

**Shoal Lake #40 First Nation  
Consolidated Financial Statements**

*March 31, 2019*

# Shoal Lake #40 First Nation Contents

*For the year ended March 31, 2019*

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	Page
<b>Management's Responsibility</b>	
<b>Independent Auditor's Report</b>	
<b>Consolidated Financial Statements</b>	
Consolidated Statement of Financial Position.....	1
Consolidated Statement of Operations and Accumulated Surplus.....	2
Consolidated Statement of Change in Net Financial Assets.....	4
Consolidated Statement of Cash Flows.....	5
<b>Notes to the Consolidated Financial Statements.....</b>	<b>6</b>
<b>Schedules</b>	
Schedule 1 - Consolidated Schedule of Tangible Capital Assets.....	15
Schedule 2 - Consolidated Schedule of Expenses by Object.....	17
Schedule 3 - Summary of Consolidated Schedules of Revenue and Expenses by Segment.....	18
Schedules 4 - 12 - Consolidated Schedules of Revenue and Expenses by Segment.....	19

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## **Management's Responsibility**

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To the Members and Chief and Council of Shoal Lake #40 First Nation

The accompanying consolidated financial statements of Shoal Lake #40 First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Shoal Lake #40 First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the First Nation's external auditors.

MNP LLP, an independent Firm of Chartered Professional Accountants, are appointed by the Chief and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

August 26, 2019

Frances Gleeson Band Manager

To the Members and Chief and Council of Shoal Lake #40 First Nation:

**Opinion**

We have audited the consolidated financial statements of Shoal Lake #40 First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2019, and the results of its consolidated operations and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**MNP LLP**

Chartered Professional Accountants

Kenora, Ontario

Licensed Public Accountants

August 26, 2019

**MNP**  
LLP

**Shoal Lake #40 First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2019*

	<b>2019</b>	<b>2018</b>
<b>Financial assets</b>		
Cash	2,142,680	3,661,458
Accounts receivable (Note 3)	12,365,178	1,851,728
Temporary Investments (Note 4)	5,043,595	-
Due from Kekekoziibii Development Corporation (Note 5)	140,432	133,991
Funds held in Ottawa Trust Fund (Note 6)	34,662	33,875
Portfolio investments (Note 7)	6,293,628	6,313,268
<b>Total financial assets</b>	<b>26,020,175</b>	11,994,320
<b>Liabilities</b>		
Accounts payable and accruals (Note 8)	512,705	851,903
Deferred revenue (Note 9)	19,407,982	5,133,535
Unexpended funding (Note 10)	314,492	389,950
Repayable to funder (Note 11)	287,009	40,963
Term loans due on demand (Note 12)	55,522	75,039
Long-term debt (Note 13)	4,081,341	4,251,340
<b>Total liabilities</b>	<b>24,659,051</b>	10,742,730
<b>Net financial assets</b>	<b>1,361,124</b>	1,251,590
<b>Contingent liabilities (Note 17)</b>		
<b>Commitments (Note 19)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	10,486,614	9,858,688
Prepaid expenses	-	16,473
<b>Total non-financial assets</b>	<b>10,486,614</b>	9,875,161
<b>Accumulated surplus</b>	<b>11,847,738</b>	11,126,751

Approved on behalf of Council

Brenda Freeland  
 

Councillor

Councillor

Robert J. D. MacLean  
 

Councillor

Councillor

**Shoal Lake #40 First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2019*

	<i>Schedules</i>	<i>2019 Budget</i>	<i>2019</i>	<i>2018</i>
<b>Revenue</b>				
Indigenous Services Canada (Note 15)	19,479,661	19,356,630	14,270,972	
First Nations and Inuit Health (Note 15)	556,619	534,253	474,649	
Natural Resources Canada (Note 15)	-	24,900	-	
Indigenous Services Canada - Trust	-	787	704	
National Energy Board	80,000	-	80,000	
Ontario First Nations Limited Partnership	1,064,000	1,106,605	873,303	
Ministry of Education (Note 15)	760,928	757,013	553,116	
Ministry of Community and Social Services (Note 15)	-	339,555	384,121	
Ministry of Advanced Education and Skills Development (Note 15)	174,910	221,344	251,284	
Ministry of Indigenous Affairs (Note 15)	223,366	223,366	266,509	
Ministry of Health and Long-Term Care (Note 15)	-	147,549	82,144	
Ministry of Energy, Northern Development and Mines (Note 15)	62,983	62,983	-	
Ministry of Child and Youth Services (Note 15)	25,000	21,600	20,700	
Ministry of Infrastructure (Note 15)	-	-	94,092	
Ontario Arts Council	-	-	60,000	
Ontario Air Ambulance	3,500	-	-	
Administration fees	286,000	586,969	216,781	
Kenora Chiefs Advisory	263,190	329,671	323,105	
Shooniyaa Wa-Biitong	261,837	261,837	127,182	
Investment income	170,000	271,565	261,098	
Other Revenue	63,139	235,580	48,018	
Grand Council Treaty #3	143,128	106,911	96,225	
Debt forgiveness	-	100,000	100,000	
HST and Sales Tax rebates	9,000	57,891	59,990	
User fees	62,000	52,507	43,705	
Bimose Tribal Council	41,400	40,590	66,500	
Shibogama First Nations Council	37,125	37,125	37,125	
Wauzhushk Onigum	30,927	30,927	-	
Sigfusson Northern Ltd.	60,000	42,085	287,213	
City of Winnipeg	-	-	463,592	
Accounts Payable Adjustment	-	-	381,470	
Unexpended funding - prior year (Note 10)	-	389,950	196,730	
Unexpended funding - current year (Note 10)	-	(314,492)	(389,950)	
Deferred revenue - prior year (Note 9)	1,133,142	5,133,535	1,592,459	
Deferred revenue - current year (Note 9)	3,880,958	(19,407,982)	(5,133,535)	
Repayment of funding	-	(270,980)	(110,024)	
	<b>28,872,813</b>	<b>10,480,274</b>	<b>16,079,278</b>	

