

**Chippewas of Rama First Nation
Consolidated Financial Statements
For the year ended March 31, 2021**

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Chippewas of RAMA First Nation

A Proud Progressive First Nation Community

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Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Chippewas of Rama First Nation (the "First Nation") are the responsibility of management and have been approved by Chief Council.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Chippewas of Rama First Nation and meet when required.

On behalf of Chippewas of Rama First Nation:



Evelyn Ball
Chief Operating Officer



Rick Morano
Chief Financial Officer

August 30, 2021

Independent Auditor's Report

To Chief and Council of Chippewas of Rama First Nation

Opinion

We have audited the consolidated financial statements of Chippewas of Rama First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations and accumulated surplus, change in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

Management is responsible for the other information. The other information comprises:

- The information, other than the consolidated financial statements and our auditor's report thereon, included in the unaudited supplementary schedules which present detailed program revenues and expenses and have been prepared to assist management of Chippewas of Rama First Nation to meet the reporting requirements of various funding agencies.
- Chippewas of Rama First Nation has also prepared another set of financial statements for the year ended March 31, 2021 in accordance with Canadian public sector accounting standards. Our audit report on the other set of financial statements was issued to the Chief and Council of Chippewas of Rama First Nation and was dated August 30, 2021.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Orillia, Ontario

August 30, 2021

Chippewas of Rama First Nation
Consolidated Statement of Financial Position

March 31	2021	2020
Financial assets		
Cash and cash equivalents (Note 2)	\$ 9,032,302	\$ 419,384
Restricted cash (Note 3)	798,372	786,771
Trust funds held by federal government (Note 4)	50,495	49,920
Accounts receivable (Note 5)	3,826,544	4,375,377
Due from government (Note 6)	1,553,355	1,143,053
Loans receivable (Note 7)	542,111	632,650
Portfolio investments (Note 8)	173,016,968	174,905,092
Inventories for resale	564,404	493,793
Due from controlled entities (Note 9)	3,307,938	4,307,938
Investment in government business enterprises (Note 10)	<u>2,900,369</u>	<u>1,611,544</u>
	<u>195,592,858</u>	<u>188,725,522</u>
Liabilities		
Accounts payable and accrued liabilities (Note 11)	9,795,674	7,480,840
Deferred payouts - minors (Note 12)	19,046,342	20,264,586
Due to government (Note 13)	149,929	116,207
Deferred revenue (Note 14)	3,920,031	1,921,391
Long-term debt (Note 15)	29,893,512	19,658,912
Solid waste closure and post-closure liabilities (Note 16)	<u>2,016,772</u>	<u>1,637,456</u>
	<u>64,822,260</u>	<u>51,079,392</u>
Net financial assets	<u>130,770,598</u>	<u>137,646,130</u>
Non-financial assets		
Tangible capital assets (Note 18)	99,016,696	92,075,130
Prepaid expenses	123,138	280,178
Inventories held for use	<u>81,398</u>	<u>27,316</u>
	<u>99,221,232</u>	<u>92,382,624</u>
Accumulated surplus	<u>\$229,991,830</u>	<u>\$230,028,754</u>
Contingent liabilities (Note 19)		
Contractual obligations (Note 20)		
On behalf of Chippewas of Rama First Nation:		
	<hr style="width: 30%; margin-left: 0; border: 0.5px solid black;"/>	Chief

Chippewas of Rama First Nation
Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31	(Note 22)		
	Budget	2021	2020
Revenue			
Federal government transfers (Note 21)	\$ 9,234,551	\$ 12,324,840	\$ 9,963,805
Provincial government transfers (Note 21)	6,893,173	7,534,732	6,929,823
Rental income	5,395,461	5,355,645	5,255,765
Net investment income	1,865,250	2,299,117	4,861,489
Income (loss) from government business enterprises (Note 10)	-	1,288,825	(420,474)
Casino Rama ground rent	6,140,063	5,401,132	5,447,262
User fees	8,357,191	6,750,212	7,690,727
Sales from business enterprises	12,206,146	7,530,522	10,924,555
Casino Rama fees	5,800,000	5,581,711	5,597,002
Coldwater Treaty	-	419,741	523,675
Other	6,870,470	5,636,755	4,678,429
	62,762,305	60,123,232	61,452,058
Expenses			
General government	7,037,212	10,410,723	8,702,693
Health and social services	7,694,445	7,469,140	7,545,973
Education services	7,650,204	7,401,546	7,721,888
Economic development and business operations	12,900,329	9,071,723	12,749,816
Housing and social housing services	1,154,034	444,384	608,199
Lands and trust	9,870,588	8,307,097	8,234,423
Recreation and culture	731,209	315,029	546,789
Special projects	508,457	420,594	422,810
Operations and maintenance	6,531,503	6,640,190	7,303,323
Fire and police	7,732,756	7,972,724	8,143,564
Water and waste water	1,584,521	1,707,006	2,059,035
	63,395,258	60,160,156	64,038,513
Annual deficit (Note 22)	(632,953)	(36,924)	(2,586,455)
Accumulated surplus, beginning of year	230,028,754	230,028,754	232,615,209
Accumulated surplus, end of year	\$229,395,801	\$229,991,830	\$230,028,754
Segment Disclosure (Note 25)			

Chippewas of Rama First Nation
Consolidated Statement of Change in Net Financial Assets

