

**Shoal Lake 40 First Nation  
Consolidated Financial Statements**

*March 31, 2020*

# Shoal Lake 40 First Nation Contents

*For the year ended March 31, 2020*

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## **Management's Responsibility**

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To the Members and Chief and Council of Shoal Lake 40 First Nation

The accompanying consolidated financial statements of Shoal Lake 40 First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Shoal Lake 40 First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP, an independent Firm of Chartered Professional Accountants, are appointed by the Chief and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

January 27, 2021

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Original Signed By:  
FRANCES GREENE

Band Manager

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To the Members and to the Chief and Council of Shoal Lake 40 First Nation:

**Opinion**

We have audited the consolidated financial statements of Shoal Lake 40 First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2020, and the results of its consolidated operations, changes in its net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kenora, Ontario

January 27, 2021

*MNP LLP*

Chartered Professional Accountants

Licensed Public Accountants

**MNP**  
LLP

**Shoal Lake 40 First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2020*

	<b>2020</b>	<b>2019</b>
<b>Financial assets</b>		
Cash	1,315,642	2,142,680
Amounts due from government (Note 3)	2,112,123	12,105,028
Trade and other receivables (Note 4)	269,540	260,149
Temporary Investments (Note 5)	27,607,528	5,043,595
Due from Kekekoozibii Development Corporation (Note 6)	137,091	140,432
Funds held in Ottawa Trust Fund (Note 7)	35,341	34,660
Portfolio investments (Note 8)	6,073,552	6,293,628
<b>Total financial assets</b>	<b>37,550,817</b>	26,020,172
<b>Liabilities</b>		
Accounts payable and accruals (Note 9)	1,321,050	512,704
Deferred revenue (Note 10)	29,257,441	19,407,982
Unexpended funding (Note 11)	314,492	314,492
Repayable to funder (Note 12)	212,380	287,009
Term loan due on demand (Note 13)	35,310	55,522
Long-term debt (Note 14)	4,202,097	4,081,341
<b>Total liabilities</b>	<b>35,342,770</b>	24,659,050
<b>Net financial assets</b>	<b>2,208,047</b>	1,361,122
<b>Contingent liabilities (Note 18)</b>		
<b>Commitments (Note 20)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	14,419,094	10,486,616
Prepaid expenses	9,303	-
<b>Total non-financial assets</b>	<b>14,428,397</b>	10,486,616
<b>Accumulated surplus</b>	<b>16,636,444</b>	11,847,738

**Approved on behalf of Chief and Council**

Original Signed By: VERNON REDSKY	Chief	Original Signed By: BRENDA FREEL	Councillor
Original Signed By: ROXANNE GREENE	Councillor	Original Signed By: BILLY WAHPAY	Councillor

**Shoal Lake 40 First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2020*

	<i>Schedules</i>	<i>2020 Budget</i>	<i>2020</i>	<i>2019</i>
<b>Revenue</b>				
Indigenous Services Canada (Note 15), (Note 16)	<b>17,107,170</b>	<b>17,117,864</b>	19,356,630	
First Nations and Inuit Health (Note 16)	1,235,999	1,235,999	534,253	
Environmental and Climate Change Canada (Note 16)	100,000	100,000	-	
Natural Resources Canada (Note 16)	118,700	62,281	24,900	
Indigenous Services Canada - Trust	-	680	787	
Ministry of Education (Note 16)	705,710	705,710	757,013	
Ministry of Community and Social Services (Note 16)	184,593	385,650	339,555	
Ministry of Indigenous Affairs (Note 16)	454,599	381,683	223,366	
Ministry of Health and Long-Term Care (Note 16)	-	162,928	147,549	
Ministry of Energy, Northern Development and Mines (Note 16)	119,601	119,601	62,983	
Ministry of Labour, Training and Skills Development (Note 16)	-	30,027	-	
Ministry of Child and Youth Services (Note 16)	25,000	21,600	21,600	
Ministry of Advanced Education and Skills Development (Note 16)	7,000	7,000	221,344	
Ontario First Nations Limited Partnership	1,064,000	957,742	1,106,605	
Investment income	715,327	594,193	271,565	
Grand Council Treaty #3	515,686	526,497	106,911	
Other Revenue	338,318	353,764	277,664	
Kenora Chiefs Advisory	263,190	331,809	329,671	
Wauzhushk Onigum	215,910	215,910	30,927	
Funding recovered	-	110,328	-	
Debt forgiveness	-	100,000	100,000	
Shooniyaa Wa-Biitong	81,837	81,837	261,837	
Bimose Tribal Council	66,336	79,281	40,590	
HST and Sales Tax rebates	25,000	65,334	57,891	
User fees	37,000	42,500	52,507	
Rental Revenue	-	17,500	-	
Shibogama First Nations Council	12,968	12,968	37,125	
Canada/Ontario Resource Development Agreement	35,000	35,000	-	
Unexpended funding - prior year (Note 11)	-	314,492	389,950	
Unexpended funding - current year (Note 11)	-	(314,492)	(314,492)	
Deferred revenue - prior year (Note 10)	19,408,082	19,407,982	5,133,535	
Deferred revenue - current year (Note 10)	82,500	(29,257,441)	(19,407,982)	
Repayment of funding	-	(156,493)	(270,980)	
	<b>42,919,526</b>	<b>13,849,734</b>	9,893,304	

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**Shoal Lake 40 First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2020*