*Continued on next page*

**Shoal Lake #40 First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**  
*For the year ended March 31, 2019*

	<i>Schedules</i>	<i>2019 Budget</i>	<i>2019</i>	<i>2018</i>
<i>(Continued from previous page)</i>		<b>28,872,813</b>	<b>10,480,274</b>	16,079,278
<b>Expenses</b>				
Administration	4	2,288,201	2,448,591	2,809,565
Capital	5	549,206	933,753	7,300,699
Economic Development	6	146,763	144,790	61,025
Education	7	2,117,045	1,892,668	1,787,283
Health	8	1,002,776	1,097,548	781,555
Operations and Maintenance	9	1,772,343	1,646,304	805,007
Daycare	10	818,425	1,051,147	760,232
Social Services	11	-	439,211	563,596
Ontario First Nations Limited Partnership	12	349,000	105,275	31,154
<b>Total expenses (Schedule 2)</b>		<b>9,043,759</b>	<b>9,759,287</b>	14,900,116
<b>Surplus (deficit)</b>		<b>19,689,054</b>	<b>720,987</b>	1,179,162
<b>Accumulated surplus, beginning of year</b>		<b>11,126,751</b>	<b>11,126,751</b>	9,947,589
<b>Accumulated surplus, end of year</b>		<b>30,815,805</b>	<b>11,847,738</b>	11,126,751

**Shoal Lake #40 First Nation**  
**Consolidated Statement of Change in Net Financial Assets**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Surplus (deficit)</b>	<b>19,689,054</b>	<b>720,987</b>	1,179,162
Purchases of tangible capital assets	-	(26,728)	(169,402)
Construction in progress	-	(1,140,607)	(1,004,401)
Amortization of tangible capital assets	-	539,409	528,544
	-	(627,926)	(645,259)
Acquisition of prepaid expenses	-	-	(16,473)
Use of prepaid expenses	-	16,473	-
	-	16,473	(16,473)
<b>Increase in net financial assets</b>	<b>19,689,054</b>	<b>109,534</b>	517,430
<b>Net financial assets, beginning of year</b>	<b>1,251,590</b>	<b>1,251,590</b>	734,160
<b>Net financial assets, end of year</b>	<b>20,940,644</b>	<b>1,361,124</b>	1,251,590

**Shoal Lake #40 First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2019*

	<b>2019</b>	<b>2018</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus (deficit)	720,987	1,179,162
Non-cash items		
Amortization	539,409	528,544
Debt forgiveness	(100,000)	(100,000)
	<b>1,160,396</b>	1,607,706
Changes in working capital accounts		
Accounts receivable	(10,513,451)	(969,922)
Due from Kekekoziibii Development Corporation	(6,441)	(95,051)
Prepaid expenses	16,473	(16,473)
Accounts payable and accruals	(339,198)	(713,761)
Deferred revenue	14,274,447	3,541,076
Unexpended funding	(75,458)	193,221
Repayable to funder	246,046	15,078
	<b>4,762,814</b>	3,561,874
<b>Financing activities</b>		
Advances of long-term debt	66,144	51,593
Repayment of long-term debt	(136,141)	(132,441)
Repayment of term loan due on demand	(19,518)	(18,830)
	<b>(89,515)</b>	(99,678)
<b>Capital activities</b>		
Purchases of tangible capital assets	(26,728)	(169,402)
Construction in progress	(1,140,607)	(1,004,401)
	<b>(1,167,335)</b>	(1,173,803)
<b>Investing activities</b>		
Funds held in Ottawa Trust Fund	(787)	(704)
Proceeds from sale of portfolio investments	19,640	49,663
Purchase of investment in Ontario First Nations Asset Management GP Corporation	-	(1)
Purchase of investment in Ontario First Nations Sovereign Wealth LP	-	(1)
	<b>18,853</b>	48,957
<b>Increase in cash resources</b>	<b>3,524,817</b>	2,337,350
<b>Cash resources, beginning of year</b>	<b>3,661,458</b>	1,324,108
<b>Cash resources, end of year</b>	<b>7,186,275</b>	3,661,458
<b>Cash resources are composed of:</b>		
Cash	2,142,680	3,661,458
Temporary Investments	5,043,595	-
	<b>7,186,275</b>	3,661,458
<b>Supplementary cash flow information</b>		
Interest paid	4,374	10,564

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**1. Operations**

The Shoal Lake #40 First Nation (the "First Nation") is located in the Province of Ontario, and provides various services to its members.

**2. Significant accounting policies**

These consolidated financial statements are the representations of management, prepared in accordance with Canadian Public Sector Accounting Standards and include the following significant accounting policies:

***Reporting entity***

The financial statements consolidate the financial activities of all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

The First Nation has consolidated the assets, liabilities, revenues and expenses of the following entities and departments:

- Shoal Lake #40 First Nation
- Social Services
- Day Care
- Heritage Trust Fund

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

***Basis of presentation***

Sources of financing and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Cash resources***

Cash resources includes balances with banks and temporary investments due on demand or maturing in the next fiscal year for a fixed or determinable amount.

***Funds held in Ottawa Trust Fund***

The funds held in trust are held in the consolidated revenue fund of the Government of Canada and are subject to audit by the office of the Auditor General of Canada. Revenue from the funds held in trust is recognized in the year in which it is earned when it is measurable and collection is reasonably assured. Trust monies consist of:

- Capital trust monies derived from non-renewable resource transactions on the sale of land or other First Nation capital assets; and
- Revenue trust monies generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**2. Significant accounting policies** *(Continued from previous page)*

***Tangible capital assets***

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

Tangible capital assets are amortized annually using the straight-line method at rates intended to amortize the cost of the assets over their estimated useful lives:

	Term
Sewer and water infrastructure	40 years
Community buildings	40 years
Landfill	40 years
Band housing	25 years
Vehicles	10 years
Boats	10 years
Equipment	10 years
Waste Service Road	40 years

At March 31, 2019 the First Nation had under construction a CMHC Tri-Plex, Freedom Road, a Six-Plex, 2 new houses and a Water Treatment Plant. At March 31, 2019, \$493,765 (2018 - \$493,765), \$1,411,212 (2018 - \$1,411,212), \$1,782,846 (2018 - \$950,491), \$173,733 (2018 - \$0) and \$134,519 (2018 - \$NIL) respectively in costs had been capitalized to "construction in progress" on Schedule 1.

