

**MISSISSAUGAS OF SCUGOG ISLAND FIRST
NATION**

CONSOLIDATED FINANCIAL STATEMENTS

MARCH 31, 2024

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED FINANCIAL STATEMENTS

MARCH 31, 2024

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22521 ISLAND ROAD · PORT PERRY, ON · L9L 1B6 · TEL: 905-985-3337 · FAX: 905-985-8828 ·
www.scugogfirstnation.com

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

For The Year Ended March 31, 2024

MANAGEMENT REPORT

The accompanying financial statements of the Mississaugas of Scugog Island First Nation are the responsibility of management and have been approved by Council.

The financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards. Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The First Nation's Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving financial statements.

Council reviews and approves the First Nation's financial statements for issuance to the members. Council meets periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities and to review the financial statements and the independent auditor's report.

The financial statements have been audited by Baker Tilly KDN LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. Baker Tilly KDN LLP has full and free access to Council.

Chief/Chair of the Finance
Advisory Committee

Date

04/22/2025

Finance Manager

Date

04/23/2025

INDEPENDENT AUDITOR'S REPORT

To Council and the Members of Mississaugas of Scugog Island First Nation

Opinion

We have audited the consolidated financial statements of Mississaugas of Scugog Island First Nation (the First Nation), which comprise the consolidated statement of financial position as at March 31, 2024, the consolidated statements of operations and accumulated operating surplus, remeasurement gains and losses, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2024, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly KDN LLP

Chartered Professional Accountants
Licensed Public Accountants

Peterborough, Ontario
April 24, 2025



MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

STATEMENT OF FINANCIAL POSITION

At March 31, 2024

| | 2024 \$ | 2023 \$ |
|--|--------------------|--------------------|
| FINANCIAL ASSETS | | |
| Cash (note 2) | 18,424,646 | 17,024,841 |
| Investments (note 3) | 117,987,634 | 109,142,807 |
| Due from related parties (note 4) | 439,619 | - |
| Due from government and other government agencies (note 5) | 471,210 | 214,636 |
| Accounts receivable (note 6) | 6,895,994 | 6,581,587 |
| Mortgages receivable (note 7) | 2,947,692 | 2,153,082 |
| Funds held in trust by Federal Government | - | 11,851 |
| Funds held in trust (note 8) | 1,438,756 | 841,382 |
| TOTAL FINANCIAL ASSETS | 148,605,551 | 135,970,186 |
| LIABILITIES | | |
| Temporary borrowing (note 9) | 104,550 | - |
| Accounts payable and accrued liabilities (note 10) | 7,399,303 | 7,771,239 |
| Deferred revenue (note 12) | 2,552,509 | 3,686,185 |
| Long term debt (note 13) | 28,552,181 | 17,130,449 |
| Asset retirement obligations (note 14) | 457,000 | 457,000 |
| TOTAL LIABILITIES | 39,065,543 | 29,044,873 |
| NET FINANCIAL ASSETS | 109,540,008 | 106,925,313 |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (schedule 1) | 79,577,129 | 75,643,422 |
| Prepaid expenses (note 11) | 574,147 | 489,395 |
| Inventory | 486,283 | 361,215 |
| TOTAL NON-FINANCIAL ASSETS | 80,637,559 | 76,494,032 |
| ACCUMULATED SURPLUS (note 15) | 190,177,567 | 183,419,345 |
| Accumulated surplus is comprised of: | | |
| Accumulated operating surplus | 184,885,772 | 180,956,866 |
| Accumulated remeasurement gains | 5,291,795 | 2,462,479 |
| | 190,177,567 | 183,419,345 |

Approved on behalf of the members:

 - Chief
 Councillor

 Councillor

The accompanying notes are an integral part of these financial statements

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED OPERATING SURPLUS For the Year Ended March 31, 2024

| | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Actual 2023 \$ |
|--|-------------------------------------|----------------------|----------------------|
| REVENUES | | | |
| Indigenous Services Canada (ISC) (note 18) | 2,585,670 | 2,951,489 | 3,824,148 |
| Other Government of Canada | - | 83,415 | - |
| Canada Mortgage and Housing Corporation | 32,041 | 51,362 | 32,041 |
| Province of Ontario contributions | 374,349 | 344,245 | 328,411 |
| Commercial operations | 16,753,928 | 18,009,338 | 16,808,693 |
| Ontario First Nations Limited Partnership | 602,837 | 651,386 | 455,831 |
| Other | 1,639,294 | 6,064,918 | 3,681,059 |
| Income from Williams Treaty Community Legacy Trust | 3,874,000 | 3,770,285 | 3,332,046 |
| Income/(loss) from investments | 3,213,752 | 8,562,961 | (1,457,724) |
| Other interest income | 26,400 | 835,663 | 496,448 |
| Gain on sale of tangible capital assets | - | 307,294 | - |
| TOTAL REVENUES | 29,102,271 | 41,632,356 | 27,500,953 |
| EXPENSES | | | |
| Administration | 7,972,868 | 6,250,740 | 5,600,062 |
| Community services | 4,940,115 | 2,272,359 | 2,401,432 |
| Economic development | 15,955,312 | 21,202,606 | 19,937,371 |
| Education | 1,089,372 | 1,008,536 | 777,203 |
| Social development | 1,064,250 | 697,447 | 685,193 |
| Health | 1,595,478 | 1,145,799 | 908,824 |
| Housing | 1,252,551 | 988,440 | 990,652 |
| Water and wastewater | 4,291,334 | 4,137,523 | 3,216,717 |
| TOTAL EXPENSES | 38,161,280 | 37,703,450 | 34,517,454 |
| ANNUAL SURPLUS/(DEFICIT) | <u>(9,059,009)</u> | 3,928,906 | (7,016,501) |
| ACCUMULATED OPERATING SURPLUS - beginning of year | | 180,956,866 | 187,973,367 |
| ACCUMULATED OPERATING SURPLUS - end of year | | 184,885,772 | 180,956,866 |

