education services	2,936,691	2,724,049
Social benefits	2,398,942	2,120,547
Big Bear Creek Income Stabilization Fund payments	2,213,765	2,098,004
Repairs and maintenance	2,151,524	1,796,323
Amortization of capital assets	1,409,679	1,239,297
Professional fees	1,289,269	853,200
Training and development	1,118,436	766,943
Programming	1,102,259	640,251
General office and supplies	635,985	470,697
Travel	526,613	382,998
Honoraria	406,350	393,359
Utilities and rent	426,158	359,541
School transportation	423,702	455,536
Communications	389,426	315,973
Big Bear Creek Per Capita Distributions	384,681	366,461
Insurance	213,107	314,177
Interest on long term debt	216,295	220,953
Vehicle fuel and maintenance	155,078	123,254
Food supplies	120,181	108,619
Amortization of assets under capital lease	106,309	106,309
Social events	87,804	170,951
Other (below)	83,835	217,470
Interest and bank charges	50,608	55,677
Equipment rental	44,493	51,348
Bad debts	20,453	29,846
Cultural	16,458	8,622
Members' mortgage repayments		60,000
Grants, donations and incentives		2,000
	27,287,775	24,060,142

A further breakdown of the "Other" expense total follows.

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27. Expenditures by object (continued)

Other expenses consist of the following:

	2020 (\$)	2019 (\$)
Development Corp HST payments	36,287	
Expense reimbursements to members	16,301	41,768
Office and administration	12,241	26,189
Distribution costs	4,696	7,601
Recycling	2,466	34,782
Donations	5,750	25,000
Travel and conference fees	2,870	1,018
Memberships and subscriptions	2,194	933
Flowers and gifts	730	20,630
Land and rental	300	31,743
Government of Canada payments		16,853
OPP Peace Program		4,554
Drug abuse program certification		4,000
Signage		2,399
	83,835	217,470

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Notes to the Consolidated Financial Statements

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28. Expenditures By Object For Each Department

Expenditures shown in the following schedules do not include amortization of capital assets of \$1,515,988 (2019 - \$1,345,606).

Expenditures presented by object for each department (excluding any amortization of capital assets) are as follows:

	Budget (\$)	2020 (\$)	2019 (\$) (restated)
<i>Band support</i>			
Salary & wages	782,250	1,356,908	992,482
Professional fees	144,500	580,170	475,406
Repairs & Maintenance	38,600	357,091	386,903
Programming	62,000	319,983	154,009
Honorarium	280,000	259,069	233,186
Office expense	185,100	237,965	173,569
Insurance	168,300	146,904	249,605
Funerals & Burials	80,000	144,308	100,779
Benefits	156,889	141,280	143,333
Utilities	9,000	137,933	141,913
Travel & meals	61,900	129,865	87,240
Chief and council travel	75,000	107,349	78,241
Communications	67,500	97,844	78,712
Interest & bank charges	40,000	53,641	59,581
Other	55,450	33,528	98,157
Vehicle	1,500	31,963	5,539
Training & Development	26,000	14,486	25,414
Advertising & promotion	6,000	1,652	14,070
Food		272	170
Casual/Temp Labour		200	113
Interest on long-term debt	250,000		
Admin fees	55,000		
 Expenditures	 2,544,989	 4,152,411	 3,498,422
 Department revenue		 1,765,067	 2,444,125
Allocated own source revenue		 1,330,650	 888,723
 Total revenue		 3,095,717	 3,332,848
 Surplus (Deficit)		 (1,056,694)	 (165,574)

Expenditures shown above do not include \$125,299 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Big Bear Creek</i>			
Income stabilization fund distributions	2,213,765	2,098,004	
Per capital distributions	384,681	366,461	
Interest & bank charges	391	583	
Expenditures	-	2,598,837	2,465,048
Department revenue		3,659,500	4,785,249
Allocated own source revenue		(1,765,176)	(514,254)
Total revenue		1,894,324	4,270,995
Surplus (Deficit)		(704,513)	1,805,947