As none of these assets were available for use at March 31, 2019, no amortization was recorded for the year.

***Long-lived assets***

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the asset's carrying amount. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment is included in the consolidated statement of operations for the year in which the asset becomes impaired.

Prices for similar items are used to measure fair value of long-lived assets.

***Portfolio investments***

Portfolio investments are recorded at cost, less any provision for other than temporary impairments.

***Investments in First Nation Business Partnerships***

First Nation Business Partnerships that are neither controlled by the First Nation nor dependent on the First Nation for their continued operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by the post acquisition losses and distributions received.

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**2. Significant accounting policies** *(Continued from previous page)*

***Revenue recognition***

***Government Transfers***

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

***Other Revenue***

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the consolidated statement of financial position in the year of receipt, and is matched with the related department expenses in the year of their occurrence.

Investment revenue is recognized on an accrual basis as earned.

***Measurement uncertainty***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Accounts payable and accruals are based on historical charges for unbilled goods and services at year-end.

These estimates are reviewed periodically, and as adjustments become necessary, they are reported on the consolidated statement of operations in the period in which they become known.

***Net financial assets***

The First Nation's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the First Nation is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

***Segments***

The First Nation conducts its business through nine reportable segments: Administration, Capital, Economic Development, Education, Health, Operations and Maintenance, Daycare, Social Services and Ontario First Nations Limited Partnership. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the Significant Accounting Policies.

***Financial instruments***

All significant financial assets, financial liabilities and equity instruments of the First Nation are either recognized or disclosed in the consolidated financial statements together with other information relevant for making a reasonable assessment of future cash flows and interest rate, currency or credit risk.

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**3. Accounts receivable**

	<b>2019</b>	<b>2018</b>
Indigenous Services Canada	11,839,412	504,537
Other organizations	168,427	95,976
First Nation Receivables	135,542	96,414
Ministry of Infrastructure	94,092	94,092
Natural Resources Canada	24,900	-
Ministry of Indigenous Affairs	53,183	46,509
HST/GST receivable	31,141	31,141
Members	18,481	12,809
City of Winnipeg	-	463,592
Ministry of Education	-	180,311
Ministry of Advanced Education and Skills Development	-	150,838
National Energy Board	-	80,000
Bimose Tribal Council	-	62,142
First Nation and Inuit Health	-	33,367
	<b>12,365,178</b>	<b>1,851,728</b>

**4. Temporary investments**

	<b>2019</b>	<b>2018</b>
Royal Bank of Canada - GIC (interest at 2%, matures April 22, 2019)	5,043,595	-

The market value of the above GIC at March 31, 2019 approximates book value.

**5. Due from Kekekoziibii Development Corporation**

The outstanding balance of \$140,432 as at March 31, 2019 (2018 - \$133,991) is unsecured, non-interest bearing and has no fixed terms of repayment.

**6. Funds held in Ottawa Trust Fund**

Capital and revenue trust monies are transferred to the First Nation on the authorization of Indigenous Services Canada, with the consent of the First Nation's Council.

	<b>2019</b>	<b>2018</b>
<b>Capital Trust</b>		
Balance, beginning and end of year	11,769	11,769
<b>Revenue Trust</b>		
Balance, beginning of year	22,106	21,402
Interest	787	704
Balance, end of year	22,893	22,106
	<b>34,662</b>	<b>33,875</b>

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

**7. Portfolio investments**

In June 1989, the First Nation entered into a 60 year agreement with the Province of Manitoba and the City of Winnipeg for the preservation of water quality on Shoal Lake. The Province of Manitoba and the City of Winnipeg each paid \$3,000,000 to a Trustee for investment, with the First Nation being entitled to the income earned subject to the terms and conditions of the agreement. The principal sum of the trust is to be disbursed to the First Nation upon the expiry of the agreement after 60 years, or upon termination of the agreement prior to the full term, the sum calculated as the principal multiplied by the expired term divided by 60 years, 2019 - \$3,000,000 (2018 - \$2,900,000). The investment balance consists of the following:

	<b>2019</b>	<b>2018</b>
Mutual Fund - Enhanced Total Return Bond Fund (FMV \$2,990,989)	2,977,878	4,917,851
Mutual Fund - Overseas Equity Fund (FMV \$2,118,122)	1,879,492	312,085
Mutual Fund - Canadian Money Market Fund (FMV \$130,518)	130,518	320,581
Mutual Fund - US Equity Fund (FMV \$NIL)	-	248,308
Mutual Fund - Canadian Equity Value Fund (FMV \$1,390,052)	1,232,810	401,545
	<b>6,220,698</b>	6,200,370
<b>Closing cash account balance</b>	<b>72,826</b>	112,794
<b>Investments in First Nation Partnerships</b>		
Investment in Kakina Economic Development Group GP (100 shares)	100	100
Investment in Kakina Economic Development Group LP (99,999 partnership units, 10% interest)	1	1
Ontario First Nations Asset Management GP Corporation	1	1
Ontario First Nations Sovereign Wealth LP	1	1
Ontario First Nations Limited Partnership	1	1
	<b>104</b>	104
	<b>6,293,628</b>	6,313,268

**8. Accounts payable and accruals**

	<b>2019</b>	<b>2018</b>
Trade payables	486,766	825,778
Canada Revenue Agency - employee deductions	25,939	26,125
	<b>512,705</b>	851,903