The accompanying notes are an integral part of these financial statements

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES

For the Year Ended March 31, 2024

| | Actual 2024 \$ | Actual 2023 \$ |
|--|----------------------|----------------------|
| ACCUMULATED REMEASUREMENT GAINS AND LOSSES - beginning of year | 2,462,479 | 2,918,524 |
| Unrealized gain/(loss) on portfolio investments during the year | 3,821,124 | (3,985,010) |
| Realized (gain)/loss on portfolio investments reclassified to operations | (991,808) | 3,528,965 |
| NET REMEASUREMENT GAINS (LOSSES) | 2,829,316 | (456,045) |
| ACCUMULATED REMEASUREMENT GAINS - end of year | 5,291,795 | 2,462,479 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the Year Ended March 31, 2024

| | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Actual 2023 \$ |
|---|-------------------------------------|----------------------|----------------------|
| ANNUAL SURPLUS/(DEFICIT) | (9,059,009) | 3,928,906 | (7,016,501) |
| Amortization of tangible capital assets | 2,544,045 | 2,551,006 | 2,485,359 |
| Acquisition of tangible capital assets | (12,645,155) | (7,358,890) | (18,144,207) |
| Gain on disposal of tangible capital assets | - | (307,294) | - |
| Proceeds on sale of tangible capital assets | - | 1,181,471 | - |
| Addition to tangible capital asset - asset retirement obligation | - | - | (60,613) |
| Increase in prepaid expenses | - | (84,752) | (61,383) |
| (Increase)/decrease in inventory | - | (125,068) | 71,495 |
| DECREASE IN NET FINANCIAL ASSETS | (19,160,119) | (214,621) | (22,725,850) |
| NET FINANCIAL ASSETS - beginning of year | 106,925,313 | 106,925,313 | 130,503,596 |
| ADJUSTMENT ON ADOPTION OF THE ASSET RETIREMENT OBLIGATION STANDARD | - | - | (396,388) |
| NET FINANCIAL ASSETS - beginning of year, as restated | 106,925,313 | 106,925,313 | 130,107,208 |
| INCREASE/(DECREASE) IN ACCUMULATED REMEASUREMENT GAINS | - | 2,829,316 | (456,045) |
| NET FINANCIAL ASSETS - end of year | 87,765,194 | 109,540,008 | 106,925,313 |

The accompanying notes are an integral part of these financial statements

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended March 31, 2024

| | 2024 \$ | 2023 \$ |
|---|--------------------|---------------------|
| CASH PROVIDED BY (USED IN) | | |
| OPERATING ACTIVITIES | | |
| Annual surplus/(deficit) | 3,928,906 | (7,016,501) |
| Items not involving cash | | |
| Amortization of tangible capital assets | 2,551,006 | 2,485,359 |
| Gain on disposal of tangible capital assets | (307,294) | - |
| Realized loss/(gain) on investments | (991,891) | 3,528,965 |
| Change in non-cash working capital | | |
| Due from related parties | (439,619) | - |
| Due from government and other government agencies | (256,574) | (131,152) |
| Accounts receivable | (314,407) | (585,282) |
| Funds held in trust by Federal Government | 11,851 | - |
| Funds held in trust | (597,374) | - |
| Prepaid expenses | (84,752) | (61,381) |
| Inventory | (125,068) | 71,495 |
| Accounts payable and accrued liabilities | (371,936) | (1,525,829) |
| Deferred revenue | (1,133,676) | (202,881) |
| Net change in cash from operating activities | 1,869,172 | (3,437,207) |
| CAPITAL ACTIVITIES | | |
| Purchase of tangible capital assets | (7,358,890) | (18,144,207) |
| Proceeds on disposal of tangible capital assets | 1,181,471 | - |
| Net change in cash from capital activities | (6,177,419) | (18,144,207) |
| INVESTING ACTIVITIES | | |
| Advances of mortgages | (900,000) | (19,036) |
| Repayments of mortgages | 105,390 | 174,996 |
| Disposal of investments | 2,761,185 | 86,188,587 |
| Purchase of investments | (7,680,254) | (76,150,394) |
| Net change in cash from investing activities | (5,713,679) | 10,194,153 |
| FINANCING ACTIVITIES | | |
| Debt issued | 11,469,343 | 16,609,895 |
| Temporary borrowing | 104,550 | - |
| Repayment of long term debt | (152,162) | (53,327) |
| Net change in cash from financing activities | 11,421,731 | 16,556,568 |
| NET CHANGE IN CASH | 1,399,805 | 5,169,307 |
| CASH - beginning of year | 17,024,841 | 11,855,534 |
| CASH - end of year | 18,424,646 | 17,024,841 |

The accompanying notes are an integral part of these financial statements

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended March 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements have been prepared in accordance with standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook. Significant aspects of the accounting policies are as follows:

(a) Reporting Entity

These consolidated financial statements reflect the assets, liabilities, revenues and expenses and accumulated surplus of the reporting entity.

The reporting entity includes the reporting entity government and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation. These financial statements include the following fully consolidated entities:

- Noozhoo Nokiiyan GP Inc.
- Noozhoo Nokiiyan LP (NNLP)
- MSIFN (Island Road) Holdings Inc.
- 2810351 Ontario Inc.
- 10000225546 Ontario Ltd.
- 2687350 Ontario Ltd.
- Minogi Corporation

On August 18, 2023, Noozhoo Nokiiyan LP (NNLP), which is 100% owned and controlled by the First Nation, purchased shares in Sky Canoe Inc. which resulted in NNLP owning 51% of Sky Canoe Inc. Prior to that date, NNLP owned a non-controlling interest in Sky Canoe Inc. As a result of this acquisition of shares, Sky Canoe Inc. is accounted for on a proportionate consolidation basis whereby NNLP's pro rata share of each of the assets, liabilities, revenues and expenses (for the period from August 18, 2023 to March 31, 2024) are combined on a line by line basis in the consolidated financial statements.

All interdepartmental assets and liabilities and revenues and expenses have been eliminated.