<u>For the year ended March 31</u>	(Note 22) Budget 2021		
	2021	2020	
Annual deficit	\$ (632,953)	\$ (36,924)	\$ (2,586,455)
Acquisition of tangible capital assets	(2,429,310)	(11,868,309)	(8,001,096)
Amortization of tangible capital assets	- 4,692,676	4,692,676	4,541,707
Loss (gain) on disposal of tangible capital assets	- (31,848)	(31,848)	(67,966)
Proceeds on disposal of tangible capital assets	- 265,915	265,915	151,346
	<u>(3,062,263)</u>	<u>(6,978,490)</u>	<u>(5,962,464)</u>
Use/consumption (acquisition) of prepaid expenses	- 157,040	157,040	(166,436)
Use/consumption (acquisition) of inventories held for use	- (54,082)	(54,082)	10,368
	<u>- 102,958</u>	<u>(156,068)</u>	
Decrease in net financial assets	(3,062,263)	(6,875,532)	(6,118,532)
Net financial assets, beginning of year	137,646,130	137,646,130	143,764,662
Net financial assets, end of year	\$134,583,867	\$130,770,598	\$137,646,130

Chippewas of Rama First Nation
Consolidated Statement of Cash Flows

For the year ended March 31	2021	2020
Operating transactions		
Annual deficit	\$ (36,924)	\$ (2,586,455)
Items not involving cash:		
Amortization of tangible capital assets	4,692,676	4,541,707
Solid waste closure and post-closure liabilities	379,316	40,482
Gain on disposal of tangible capital assets	(31,848)	(67,966)
Loss (gain) from government business enterprises	(1,288,825)	420,474
Changes in non-cash operating balances:		
Accounts receivable	548,833	175,421
Due from government	(410,302)	9,573
Inventories for resale	(70,611)	28,646
Prepaid expenses	157,040	(166,437)
Inventories held for use	(54,082)	10,367
Accounts payable and accrued liabilities	2,314,833	1,203,812
Due to government	33,722	(178,766)
Deferred revenue	<u>1,998,640</u>	<u>(338,669)</u>
Cash provided by operating transactions	<u>8,232,468</u>	<u>3,092,189</u>
Capital transactions		
Acquisition of tangible capital assets	(11,868,309)	(8,001,096)
Proceeds on disposal of tangible capital assets	<u>265,915</u>	<u>151,346</u>
Cash applied to capital transactions	<u>(11,602,394)</u>	<u>(7,849,750)</u>
Investing transactions		
Decrease (increase) in portfolio investments	1,888,124	(99,885,443)
Increase (decrease) in due from controlled entities	1,000,000	(1,993,397)
Decrease in restricted cash	(11,601)	(90,271)
Decrease in trust funds held by federal government	(575)	-
Increase in loans receivable	<u>90,539</u>	<u>76,265</u>
Cash provided by investing transactions	<u>2,966,487</u>	<u>101,892,846</u>
Financing transaction		
Proceeds from issuance of long-term debt	11,409,946	6,587,000
Repayment of long-term debt	(1,175,343)	(6,811,745)
Decrease in deferred payouts - minors	<u>(1,218,244)</u>	<u>(1,931,778)</u>
Cash provided by (applied to) financing transactions	<u>9,016,359</u>	<u>(2,156,523)</u>
Increase in cash	8,612,920	108,806,930
Cash, beginning of year	419,382	109,226,312
Cash, end of year (Note 2)	\$ 9,032,302	\$ 419,382

The accompanying notes are an integral part of these consolidated financial statements

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2021

1. Summary of Significant Accounting Policies

a) Nature of Organization

Chippewas of Rama First Nation (the "First Nation") provides government type services including education, health and social services, economic development, police, fire, public works, planning, lands and trust, recreation and other general government services.

The First Nation is exempt from income tax.

b) Basis of Accounting

The consolidated financial statements have been prepared using Canadian public sector accounting standards.

c) Reporting Entity

The reporting entity includes the First Nation and all entities that are controlled by the First Nation.

All controlled entities are consolidated in the First Nation's financial statements according to the First Nation's percentage ownership except for entities that meet the definition of a government business enterprise or a government business partnership, which are included in the financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Entities fully consolidated in the First Nation's financial statements include:

Chippewas of Rama Social Housing	- 100%
Waasa Gdi Naabmin (Looking Far Ahead) Trust	- 100%
Ojibway Bay Marina Ltd.	- 100%
455457 Ontario Inc. (o/a Ramcor Developments)	- 100%
1176290 Ontario Limited (o/a Biindigen Gift Shop)	- 100%
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	- 100%
Black River Wilderness Park Limited	- 100%
2743337 Ontario Limited (o/a Rama Coffee)	- 100%
2653443 Ontario Limited (o/a Rama Cannabis)	- 100%

Under the modified equity method of accounting, only the First Nation's investment in the entity and the First Nation's portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of the First Nation and inter-organizational balances and transactions are not eliminated.

Entities consolidated under the modified equity method of accounting in the First Nation's financial statements include:

Rama Parking Inc.	- 100%
Casino Rama Inc.	- 100%
My Lucky Spot - Entertainment Centre Ltd.	- 80%

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

1. Summary of Significant Accounting Policies (continued)

d) Loans Receivable

Loans receivable are initially recorded at cost less any amount for valuation allowance. Valuation allowances are used to reflect collectability and risk of loss and to reflect loans receivable at the lower of cost and the net recoverable value. Changes in valuation allowance are recognized in expenses in the statement of operations. When the loss is known with sufficient precision and there is no realistic prospect of recovery the loan receivable is reduced by the amount of the loss. Interest income is accrued on loans receivable as earned to the extent it is deemed collectable.

e) Portfolio Investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

f) Inventories for Resale

Inventory for resale is stated at the lower of cost and net realizable value. Cost is generally determined on a first-in, first-out basis.

g) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Land improvements	10 to 25 years
Buildings and structures	10 to 30 years
Roads and bridges	20 to 50 years
Water and waste water systems	50 years
Automotive	3 to 15 years
Equipment	5 to 15 years
Solar panels	20 years
Computer systems	3 years

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

h) Inventories Held for Use

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

i) Solid Waste Closure and Post-Closure Accrual

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

Chippewas of Rama First Nation **Notes to Consolidated Financial Statements**

March 31, 2021

1. Summary of Significant Accounting Policies (continued)

j) Pension Plan

The First Nation is an employer member of Manulife Financial, which has a defined contribution pension plan. The Pension Committee, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The First Nation records as pension expense the current service cost.

k) Long Term Debt

Long term debt in the form of a forgivable loan is recognized as revenue in the financial statements when any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Forgivable loans are recognized as long term debt when transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the liability stipulations are settled.

l) Government Transfers

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

m) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

2. Cash and cash equivalents

	2021	2020
Unrestricted:		
Operating	\$ 8,674,299	\$ 73,964
Social Housing	<u>358,003</u>	<u>345,420</u>
Total cash	\$ 9,032,302	\$ 419,384

3. Restricted Cash

	2021	2020
Restricted - Social Housing Reserves	\$ 798,372	\$ 786,771

Under the terms of the agreements with Canada Mortgage and Housing Corporation, Chippewas of Rama First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

4. Trust Funds Held by Federal Government

	Balance March 31, 2020	2021 Additions	2021 Withdrawals	Balance March 31, 2021
Revenue	\$ -	\$ -	\$ -	\$ -
Capital	<u>49,920</u>	<u>575</u>	<u>-</u>	<u>50,495</u>
	\$ 49,920	\$ 575	\$ -	\$ 50,495

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

5. Accounts Receivable

	2021	2020
Due from members:		
Social Housing	\$ 235,450	\$ 150,199
Rent and other	814,007	774,743
Due from others:		
Services	<u>3,601,832</u>	<u>4,212,453</u>
	4,651,289	5,137,395
Less impairment allowance	<u>(824,745)</u>	<u>(762,018)</u>
Total accounts receivable	<u>\$ 3,826,544</u>	<u>\$ 4,375,377</u>

6. Due from Government

	2021	2020
Federal government		
Indigenous and Northern Affairs Canada	\$ 791,856	\$ 429,655
Canada Mortgage and Housing Corporation	25,761	24,280
Ogemawahj Tribal Council	60,721	11,256
HST	117,854	91,173
Other	416,764	545,985
Provincial government	<u>140,399</u>	<u>40,704</u>
	<u>\$ 1,553,355</u>	<u>\$ 1,143,053</u>

7. Loans Receivable

	2021	2020
Community Financial Assistance Program loans	\$ 316,482	\$ 310,228
Mortgages to members, bearing interest at 4.45%, 8 (2020 - 9) mortgages, various monthly payments of \$5,762 in total, due from 2022 to 2038	<u>284,408</u>	<u>385,780</u>
	600,890	696,008
Less impairment allowance	<u>(58,779)</u>	<u>(63,358)</u>
	<u>\$ 542,111</u>	<u>\$ 632,650</u>

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

8. Portfolio Investments

	2021	2020
First Nation Fund		
Investments held by Scotiabank, market value of \$152,457,234 (2020 - \$129,802,393) (Note 15 & 19)	\$138,980,283	\$137,639,441
Accrued interest receivable	110,064	148,537
	<u>139,090,347</u>	<u>137,787,978</u>
Restricted Assets of Waasa Gdi Naabmin (Looking Far Ahead) Trust		
Investments held by Scotiabank, market value of \$25,154,674 (2020 - \$23,416,541) (Note 15)	23,774,129	24,943,656
Accrued interest receivable	9	364
	<u>23,774,138</u>	<u>24,944,020</u>
Other Investments		
Medcan Health, 30,000 class B common shares	300	300
Guaranteed Investment Certificates held as collateral (Note 15)	6,928,323	8,972,794
Diversified Canadian Growth Deposit Notes, due 2021 (Note 15)	<u>3,223,860</u>	<u>3,200,000</u>
	<u>10,152,483</u>	<u>12,173,094</u>
Total portfolio investments	<u>\$173,016,968</u>	<u>\$174,905,092</u>

Included in the Scotiabank portfolio investment of \$138,980,283 (2020 - \$137,639,441) is \$27,789,376 (2020 - \$24,033,372) in fixed income securities. These bear interest rates ranging from 0.5% to 6.67% (2020 - 1.25% to 11%) and maturity dates ranging from 2022 to 2050 (2020 - 2021 to 2050).

Also included in the investment of \$138,980,283 is internally restricted Williams Treaty Settlement funds in the amount of \$19,295,553 (2020 - \$20,173,400).

Included in the Scotiabank portfolio investment of \$23,774,129 (2020 - 24,943,656) is \$Nil (2020 - \$Nil) in fixed income securities.

The amount of the Waasa Gdi Naabmin (Looking Far Ahead) Trust capital distributions are limited to those funds held in the Waasa Gdi Naabmin (Looking Far Ahead) Trust by Scotiabank with the balance of \$23,774,138 (2020 - \$24,944,020) above. There is no liability to the First Nation or guarantee by the First Nation to pay out any trust capital distributions related to the Waasa Gdi Naabmin (Looking Far Ahead) Trust.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

9. Due from Controlled Entities

	2021	2020
Rama Parking Inc.	960,791	960,791
My Lucky Spot - Entertainment Centre Ltd.	<u>2,347,147</u>	<u>3,347,147</u>
	<u>\$ 3,307,938</u>	<u>\$ 4,307,938</u>

The advances to the above entities are non-interest bearing, unless otherwise stated, have no specific terms of repayment and are not due within one year, unless specifically noted above.