	<i>Schedules</i>	<i>2020 Budget</i>	<i>2020</i>	<i>2019</i>
<i>(Continued from previous page)</i>		<b>42,919,526</b>	<b>13,849,734</b>	9,893,304
<b>Expenses</b>				
Administration	4	2,332,616	2,014,558	1,869,613
Capital	5	20,112,649	973,950	933,753
Economic Development	6	160,842	307,607	144,790
Education	7	2,125,031	1,939,048	1,856,668
Health	8	1,843,700	1,458,652	1,063,048
Operations and Maintenance	9	1,303,433	840,705	1,646,304
Daycare	10	864,512	815,085	1,042,397
Social Services	11	182,093	651,731	520,174
Ontario First Nations Limited Partnership	12	68,300	59,692	95,570
<b>Total expenses (Schedule 2)</b>		<b>28,993,176</b>	<b>9,061,028</b>	9,172,317
<b>Surplus (deficit)</b>		<b>13,926,350</b>	<b>4,788,706</b>	720,987
<b>Accumulated surplus, beginning of year</b>		<b>11,847,738</b>	<b>11,847,738</b>	11,126,751
<b>Accumulated surplus, end of year</b>		<b>25,774,088</b>	<b>16,636,444</b>	11,847,738

**Shoal Lake 40 First Nation**  
**Consolidated Statement of Change in Net Financial Assets**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Surplus (deficit)</b>	<b>13,926,350</b>	<b>4,788,706</b>	720,987
Purchases of tangible capital assets	-	(354,507)	(26,728)
Construction in progress	-	173,528	(1,140,607)
Assets put into use	-	(4,414,495)	-
Amortization of tangible capital assets	-	662,993	539,409
	-	(3,932,481)	(627,926)
Acquisition of prepaid expenses	-	(9,300)	-
Use of prepaid expenses	-	-	16,473
	-	(9,300)	16,473
<b>Increase in net debt</b>	<b>13,926,350</b>	<b>846,925</b>	109,534
<b>Net financial assets, beginning of year</b>	<b>1,361,122</b>	<b>1,361,122</b>	1,251,588
<b>Net financial assets, end of year</b>	<b>15,287,472</b>	<b>2,208,047</b>	1,361,122

**Shoal Lake 40 First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2020*

	<b>2020</b>	<b>2019</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus (deficit)	4,788,706	720,987
Non-cash items		
Amortization	662,993	539,409
Debt forgiveness	(100,000)	(100,000)
	<b>5,351,699</b>	1,160,396
Changes in working capital accounts		
Amounts due from government	9,199,063	(10,513,451)
Trade and other receivables	(43,027)	-
Due from Kekekoziibii Development Corporation	3,341	(6,440)
Prepaid expenses	(9,300)	16,473
Accounts payable and accruals	808,346	(339,197)
Deferred revenue	10,676,936	14,274,447
Unexpended funding	-	(75,458)
Repayable to funder	(74,629)	246,046
	<b>25,912,429</b>	4,762,816
<b>Financing activities</b>		
Advances of long-term debt	239,447	66,142
Repayment of long-term debt	(18,691)	(136,141)
Repayment of term loan due on demand	(20,212)	(19,518)
	<b>200,544</b>	(89,517)
<b>Capital activities</b>		
Purchases of tangible capital assets	(354,507)	(26,728)
Construction in progress	173,528	(1,140,607)
Assets put into use	(4,414,495)	-
	<b>(4,595,474)</b>	(1,167,335)
<b>Investing activities</b>		
Funds held in Ottawa Trust Fund	(680)	(787)
Purchase of portfolio investments	220,076	-
Proceeds from sale of portfolio investments	-	19,640
	<b>219,396</b>	18,853
<b>Increase in cash resources</b>	<b>21,736,895</b>	3,524,817
<b>Cash resources, beginning of year</b>	<b>7,186,275</b>	3,661,458
<b>Cash resources, end of year</b>	<b>28,923,170</b>	7,186,275
<b>Cash resources are composed of:</b>		
Cash	1,315,642	2,142,680
Temporary Investments	27,607,528	5,043,595
	<b>28,923,170</b>	7,186,275

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**1. Operations**

The Shoal Lake #40 First Nation (the "First Nation") is located in the Provinces of Ontario and Manitoba, and provides various services to its members.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian Public Sector Accounting Standards and include the following significant accounting policies:

***Reporting entity***

The financial statements consolidate the financial activities of all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

The First Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

- Shoal Lake #40 First Nation
- Social Services
- Day Care
- Heritage Trust Fund

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

***Cash resources***

Cash resources includes balances with banks and temporary investments maturing in the next fiscal year for a fixed or determinable amount.

***Funds held in Ottawa Trust Fund***

The funds held in trust are held in the consolidated revenue fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. Revenue from the funds held in trust is recognized in the year in which it is earned when it is measurable and collection is reasonably assured. Trust monies consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other First Nation capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

***Temporary investments***

Temporary investments consists of GIC's reported at fair market value.

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**2. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributed to construction and development, as well as interest costs that are directly attributable to the acquisition and construction of the asset.

Tangible capital assets are written down when the conditions indicate they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital asset are less than their net book value. The net write-downs are accounted for as an expense in the consolidated statement of operations and accumulated surplus.

Contributed capital assets are recorded into revenue at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	Term
Sewer and water infrastructure	40 years
Community buildings	40 years
Landfill	40 years
Band housing	25 years
Vehicles	10 years
Boats	10 years
Equipment	10 years
Waste Service / Freedom Road	40 years

At March 31, 2020 the First Nation had under construction two new houses and a Water Treatment Plant. At March 31, \$173,733 (2019 - \$173,733) and \$3,648,814 (2019 - \$134,519) respectively in costs had been capitalized to "construction in progress" on Schedule 1.

As none of these assets were available for use at March 31, 2020, no amortization was recorded for the year.

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the asset's carrying amount. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment is included in the consolidated statement of operations for the year in which the asset becomes impaired.

Prices for similar items are used to measure fair value of long-lived assets.

***Portfolio investments***

The First Nation's investments consist of mutual funds and long-term investments from entities that are not owned, controlled, or influenced by the First Nation and are accounted for at cost, less any provision for other than temporary impairment.

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**2. Significant accounting policies** *(Continued from previous page)*

***Investments in Government Business Partnerships***

Government Business Partnerships that are neither controlled by the First Nation nor dependent on the First Nation for their continued operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by the post acquisition losses and distributions received.