(b) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, if any, of tangible capital assets is amortized on a straight-line basis, over the expected useful life of the asset, as follows:

| | |
|-----------------------------|-------------|
| Land improvements | 10-20 years |
| Buildings | 25 years |
| Computer equipment | 5 years |
| Other equipment | 5-10 years |
| Vehicles | 5 years |
| Roads and bridges | 20 years |
| Waste water treatment plant | 13-21 years |
| Water treatment plant | 25 years |

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

Assets under construction are not amortized. When assets under construction are put into service they are transferred to the appropriate tangible capital asset classification.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(c) Recognition of Revenues and Expenses

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which the transactions or events occurred that give rise to the revenue; expenses are recognized in the period the goods or services are acquired and a legal liability is incurred or transfers are due.

Government funding is recognized in the financial statements as revenue in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Reimbursement for program costs is dependent ultimately upon their acceptance by the various agencies that fund the programs.

Revenues from commercial operations and other income are recorded when the services have been performed or the goods have been delivered. Income from investments and other interest income is recognized as earned over time or through changes in the fair value of financial instruments quoted in a public market.

(d) Non-financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the First Nation because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the First Nation unless they are sold.

(e) Deferred Revenue

Deferred revenue represents grants, user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

(f) Use of Estimates

Certain items recognized in the financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the First Nation's best information and judgment. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. The First Nation's significant estimates include:

- The amounts recorded for amortization and opening costs of tangible capital assets are based on estimates of useful life, residual values and valuation rates;
- The amount recorded as allowance for doubtful accounts receivable is based on management's estimate of future payments on receivable account balances; and
- The amounts recorded for asset retirement obligations are based on estimates of costs to remove the asbestos in First Nation owned buildings.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(g) Financial Instruments

The First Nation's financial instruments consist of cash, investments, due from related parties, accounts receivable, funds held in trust, temporary borrowing, accounts payable and accrued liabilities, deferred revenue, long term debt and asset retirement obligations. Unless otherwise noted, it is management's opinion that the carrying value of the financial instruments approximates their fair values and that the First Nation does not have any significant concentration of interest, currency or credit risk.

Financial instruments are recorded at fair value on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value.

Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and any unrealized gain is adjusted through the statement of remeasurement gains and losses.

When the asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement gains and losses are reversed and recognized in the statement of operations.

Long-term debt is recorded at cost.

PSA Standards require an organization to classify fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

- Level 1 - Unadjusted quoted market prices in active markets for identical assets or liabilities;
- Level 2 - Observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and
- Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

(h) Inventory

Inventory, which consists of goods available for resale, is recorded at the lower of cost or market, as determined by the first-in, first-out method.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(i) Asset Retirement Obligation

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

A liability for the removal of asbestos in several of the buildings owned by the First Nation has been recognized based on estimated future expenses on removal and post-removal care (if necessary).

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

2. CASH

Under the terms of an agreement with Canada Mortgage and Housing Corporation (CMHC), Mississaugas of Scugog Island First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Apartment Replacement and Subsidy Fund.

Cash consists of the following:

| | 2024 \$ | 2023 \$ |
|--------------------------------------|------------|------------|
| Externally Restricted | | |
| Housing - CMHC | 124,152 | 113,964 |
| | 124,152 | 113,964 |
| Internally Restricted | | |
| 2687350 Ontario Ltd | 147,247 | - |
| Community account | 3,485,619 | 1,557,336 |
| Wastewater fees | 1,334,532 | 962,977 |
| Water fees | 363,578 | 345,571 |
| Commerical rent | - | 183,772 |
| Investment holding account | 6,177,912 | 3,137,083 |
| Noozhoo Nokiiyan Limited Partnership | 732,505 | 1,433,276 |
| Noozhoo Nokiiyan General Partnership | 504 | 76 |
| | 12,241,897 | 7,620,091 |
| Unrestricted | | |
| General | 5,326,925 | 7,925,148 |
| Resource | 607,149 | 575,862 |
| Rent | 124,320 | 788,565 |
| General other | 203 | 1,211 |
| | 6,058,597 | 9,290,786 |
| | 18,424,646 | 17,024,841 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

3. INVESTMENTS

Investments are recorded as follows:

| | Level | 2024 \$ | 2023 \$ |
|---|-------|-------------|-------------|
| Investments stated at fair value: | | | |
| BMO Harris Private Banking investment portfolio | 1 | 38,355,416 | 35,110,181 |
| Lighthouse Private Wealth | 1 | 79,282,218 | 71,682,626 |
| | | 117,637,634 | 106,792,807 |
| Investments stated at amortized cost: | | | |
| Sky Canoe Inc | | - | 2,000,000 |
| Voyageur Services | | 350,000 | 350,000 |
| | | 350,000 | 2,350,000 |
| | | 117,987,634 | 109,142,807 |

The First Nation's fair value hierarchy is classified as Level 1 for investments that are quoted in an active market. Investments in Sky Canoe Inc and Voyageur Services are recorded at amortized cost.

The BMO Harris Private Banking investment portfolio is internally restricted for the Future Generations fund (Note 15) in the amount of \$36,105,333 (2023 - \$35,110,181). A portion of the Lighthouse Private Wealth investment portfolio is internally restricted for the Williams Treaty Settlement fund (Note 15) in the amount of \$1,000,000 (2023 - \$10,000,000) and a portion is also restricted for the Islands of the Trent Settlement fund in the amount of \$2,811,989 (2023 - \$2,811,989).

No investments were transferred between levels during the fiscal year.