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Capital Projects</i>			
Repairs & maintenance	548,098	35,952	
Professional fees	148,556	56,271	
Interest on long term debt	148,085	152,008	
Communications	55,531		
Training & development	3,045		
Salary & wages	984	1,002	
Office	49		
Honorarium		194	
Vehicle		136	
Expenditures	-	904,348	245,563
Department revenue		2,288,487	840,870
Surplus (Deficit)		1,384,139	595,307

Expenditures shown above do not include \$3,513,735 of unfunded capital asset purchases.

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Child Welfare</i>			
Salary & wages	313,632	301,028	161,789
Programming	110,531	175,166	118,118
Travel & meals	28,000	28,484	29,403
Office	2,300	28,193	5,374
Benefits	20,054	22,049	10,925
Training & development	10,000	19,670	6,885
Honorarium	15,000	14,750	16,000
Professional fees	5,000	10,665	
Repairs & maintenance	15,720	9,692	
Utilities		4,775	
Communications	4,600	3,898	5,929
Other	13,000	3,109	52,981
Vehicle	2,880	(500)	
Insurance	2,500		
 Expenditures	 543,217	 620,979	 407,404
 Department revenue		 321,998	 444,187
 Surplus (Deficit)		 (298,981)	 36,783

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Development Corporation</i>			
Salary & wages	190,000	100,451	47,511
Other		36,287	
Benefits	26,600	9,704	2,188
Professional fees	50,000		
Office	28,000		
Travel & meals	12,000		
Training & development	9,500		
Communications	5,000		
Insurance	5,000		
Rent	3,000		
Interest & bank charges			
Utilities			
 Expenditures	 329,100	 146,442	49,699
 Department revenue			
Allocated own source revenue		305,100	114,075
 Total revenue		 305,100	114,075
 Surplus (Deficit)		 158,658	64,376

Chippewas of the Thames First Nation
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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Economic Development</i>			
Professional fees		244,015	86,244
Salary & wages	51,600	189,021	173,451
Vehicle		32,340	21,193
Travel & meals	5,000	19,760	18,715
Benefits	7,119	15,241	15,892
Honorarium		7,150	1,675
Office	3,000	6,940	4,383
Repairs & maintenance	19,800	4,751	21,391
Communications	2,500	4,632	7,145
Rent		4,411	4,658
Interest & bank charges		3,722	4,610
Utilities		2,266	
Training & development	7,000	1,611	9,056
Programming	9,000	1,475	660
Advertising & promotion		1,125	1,330
Other		1,019	6,209
Casual/Temp labour		575	
 Expenditures	 105,019	 540,054	 376,612
 Department revenue		 493,627	 309,621
Allocated own source revenue		 -	 43,060
 Total revenue		 493,627	 352,681
 Surplus (Deficit)		 (46,427)	 (23,931)

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Education</i>			
Tuition payments	1,250,548	1,523,139	1,434,489
Salary & wages	1,467,876	1,472,420	1,278,851
Programming	936,000	1,232,026	1,107,828
Student transportation	506,695	433,647	448,976
Benefits	221,922	168,448	133,429
Resources & materials	162,440	133,651	147,905
Casual/Temp labour	97,500	127,035	95,976
Utilities	80,000	112,417	100,023
Office	149,726	98,639	106,334
Repairs & maintenance	402,721	82,889	245,862
Training & development	44,500	55,069	47,903
Food		41,444	33,995
Travel & meals	23,324	33,098	27,286
Honorarium	78,680	27,857	49,174
Communications	25,223	18,853	25,751
Vehicle		17,402	6,616
Professional fees	25,169	6,195	13,946
Rent		5,057	6,343
Other	274,718	2,846	9,493
Interest & bank charges	7,500	1,196	2,574
 Expenditures	 5,754,542	 5,593,328	 5,322,754
 Department revenue		 6,922,473	 4,955,185
Allocated own source revenue		 259,675	 349,538
 Total revenue	 7,182,148	 5,304,723	
 Surplus (Deficit)	 1,588,820	 (18,031)	

Expenditures shown above do not include \$23,751 of unfunded capital asset purchases.