**9. Deferred revenue**

Segment	Balance March 31, 2018	Funding Received 2019	Other Revenue 2019	Revenue Recognized 2019	Balance March 31, 2019
Administration	60,485	841,866	1,533,479	2,431,208	4,622
Capital	4,291,532	14,962,648	-	1,243,836	18,010,344
Economic Development	60,000	126,954	30,927	122,427	95,454
Education	54,030	1,592,988	316,437	1,959,926	3,529
Health	45,200	946,903	303,644	1,113,546	182,201
Operations and Maintenance	249,209	1,409,112	104,030	1,415,636	346,715
Ontario First Nations Limited Partnership	373,079	-	1,106,605	714,567	765,117
	<b>5,133,535</b>	<b>19,880,471</b>	<b>3,395,122</b>	<b>9,001,146</b>	<b>19,407,982</b>

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**10. Unexpended funding**

Unexpended funding consists of funding received from Indigenous Services Canada in connection with the Band Operated School. It is expected that this funding will be spent within the next year. The funding received during the year amounted to \$343,667 (2018 - \$356,843) and \$314,492 was unexpended as at March 31, 2019 (2018 - \$389,950).

**11. Repayable to funder**

	<b>2019</b>	<b>2018</b>
Indigenous Services Canada - Tuition Agreements	110,718	-
Ministry of Health and Long Term Care	110,328	-
First Nations and Inuit Health	65,963	40,963
	<b>287,009</b>	40,963

**12. Term loan due on demand**

	<b>2019</b>	<b>2018</b>
RBC term loan due on demand, bearing interest at 3.54% per annum, repayable in blended monthly instalments of \$1,821, secured by a band council resolution and assignment of OFNLP funds, maturing November 17, 2021.	55,522	75,039

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**13. Long-term debt**

	<b>2019</b>	<b>2018</b>
Debt payable to the Province of Manitoba, non-interest bearing, unsecured, matures June 2049 (see Note 7)	1,500,000	1,550,000
Debt payable to the City of Winnipeg, non-interest bearing, unsecured, matures June 2049 (see Note 7)	1,500,000	1,550,000
CMHC Triplex loan, interest only with principal repayments to commence upon completion of construction. Secured by Ministerial guarantee, interest at 1.34%.	425,040	418,066
ISC Flooding Claim loan, unsecured, repayable when flood claim is settled, interest free, maturing in March 2021 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	279,983	289,098
ISC Flood Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2023 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	59,170	-
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2021 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	126,549	126,549
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2020 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	125,998	125,998
ISC Garden Island Land Claim loan, unsecured, repayable when land claim is settled, interest free, maturing in March 2024 unless the claim is still in negotiations at which time the term will be extended for up to another five years.	33,356	33,356
Vehicle loan payable, repayable in monthly instalments of \$1,048 including interest at 2.88% per annum, secured by a specific vehicle with a net book value of \$52,511 (2018 - \$58,345). Matures June 2022.	31,245	40,353
Royal Bank of Canada loan - repaid during the year	-	117,920
	<b>4,081,341</b>	4,251,340

Principal repayments on long-term debt in each of the next five years, assuming all long term debt is subject to contractual terms of repayment and long-term debt subject to refinancing is renewed, are estimated as follows:

	Principal
2020	193,628
2021	276,890
2022	323,460
2023	258,741
2024	100,000
	<hr/>
	1,152,719

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**14. Indigenous Services Canada Reconciliation**

	2019	2018
Indigenous Services Canada revenue per Financial Statements	<b>19,356,630</b>	14,270,972
Indigenous Services Canada revenue per funding confirmation	<b>19,460,130</b>	14,219,572
Additional bottled water accrual	-	51,400
Bottled water funding - accrued in prior year	<b>(103,500)</b>	-
	<b>19,356,630</b>	14,270,972

**15. Government transfers**

	Operating	Capital	2019	2018
<b>Federal government transfers</b>				
Indigenous Services Canada	<b>4,393,982</b>	<b>14,962,648</b>	<b>19,356,630</b>	14,270,972
First Nations and Inuit Health	<b>534,253</b>	-	<b>534,253</b>	474,649
Natural Resources Canada	<b>24,900</b>	-	<b>24,900</b>	-
<b>Total Federal</b>	<b>4,953,135</b>	<b>14,962,648</b>	<b>19,915,783</b>	14,745,621
<b>Provincial government transfers</b>				
Ministry of Education	<b>757,013</b>	-	<b>757,013</b>	553,116
Ministry of Community and Social Services	<b>339,555</b>	-	<b>339,555</b>	384,121
Ministry of Advanced Education and Skills Development	<b>221,344</b>	-	<b>221,344</b>	251,284
Ministry of Indigenous Affairs	<b>218,366</b>	-	<b>218,366</b>	266,509
Ministry of Health and Long-Term Care	<b>147,549</b>	-	<b>147,549</b>	82,144
Ministry of Northern Development and Mines	<b>62,983</b>	-	<b>62,983</b>	-
Ministry of Child and Youth Services	<b>21,600</b>	-	<b>21,600</b>	20,700
Ministry of Infrastructure	-	-	-	94,092
<b>Total Provincial</b>	<b>1,768,410</b>	-	<b>1,768,410</b>	1,651,966
	<b>6,721,545</b>	<b>14,962,648</b>	<b>21,684,193</b>	16,397,587

**16. Financial instruments**

The First Nation as part of its operations carries a number of financial instruments. It is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

The carrying amount of cash, portfolio investments, accounts receivable, due from Kekekoziibii Development Corporation, funds held in trust, accounts payable and accruals, term loans due on demand, repayable to funder, and long-term debt is approximated by their fair value due to their short-term nature.

**17. Contingent liabilities**

The First Nation has signed funding agreements with Indigenous Services Canada and other governmental bodies for funding of programs which state that the funding party may require surpluses to be returned. The total of such surpluses were indeterminable and the amount could be material. Payment or recoveries of prior year surpluses will be recorded in the year recovered or paid.