4. DUE FROM RELATED PARTIES

The amount recorded as due from related parties represent the non-controlling percentage of the amount Sky Canoe Inc. owes NNLP.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

5. DUE FROM GOVERNMENT AND OTHER GOVERNMENT AGENCIES

Amounts due from government and other government agencies consists of:

| | 2024 | 2023 |
|---------------------------------------|---------|---------|
| | \$ | \$ |
| Indigenous Services Canada (ISC) | 54,000 | 59,476 |
| Provincial government | 89,928 | 98,600 |
| HST | 52,934 | 56,560 |
| Government subsidies - Sky Canoe Inc. | 274,348 | - |
| | 471,210 | 214,636 |

6. ACCOUNTS RECEIVABLE

Accounts receivable consists of:

| | 2024 | 2023 |
|--|-----------|-----------|
| | \$ | \$ |
| Proceeds from the MSIFN Community Legacy Trust | 3,636,106 | 3,130,680 |
| Accrued investment interest | 86,589 | 56,388 |
| Voyager Services Ltd. | 1,000,000 | 1,000,000 |
| Ontario Lottery and Gaming Corporation | 1,493,715 | 1,651,627 |
| Other receivables | 670,284 | 742,892 |
| CMHC receivable | 9,300 | - |
| | 6,895,994 | 6,581,587 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

7. MORTGAGES RECEIVABLE

Mortgages receivable consists of:

| | 2024 | 2023 |
|---|-----------|-----------|
| | \$ | \$ |
| Mortgages due from First Nation Members | 2,047,692 | 2,153,082 |
| Other mortgages | 900,000 | - |
| | 2,947,692 | 2,153,082 |

Mortgages due from First Nation members represents the amount of funds due with respect to approved housing loans. The unexpended portion of approved loans is not recorded until an actual expenditure has been incurred. The First Nation members have a legal obligation to repay the full amount of the approved loans. The mortgages bear one time simple interest calculated in advance at 4%. The mortgages have varying maturity dates ranging up to 25 years.

Mortgages due from First Nation members are recorded at the exchange amount, equal to amortized cost. The fair values cannot be reliably determined because there is no active market for these instruments.

Other mortgages represent amounts owing to NNGP resulting from a sale of property. The interest rate is 6.0% per annum and interest payments are currently being paid monthly. The mortgage is due June 22, 2026.

8. FUNDS HELD IN TRUST

| | 2024 | 2023 |
|----------------------------|-----------|---------|
| | \$ | \$ |
| Debt reserve with FNFA | 1,368,710 | 839,344 |
| Funds on deposit with FNFA | 70,046 | 2,038 |
| | 1,438,756 | 841,382 |

The debt reserve with FNFA represents funds established to assure funds are available to meet all principal, interest, or sinking fund obligations. The First Nation is required to contribute 5% of the total amount borrowed. Any interest earned on the balance is returned to the First Nation.

Funds on deposit with FNFA are amounts held to pay interest amounts as they come due.

9. TEMPORARY BORROWING

Temporary borrowing consists of the First Nation's proportionate share of Sky Canoe Inc.'s \$300,000 operating line of credit bearing interest at prime rate plus 2.88% and repayable on demand. At March 31, 2024, \$205,000 has been drawn on the line of credit. The credit facility agreement is secured by a general security agreement creating a security interest in all present and after acquired personal property of Sky Canoe Inc.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

10. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities consist of the following:

| | 2024 | 2023 |
|---------------------------------------|-----------|-----------|
| | \$ | \$ |
| Trade payables | 3,046,604 | 3,807,985 |
| Accrued salaries | 284,105 | 634,762 |
| Transfers payable | 3,802,314 | 3,410,114 |
| HST payable/(receivable) | 225,716 | (135,567) |
| Payroll and withholding taxes payable | 40,564 | 53,945 |
| | 7,399,303 | 7,771,239 |

11. PREPAID EXPENSES

Prepaid expenses consist of the following:

| | 2024 | 2023 |
|-----------|---------|---------|
| | \$ | \$ |
| Insurance | 519,974 | 477,523 |
| Other | 54,173 | 11,872 |
| | 574,147 | 489,395 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

12. DEFERRED REVENUE

Included in deferred revenue are the following amounts:

| | Balance March 31, 2023 \$ | Funding Received 2024 \$ | Revenue Recognized 2024 \$ | Balance March 31, 2024 \$ |
|---|------------------------------------|-----------------------------------|-------------------------------------|------------------------------------|
| Indigenous Services Canada - capital housing projects | 354,599 | 106,540 | 461,139 | - |
| Union of Ontario Indians - mental health | 111,429 | - | - | 111,429 |
| Williams Treaty First Nations | 1,105,907 | - | 300,536 | 805,371 |
| Indigenous Services Canada - band support | 174,370 | 1,816,531 | 1,804,313 | 186,588 |
| Indigenous Services Canada - FNLM | 99,304 | 341,905 | 441,209 | - |
| Drinking Water Settlement | 500,000 | 50,038 | - | 550,038 |
| Indigenous Services Canada - Climate Change | 66,346 | - | 22,064 | 44,282 |
| Indigenous Services Canada - preparedness | 52,790 | - | 52,790 | - |
| Indigenous Services Canada - skills link | 111,709 | 47,119 | 120,174 | 38,654 |
| Central East LHIN - home and community care | 6,211 | - | 6,211 | - |
| Anishinabek Nation Diabetes Education Program | 25,000 | - | 25,000 | - |
| Other | 1,078,520 | 1,109,493 | 1,371,866 | 816,147 |
| | 3,686,185 | 3,471,626 | 4,605,302 | 2,552,509 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

13. LONG TERM DEBT

- (a) The balance of long term debt reported on the Consolidated Statement of Financial Position is made up of the following:

| | 2024 | 2023 |
|--|------------|------------|
| | \$ | \$ |
| Mortgage 5%, due September 1, 2028, repayable in blended monthly payments of \$2,117. | 262,474 | - |
| Mortgage 2.52%, due September 1, 2023, repayable in blended monthly payments of \$1,792. | - | 275,920 |
| Mortgage 0.68%, due October 1, 2025, repayable in blended monthly payments of \$1,686. | 216,005 | 234,704 |
| Mortgage 4.49%, due October 1, 2028, repayable in blended monthly payments of \$5,142. | 921,438 | - |
| Promissory note to the First Nations Finance Authority (FNFA) at 4.28%, due June 1, 2034, payments made semi-annually. | 27,152,264 | - |
| Mortgage 2.22%, due September 1, 2023, repayable in blended monthly payments of \$1,667. | - | 9,930 |
| Short term debt to be debentured | - | 16,609,895 |
| | 28,552,181 | 17,130,449 |

- (b) Interest expense on long term debt amounted to \$1,225,988 (2023 - \$9,232).
- (c) The above mortgages are secured by First Nation Council Resolution and guaranteed by Indigenous Services Canada (ISC).
- (d) The promissory note to the First Nations Finance Authority (FNFA) is secured through a revenue share agreement with the Ontario Lottery and Gaming Commission (OLG). The First Nation has funds held in trust with the FNFA in the amount of \$1,438,756 (2023 - \$839,344).