***Revenue recognition***

***Government Transfers***

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

***Other Revenue***

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with the related department expenses in the year of their occurrence.

Investment revenue is recognized on an accrual basis as earned.

***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Amortization is based on the estimated useful lives of tangible capital assets.

Accounts payable and accruals are based on historical charges for unbilled goods and services at year-end.

Deferred revenue is estimated based on management's review of revenue received, but unspent as of year end.

These estimates are reviewed periodically, and as adjustments become necessary, they are reported on the consolidated statement of operations in the period in which they become known.

***Net financial assets***

The First Nation's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the First Nation is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

***Segments***

The First Nation conducts its business through nine reportable segments: Administration, Capital, Economic Development, Education, Health, Operations and Maintenance, Daycare, Social Services and Ontario First Nations Limited Partnership. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**2. Significant accounting policies** *(Continued from previous page)*

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the Significant Accounting Policies.

***Financial instruments***

All significant financial assets, financial liabilities and equity instruments of the First Nation are either recognized or disclosed in the consolidated financial statements together with other information relevant for making a reasonable assessment of future cash flows and interest rate, currency or credit risk.

**3. Amounts due from government**

	2020	2019
<b>Federal</b>		
Indigenous Services Canada	<b>1,718,795</b>	11,839,412
Natural Resources Canada	500	500
Federal Economic Development Initiative for Northern Ontario	-	24,900
<b>Province of Ontario</b>	<b>392,828</b>	240,216
	<b>2,112,123</b>	12,105,028

**4. Trade and other receivables**

	2020	2019
Other receivables	<b>154,910</b>	171,682
Trade receivables	<b>49,096</b>	69,986
Members	<b>65,534</b>	18,481
	<b>269,540</b>	260,149

**5. Temporary investments**

	2020	2019
Royal Bank of Canada - GIC (interest at a variable rate, matures October 19, 2020)	<b>7,924,539</b>	-
Royal Bank of Canada - GIC (interest at a variable rate, matures October 21, 2020)	<b>5,068,908</b>	-
Royal Bank of Canada - GIC (interest at 2.04%, matures April 14, 2020)	<b>6,025,486</b>	-
Royal Bank of Canada - GIC (interest at 2.06%, matures July 13, 2020)	<b>6,583,116</b>	-
Royal Bank of Canada - GIC (interest at a variable rate, matures February 10, 2021)	<b>2,005,479</b>	-
Royal Bank of Canada - GIC (interest at 2%, matured April 22, 2019)	-	5,043,595
	<b>27,607,528</b>	5,043,595

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**6. Due from Kekekoziibii Development Corporation**

The outstanding balance of \$137,091 as at March 31, 2020 (2019 - \$140,432) is unsecured, non-interest bearing and has no fixed terms of repayment.

**7. Funds held in Ottawa Trust Fund**

Capital and revenue trust monies are transferred to the First Nation on the authorization of Indigenous Services Canada, with the consent of the First Nation's Council.

	<b>2020</b>	<b>2019</b>
<b>Capital Trust</b>		
Balance, beginning and end of year	<b>11,769</b>	11,769
<b>Revenue Trust</b>		
Balance, beginning of year	22,891	22,106
Interest	681	785
	<b>23,572</b>	22,891
	<b>35,341</b>	34,660

**8. Portfolio investments**

In June 1989, the First Nation entered into a 60 year agreement with the Province of Manitoba and the City of Winnipeg for the preservation of water quality on Shoal Lake. The Province of Manitoba and the City of Winnipeg each paid \$3,000,000 to a Trustee for investment, with the First Nation being entitled to the income earned subject to the terms and conditions of the agreement. The principal sum of the trust is to be disbursed to the First Nation upon the expiry of the agreement after 60 years, or upon termination of the agreement prior to the full term, the sum calculated as the principal multiplied by the expired term divided by 60 years, 2020 - \$2,900,000 (2019 - \$3,000,000). The investment balance consists of the following:

	<b>2020</b>	<b>2019</b>
Mutual Fund - Enhanced Total Return Bond Fund (FMV \$2,990,989)	2,545,090	2,977,878
Mutual Fund - Overseas Equity Fund (FMV \$2,118,122)	2,162,531	1,879,492
Mutual Fund - Canadian Equity Value Fund (FMV \$1,390,052)	1,402,878	1,232,810
Mutual Fund - Canadian Money Market Fund (FMV \$130,518)	68,149	130,518
	<b>6,178,648</b>	6,220,698
Closing cash account balance	<b>(105,200)</b>	72,826
<b>Investments in First Nation Partnerships</b>		
Investment in Kakina Economic Development Group GP (100 shares, 10% interest)	100	100
Investment in Kakina Economic Development Group LP (99,999 partnership units, 10% interest)	1	1
Ontario First Nations Asset Management GP Corporation (1 common share)	1	1
Ontario First Nations Sovereign Wealth LP (1 common share, 0.65% interest)	1	1
Ontario First Nations Limited Partnership (1 partnership unit)	1	1
	<b>104</b>	104
	<b>6,073,552</b>	6,293,628

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

**9. Accounts payable and accruals**

	<b>2020</b>	<b>2019</b>
Trade payables	1,295,494	486,765
Canada Revenue Agency - employee deductions	25,556	25,939
	<b>1,321,050</b>	<b>512,704</b>