**Shoal Lake #40 First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2019*

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**18. Economic dependence**

The First Nation receives 65% (2018 - 89%) of its revenue from Indigenous Services Canada ("ISC") as a result of treaties entered into with the Government of Canada. These treaties are administered by ISC under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**19. Commitments**

At March 31, 2019 the First Nation had under construction a Tri-Plex, Freedom Road, a Six-Plex, 2 new houses and a Water Treatment Plant. The First Nation estimates costs to complete these capital projects at \$70,000, \$8,455,526, \$550,000, \$92,355 and \$33,000,000 respectively.

**20. Budget information**

The disclosed budget information has been approved by the Chief and Council of the Shoal Lake #40 First Nation.

**21. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**22. First Nations Financial Transparency Act**

The First Nation is required by the First Nations Financial Transparency Act to post its consolidated financial statements on a website and submit the consolidated financial statements to ISC by July 29, 2019. As the audit report date is after this date, the First Nation is not in compliance with the requirement. The possible effect of this non-compliance has not yet been determined.

**Shoal Lake #40 First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2019*

	<i>Sewer and water infrastructure</i>	<i>Community buildings</i>	<i>Landfill</i>	<i>Band housing</i>	<i>Vehicles</i>	<i>Boats</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	948,035	6,359,621	253,846	5,167,413	637,702	191,802	13,558,419
Acquisition of tangible capital assets	-	-	-	-	26,728	-	26,728
Construction-in-progress	-	-	-	-	-	-	-
Balance, end of year	948,035	6,359,621	253,846	5,167,413	664,430	191,802	13,585,147
<b>Accumulated amortization</b>							
Balance, beginning of year	577,746	3,895,575	196,730	3,546,358	313,473	56,995	8,586,877
Annual amortization	23,701	156,602	6,346	200,713	63,770	15,180	466,312
Balance, end of year	601,447	4,052,177	203,076	3,747,071	377,243	72,175	9,053,189
<b>Net book value of tangible capital assets</b>	<b>346,588</b>	<b>2,307,444</b>	<b>50,770</b>	<b>1,420,342</b>	<b>287,187</b>	<b>119,627</b>	<b>4,531,958</b>
2018 Net book value of tangible capital assets	370,289	2,464,046	57,116	1,621,055	324,229	134,807	4,971,542

**Shoal Lake #40 First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**  
*For the year ended March 31, 2019*

	<i>Subtotal</i>	<i>Equipment</i>	<i>Construction in progress</i>	<i>Asset not in use</i>	<i>Waste Service Road</i>	<i>2019</i>	<i>2018</i>
<b>Cost</b>							
Balance, beginning of year	<b>13,558,419</b>	231,590	2,855,469	-	1,969,420	<b>18,614,898</b>	17,441,095
Acquisition of tangible capital assets	<b>26,728</b>	-	-	-	-	<b>26,728</b>	169,402
Construction-in-progress	-	-	<b>1,140,607</b>	-	-	<b>1,140,607</b>	1,004,401
Balance, end of year	<b>13,585,147</b>	231,590	<b>3,996,076</b>	-	1,969,420	<b>19,782,233</b>	18,614,898
<b>Accumulated amortization</b>							
Balance, beginning of year	<b>8,586,877</b>	70,861	-	-	98,472	<b>8,756,210</b>	8,227,666
Annual amortization	<b>466,312</b>	23,862	-	-	49,235	<b>539,409</b>	528,544
Balance, end of year	<b>9,053,189</b>	94,723	-	-	147,707	<b>9,295,619</b>	8,756,210
<b>Net book value of tangible capital assets</b>	<b>4,531,958</b>	136,867	<b>3,996,076</b>	-	1,821,713	<b>10,486,614</b>	9,858,688
2018 Net book value of tangible capital assets	4,971,542	160,729	2,855,469	-	1,870,948	9,858,688	

**Shoal Lake #40 First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Consolidated expenses by object</b>			
Administrative expenses	1,382,800	1,453,459	619,022
Amortization	-	539,409	528,544
Bank charges and interest	10,500	13,665	16,436
Bad debts (recoveries)	-	-	(2,871)
Community development	320,500	271,702	364,126
Consulting fees	733,384	698,295	161,576
Contracted services	442,799	265,674	6,977,998
Cultural development	-	200	-
Education	428,300	304,301	534,891
Equipment purchase and rentals	225,024	181,875	66,318
Honoraria, salaries and benefits	2,697,882	3,033,797	2,918,970
Interest on long-term debt	25,576	4,373	10,564
Materials and supplies	567,261	423,340	483,898
Office and utilities	404,556	438,001	367,578
Professional fees	514,816	669,908	405,742
Repairs and maintenance	459,465	337,180	466,856
Social assistance	-	187,903	264,614
Student expenses	385,825	329,908	351,124
Training and travel	445,071	570,997	364,730
	<b>9,043,759</b>	<b>9,723,987</b>	<b>14,900,116</b>

# Shoal Lake #40 First Nation

## Schedule 3 - Summary of Consolidated Schedules of Revenue and Expenses by Segment

For the year ended March 31, 2019

	Schedule #	ISC Revenue	Other Revenue	Deferred/ Unexpended Revenue	Total Revenue	Total Expenses	Transfers From (To)	Current Surplus (Deficit)
Administration	4	737,579	1,619,090	55,863	2,412,532	2,448,591	292,811	256,752
Capital	5	14,962,648	-	(13,718,812)	1,243,836	933,753	19,331	329,414
Economic Development	6	126,954	30,927	(35,454)	122,427	144,790	21,492	(871)
Education	7	1,592,988	281,178	50,502	1,924,667	1,892,668	14,079	46,078
Health	8	412,650	812,898	(137,001)	1,088,547	1,097,548	6,526	(2,475)
Operations and Maintenance	9	1,409,112	104,030	(97,506)	1,415,636	1,646,304	255,053	24,385
Daycare	10	50,900	1,018,850	-	1,069,750	1,051,147	-	18,603
Social Services	11	63,800	424,512	-	488,312	439,211	-	49,101
Ontario First Nations Limited Partnership	12	-	1,106,605	(392,038)	714,567	105,275	(609,292)	-
<b>Total</b>		<b>19,356,631</b>	<b>5,398,090</b>	<b>(14,274,446)</b>	<b>10,480,274</b>	<b>9,759,287</b>	<b>-</b>	<b>720,987</b>