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Employment and Training</i>			
Salary & wages	327,630	342,408	378,738
Training & development	182,767	310,595	228,891
Rent		40,815	
Repairs & maintenance	11,331	25,760	12,009
Programming		18,739	11,192
Benefits	22,929	18,285	16,581
Travel & meals	4,973	16,088	15,780
Food		15,790	7,719
Office	2,017	11,473	3,545
Utilities		10,314	6,425
Communications	21,226	6,162	17,893
Vehicle	10,473	6,768	
Honorarium		3,060	1,220
Advertising & promotion		100	
Other		400	
Expenditures	583,346	826,357	700,393
Department revenue		736,915	814,103
Surplus (Deficit)		(89,442)	113,710

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28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Health</i>			
Salary & wages	1,559,098	959,449	898,108
Training & development	119,435	577,958	394,421
Programming	221,014	163,407	135,040
Benefits	185,424	81,067	75,779
Office	51,524	75,321	58,427
Travel & meals	40,305	46,414	19,553
Repairs & maintenance	38,013	26,452	20,218
Food	34,760	6,704	23,902
Communications		6,571	7,073
Utilities	17,630	5,975	40,118
Other	246,478	650	8,743
Honorarium		650	250
Vehicle	9,200	480	1,195
Casual/Temp labour		7	
Professional fees	7,400		5,000
Admin fees	112,441		
Advertising & promotion	2,000		
 Expenditures	 2,644,722	 1,951,105	 1,687,827
 Department revenue		 3,021,566	 2,350,266
Allocated own source revenue		 30,000	 -
 Total revenue		 3,051,566	 2,350,266
 Surplus (Deficit)		 1,100,461	 662,439

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$) (Restated)
<i>Housing</i>			
Repairs & maintenance	227,731	688,532	401,819
Salary & wages	136,700	153,659	195,299
Programming	83,000	92,201	48,912
Utilities	69,067	86,035	59,325
Insurance	107,900	59,569	57,090
Interest on long term debt	302,808	57,610	54,974
Benefits	13,182	16,377	19,764
Professional fees	13,500	15,500	18,050
Travel & meals	8,000	9,904	1,672
Office	5,900	7,672	3,500
Communications		7,430	11,331
Training & development	12,200	4,542	12,203
Interest & bank charges	400	1,391	1,905
Other	70,000	1,287	
Casual/Temp labour		300	1,922
Vehicle	1,300	100	150
Bad debts		(5,871)	(23,879)
Member mortgage repayments			60,000
Honorarium			250
Capital project costs	175,000		
Admin fees	11,860		
 Expenditures	 1,238,548	 1,196,238	 924,287
 Department revenue	 <hr/>	 919,283	 707,179
 Surplus (Deficit)	 <hr/>	 (276,955)	 (217,108)

Expenditures shown above do not include \$1,138,516 of unfunded capital asset purchases.

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Justice</i>			
Salary & wages	353,000	203,778	300,501
Programming	72,700	170,261	84,042
Training & development	5,000	42,244	45,153
Travel & meals	7,500	39,808	41,658
Honorarium	3,750	19,914	32,150
Benefits	29,600	19,812	29,626
Repairs & maintenance		3,826	787
Communications		3,322	1,354
Office	500	2,214	8,069
Advertising & promotion		2,276	6,317
Vehicle		610	
Rent			6,000
Other	2,500		4,554
Food			400
 Expenditures	 474,550	 508,065	 560,611
 Department revenue		 150,141	 294,953
 Allocated own source revenue		 -	 301,125
 Total revenue		 150,141	 596,078
 Surplus (Deficit)		 (357,924)	 35,467