**10. Deferred revenue**

	<i>Balance March 31, 2019</i>	<i>Funding Received 2020</i>	<i>Revenue Recognized 2020</i>	<i>Balance March 31, 2020</i>
<b>Federal</b>				
Administration	4,622	559,747	200,592	363,777
Capital	18,010,344	13,426,134	3,661,004	27,775,474
Economic Development	56,500	50,000	106,500	-
Education	3,529	2,180,033	2,083,562	100,000
Health	150,704	1,531,479	1,183,239	498,944
Operations and Maintenance	222,765	311,403	495,254	38,914
Daycare	-	50,900	37,831	13,069
	<b>18,448,464</b>	<b>18,109,696</b>	<b>7,767,982</b>	<b>28,790,178</b>
<b>Provincial</b>				
Administration	-	653,538	543,210	110,328
Capital	-	100,000	-	100,000
Economic Development	38,954	-	20,427	18,527
Education	-	203,482	158,317	45,165
Operations and Maintenance	82,155	-	42,342	39,813
Daycare	-	705,710	705,710	-
	<b>121,109</b>	<b>1,662,730</b>	<b>1,470,006</b>	<b>313,833</b>
<b>Other</b>				
Administration	-	1,897,187	1,853,742	43,444
Economic Development	-	215,910	148,447	67,463
Education	-	54,374	54,374	-
Health	31,497	273,916	290,185	15,228
Operations and Maintenance	41,795	60,000	74,500	27,295
Daycare	-	81,837	81,837	-
Ontario First Nations Limited Partnership	765,117	957,742	1,722,859	-
	<b>838,409</b>	<b>3,540,966</b>	<b>4,225,944</b>	<b>153,430</b>
	<b>19,407,982</b>	<b>23,313,392</b>	<b>13,463,932</b>	<b>29,257,441</b>

**11. Unexpended funding**

Unexpended funding consists of funding received from Indigenous Services Canada in connection with the Band Operated School. It is expected that this funding will be spent within the next year. \$314,492 remained unexpended as at March 31, 2020 (2019 - \$314,492).

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**12. Repayable to funder**

	<b>2020</b>	<b>2019</b>
Indigenous Services Canada - Tuition Agreements	146,027	110,718
Ministry of Health and Long-Term Care	390	110,328
First Nations and Inuit Health	65,963	65,963
	<b>212,380</b>	287,009

**13. Term loan due on demand**

	<b>2020</b>	<b>2019</b>
RBC term loan due on demand, bearing interest at 3.54% per annum, repayable in blended monthly instalments of \$1,821, secured by a band council resolution and assignment of OFNLP funds, maturing November 17, 2021.	35,310	55,522

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**14. Long-term debt**

	<b>2020</b>	<b>2019</b>
Debt payable to the Province of Manitoba, non-interest bearing, unsecured, matures June 2049 (see Note 8)	1,450,000	1,500,000
Debt payable to the City of Winnipeg, non-interest bearing, unsecured, matures June 2049 (see Note 8)	1,450,000	1,500,000
CMHC Triplex loan, interest only with principal repayments to commence upon completion of construction. Secured by Ministerial guarantee, interest at 1.34%.	432,574	425,040
ISC Flooding Claim loan, unsecured, repayable when flood claim is settled, interest free, maturing in March 2021 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	270,637	279,983
ISC Flood Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2023 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	59,170	59,170
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2021 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	126,549	126,549
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2020 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	125,998	125,998
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2024 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	33,356	33,356
Vehicle loan payable, repayable in monthly instalments of \$1,048 including interest at 2.88% per annum, secured by a specific vehicle with a net book value of \$58,345 (2019 - \$52,511). Matures June 2022.	21,900	31,245
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2025 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	89,599	-
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2025 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	142,314	-
	<b>4,202,097</b>	<b>4,081,341</b>

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**14. Long-term debt** *(Continued from previous page)*

Principal repayments on long-term debt in each of the next five years, assuming all long term debt is subject to contractual terms of repayment and long-term debt subject to refinancing is renewed, are estimated as follows:

	Principal
2021	396,442
2022	306,099
2023	191,362
2024	100,000
2025	331,917
	<hr/>
	1,325,820

**15. Indigenous Services Canada Reconciliation**

	2020	2019
Indigenous Services Canada revenue per Financial Statements	17,117,864	19,356,630
Indigenous Services Canada revenue per funding confirmation Bottled water funding - accrued in prior year	17,117,864	19,460,130
	-	(103,500)
	<hr/>	<hr/>
	17,117,864	19,356,630

**16. Government transfers**

	Operating	Capital	2020	2019
<b>Federal government transfers</b>				
Indigenous Services Canada	4,562,864	12,555,000	17,117,864	19,356,630
First Nations and Inuit Health	1,235,999	-	1,235,999	534,253
Environmental and Climate Change Canada	100,000	-	100,000	-
Natural Resources Canada	62,281	-	62,281	24,900
<b>Total Federal</b>	<hr/>	<hr/>	<hr/>	<hr/>
	5,961,144	12,555,000	18,516,144	19,915,783
<b>Provincial government transfers</b>				
Ministry of Education	705,710	-	705,710	757,013
Ministry of Community and Social Services	385,650	-	385,650	339,555
Ministry of Indigenous Affairs	381,683	-	381,683	223,366
Ministry of Health and Long-Term Care	162,928	-	162,928	147,549
Ministry of Energy, Northern Development and Mines	119,601	-	119,601	62,983
Ministry of Labour Training and Skills Development	30,027	-	30,027	-
Ministry of Child and Youth Services	21,600	-	21,600	21,600
Ministry of Advanced Education and Skills Development	7,000	-	7,000	221,344
<b>Total Provincial</b>	<hr/>	<hr/>	<hr/>	<hr/>
	1,814,199	-	1,814,199	1,773,410
	<hr/>	<hr/>	<hr/>	<hr/>
	7,775,343	12,555,000	20,330,343	21,689,193

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**17. Financial instruments**

The First Nation as part of its operations carries a number of financial instruments. It is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

The carrying amount of cash, portfolio investments, accounts receivable, due from Kekekoziibii Development Corporation, funds held in trust, accounts payable and accruals, term loans due on demand, repayable to funder, and long-term debt is approximated by their fair value due to their short-term nature.

**18. Contingent liabilities**

The First Nation has signed funding agreements with Indigenous Services Canada and other governmental bodies for funding of programs which state that the funding party may require surpluses to be returned. The total of such surpluses were indeterminable and the amount could be material. Payment or recoveries of prior year surpluses will be recorded in the year recovered or paid.