The accompanying notes are an integral part of these financial statements

**Shoal Lake #40 First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	<b>859,800</b>	<b>737,579</b>	752,956
Indigenous Services Canada - Trust	-	787	704
Natural Resources Canada	-	<b>24,900</b>	-
National Energy Board	<b>80,000</b>	-	80,000
Ministry of Indigenous Affairs	<b>223,366</b>	<b>223,366</b>	190,000
Ministry of Advanced Education and Skills Development	<b>174,910</b>	<b>221,344</b>	251,284
Administration fees	<b>250,000</b>	<b>550,969</b>	167,975
Investment income	<b>170,000</b>	<b>271,565</b>	261,098
Other Revenue	<b>15,000</b>	<b>140,910</b>	12,648
Debt forgiveness	-	<b>100,000</b>	100,000
HST and Sales Tax rebates	<b>9,000</b>	<b>57,891</b>	59,990
Sigfusson Northern Ltd.	<b>60,000</b>	<b>42,085</b>	287,213
User fees	<b>22,000</b>	<b>10,007</b>	21,705
Kenora Chiefs Advisory	-	<b>201</b>	500
City of Winnipeg	-	-	463,592
Accounts Payable Adjustment	-	-	381,470
Shooniyyaa Wa-Biitong	-	-	50,820
Bimose Tribal Council	-	-	10,500
Ontario Air Ambulance	<b>3,500</b>	-	-
Deferred revenue - prior year (Note 9)	-	<b>60,485</b>	44,472
Deferred revenue - current year (Note 9)	-	<b>(4,622)</b>	(60,485)
Repayment of funding	-	<b>(24,935)</b>	-
	<b>1,867,576</b>	<b>2,412,532</b>	3,076,442

*Continued on next page*

**Shoal Lake #40 First Nation**  
**Administration**  
**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<i>(Continued from previous page)</i>	<b>1,867,576</b>	<b>2,412,532</b>	<b>3,076,442</b>
<b>Expenses</b>			
Administration	41,553	43,452	70,243
Bad debts (recoveries)	-	-	(2,871)
Bank charges and interest	10,000	12,834	14,683
Capital purchases	6,200	3,190	-
Community distributions	152,000	148,803	147,950
Community events	100,000	70,611	139,069
Consulting fees	39,000	45,493	75,621
Contracted services	7,000	-	433,840
Culture and recreation	-	-	100
Economic development	-	-	10,000
Elders fees	123,000	123,900	123,000
Equipment purchases	15,000	14,382	3,782
Equipment rentals	25,000	24,968	18,395
Honouraria - Elders	2,500	1,575	500
Honourarium	36,550	91,297	34,900
Insurance	25,075	26,184	25,366
Interest on long-term debt	13,000	4,374	8,689
Materials and supplies	6,000	4,550	8,733
Meeting costs	48,000	90,028	53,965
Miscellaneous	25,000	36,811	25,429
Office equipment	6,000	15,600	15,600
Oil and gas	20,000	450	312
Pension	41,700	40,906	40,446
Professional development	62,501	33,780	81,443
Professional fees	319,000	381,814	317,715
Repairs and maintenance	25,000	50,514	95,304
Salaries and benefits	788,819	773,968	699,564
Supplies	45,646	50,790	52,707
Telephone	25,870	25,123	21,545
Training	41,750	22,806	52,977
Travel	66,260	85,498	67,654
Travel - Chief and Council	110,000	142,751	80,885
Utilities	5,777	-	495
Water delivery	50,000	81,950	86,841
Website development	5,000	189	4,683
	<b>2,288,201</b>	<b>2,448,591</b>	<b>2,809,565</b>
<b>Surplus (deficit) before transfers</b>	<b>(420,625)</b>	<b>(36,059)</b>	<b>266,877</b>
<b>Transfers between segments</b>	<b>240,000</b>	<b>292,811</b>	<b>234,158</b>
<b>Surplus (deficit)</b>	<b>(180,625)</b>	<b>256,752</b>	<b>501,035</b>

**Shoal Lake #40 First Nation**  
**Capital**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	14,962,648	14,962,648	10,842,073
First Nations and Inuit Health	-	-	25,000
Ministry of Indigenous Affairs	-	-	76,509
Deferred revenue - prior year (Note 9)	584,409	4,291,532	1,355,833
Deferred revenue - current year (Note 9)	3,707,123	(18,010,344)	(4,291,532)
Repayment of funding	-	-	(83,371)
	<b>19,254,180</b>	<b>1,243,836</b>	<b>7,924,512</b>
<b>Expenses</b>			
Administration	250,000	250,000	7,500
Amortization	-	539,409	528,544
Consulting fees	-	27,855	69,763
Contracted services	-	-	6,403,910
Equipment purchases	25,000	-	-
Equipment rentals	-	2,760	6,065
Meeting costs	-	-	305
Professional fees	-	-	7,336
Repairs and maintenance	274,206	87,038	145,513
Salaries and benefits	-	13,510	87,401
Supplies	-	10,676	42,605
Travel	-	2,505	1,757
	<b>549,206</b>	<b>933,753</b>	<b>7,300,699</b>
<b>Surplus (deficit) before transfers</b>	<b>18,704,974</b>	<b>310,083</b>	<b>623,813</b>
<b>Transfers between segments</b>	<b>-</b>	<b>19,331</b>	<b>-</b>
<b>Surplus (deficit)</b>	<b>18,704,974</b>	<b>329,414</b>	<b>623,813</b>