Expenditures shown above do not include \$59,489 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Land and Environment</i>			
Salary & wages	408,590	228,323	220,599
Professional fees	50,000	170,773	44,203
Office	2,500	27,926	44,772
Travel & meals	6,250	24,543	13,972
Benefits	51,041	19,242	20,055
Training & development	2,500	7,810	2,512
Repairs & maintenance		7,399	858
Other	60,879	2,768	5,558
Honorarium		764	1,313
Programming	31,250	120	
Rent		100	
Advertising & promotion		100	100
Communications	2,500		449
Casual/Temp labour	35,410		
 Expenditures	 650,920	 489,868	 354,391
 Department revenue		 27,740	 2,600
Allocated own source revenue		 -	 356,940
 Total revenue		 27,740	 359,540
 Surplus (Deficit)		 (462,128)	 5,149

Chippewas of the Thames First Nation

Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Public works</i>			
Salary & wages	544,600	477,427	422,148
Repairs & maintenance	643,900	232,110	477,128
Utilities	175,300	115,750	63,045
Other	119,150	92,141	14,341
Vehicle	33,500	65,831	87,658
Professional fees	50,500	51,813	500
Training & development	11,000	42,532	4,882
Benefits	51,100	36,939	35,034
Honorarium	35,000	29,135	40,346
Bad debts		26,324	53,725
Communications	45,200	21,277	40,388
Insurance		6,634	7,482
Food	2,200	4,317	4,457
Travel & meals	3,000	2,044	1,708
Office	30,200	1,613	7,864
Programming	25,500	88	838
Capital project costs	784,000		
Casual/Temp labour	56,100		
 Expenditures	 2,610,250	 1,205,975	 1,261,544
 Department revenue		 879,326	 1,068,074
Allocated own source revenue		 950,000	 449,387
 Total revenue	 1,829,326	 1,517,461	
 Surplus (Deficit)	 623,351	 255,917	

Expenditures shown above do not include \$40,615 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
Social Services			
Programming	1,926,626	2,526,766	2,273,799
Salary & wages	1,622,875	1,651,243	1,604,236
Office	50,371	144,541	43,531
Benefits	186,674	142,219	161,777
Repairs & maintenance	125,218	104,806	211,838
Training & development	35,500	54,279	27,088
Food	100,000	52,575	42,853
Travel & meals	62,000	47,038	39,782
Utilities	4,000	34,584	18,896
Honorarium	63,087	33,548	13,801
Communications	31,500	30,261	30,631
Advertising & promotion	13,000	6,486	6,256
Other	247,920	2,938	28,998
Rent	14,400	3,381	
Interest & bank charges		869	395
Vehicle	18,880	83	768
Professional fees	5,000		67,618
Casual/Temp labour	6,075		300
Admin fees	101,815		
Capital project costs	5,000		
 Expenditures	 4,619,941	 4,835,617	 4,572,567
 Department revenue		 5,260,442	 4,975,567
Allocated own source revenue		 194,711	 233,875
 Total revenue		 5,455,153	 5,209,442
 Surplus (Deficit)		 619,536	 636,875

Expenditures shown above do not include \$225,159 of unfunded capital asset purchases.

Chippewas of the Thames First Nation
Notes to the Consolidated Financial Statements

March 31, 2020

28. Expenditures by object (continued)

	Budget (\$)	2020 (\$)	2019 (\$)
<i>Tobacco Self Regulation Pilot Project</i>			
Salary & wages	92,255	111,935	
Professional fees	61,582	85,962	
Travel & meals	24,616	8,808	
Benefits	12,061	13,705	
Honorarium	10,454	3,800	
Communications	1,046	7,533	
Office	149	975	
Casual/Temp labour		44,688	
Programming		9,984	
Repairs & maintenance		24	
 Expenditures	 -	 202,163	287,414
 Department revenue		 102,000	161,500
 Surplus (Deficit)		 (100,163)	(125,914)