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

10. Investments in Government Business Enterprises

The First Nation's investments in government business enterprises consist of the following:

	2021	2020
My Lucky Spot - Entertainment Centre Ltd., at cost	\$ 6,400,000	\$ 6,400,000
Casino Rama Inc., at cost	1	1
Rama Parking Inc.	1	1
	<u>6,400,002</u>	<u>6,400,002</u>
 Cumulative income (loss) from government business enterprises	 <u>(3,499,633)</u>	 <u>(4,788,458)</u>
	 <u>\$ 2,900,369</u>	 <u>\$ 1,611,544</u>

The following table presents condensed supplementary financial information for these commercial enterprises as at March 31, 2021.

	My Lucky Spot - Entertainment Centre Ltd.	Other	2021 Total	2020 Total
Cash	\$ 1,288,387	\$ 166,549	\$ 1,454,936	\$ 911,238
Accounts receivable	247,735	-	247,735	361,923
Inventory	42,560	-	42,560	47,777
Prepaid expenses	85,681	9,831	95,512	105,362
Tangible capital assets	3,149,768	977,871	4,127,639	4,337,918
Other assets	2,791,250	1	2,791,251	3,003,751
 Total assets	 <u>\$ 7,605,381</u>	 <u>\$ 1,154,252</u>	 <u>\$ 8,759,633</u>	 <u>\$ 8,767,969</u>
 Accounts payable	 <u>\$ 381,592</u>	 <u>\$ 109,333</u>	 <u>\$ 490,925</u>	 <u>\$ 1,053,531</u>
Long-term debt	2,526,979	960,791	3,487,770	3,543,681
Other liabilities	9,268,970	1	9,268,971	10,268,971
Total liabilities	12,177,541	1,070,125	13,247,666	14,866,183
Equity	(4,572,160)	84,127	(4,488,033)	(6,098,214)
 Total liabilities and equity	 <u>\$ 7,605,381</u>	 <u>\$ 1,154,252</u>	 <u>\$ 8,759,633</u>	 <u>\$ 8,767,969</u>
 Revenue	 <u>\$ 6,009,684</u>	 <u>\$ 9,486,915</u>	 <u>\$ 15,496,579</u>	 <u>\$ 13,502,750</u>
Expenses	4,402,886	9,483,513	13,886,399	14,029,451
 Net income (loss)	 <u>\$ 1,606,778</u>	 <u>\$ 3,402</u>	 <u>\$ 1,610,180</u>	 <u>\$ (526,701)</u>
 Chippewas of Rama First Nation's share of net income (loss)	 <u>\$ 1,285,422</u>	 <u>\$ 3,402</u>	 <u>\$ 1,288,824</u>	 <u>\$ (420,474)</u>

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

10. Investment in Government Business Enterprises (continued)

My Lucky Spot - Entertainment Centre Ltd.

As at March 31, 2014, the First Nation through 455457 Ontario Inc. acquired 6,400,000 participating preference shares at \$1.00 per share in My Lucky Spot - Entertainment Centre Ltd. This represents 100% of the issued preference shares and 80.00% of the voting shares of the company. My Lucky Spot - Entertainment Centre Ltd. is in the process of acquiring, renovating and operating existing bingo centres and electronic gaming centres.

The fiscal year end of My Lucky Spot - Entertainment Centre Ltd. is December 31. As the year end for My Lucky Spot - Entertainment Centre Ltd. does not coincide with the year end of the First Nation, and it is not possible to use financial statements that do coincide, the financial statements used under the modified equity method will be for the year ended December 31. Therefore, December 31, 2020 amounts have been picked up using the modified equity basis of accounting in these financial statements. The First Nation's interest in My Lucky Spot - Entertainment Centre Ltd. is 80.00%.

The financial statements of My Lucky Spot - Entertainment Centre Ltd. include a going concern disclosure for the years ended December 31, 2020 and December 31, 2019.

The long-term debt payable by My Lucky Spot - Entertainment Centre Ltd. consists of two promissory notes due to parties external to the reporting entity.

Principal repayments on aggregate long-term debt over the next five years are as follows:

	Debt due to other organizations within the reporting entity	Debt due to parties external to the reporting entity	Total
2021	\$ -	\$ 143,347	\$ 143,347
2022	- -	124,927	124,927
2023	- -	99,783	99,783
2024	- -	104,888	104,888
2025	- -	110,255	110,255
Thereafter	- -	1,943,779	1,943,779
	<hr/>	<hr/>	<hr/>
	\$ -	\$ 2,526,979	\$ 2,526,979

Additionally, My Lucky Spot - Entertainment Centre Ltd. has leased premises under long-term lease agreements maturing 2022 and 2023, which includes an optional renewal clause to extend the lease term. Future minimum operating lease payments for the next three years are as follows:

Year	Amount
2021	\$ 936,000
2022	936,000
2023	516,000

Other

The other category includes Casino Rama Inc. and Rama Parking Inc. Rama Parking Inc. represents the majority of this category and holds parking lots.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

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11. Accounts Payable and Accrued Liabilities

	2021	2020
Trade payables	\$ 1,760,913	\$ 1,038,274
Accrued salaries and benefits payable	4,509,889	4,195,369
Other accrued liabilities	<u>3,524,872</u>	<u>2,247,197</u>
	\$ 9,795,674	\$ 7,480,840

12. Deferred Payouts - Minors

Under the Waasa Gdi Naabmin (Looking Far Ahead) Trust agreement amounts owed to minor beneficiaries are held in trust until the band member reaches 18 years of age. As a result, this allocated amount is set up as a liability.