**Shoal Lake #40 First Nation**  
**Economic Development**  
**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	126,954	126,954	52,250
Ontario Arts Council	-	-	60,000
Wauzhushk Onigum	30,927	30,927	-
Deferred revenue - prior year (Note 9)	60,000	60,000	-
Deferred revenue - current year (Note 9)	-	(95,454)	(60,000)
	<b>217,881</b>	<b>122,427</b>	<b>52,250</b>
<b>Expenses</b>			
Administration	6,324	6,324	-
Equipment purchases	16,000	12,920	-
Honourarium	10,000	12,750	-
Meeting costs	2,244	500	-
Professional fees	41,000	42,424	492
Salaries and benefits	61,195	63,348	58,174
Supplies	10,000	555	-
Travel	-	5,969	109
Travel - Chief and Council	-	-	2,250
	<b>146,763</b>	<b>144,790</b>	<b>61,025</b>
<b>Surplus (deficit) before transfers</b>	<b>71,118</b>	<b>(22,363)</b>	<b>(8,775)</b>
<b>Transfers between segments</b>	<b>-</b>	<b>21,492</b>	<b>8,283</b>
<b>Surplus (deficit)</b>	<b>71,118</b>	<b>(871)</b>	<b>(492)</b>

**Shoal Lake #40 First Nation**  
**Education**  
**Schedule 7 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	1,592,988	1,592,988	1,734,747
Ministry of Energy, Northern Development and Mines	62,983	62,983	-
Ministry of Child and Youth Services	25,000	21,600	20,700
Grand Council Treaty #3	85,000	85,000	88,725
Bimose Tribal Council	41,400	40,590	56,000
Shibogama First Nations Council	37,125	37,125	37,125
Administration fees	36,000	36,000	48,806
Other Revenue	33,139	33,139	-
Unexpended funding - prior year (Note 10)	-	389,950	196,730
Unexpended funding - current year (Note 10)	-	(314,492)	(389,950)
Deferred revenue - prior year (Note 9)	15,999	54,031	-
Deferred revenue - current year (Note 9)	38,032	(3,529)	(54,031)
Repayment of funding	-	(110,718)	(11,574)
	<b>1,967,666</b>	<b>1,924,667</b>	<b>1,727,278</b>
<b>Expenses</b>			
Administration	97,309	97,509	50,432
Community events	2,500	2,500	-
Culture and recreation	43,873	43,498	23,315
Equipment purchases	500	699	225
Extracurricular activities	45,000	18,824	1,344
Field trips	10,000	6,930	10,194
Honourarium	12,000	5,400	6,200
Insurance	3,000	1,325	3,000
Interest on long-term debt	12,576	-	1,875
Materials and supplies	31,852	39,683	16,088
Meeting costs	17,000	35,097	12,928
Miscellaneous	8,500	1,000	9,464
Office	2,500	2,500	-
Oil and gas	2,800	2,888	2,367
Other - Phys Ed	-	320	-
Pension	-	1,896	-
Professional development	16,000	43,470	12,640
Professional fees	68,016	69,438	34,500
Repairs and maintenance	2,500	1,484	390
Salaries and benefits	731,872	711,017	595,566
Student expenses	385,825	329,909	351,123
Supplies	80,200	67,541	71,430
Teacher recruitment	7,500	5,380	2,160
Teacher replacements	12,400	17,916	11,593
Telephone	7,500	7,017	6,705
Training	18,825	4,021	1,791
Travel	68,697	78,605	40,815
Tuition	428,300	296,801	521,138
	<b>2,117,045</b>	<b>1,892,668</b>	<b>1,787,283</b>
<b>Surplus (deficit) before transfers</b>	<b>(149,379)</b>	<b>31,999</b>	<b>(60,005)</b>
<b>Transfers between segments</b>	<b>50,520</b>	<b>14,079</b>	<b>14,733</b>
<b>Surplus (deficit)</b>	<b>(98,859)</b>	<b>46,078</b>	<b>(45,272)</b>

**Shoal Lake #40 First Nation**  
**Health**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
First Nations and Inuit Health	556,619	534,253	449,649
Indigenous Services Canada	412,650	412,650	64,600
Kenora Chiefs Advisory	263,190	281,734	258,985
Grand Council Treaty #3	58,128	21,911	7,500
Deferred revenue - prior year <i>(Note 9)</i>	7,500	45,200	34,783
Deferred revenue - current year <i>(Note 9)</i>	37,700	(182,201)	(45,200)
Repayment of funding	-	(25,000)	(15,079)
	<b>1,335,787</b>	<b>1,088,547</b>	<b>755,238</b>
<b>Expenses</b>			
Administration	56,254	51,243	41,367
Airboat expenses	8,805	6,855	7,152
Barge fees	5,000	5,000	-
Chief and council	-	200	-
Community events	-	1,848	-
Contracted services	93,575	12,100	15,677
Culture and recreation	20,600	2,330	-
Economic development	10,010	8,266	4,697
Equipment purchases	87,300	31,116	-
Equipment rentals	-	320	-
Health	5,041	4,935	5,041
Honourarium	12,500	4,700	-
Insurance	7,262	8,717	6,932
Materials and supplies	7,848	70,730	105,597
Medical/Diabetes Initiative	7,354	1,300	1,019
Meeting costs	16,510	21,280	7,230
Miscellaneous	5,000	4,150	4,630
Pension	4,704	7,137	9,380
Professional development	10,398	10,020	6,616
Professional fees	40,000	122,128	21,000
Program expense	5,000	5,000	4,330
Repairs and maintenance	17,759	11,426	7,383
Salaries and benefits	396,660	442,856	421,277
Special projects	53,724	100,507	-
Supplies	44,394	52,122	24,363
Telephone	960	4,440	4,187
Training	15,959	13	6,048
Travel	48,080	79,577	50,652
User fees	11,500	10,000	10,000
Utilities	10,579	17,232	16,977
	<b>1,002,776</b>	<b>1,097,548</b>	<b>781,555</b>
<b>Surplus (deficit) before transfers</b>	<b>333,011</b>	<b>(9,001)</b>	<b>(26,317)</b>
<b>Transfers between segments</b>	<b>25,480</b>	<b>6,526</b>	<b>12,302</b>
<b>Surplus (deficit)</b>	<b>358,491</b>	<b>(2,475)</b>	<b>(14,015)</b>