**19. Economic dependence**

The First Nation receives 39% (2019 - 65%) of its revenue from Indigenous Services Canada ("ISC") as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**20. Commitments**

At March 31, 2020 the First Nation had under construction two new houses and a Water Treatment Plant. The First Nation estimates costs to complete these capital projects at \$160,000 and \$33,000,000 respectively.

**21. Northwestern Ontario Schools Bundle Project**

Indigenous Services Canada (ISC) has entered into an agreement with Shibogama Tribal Council to manage the construction of a new school at Shoal Lake 40 First Nation. All funding related to this project flows to the Tribal Council, and all expenditures are made by the Tribal Council. Once the project is complete, ownership of the school will be transferred to Shoal Lake 40 First Nation. The total budget for the school project is \$19,553,324 and as of March 31, 2020 \$1,978,341 had been expended (March 31, 2019 - \$948,991).

**22. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Shoal Lake #40 First Nation.

**23. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**24. Significant event**

During the year there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on businesses and organizations through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the First Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

**Shoal Lake 40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2020*

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**25. First Nations Financial Transparency Act**

The First Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2020. As the audit report date is after this date, the First Nation is not in compliance with the requirement. The possible effect of this non-compliance has not yet been determined.

**Shoal Lake 40 First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

For the year ended March 31, 2020

	<i>Sewer and water infrastructure</i>	<i>Community buildings</i>	<i>Landfill</i>	<i>Band housing</i>	<i>Vehicle</i>	<i>Boats</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	948,035	6,359,621	253,846	5,167,413	664,430	191,802	13,585,147
Acquisition of tangible capital assets	-	156,290	-	-	25,079	27,338	208,707
Construction-in-progress	-	-	-	-	-	-	-
Assets put into use	-	-	-	3,003,283	-	-	3,003,283
Balance, end of year	948,035	6,515,911	253,846	8,170,696	689,509	219,140	16,797,137
<b>Accumulated amortization</b>							
Balance, beginning of year	601,447	4,052,879	203,076	3,747,071	377,243	72,175	9,053,891
Annual amortization	23,701	198,178	6,346	275,795	67,070	15,864	586,954
Balance, end of year	625,148	4,251,057	209,422	4,022,866	444,313	88,039	9,640,845
<b>Net book value of tangible capital assets</b>							
2019 Net book value of tangible capital assets	322,887	2,264,854	44,424	4,147,830	245,196	131,101	7,156,292
	346,588	2,307,447	50,770	1,420,340	287,187	119,627	4,531,959

**Shoal Lake 40 First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

For the year ended March 31, 2020

	<b>Subtotal</b>	<b>Equipment</b>	<b>Construction in progress</b>	<b>Waste Service /Freedom Road</b>	<b>2020</b>	<b>2019</b>
<b>Cost</b>						
Balance, beginning of year	13,585,147	231,590	3,996,076	1,969,420	19,782,233	18,614,900
Acquisition of tangible capital assets	208,707	145,800	-	-	354,507	26,728
Construction-in-progress	-	-	4,240,966	-	4,240,966	1,140,607
Assets put into use	3,003,283	-	(4,414,495)	1,411,212	-	-
Balance, end of year	16,797,137	377,390	3,822,547	3,380,632	24,377,706	19,782,235
<b>Accumulated amortization</b>						
Balance, beginning of year	9,053,891	94,021	-	147,707	9,295,619	8,756,210
Annual amortization	586,954	26,803	-	49,236	662,993	539,409
Balance, end of year	9,640,845	120,824	-	196,943	9,958,612	9,295,619
<b>Net book value of tangible capital assets</b>	<b>7,156,292</b>	<b>256,566</b>	<b>3,822,547</b>	<b>3,183,689</b>	<b>14,419,094</b>	<b>10,486,616</b>
2019 Net book value of tangible capital assets	4,531,959	136,867	3,996,076	1,821,714	10,486,616	

**Shoal Lake 40 First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	2019
<b>Consolidated expenses by object</b>			
Administrative expenses	1,465,071	1,047,001	911,496
Amortization	-	662,993	539,409
Bad debts	-	262,417	-
Bank charges and interest	13,500	13,714	13,664
Community development	335,377	275,125	261,997
Consulting fees	984,939	34,451	698,295
Contracted services	19,153,026	436,504	257,594
Cultural development	1,500	358	200
Education	252,995	279,586	304,301
Equipment purchase and rentals	701,628	126,675	181,875
Honoraria, salaries and benefits	3,141,561	3,003,663	3,041,878
Interest on long-term debt	12,576	4,506	4,374
Materials and supplies	377,850	385,282	423,340
Office and utilities	565,750	368,031	438,002
Professional fees	849,683	722,891	669,908
Repairs and maintenance	194,708	262,955	337,180
Social assistance	-	240,334	187,903
Student expenses	352,968	273,574	329,908
Training and travel	590,044	660,968	570,993
	<b>28,993,176</b>	<b>9,061,028</b>	9,172,317

**Shoal Lake 40 First Nation**  
**Schedule 3 - Summary of Consolidated Schedule of Revenue and Expenses by Segment**

For the year ended March 31, 2020

	Schedule #	ISC Revenue	Other Revenue	Deferred/ Unexpended Revenue	Total Revenue	Total Expenses	Transfers From (To)	Current Surplus (Deficit)
Administration	4	841,515	1,871,049	(530,427)	2,182,137	2,014,558	55,477	223,056
Capital	5	13,426,134	100,001	(9,865,130)	3,661,004	973,950	853,898	3,540,952
Economic Development	6	50,000	215,910	9,464	275,374	307,607	4,733	(27,500)
Education	7	2,080,033	357,856	(141,636)	2,296,253	1,939,048	(144,725)	212,480
Health	8	295,480	1,509,915	(314,471)	1,490,924	1,458,652	12,811	45,083
Operations and Maintenance	9	311,403	60,000	240,693	612,096	840,705	393,988	165,379
Daycare	10	50,900	787,547	(13,069)	825,378	815,085	-	10,293
Social Services	11	62,400	722,310	-	783,710	651,731	-	131,979
Ontario First Nations Limited Partnership	12	-	957,742	765,117	1,722,859	59,692	(1,176,182)	486,985
<b>Total</b>		<b>17,117,865</b>	<b>6,581,330</b>	<b>(9,849,459)</b>	<b>13,849,735</b>	<b>9,061,028</b>	<b>-</b>	<b>4,788,707</b>