13. Due to Government

	2021	2020
Federal government, non interest bearing, due within one year	\$ 102,275	\$ 115,351
Provincial government, non interest bearing, due within one year	<u>47,654</u>	<u>856</u>
	\$ 149,929	\$ 116,207

14. Deferred Revenue

	Balance March 31, 2020	2021 Funding Received	2021 Revenue Recognized	Balance March 31, 2021
Government:				
Federal - other	\$ 1,222,162	\$ 1,864,603	\$ 1,227,704	\$ 1,859,061
Provincial - other	<u>180,747</u>	<u>532,809</u>	<u>172,442</u>	<u>541,114</u>
	1,402,909	2,397,412	1,400,146	2,400,175
Other:				
Unearned fees	319,940	570,703	319,939	570,704
Other	<u>198,542</u>	<u>926,313</u>	<u>175,703</u>	<u>949,152</u>
	518,482	1,497,016	495,642	1,519,856
	\$ 1,921,391	\$ 3,894,428	\$ 1,895,788	\$ 3,920,031

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

15. Long-term Debt

	2021	2020
Non-revolving demand promissory note for Tim Horton's renovations, interest at prime plus 1% payable monthly, due 2022	106,667	266,667
Non-revolving demand promissory note for investment in My Lucky Spot - Entertainment Centre Ltd., interest at prime plus 0.25% payable monthly, due September 2021	6,400,000	6,400,000
Non-revolving demand promissory note for fire truck, interest at prime plus 1% payable monthly, due 2025	435,342	539,825
Mortgages payable - Social Housing, 0.46% to 2.52%, payable monthly in blended payments of \$50,720 secured by the First Nation and ministerial guarantee, due 2022 to 2026	6,929,176	6,531,862
Loan payable, First Nations Finance Authority, interest at 2.72% payable monthly, due 2028	15,822,327	5,695,558
Forgivable loan payable, Shell Canada, interest free, forgivable at \$25,000 per year, due 2029	<u>200,000</u>	<u>225,000</u>
	<u>\$ 29,893,512</u>	<u>\$ 19,658,912</u>

Anticipated annual principal repayments over the next five years and thereafter are due as follows:

Year	Amount
2022	\$ 9,202,106
2023	3,344,519
2024	1,892,853
2025	1,327,035
2026	1,426,065
Thereafter	<u>12,700,934</u>
	<u>\$ 29,893,512</u>

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

15. Long-term Debt (continued)

	2021	2020
Interest expense for the year on long-term debt	\$ 455,178	\$ 648,147

The First Nation has a non-revolving demand promissory note with an authorized amount of \$6,400,000 for assistance with financing the investment in My Lucky Spot - Entertainment Centre Ltd. Advances are repayable in full on or before September 30, 2021. This demand loan is secured by a guaranteed investment certificate and diversified Canadian growth deposit notes (Note 8).

Under the same credit facility, the First Nation has a revolving demand promissory note with an authorized amount of \$1,500,000 for assistance in financing the renovations of the Tim Hortons locations and all other capital equipment. Each advance is repayable in 59 monthly installments with a final payment of the balance of principal and interest on the 60th month.

In addition, to the above long-term debt, the First Nation has an operating line of credit with an authorized amount of \$1,150,000 which bears interest at prime plus 0.5% payable monthly. Within this amount, the First Nation guarantees lines of credit totaling \$150,000 for other government organizations included in these consolidation financial statements. The remaining amount of the line of credit limit is secured by the operating credit line agreement.

The First Nation also has a non-revolving promissory note with an authorized amount of \$21,054,000 for capital infrastructure refinancing, repayable over 30 years. This loan is secured by a Secured Revenue Trust Account (SRTA) for Rama Fee proceeds from Casino Rama. As of March 31, 2021, the balance of this loan is \$15,822,327.

Chippewas of Rama First Nation **Notes to Consolidated Financial Statements**

March 31, 2021

16. Solid Waste Closure and Post-Closure Liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the First Nation's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was \$2,016,772 (2020 - \$1,637,456) and reflects a discount rate of 3.0% (2020 – 3.5%). The estimated total expenditures for landfill closure costs are approximately \$461,000 with annual post-closure care costs of approximately \$62,000.

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. The estimated remaining landfill life is 8 years. There are no specific assets designated for these post-closure costs, though management believes that the current accumulated surplus will be sufficiently maintained to meet this liability. The estimated length of time needed for post-closure care is 50 years.

17. Pension Plan

The First Nation makes contributions to the Manulife Financial (formerly Standard Life) pension plan. This plan is a defined contribution plan. The First Nation matches employee contributions up to a maximum of 8% of the employees compensation. Employees have the choice of contributing either 5% or 8% of their compensation to the plan. The retirement benefit for each employee is the amount that can be provided at retirement based on the accumulated contributions made on that individual's behalf and investment earnings on those contributions.