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

13. LONG TERM DEBT, continued

(e) Future principal repayments are as follows:

| | Principal \$ | Interest \$ | Total \$ |
|---------------------------|-----------------|----------------|-------------|
| 2025 | 221,373 | 1,048,464 | 1,269,837 |
| 2026 | 566,851 | 1,212,489 | 1,779,340 |
| 2027 | 587,881 | 1,191,459 | 1,779,340 |
| 2028 | 609,628 | 1,169,711 | 1,779,339 |
| 2029 | 1,438,073 | 1,131,956 | 2,570,029 |
| 2030 and subsequent years | 25,128,375 | 5,559,790 | 30,688,165 |
| | 28,552,181 | 11,313,869 | 39,866,050 |

14. ASSET RETIREMENT OBLIGATION

The First Nation's asset retirement obligation consists of the following:

(a) Asbestos obligation

The First Nation owns and operates several buildings that are known to have asbestos, which represents a health hazard upon demolition of the building and there is a legal obligation to remove it. The First Nation recognizes an obligation relating to the removal and post-removal care of the asbestos in these buildings.

Changes to the asset retirement obligation in the year are as follows:

| | 2024 \$ | 2023 \$ |
|--|------------|------------|
| Asset Retirement Obligation | | |
| Opening balance | 457,000 | 417,000 |
| Obligation assumed upon purchase of property | - | 40,000 |
| Closing balance | 457,000 | 457,000 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

15. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus/(deficit) and reserves and reserve funds as follows:

| | 2024 | 2023 |
|---|--------------|--------------|
| | \$ | \$ |
| Surplus/(Deficit) | | |
| Operating | (8,490,816) | (5,872,795) |
| Noozhoo Nokiiyan GP Inc. | (402,174) | (339,148) |
| Noozhoo Nokiiyan LP (NNLP) | (19,774,031) | (16,732,819) |
| MSIFN (Island Road) Holdings Inc. | (51,285) | (42,778) |
| 2810351 Ontario Inc. | (48,168) | (30,575) |
| 100022546 Ontario Ltd. | (434,188) | (163,117) |
| Sky Canoe Inc. | (203,231) | - |
| Minogi Corp. | 72,826 | - |
| | (29,331,067) | (23,181,232) |
| Invested In Capital Assets | | |
| Tangible capital assets - net book value | 79,577,129 | 75,643,422 |
| Long term debt | (28,552,181) | (17,130,449) |
| Unfunded capital | - | (7,495,418) |
| Unexpended capital | 7,365,330 | - |
| Asset retirement obligation | (457,000) | (457,000) |
| | 57,933,278 | 50,560,555 |
| Surplus | 28,602,211 | 27,379,323 |
| Restricted | | |
| Housing Capital Reserve Fund - Phases 3, 4, 5 and 6 | 124,152 | 113,964 |
| Future Generations Fund | 36,105,333 | 35,110,181 |
| Community Betterment Fund | 118,873,902 | 107,019,769 |
| Williams Treaty First Nations Reconciliation Fund | 1,000,000 | 10,000,000 |
| Islands of the Trent Settlement | 2,811,989 | 2,811,989 |
| OFNLP reserve | - | 132,924 |
| Sewer reserve | 1,117,889 | - |
| Water reserve | 103,335 | - |
| Total Reserves | 160,136,600 | 155,188,827 |
| Held in Trust | | |
| Federal Government | - | 11,851 |
| FNFA | 1,438,756 | 839,344 |
| Total Reserve Funds | 1,438,756 | 851,195 |
| | 190,177,567 | 183,419,345 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

15. ACCUMULATED SURPLUS, continued

The restricted fund balances consists of funds set aside for specific purposes or to meet certain obligations as follows:

- (a) The Housing Capital Reserve Fund - Phases 3, 4, 5 and 6 are treated as externally restricted funds. The fund balance represents amounts that have been restricted in compliance with an agreement with the Canada Mortgage and Housing Corporation.
- (b) The Future Generations Fund is treated as an internally restricted fund by the First Nation. This fund is set aside by the First Nation for the betterment of future generations.
- (c) The Community Betterment Fund is treated as an internally restricted fund by the First Nation. The First Nation sets aside the excess of revenue over expenditure from commercial operations in this fund. This fund covers the prior year operating deficit, if any.
- (d) The Islands of the Trent Settlement reserve is treated as an internally restricted fund by the First Nation to be used for community purposes.
- (e) The Williams Treaty First Nation Reconciliation Fund is internally restricted by the First Nation until the implementation phase of the settlement is complete.
- (f) Sewer and water reserves are established as part of the Annual Expenditures bylaw and funds will be used for future sewer and water capital expenditures.

16. PENSION AGREEMENTS

MSFIN has a Defined Contribution Pension Plan for its employees, under which both employees and the employer contribute a percentage of the employee's earnings to their individual accounts. The contributions are managed by Sunlife. MSFIN's only obligation is to contribute the agreed upon employer share and it does not have any further liability in relation to the pension plan.

The amount contributed by the First Nation for the year ended March 31, 2024 for current service and included as an expense on the Statement of Operations and Accumulated Surplus was \$212,147 (2023 - \$173,346).