**Shoal Lake 40 First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020</b> <i>Budget</i>	<b>2020</b>	2019
<b>Revenue</b>			
Indigenous Services Canada	841,521	841,515	789,279
Indigenous Services Canada - Trust	-	680	787
Natural Resources Canada	-	-	24,900
Ministry of Indigenous Affairs	354,599	281,683	223,366
Ministry of Labour, Training and Skills Development	-	30,027	-
Ministry of Advanced Education and Skills Development	7,000	7,000	221,344
Investment income	715,327	594,193	271,565
Grand Council Treaty #3	407,618	407,618	-
Other Revenue	338,318	353,764	182,995
Debt forgiveness	-	100,000	100,000
HST and Sales Tax rebates	25,000	65,334	57,891
Kenora Chiefs Advisory	-	5,000	201
User fees	-	-	10,007
Deferred revenue - prior year (Note 10)	4,622	4,622	60,485
Deferred revenue - current year (Note 10)	82,500	(535,049)	(4,622)
Repayment of funding	-	(9,250)	(24,935)
Canada/Ontario Resource Development Agreement	35,000	35,000	-
	<b>2,811,505</b>	<b>2,182,137</b>	1,913,263

*Continued on next page*

**Shoal Lake 40 First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020</b> <i>Budget</i>	<b>2020</b>	2019
<i>(Continued from previous page)</i>	<b>2,811,505</b>	<b>2,182,137</b>	1,913,263
<b>Expenses</b>			
Administration (recovery)	(344,377)	(517,710)	(524,067)
Bad debts	-	262,417	-
Bank charges and interest	13,000	13,350	12,834
Capital purchases	-	-	3,190
Community distributions	152,000	156,992	148,803
Community events	124,222	103,449	70,611
Consulting fees	30,000	34,274	45,493
Contracted services	-	38,181	-
Elders fees	123,000	128,535	123,900
Equipment purchases	389,173	10,391	14,382
Equipment rentals	-	-	24,968
Honouraria - Elders	1,500	-	1,575
Honourarium	58,400	73,200	91,297
Insurance	18,726	23,952	26,184
Interest on long-term debt	-	4,506	4,374
Legal fees	30,600	40,927	84,095
Materials and supplies	43,500	44,584	4,550
Meeting costs	88,596	59,876	90,028
Miscellaneous	82,860	78,693	36,811
Office equipment	-	-	15,600
Oil and gas	-	-	450
Pension	32,303	41,172	40,906
Professional development	7,000	7,000	33,780
Professional fees	272,688	402,988	297,719
Program expense	210,000	169,170	-
Repairs and maintenance	-	500	50,514
Salaries and benefits	539,793	435,310	773,968
Supplies	80,000	45,122	50,790
Telephone	25,000	30,482	25,123
Training	57,500	61,385	22,806
Travel	101,062	94,745	83,556
Travel - Chief and Council	100,000	93,687	142,751
Water delivery	88,570	77,380	72,433
Website development	7,500	-	189
	<b>2,332,616</b>	<b>2,014,558</b>	1,869,613
<b>Surplus (deficit) before transfers</b>	<b>478,889</b>	<b>167,579</b>	43,650
<b>Transfers between segments</b>	<b>263,022</b>	<b>55,477</b>	292,811
<b>Surplus (deficit)</b>	<b>741,911</b>	<b>223,056</b>	336,461

**Shoal Lake 40 First Nation**  
**Capital**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020</b> <i>Budget</i>	<b>2020</b>	2019
<b>Revenue</b>			
Indigenous Services Canada	13,426,134	13,426,134	14,962,648
Ministry of Indigenous Affairs	100,000	100,000	-
Deferred revenue - prior year <i>(Note 10)</i>	18,010,444	18,010,344	4,291,532
Deferred revenue - current year <i>(Note 10)</i>	-	(27,875,474)	(18,010,344)
	<b>31,536,578</b>	<b>3,661,004</b>	1,243,836
<b>Expenses</b>			
Administration	155,000	-	250,000
Amortization	-	662,993	539,409
Consulting fees	954,939	-	27,855
Contracted services	18,747,710	2,419	-
Equipment rentals	-	39,114	2,760
Meeting costs	5,000	-	-
Professional fees	250,000	-	-
Repairs and maintenance	-	95,061	87,038
Salaries and benefits	-	106,699	13,510
Supplies	-	65,965	10,676
Travel	-	1,699	2,505
	<b>20,112,649</b>	<b>973,950</b>	933,753
<b>Surplus (deficit) before transfers</b>	<b>11,423,929</b>	<b>2,687,054</b>	310,083
<b>Transfers between segments</b>	<b>853,898</b>	<b>853,898</b>	19,331
<b>Surplus (deficit)</b>	<b>12,277,827</b>	<b>3,540,952</b>	329,414

**Shoal Lake 40 First Nation**  
**Economic Development**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Indigenous Services Canada	50,000	50,000	126,954
Wauzhushk Onigum	215,910	215,910	30,927
Deferred revenue - prior year <i>(Note 10)</i>	95,454	95,454	60,000
Deferred revenue - current year <i>(Note 10)</i>	-	(85,990)	(95,454)
	<b>361,364</b>	<b>275,374</b>	<b>122,427</b>
<b>Expenses</b>			
Administration	4,000	4,000	6,324
Consulting fees	-	177	-
Equipment purchases	16,000	-	12,920
Honourarium	10,000	78,150	12,750
Meeting costs	-	3,684	500
Professional fees	76,500	126,861	42,424
Salaries and benefits	44,342	52,328	63,348
Supplies	10,000	715	555
Training	-	2,405	-
Travel	-	39,287	5,969
	<b>160,842</b>	<b>307,607</b>	<b>144,790</b>
<b>Surplus (deficit) before transfers</b>	<b>200,522</b>	<b>(32,233)</b>	<b>(22,363)</b>
<b>Transfers between segments</b>	<b>-</b>	<b>4,733</b>	<b>21,492</b>
<b>Surplus (deficit)</b>	<b>200,522</b>	<b>(27,500)</b>	<b>(871)</b>