During the year, the First Nation contributed \$1,366,105 (2020 - \$1,397,930) to the defined contribution pension plan and is included in employee benefits in the consolidated operations and accumulated surplus. There were no significant changes to the plan during the year.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

18. Tangible Capital Assets

	Cost				Accumulated Amortization				Net Book Value	
	Opening Balance	Additions	Disposals	Closing Balance	Opening Balance	Amortization	Disposals	Closing Balance	Total 2021	Total 2020
Land	\$ 31,745,553	\$ -	\$ (213,593)	\$ 31,531,960	\$ -	\$ -	\$ -	\$ -	\$ 31,531,960	\$ 31,745,553
Land Improvements	2,976,821	36,520	-	3,013,341	1,074,645	131,141	-	1,205,786	1,807,555	1,902,176
Buildings and Structures	88,919,572	9,998,088	-	98,917,660	46,604,170	2,744,874	-	49,349,044	49,568,616	42,315,402
Roads and Bridges	4,968,451	109,545	-	5,077,996	2,009,130	130,007	-	2,139,137	2,938,859	2,959,321
Water and Waste Water Systems	8,020,284	-	-	8,020,284	3,498,144	160,406	-	3,658,550	4,361,734	4,522,140
Automotive	12,397,940	572,101	(274,466)	12,695,575	8,814,008	701,656	(256,416)	9,259,248	3,436,327	3,583,932
Equipment	9,793,538	1,016,094	(44,092)	10,765,540	7,103,852	597,537	(41,669)	7,659,720	3,105,820	2,689,686
Solar Panels	3,112,741	-	-	3,112,741	847,906	155,637	-	1,003,543	2,109,198	2,264,835
Computer Systems	1,102,044	135,961	(2,948)	1,235,057	1,009,959	71,418	(2,947)	1,078,430	156,627	92,085
Total	\$163,036,944	\$ 11,868,309	\$ (535,099)	\$174,370,154	\$ 70,961,814	\$ 4,692,676	\$ (301,032)	\$ 75,353,458	\$ 99,016,696	\$ 92,075,130

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$10,324,748 (2020 - \$4,585,477).

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

19. Contingent Liabilities

- a) The First Nation has guaranteed the mortgages of certain members in the amount of approximately \$4,222,818 (2020 - \$4,338,279). The outstanding balance of the mortgages amounted to \$2,399,312 (2020 - \$2,157,004) at year end.
- b) Where differences exist between the agency's net approved expenses and their actual net expenses, the resolution of these variances will be negotiated between the agency and the First Nation. Any resultant adjustments will be recognized in the year in which the changes are confirmed by the agency.
- c) The First Nation has entered into a collateral security agreement with a Canadian chartered bank that has agreed to finance on-reserve housing loans for individual band members of Rama. The First Nation has guaranteed the payment and performance by the borrowers of the obligations up to the amount of \$14,137,748 (Note 8) which the First Nation has set aside as restricted assets into a separate collateral account and has given the bank a security interest in that account. The outstanding balance of the mortgages at year end amounted to \$6,271,769 (2020 - \$7,173,730).

20. Contractual Obligations

	2022	2023	2024	2025	2026 and thereafter	Total
Operating leases	\$ 225,042	\$ 95,438	\$ 73,833	\$ 40,934	\$ 20,483	\$ 455,730
Construction contracts	6,539,769	-	-	-	-	6,539,769
	\$ 6,764,811	\$ 95,438	\$ 73,833	\$ 40,934	\$ 20,483	\$ 6,995,499

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

21. Government Transfers

	2021	2020
Federal government transfers		
Operating:		
Indigenous and Northern Affairs Canada:		
Block contribution	\$ 1,817,415	\$ 1,738,429
Fixed contribution	2,026,390	1,201,565
Set contribution	39,360	61,752
Flexible contribution	827,001	-
Grant - special claims	277,730	274,981
Health Canada	1,672,607	1,406,567
Canada Mortgage and Housing Corporation	295,068	291,367
Anishinabek Nation Education	4,761,132	4,307,821
Other	608,137	681,323
Total federal government transfers	<u>12,324,840</u>	<u>9,963,805</u>
Provincial government transfers		
Operating	<u>7,534,732</u>	<u>6,929,823</u>
Total government transfers	<u>\$ 19,859,572</u>	<u>\$ 16,893,628</u>

Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2021

22. Budget

The Financial Plan (Budget) adopted by Chief and Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Chief and Council with adjustments as follows:

	2021
Financial Plan (Budget) surplus (deficit) for the year	
Chippewas of Rama First Nation	\$ (113,679)
Chippewas of Rama Social Housing	43,580
Ojibway Bay Marina Ltd.	39,243
455457 Ontario Inc. (o/a Ramcor Developments)	277,744
1176290 Ontario Limited (o/a Biindigen Gift Shop)	(49,979)
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	76,110
Black River Wilderness Park Limited	24,655
Waasa Gdi Naabmin (Looking Far Ahead) Trust	<u>(3,359,937)</u>
 Total Financial Plan (Budget) deficit for the year	 (3,062,263)
Add: Capital expenditures	<u>2,429,310</u>
 Budget deficit per statement of operations	 \$ (632,953)

23. Williams Treaty Settlement

Included in the annual deficit is a payout of \$1,416,625 (2020 - \$1,064,500) that was paid out of the Williams Treaty Settlement investments (Note 8). The annual surplus prior to these payments would have been \$1,379,701.

Chippewas of Rama First Nation **Notes to Consolidated Financial Statements**

March 31, 2021

24. Uncertainty due to COVID-19

During the year, the impact of COVID-19 in Canada and on the global economy increased significantly. This has resulted in worldwide emergency measures to combat the spread of the virus. Due to the pandemic, the First Nation incurred additional expenses relating to COVID-19 prevention, however they also received additional one-time funding to offset these expenses. There was no interruption to regular funding received from ISC and they received approval in order to carry forward unspent funding for certain programs.

At the start of the year, the financial markets experienced a significant increase in volatility as a result of the uncertainty related to the COVID-19 pandemic and portfolio investments experienced significant declines. However, during the year, the investment portfolio with Scotiabank and the Williams Treaty Settlement Trust investment portfolio experienced a market increase, recovering from the decrease at March 31, 2020. However, the First Nation's portfolio investments could experience further volatility as the impacts continue.

Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the First Nation is not able to fully estimate the future effects of the COVID-19 outbreak on its operations.