17. BUDGET FIGURES

The budget, approved by the First Nation, for 2024 is reflected on the Consolidated Statement of Operations and Accumulated Surplus and the Consolidated Statement of Change in Net Financial Assets. The budgets established for capital investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSAB reporting requirements. Budget figures are not subject to audit.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

18. RECONCILIATION OF ISC FUNDING TO FIRST NATION ISC REVENUE

| | |
|---|-----------|
| | \$ |
| 2024 ISC Funding Per Confirmation | 2,312,095 |
| Add March 31, 2023 Deferred Revenue | |
| Band support | 174,370 |
| Lands management | 99,304 |
| Capital housing projects | 354,599 |
| Climate change | 66,346 |
| Preparedness | 52,790 |
| Skills link | 111,709 |
| | 859,118 |
| Less March 31, 2024 Deferred Revenue | |
| Band support | 186,588 |
| Climate change | 44,282 |
| Skills link | 38,654 |
| | 269,524 |
| Less Amounts Not Received or Spent During 2024 | |
| Amounts receivable | (54,000) |
| Other | 4,200 |
| | (49,800) |
| ISC Revenue For The Year | 2,951,489 |

19. GOVERNMENT TRANSFERS

Government Transfers consist of the following:

| | 2024 | 2023 |
|---|-----------|-----------|
| | \$ | \$ |
| Indigenous Services Canada (ISC) | | |
| Operating | 2,951,489 | 3,824,148 |
| Provincial government transfers | 344,245 | 328,411 |
| Canada Mortgage and Housing Corporation | 51,362 | 32,041 |
| SR+ED - Sky Canoe Inc. | 83,415 | - |
| Other federal | 134,777 | 32,041 |
| | 3,430,511 | 4,184,600 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

20. FINANCIAL INSTRUMENTS

The First Nation has exposure to the following risks:

(a) Interest rate risk

Interest rate risk is the risk that the value of financial instruments will fluctuate due to changes in market interest rates. The First Nation's interest bearing financial instruments are subject to interest rate risk. This risk is managed with the First Nation's investment policies.

(b) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The First Nation has exposure to credit risk as the total of all receivables are significant. Management feels the risk is low as most of the receivables are due from various levels of government, First Nation members or rent receivables. Any receivables that management feels are uncollectible are allowed for.

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issues, or factors affecting all similar financial instruments traded in the market. This risk is managed with the First Nation's investment policies.

(d) Other risk

The First Nation has risk with regards to the valuation of the investments recognized at amortized cost. These investments are not traded in an active market. Management assesses these investments for impairment annually and records any loss in the year the impairment is assessed.

(e) In the opinion of management, the First Nation is not exposed to currency or liquidity risk.

21. CONTINGENT LIABILITIES

The First Nation, in the course of its operations, has been named in several lawsuits the outcome of which is indeterminable at this time. No amounts in connection with these items have been reflected in these financial statements.

22. COMPARATIVE FIGURES

Certain comparative figures were restated, where required, to conform with the current year presentation.

23. SUBSEQUENT EVENTS

Subsequent to year end, Noozhoo Nokiiyan Limited Partnership purchased additional shares in Voyageur Services Limited resulting in a majority stake in the organization. The amount of the additional investment was \$185,500.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

24. COMMITMENTS

Subsequent to year end, the First Nation has committed to purchasing 3 members' houses. The total of this commitment is \$1,500,000. One purchase will occur in fiscal 2025 and the other two in fiscal 2026.

The First Nation has also committed to building 2 modular homes on the First Nation in fiscal 2026. The total commitment at the auditor's report date is \$1,029,000.

25. CHANGES IN ACCOUNTING POLICIES

The First Nation has implemented the following sections and guidelines which are now effective under the PSA Handbook: 3160 Public Private Partnerships, 3400 Revenue, and PSG-8 Purchased Intangibles.

Section 3160 establishes standards on accounting for public private partnerships between public and private sector entities where the public sector entity procures infrastructure using a private sector partner. The adoption of this standard did not have an impact on the First Nation's consolidated financial statements.

Section 3400 establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as 'exchange transactions', and transactions that do not have performance obligations, referred to as 'non-exchange transactions'. The adoption of this standard did not have an impact on the First Nation's consolidated financial statements.

Under PSG-8, an entity may recognize purchased intangibles as an asset in its consolidated financial statements if the intangible meets the asset definition and the general recognition criteria. The adoption of this standard did not have an impact on the First Nation's consolidated financial statements.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the Year Ended March 31, 2024

26. SEGMENTED INFORMATION

Mississaugas of Scugog Island First Nation is a territorial government institution that provides a range of services to its members. First Nation services are reported by function and their activities are separately disclosed in the segmented information.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1. For additional information see the Schedule of Segment Disclosure.

Administration

Administration consists of the activities of Council and general financial and administrative management of the First Nation and its programs and services.

Community Services

Community Services include police, fire, and public works as well as the operations of buildings on the First Nation.

Economic Development

Economic development includes the small business centre rentals, various employment oriented programs of the First Nation, and the consolidated operations of Noozhoo Nokiiyan LP and Minogi Corporation.

Education

Education includes all education expenses including off reserve schools and post secondary education.

Social Development

Social development consists of general child welfare to members and inhabitants of the First Nation, homes for the elders, child care services and other social programs.

Health

Health services includes medical transportation, and various other health related programs of the First Nation.

Housing

Housing services includes management of rental properties for members of the Band.

Water and Wastewater

Water and wastewater includes operation of wastewater management plant, water systems and associated buildings.