**Shoal Lake 40 First Nation**  
**Education**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020</b> <i>Budget</i>	<b>2020</b>	2019
<b>Revenue</b>			
Indigenous Services Canada	<b>2,080,033</b>	<b>2,080,033</b>	1,592,988
Environmental and Climate Change Canada	100,000	100,000	-
Natural Resources Canada	118,700	62,281	-
Ministry of Energy, Northern Development and Mines	119,601	119,601	62,983
Ministry of Child and Youth Services	25,000	21,600	21,600
Grand Council Treaty #3	97,568	108,152	85,000
Bimose Tribal Council	66,336	79,281	40,590
Shibogama First Nations Council	12,968	12,968	37,125
Other Revenue	-	-	33,139
Unexpended funding - prior year <i>(Note 11)</i>	-	314,492	389,950
Unexpended funding - current year <i>(Note 11)</i>	-	(314,492)	(314,492)
Deferred revenue - prior year <i>(Note 10)</i>	3,529	3,529	54,031
Deferred revenue - current year <i>(Note 10)</i>	-	(145,165)	(3,529)
Repayment of funding	-	(146,027)	(110,718)
	<b>2,623,735</b>	<b>2,296,253</b>	1,888,667

*Continued on next page*

**Shoal Lake 40 First Nation**  
**Education**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<i>(Continued from previous page)</i>	<b>2,623,735</b>	<b>2,296,253</b>	<b>1,888,667</b>
<b>Expenses</b>			
Administration	127,499	155,076	61,509
Community events	-	-	2,500
Culture and recreation	6,500	3,284	43,498
Elders fees	34,050	31,681	-
Equipment purchases	-	-	699
Equipment rentals	-	1,360	-
Extracurricular activities	33,300	963	18,824
Field trips	45,000	-	6,930
Honourarium	1,500	500	5,400
Insurance	3,500	3,500	1,325
Interest on long-term debt	12,576	-	-
Materials and supplies	35,000	51,719	39,683
Meeting costs	23,000	10,244	35,097
Miscellaneous	-	1,499	1,000
Office	-	-	2,500
Oil and gas	4,500	5,158	2,888
Other - Phys Ed	-	-	320
Pension	-	1,382	1,896
Professional development	105,000	86,663	43,470
Professional fees	130,100	57,179	69,438
Repairs and maintenance	2,500	260	1,484
Salaries and benefits	752,068	795,668	711,017
Student expenses	352,968	273,574	329,909
Supplies	85,200	70,807	67,541
Teacher recruitment	10,000	-	5,380
Teacher replacements	27,400	24,705	17,916
Telephone	7,500	6,985	7,017
Training	1,200	11,320	4,021
Travel	71,675	65,935	78,605
Tuition	252,995	279,586	296,801
	<b>2,125,031</b>	<b>1,939,048</b>	<b>1,856,668</b>
<b>Surplus (deficit) before transfers</b>	<b>498,704</b>	<b>357,205</b>	<b>31,999</b>
<b>Transfers between segments</b>	<b>-</b>	<b>(144,725)</b>	<b>14,079</b>
<b>Surplus (deficit)</b>	<b>498,704</b>	<b>212,480</b>	<b>46,078</b>

**Shoal Lake 40 First Nation**  
**Health**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
First Nations and Inuit Health	1,235,999	1,235,999	534,253
Indigenous Services Canada	295,480	295,480	412,650
Kenora Chiefs Advisory	263,190	263,189	281,734
Grand Council Treaty #3	10,500	10,727	21,911
Repayment of funding	-	-	(25,000)
Deferred revenue - prior year (Note 10)	182,201	182,201	45,200
Deferred revenue - current year (Note 10)	-	(496,672)	(182,201)
	<b>1,987,370</b>	<b>1,490,924</b>	<b>1,088,547</b>
<b>Expenses</b>			
Administration	146,286	124,838	51,243
Airboat expenses	-	750	6,855
Barge fees	-	-	5,000
Chief and council	1,500	358	200
Community events	4,855	1,092	1,848
Contracted services	107,677	13,192	12,100
Culture and recreation	15,000	11,655	2,330
Economic development	500	374	8,266
Equipment purchases	31,055	9,503	31,116
Equipment rentals	2,500	150	320
Health	5,041	-	4,935
Honourarium	35,000	31,050	4,700
Insurance	7,262	7,779	8,717
Materials and supplies	63,648	87,617	70,730
Medical/Diabetes Initiative	1,300	1,287	1,300
Meeting costs	16,852	15,816	21,280
Miscellaneous	32,500	2,870	4,150
Pension	6,055	7,214	7,137
Professional development	7,211	500	10,020
Professional fees	33,000	74,469	122,128
Program expense	21,000	45,764	5,000
Rental Expense	-	17,500	-
Repairs and maintenance	19,708	16,529	11,426
Salaries and benefits	852,041	498,947	408,356
Special projects	158,139	226,899	100,507
Supplies	86,741	87,344	52,122
Telephone	1,960	3,666	4,440
Training	5,507	7,288	13
Travel	152,415	139,293	79,577
User fees	11,500	11,500	10,000
Utilities	17,447	13,408	17,232
	<b>1,843,700</b>	<b>1,458,652</b>	<b>1,063,048</b>
<b>Surplus (deficit) before transfers</b>	<b>143,670</b>	<b>32,272</b>	<b>25,499</b>
<b>Transfers between segments</b>	<b>-</b>	<b>12,811</b>	<b>6,526</b>
<b>Surplus (deficit)</b>	<b>143,670</b>	<b>45,083</b>	<b>32,025</b>