Chippewas of Rama First Nation **Notes to Consolidated Financial Statements**

March 31, 2021

25. Segmented Information

The First Nation is a diversified government institution that provides a wide range of services to its members such as education, health and social services, economic development, housing, police, fire, public works, planning, lands and trust, recreation and other general government services. Distinguishable functional segments have been separately disclosed in the segmented information.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts are allocated on a reasonable basis. Therefore certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

The nature of the segments and the activities they encompass are as follows:

General Government

The general government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

Health and Social Services

The health department provides a diverse bundle of services directed towards the well-being of members including such activities as long-term care, medical transportation, pre-natal care, nursing, health representation, traditional healing, family violence and many other smaller programs designed to enhance the health of members. The social services department is responsible for administering social assistance payments as well as providing services directed towards members.

Education

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study and early childhood education. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

Economic Development and Business Enterprises

The economic development department is responsible for promoting economic growth within the First Nation. First Nation operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These operations include but are not limited to the retail mall, country market, gas station, marina and gift shop.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2021

25. Segmented Information (continued)

Housing and Social Housing

Social housing is responsible for administering and providing affordable housing within the First Nation, including unit allocations, rental assessments, collections and maintenance and repairs.

Lands and Trust

Lands and trust includes rental of the land and trust distributions.

Recreation and Culture

The First Nation provides a wide array of recreation services, including youth leadership programs, sport programs and clubs, and various special events.

Special Projects

The First Nation provides a wide array of other services included in special projects.

Operations and Maintenance

The operations and maintenance department provides public services that contribute to community development and sustainability through the provision of operating services such as roads and community buildings maintenance.

Fire and Police

Fire services is responsible for providing fire suppression service, fire prevention programs, and training and education related to prevention, detection or extinguishment of fires. Police services responsibility is to ensure the safety of the lives and property of citizens, preserve the peace and good order, prevent crimes from occurring, detect offenders and enforce the law.

Water and Waste Water

The water and waste water departments provide public services that contribute to community development and sustainability through the provision of water and sanitation services.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

25. Segmented Information (continued)

	General Government			Health and Social Services			Education			Economic Development and Business Enterprises		
	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020
Revenue												
Federal government transfers	\$ 492,057	\$ 1,195,384	\$ 473,258	\$ 1,568,100	\$ 2,072,613	\$ 1,689,802	\$ 4,123,992	\$ 5,107,145	\$ 4,623,581	\$ 455,915	\$ 827,063	\$ 160,253
Provincial government transfers	1,000	239,142	3,585	6,016,285	6,078,666	5,583,740	190,116	371,251	392,167	-	5,000	151,895
Rental income	3,949,822	3,989,749	3,913,590	205,300	204,373	204,504	-	-	-	-	-	-
Investment income	1,000,000	1,302,369	3,997,794	-	-	-	-	-	-	-	-	-
Income (loss) from enterprises	-	-	-	-	-	-	-	-	-	-	1,288,825	(420,474)
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	-	-	-
User fees	68,400	77,513	63,288	-	-	-	-	-	-	-	-	-
Sales from business enterprises	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama fees	5,800,000	5,581,711	5,597,002	-	-	-	-	-	-	12,206,146	7,769,071	11,174,276
Coldwater Treaty	-	-	-	-	-	-	-	-	-	-	-	-
Other	3,829,658	5,305,457	1,390,860	861,661	401,320	1,196,565	671,212	(405,718)	165,183	729,260	708,196	707,657
	15,140,937	17,691,325	15,439,377	8,651,346	8,756,972	8,674,611	4,985,320	5,072,678	5,180,931	13,391,321	10,598,155	11,773,607
Expenses												
Salaries and wages	5,099,784	5,663,243	5,141,239	5,161,558	4,577,039	4,755,519	4,784,862	4,109,051	4,544,525	2,381,588	2,268,671	2,468,077
Materials, services and other	799,669	2,713,140	1,803,683	2,005,956	2,110,523	1,878,695	2,851,498	2,840,729	2,816,615	10,014,245	5,650,137	9,340,513
Repairs and maintenance	31,625	36,047	21,836	472,039	389,264	441,597	259,151	252,018	315,765	416,789	508,240	376,278
Contracted services, professional fees	488,729	429,518	387,176	77,746	78,643	131,626	39,000	4,516	9,586	47,000	67,335	45,549
Utilities, insurance	47,997	247,399	52,050	98,823	97,991	103,312	95,960	100,190	98,633	279,660	296,731	319,893
Rental	295,141	264,597	282,904	84,410	81,922	81,435	46,469	52,660	52,923	50,180	52,184	50,139
Gifts, donations, grants	144,000	246,126	156,799	54,092	31,437	33,377	72,000	80,606	48,901	-	-	-
Amortization	-	695,804	697,461	-	251,085	241,517	-	317,842	313,498	115,909	490,322	453,205
Loss (gain) on disposal of tangible capital assets	-	(33,450)	(69,614)	-	-	-	-	-	-	-	-	1,648
Interest expense	226,440	208,329	298,880	-	-	-	-	-	-	49,140	31,269	87,961
Trust capital distributions	-	-	-	-	-	-	-	-	-	-	-	-
Coldwater Treaty	-	-	-	-	-	-	-	-	-	-	-	-
	7,133,385	10,470,754	8,772,414	7,954,624	7,617,904	7,667,078	8,148,940	7,757,612	8,198,446	13,354,511	9,364,889	13,123,263
Net surplus (deficit)	\$ 8,007,552	\$ 7,220,571	\$ 6,666,963	\$ 696,722	\$ 1,139,068	\$ 1,007,533	\$ (3,163,620)	\$ (2,684,934)	\$ (3,017,515)	\$ 36,810	\$ 1,233,266	\$ (1,349,656)