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

SCHEDULE OF TANGIBLE CAPITAL ASSETS

For the Year Ended March 31, 2024

| | Cost | | | | Accumulated Amortization | | | | Net Book Value | |
|----------------------------------|-----------------------|-----------------|-----------------|-----------------------|--------------------------|--------------------|---|-----------------------|----------------|------------|
| | Opening Balance \$ | Additions \$ | Disposals \$ | Closing Balance \$ | Opening Balance \$ | Amortization \$ | Disposals, Write-offs & Other Adjustments \$ | Closing Balance \$ | 2024 \$ | 2023 \$ |
| Tangible Capital Assets | | | | | | | | | | |
| Land | 12,447,230 | 1,133,000 | 567,830 | 13,012,400 | - | - | - | - | 13,012,400 | 12,447,230 |
| Residential buildings | 12,545,417 | - | 350,000 | 12,195,417 | 3,702,797 | 384,189 | 56,000 | 4,030,986 | 8,164,431 | 8,842,620 |
| Non-residential buildings | 13,442,616 | 1,824,462 | - | 15,267,078 | 4,537,881 | 618,582 | - | 5,156,463 | 10,110,615 | 8,904,735 |
| Vehicles | 504,384 | 373,483 | 12,347 | 865,520 | 454,514 | 113,907 | - | 568,421 | 297,099 | 49,870 |
| Computer equipment | 74,316 | - | - | 74,316 | 52,631 | 4,337 | - | 56,968 | 17,348 | 21,685 |
| Other equipment | 1,231,263 | 230,609 | 45,789 | 1,416,083 | 1,023,208 | 72,761 | 45,789 | 1,050,180 | 365,903 | 208,055 |
| Roads and bridges | 242,066 | - | - | 242,066 | 193,653 | 12,103 | - | 205,756 | 36,310 | 48,413 |
| Waste water treatment plant | 7,398,671 | - | - | 7,398,671 | 2,846,997 | 554,169 | - | 3,401,166 | 3,997,505 | 4,551,674 |
| Water treatment plant | 19,818,989 | - | - | 19,818,989 | 2,400,773 | 790,958 | - | 3,191,731 | 16,627,258 | 17,418,216 |
| | 67,704,952 | 3,561,554 | 975,966 | 70,290,540 | 15,212,454 | 2,551,006 | 101,789 | 17,661,671 | 52,628,869 | 52,492,498 |
| Assets Under Construction | | | | | | | | | | |
| Residential buildings | 53,484 | 107,028 | - | 160,512 | - | - | - | - | 160,512 | 53,484 |
| Non-residential buildings | 4,684,061 | 1,620,737 | - | 6,304,798 | - | - | - | - | 6,304,798 | 4,684,061 |
| Other equipment | - | 50,665 | - | 50,665 | - | - | - | - | 50,665 | - |
| Waste water treatment plant | 18,413,379 | 2,018,906 | - | 20,432,285 | - | - | - | - | 20,432,285 | 18,413,379 |
| | 23,150,924 | 3,797,336 | - | 26,948,260 | - | - | - | - | 26,948,260 | 23,150,924 |
| Total | 90,855,876 | 7,358,890 | 975,966 | 97,238,800 | 15,212,454 | 2,551,006 | 101,789 | 17,661,671 | 79,577,129 | 75,643,422 |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE For the Year Ended March 31, 2024

| | Actual 2024 \$ | Administration Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Community Services Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Economic Development Actual 2024 \$ | Actual 2023 \$ | Budget 2024 \$ (Unaudited) |
|--|----------------------|--|-------------------------------------|----------------------|--|-------------------------------------|--|----------------------|-------------------------------------|
| Revenues | | | | | | | | | |
| Indigenous Services Canada (ISC) | 541,658 | 720,247 | 719,630 | 642,028 | 259,000 | 258,967 | 293,519 | 114,652 | 50,881 |
| Government of Canada | - | - | - | - | - | - | 83,415 | - | - |
| Province of Ontario | 220,572 | - | - | - | - | 265,000 | - | - | - |
| Commercial operations | - | - | - | - | - | - | 16,360,217 | 15,311,627 | 14,760,500 |
| Ontario First Nations Limited Partnership | - | 132,924 | - | - | - | - | - | - | - |
| Other | 1,162,433 | 379,422 | 27,696 | 73,654 | 79,430 | 154,073 | 3,264,911 | 2,098,430 | 20,705 |
| Income from Williams Treaty Community Legacy Trust | 3,770,285 | 3,332,046 | 3,874,000 | - | - | - | - | - | - |
| Income/(loss) from investments | 8,562,961 | (1,457,724) | 3,213,752 | - | - | - | - | - | - |
| Other interest income | 835,663 | 496,448 | 26,400 | - | - | - | - | - | - |
| Gain on sale of tangible capital assets | 307,294 | - | - | - | - | - | - | - | - |
| Total revenues | 15,400,866 | 3,822,713 | 7,861,478 | 715,682 | 338,430 | 678,040 | 20,002,062 | 17,524,709 | 14,832,086 |
| Expenses | | | | | | | | | |
| Salaries and benefits | 2,665,269 | 2,291,687 | 3,109,518 | 1,191,879 | 1,202,061 | 1,323,124 | 1,242,370 | 879,488 | 271,632 |
| Materials | 826,845 | 888,450 | 1,059,153 | 349,489 | 438,825 | 1,504,971 | 5,568,945 | 5,960,833 | 3,451,780 |
| Occupancy costs | - | - | - | - | - | - | 31,711 | - | - |
| Contracted services | 1,164,598 | 1,030,968 | 1,484,223 | 53,503 | 151,159 | 342,220 | 170,007 | 65,118 | - |
| Bank charges and interest | 3,881 | 4,881 | 4,600 | - | - | - | 6,683 | - | - |
| Program costs | 1,498,404 | 1,076,098 | 1,918,874 | 10,699 | 5,287 | 664,800 | 180,704 | 222,135 | 32,900 |
| External transfers | 66,157 | 61,332 | 370,000 | - | - | - | 13,778,565 | 12,754,579 | 12,199,000 |
| Amortization | 25,586 | 246,646 | 26,500 | 666,789 | 604,100 | 1,105,000 | 223,621 | 55,218 | - |
| Total expenses | 6,250,740 | 5,600,062 | 7,972,868 | 2,272,359 | 2,401,432 | 4,940,115 | 21,202,606 | 19,937,371 | 15,955,312 |
| Net deficit | 9,150,126 | (1,777,349) | (111,390) | (1,556,677) | (2,063,002) | (4,262,075) | (1,200,544) | (2,412,662) | (1,123,226) |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE, continued For the Year Ended March 31, 2024