**Shoal Lake #40 First Nation**  
**Operations and Maintenance**  
**Schedule 9 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	1,409,022	1,409,112	715,047
Ministry of Infrastructure	-	-	94,092
Other Revenue	-	61,530	35,370
User fees	40,000	42,500	22,000
Deferred revenue - prior year (Note 9)	92,155	249,209	123,330
Deferred revenue - current year (Note 9)	98,103	(346,715)	(249,209)
	<b>1,639,280</b>	<b>1,415,636</b>	<b>740,630</b>
<b>Expenses</b>			
Administration	20,000	30,000	-
Capital purchases	18,700	2,498	-
Consulting fees	694,384	624,945	-
Contracted services	288,500	144,986	124,572
Equipment purchases	-	14,925	-
Equipment rentals	4,900	44,477	14,600
Insurance	27,086	29,676	27,968
Materials and supplies	-	-	11,937
Meeting costs	-	2,205	-
Pension	-	986	-
Professional fees	-	17,530	22,683
Program expense	28,625	11,601	-
Repairs and maintenance	127,000	90,148	154,218
Salaries and benefits	200,148	260,832	198,851
Supplies	32,000	64,279	42,819
Training	-	2,809	-
Travel	20,000	31,257	7,929
User fees	12,000	12,000	12,000
Utilities	299,000	258,076	184,403
Telephone	-	3,074	3,027
	<b>1,772,343</b>	<b>1,646,304</b>	<b>805,007</b>
<b>Surplus (deficit) before transfers</b>	<b>(133,063)</b>	<b>(230,668)</b>	<b>(64,377)</b>
<b>Transfers between segments</b>	<b>289,000</b>	<b>255,053</b>	<b>210,730</b>
<b>Surplus (deficit)</b>	<b>155,937</b>	<b>24,385</b>	<b>146,353</b>

**Shoal Lake #40 First Nation**  
**Daycare**  
**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	50,900	50,900	50,900
Ministry of Education	760,928	757,013	553,116
Shooniyyaa Wa-Biitong	261,837	261,837	76,362
Other Revenue	15,000	-	-
Deferred revenue - prior year	-	-	22,905
	<b>1,088,665</b>	<b>1,069,750</b>	<b>703,283</b>
<b>Expenses</b>			
Administration	45,400	93,792	34,900
Bank charges and interest	500	115	128
Capital purchases	-	9,182	-
Consulting fees	-	-	16,192
Culture and recreation	58,400	26,250	-
Equipment purchases	25,324	20,437	500
Equipment rentals	1,100	-	-
Field trips	10,000	14,880	11,000
Food and beverage	10,000	9,993	11,678
Insurance	10,000	6,156	5,469
Materials and supplies	2,000	-	-
Miscellaneous	-	2,494	47,424
Office	18,000	18,000	9,000
Pension	-	1,196	-
Professional fees	46,800	34,440	-
Program expense	4,500	19,816	15,351
Repairs and maintenance	13,000	93,804	59,812
Salaries and benefits	399,234	423,390	463,986
Supplies	99,667	172,404	56,448
Telephone	4,000	5,343	4,620
Training	8,000	2,480	1,557
Travel	47,500	85,345	13,610
Utilities	15,000	11,630	8,557
	<b>818,425</b>	<b>1,051,147</b>	<b>760,232</b>
<b>Surplus (deficit)</b>	<b>270,240</b>	<b>18,603</b>	<b>(56,949)</b>

**Shoal Lake #40 First Nation**  
**Social Services**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Indigenous Services Canada	<b>64,700</b>	<b>63,800</b>	58,400
Ministry of Community and Social Services	-	339,555	384,121
Ministry of Health	-	147,549	82,144
Kenora Chiefs Advisory	-	47,736	63,620
Repayment of funding	-	(110,328)	-
	<b>64,700</b>	<b>488,312</b>	588,285
<b>Expenses</b>			
Bank charges and interest	-	716	1,625
Miscellaneous	-	-	34
Professional fees	-	2,133	2,016
Program expense	-	6,563	-
Purchase of services	-	23,480	23,480
Repairs and maintenance	-	2,765	4,237
Salaries and benefits	-	184,615	179,723
Social assistance	-	187,903	264,614
Supplies	-	3,675	51,172
Training	-	8,081	12,430
Travel	-	19,280	24,265
	-	439,211	563,596
<b>Surplus (deficit)</b>	<b>64,700</b>	<b>49,101</b>	24,689

**Shoal Lake #40 First Nation**  
**Ontario First Nations Limited Partnership**  
**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2019*

	<b>2019 Budget</b>	<b>2019</b>	<b>2018</b>
<b>Revenue</b>			
Ontario First Nations Limited Partnership	1,064,000	1,106,605	873,303
Deferred revenue - prior year (Note 9)	373,079	373,079	11,136
Deferred revenue - current year (Note 9)	-	(765,117)	(373,079)
	<b>1,437,079</b>	<b>714,567</b>	511,360
<b>Expenses</b>			
Community events	21,000	29,117	31,154
Economic development	25,000	9,300	-
Meeting costs	20,000	23,858	-
Professional development	35,000	35,000	-
Salaries and benefits	-	500	-
Supplies	248,000	-	-
Tuition	-	7,500	-
	<b>349,000</b>	<b>105,275</b>	31,154
<b>Surplus (deficit) before transfers</b>	<b>1,088,079</b>	<b>609,292</b>	480,206
<b>Transfers between segments</b>	<b>(745,000)</b>	<b>(609,292)</b>	(480,206)
<b>Surplus (deficit)</b>	<b>343,079</b>	-	-