**Shoal Lake 40 First Nation**  
**Operations and Maintenance**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Indigenous Services Canada	311,403	311,403	1,409,112
User fees	37,000	42,500	42,500
Other Revenue	-	-	61,530
Deferred revenue - prior year (Note 10)	346,715	346,715	249,209
Deferred revenue - current year (Note 10)	-	(106,022)	(346,715)
Rental Revenue	-	17,500	-
	<b>695,118</b>	<b>612,096</b>	<b>1,415,636</b>
<b>Expenses</b>			
Administration	35,884	35,884	30,000
Capital purchases	248,000	3,703	2,498
Consulting fees	-	-	624,945
Contracted services	139,500	155,814	144,986
Equipment purchases	-	-	14,925
Equipment rentals	14,900	34,012	44,477
Insurance	31,851	31,466	29,676
Materials and supplies	82,155	-	-
Meeting costs	-	600	2,205
Miscellaneous	30,000	19,264	-
Pension	-	-	986
Professional fees	41,795	13,900	17,530
Program expense	-	-	11,601
Repairs and maintenance	122,500	108,799	90,148
Salaries and benefits	211,348	222,910	260,832
Supplies	33,000	52,649	64,279
Telephone	-	2,947	3,074
Training	-	1,911	2,809
Travel	11,500	11,278	31,257
User fees	12,000	12,000	12,000
Utilities	289,000	133,568	258,076
	<b>1,303,433</b>	<b>840,705</b>	<b>1,646,304</b>
<b>Surplus (deficit) before transfers</b>	<b>(608,315)</b>	<b>(228,609)</b>	<b>(230,668)</b>
<b>Transfers between segments</b>	<b>333,500</b>	<b>393,988</b>	<b>255,053</b>
<b>Surplus (deficit)</b>	<b>(274,815)</b>	<b>165,379</b>	<b>24,385</b>

**Shoal Lake 40 First Nation**  
**Daycare**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Indigenous Services Canada	50,900	50,900	50,900
Ministry of Education	705,710	705,710	757,013
Shooniyyaa Wa-Biitong	81,837	81,837	261,837
Deferred revenue - current year <i>(Note 10)</i>	-	(13,069)	-
	<b>838,447</b>	<b>825,378</b>	1,069,750
<b>Expenses</b>			
Administration	45,400	53,209	93,792
Bank charges and interest	500	32	115
Capital purchases	-	9,182	9,182
Culture and recreation	72,000	30,845	17,500
Equipment purchases	-	1,760	20,437
Field trips	15,000	8,225	14,880
Food and beverage	10,000	10,260	9,993
Insurance	6,500	6,345	6,156
Materials and supplies	2,000	7,089	-
Miscellaneous	-	24,325	2,494
Office	18,000	18,000	18,000
Pension	-	6,192	1,196
Professional fees	15,000	3,021	34,440
Program expense	4,500	3,300	19,816
Repairs and maintenance	45,000	39,616	93,804
Salaries and benefits	490,091	423,827	423,390
Supplies	70,837	58,731	172,404
Telephone	5,500	4,225	5,343
Training	-	66,149	2,480
Travel	49,184	28,704	85,345
Utilities	15,000	12,048	11,630
	<b>864,512</b>	<b>815,085</b>	1,042,397
<b>Surplus (deficit)</b>	<b>(26,065)</b>	<b>10,293</b>	27,353

**Shoal Lake 40 First Nation**  
**Social Services**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Indigenous Services Canada	51,700	62,400	12,100
Ministry of Community and Social Services	184,593	385,650	339,555
Ministry of Health and Long-Term Care	-	162,928	147,549
Funding recovered	-	110,328	-
Kenora Chiefs Advisory	-	63,620	47,736
Repayment of funding	-	(1,216)	(110,328)
	<b>236,293</b>	<b>783,710</b>	<b>436,612</b>
<b>Expenses</b>			
Administration	-	68,249	16,549
Bank charges and interest	-	333	716
Culture and recreation	-	21,737	18,456
Professional fees	-	3,545	2,133
Program expense	-	17,300	6,563
Purchase of services	19,200	19,200	23,480
Repairs and maintenance	5,000	2,190	2,765
Salaries and benefits	107,120	229,114	219,115
Social assistance	-	240,334	187,903
Supplies	10,773	2,661	3,675
Training	10,000	12,940	8,081
Transportation services	-	1,443	1,941
Travel	30,000	21,495	19,280
Water delivery	-	11,190	9,517
	<b>182,093</b>	<b>651,731</b>	<b>520,174</b>
<b>Surplus (deficit)</b>	<b>54,200</b>	<b>131,979</b>	<b>(83,562)</b>

**Shoal Lake 40 First Nation**  
**Ontario First Nations Limited Partnership**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2020*

	<b>2020 Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Ontario First Nations Limited Partnership	<b>1,064,000</b>	957,742	1,106,605
Deferred revenue - prior year <i>(Note 10)</i>	765,117	765,117	373,079
Deferred revenue - current year <i>(Note 10)</i>	-	-	(765,117)
	<b>1,829,117</b>	<b>1,722,859</b>	714,567
<b>Expenses</b>			
Community events	21,000	12,630	19,412
Economic development	27,300	27,204	9,300
Meeting costs	20,000	19,858	23,858
Professional development	-	-	35,000
Salaries and benefits	-	-	500
Tuition	-	-	7,500
	<b>68,300</b>	<b>59,692</b>	95,570
<b>Surplus (deficit) before transfers</b>	<b>1,760,817</b>	<b>1,663,167</b>	618,997
<b>Transfers between segments</b>	<b>(1,450,420)</b>	<b>(1,176,182)</b>	(609,292)
<b>Surplus (deficit)</b>	<b>310,397</b>	<b>486,985</b>	9,705