| | Actual 2024 \$ | Education Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Social Development Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Health Actual 2023 \$ | Budget 2024 \$ (Unaudited) |
|---|----------------------|-----------------------------------|-------------------------------------|----------------------|--|-------------------------------------|----------------------|--------------------------------|-------------------------------------|
| Revenues | | | | | | | | | |
| Indigenous Services Canada (ISC) | 120,174 | 23,999 | 86,548 | 439,785 | 339,640 | 424,617 | 288,538 | 286,898 | 201,118 |
| Province of Ontario | - | - | - | 24,673 | 24,372 | 24,660 | 99,000 | 84,689 | 84,689 |
| Ontario First Nations Limited Partnership | 25,016 | 30,275 | 191,772 | 169,591 | 203,841 | 109,413 | 685 | 88,791 | 301,652 |
| Other | 817,779 | 780,853 | 757,256 | 460,327 | (35,941) | 322,606 | 150,049 | 121,970 | 82,723 |
| Total revenues | 962,969 | 835,127 | 1,035,576 | 1,094,376 | 531,912 | 881,296 | 538,272 | 582,348 | 670,182 |
| Expenses | | | | | | | | | |
| Salaries and benefits | 234,770 | 121,982 | 146,600 | 215,267 | 353,750 | 490,351 | 607,960 | 433,250 | 713,465 |
| Materials | 23,081 | 20,126 | 28,384 | 17,061 | 9,885 | 28,100 | 149,366 | 71,560 | 150,143 |
| Contracted services | - | - | - | 13,393 | 20,397 | 14,200 | 5,887 | 4,288 | 4,539 |
| Program costs | 750,685 | 635,095 | 914,388 | 451,726 | 301,161 | 531,599 | 232,809 | 249,949 | 577,331 |
| Amortization | - | - | - | - | - | - | 149,777 | 149,777 | 150,000 |
| Total expenses | 1,008,536 | 777,203 | 1,089,372 | 697,447 | 685,193 | 1,064,250 | 1,145,799 | 908,824 | 1,595,478 |
| Net deficit | (45,567) | 57,924 | (53,796) | 396,929 | (153,281) | (182,954) | (607,527) | (326,476) | (925,296) |

MISSISSAUGAS OF SCUGOG ISLAND FIRST NATION

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE, continued For the Year Ended March 31, 2024

| | Actual 2024 \$ | Housing Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Water/Wastewater Actual 2023 \$ | Budget 2024 \$ (Unaudited) | Actual 2024 \$ | Consolidated Totals Actual 2023 \$ | Budget 2024 \$ (Unaudited) |
|--|----------------------|---------------------------------|-------------------------------------|----------------------|--|-------------------------------------|----------------------|---|-------------------------------------|
| Revenues | | | | | | | | | |
| Indigenous Services Canada (ISC) | 295,165 | 1,764,630 | 555,383 | 330,622 | 315,082 | 288,526 | 2,951,489 | 3,824,148 | 2,585,670 |
| Government of Canada | - | - | - | - | - | - | 83,415 | - | - |
| Canada Mortgage and Housing Corporation (CMHC) | 51,362 | 32,041 | 32,041 | - | - | - | 51,362 | 32,041 | 32,041 |
| Province of Ontario | - | - | - | - | - | - | 344,245 | 328,411 | 374,349 |
| Commercial operations | 54,530 | 88,818 | 62,400 | 1,594,591 | 1,408,248 | 1,931,028 | 18,009,338 | 16,808,693 | 16,753,928 |
| Ontario First Nations Limited Partnership | 456,094 | - | - | - | - | - | 651,386 | 455,831 | 602,837 |
| Other | 128,667 | 237,151 | 274,235 | 7,098 | 19,744 | - | 6,064,918 | 3,681,059 | 1,639,294 |
| Income from Williams Treaty Community Legacy Trust | - | - | - | - | - | - | 3,770,285 | 3,332,046 | 3,874,000 |
| Income/(loss) from investments | - | - | - | - | - | - | 8,562,961 | (1,457,724) | 3,213,752 |
| Other interest income | - | - | - | - | - | - | 835,663 | 496,448 | 26,400 |
| Gain on sale of tangible capital assets | - | - | - | - | - | - | 307,294 | - | - |
| Total revenues | 985,818 | 2,122,640 | 924,059 | 1,932,311 | 1,743,074 | 2,219,554 | 41,632,356 | 27,500,953 | 29,102,271 |
| Expenses | | | | | | | | | |
| Salaries and benefits | 42,873 | 87,977 | 88,739 | 612,630 | 515,766 | 885,752 | 6,813,018 | 5,885,961 | 7,029,181 |
| Materials | 515,885 | 667,429 | 684,265 | 922,482 | 782,636 | 1,570,478 | 8,373,154 | 8,839,744 | 8,477,274 |
| Occupancy costs | 82,668 | - | 47,000 | - | - | - | 114,379 | - | 47,000 |
| Contracted services | 122,050 | 96,295 | 216,525 | 93,361 | 122,275 | 237,228 | 1,622,799 | 1,490,500 | 2,298,935 |
| Bank charges and interest | 39,629 | 9,232 | 11,022 | 1,186,359 | 358,992 | 350,000 | 1,236,552 | 373,105 | 365,622 |
| Program costs | - | - | - | 22,793 | 137,149 | 190,331 | 3,147,820 | 2,626,874 | 4,830,223 |
| External transfers | - | - | - | - | - | - | 13,844,722 | 12,815,911 | 12,569,000 |
| Amortization | 185,335 | 129,719 | 205,000 | 1,299,898 | 1,299,899 | 1,057,545 | 2,551,006 | 2,485,359 | 2,544,045 |
| Total expenses | 988,440 | 990,652 | 1,252,551 | 4,137,523 | 3,216,717 | 4,291,334 | 37,703,450 | 34,517,454 | 38,161,280 |
| Net surplus/(deficit) | (2,622) | 1,131,988 | (328,492) | (2,205,212) | (1,473,643) | (2,071,780) | 3,928,906 | (7,016,501) | (9,059,009) |