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2021

25. Segmented Information (continued)

	Housing and Social Housing			Lands and Trust			Recreation and Culture			Special Projects		
	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020
Revenue												
Federal government transfers	\$ 525,880	\$ 538,073	\$ 523,811	\$ 368,530	\$ 297,848	\$ 348,113	\$ 5,000	\$ 28,124	\$ 5,000	\$ 343,970	\$ 303,248	\$ 324,898
Provincial government transfers	-	-	-	85,000	76,500	85,000	-	-	-	194,306	288,118	198,109
Rental income	791,320	789,484	784,728	34,815	4,560	11,810	-	-	-	-	-	-
Investment income	-	-	-	865,250	996,748	863,695	-	-	-	-	-	-
Income (loss) from enterprises	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama ground rent	-	-	-	6,140,063	5,401,132	5,447,262	-	-	-	-	-	-
User fees	-	-	-	-	-	-	245,150	98,680	193,213	-	-	-
Sales from business enterprises	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama fees	-	-	-	-	-	-	-	-	-	-	-	-
Coldwater Treaty	-	-	-	-	419,741	523,675	-	-	-	-	-	-
Other	46,600	66,019	32,397	-	(68,665)	(33,681)	139,800	43,728	87,227	(45,300)	(233,638)	(90,812)
	1,363,800	1,393,576	1,320,936	7,493,658	7,127,864	7,245,874	389,950	170,532	285,440	492,976	357,728	432,195
Expenses												
Salaries and wages	110,777	108,631	120,933	239,083	254,348	187,523	370,702	190,831	321,872	336,114	247,884	233,877
Materials, services and other	272,507	(506,267)	(329,329)	118,992	19,153	31,908	329,311	80,631	190,816	166,774	189,062	181,988
Repairs and maintenance	135,200	105,382	128,713	3,438	2,462	6,443	22,200	6,008	31,706	-	-	590
Contracted services, professional fees	19,075	16,960	17,920	10,000	16,447	34,329	9,500	3,562	6,219	10,000	4,949	25,464
Utilities, insurance	95,100	105,084	87,669	-	-	-	1,500	1,019	1,137	-	-	-
Rental	1,283	1,283	1,283	2,360	15,056	2,415	6,236	4,993	4,993	1,944	1,488	3,383
Gifts, donations, grants	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	490,235	616,430	582,273	-	1,035	209	-	1,409	-	-	1,759	1,449
Loss (gain) on disposal of tangible capital assets	-	-	-	-	-	-	-	33,936	29,113	-	-	-
Interest expense	110,943	103,629	114,366	-	-	-	-	-	-	-	-	-
Trust capital distributions	-	-	-	9,500,000	8,001,691	7,927,537	-	-	-	-	-	-
Coldwater Treaty	-	-	-	-	46,900	-	-	-	-	-	-	-
	1,235,120	551,132	723,828	9,873,873	8,310,192	8,237,264	739,449	322,389	585,856	514,832	445,142	446,751
Net surplus (deficit)	\$ 128,680	\$ 842,444	\$ 597,108	\$ (2,380,215)	\$ (1,182,328)	\$ (991,390)	\$ (349,499)	\$ (151,857)	\$ (300,416)	\$ (21,858)	\$ (87,414)	\$ (14,556)

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

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25. Segmented Information (continued)

	Operations and Maintenance			Fire and Police			Water and Waste Water			Totals Before Adjustments		
	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020	Budget 2021	2021	2020
Revenue												
Federal government transfers	\$ 966,860	\$ 1,529,525	\$ 1,391,408	\$ 374,617	\$ 425,817	\$ 419,051	\$ 9,630	\$ -	\$ 4,630	\$ 9,234,551	\$ 12,324,840	\$ 9,963,805
Provincial government transfers	74,008	52,500	67,780	332,458	423,555	447,547	-	-	-	6,893,173	7,534,732	6,929,823
Rental income	414,204	431,075	432,627	-	-	-	-	-	-	5,395,461	5,419,241	5,327,259
Investment income	-	-	-	-	-	-	-	-	-	1,865,250	2,299,117	4,861,489
Income (loss) from enterprises	-	-	-	-	-	-	-	-	-	-	1,288,825	(420,474)
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	6,140,063	5,401,132	5,447,262
User fees	1,875,421	966,959	1,146,735	6,410,418	6,008,952	6,184,399	1,445,406	545,134	1,161,947	10,044,795	7,697,238	8,749,582
Sales from business enterprises	-	-	-	-	-	-	-	-	-	12,206,146	7,769,071	11,174,276
Casino Rama fees	-	-	-	-	-	-	-	-	-	5,800,000	5,581,711	5,597,002
Coldwater Treaty	-	-	-	-	-	-	-	-	-	-	419,741	523,675
Other	1,168,998	403,126	1,737,638	17,500	48,699	56,281	10,520	450	2,144	7,429,909	6,268,974	5,251,459
	4,499,491	3,383,185	4,776,188	7,134,993	6,907,023	7,107,278	1,465,556	545,584	1,168,721	65,009,348	62,004,622	63,405,158
Expenses												
Salaries and wages	3,107,929	1,650,977	1,823,348	6,865,275	6,658,764	6,723,246	760,274	654,264	776,351	29,217,946	26,383,703	27,096,510
Materials, services and other	1,599,272	2,699,775	2,701,366	500,197	428,036	479,185	305,536	92,743	174,640	18,963,957	16,317,662	19,270,080
Repairs and maintenance	1,875,250	1,312,955	1,682,538	286,592	324,822	311,537	353,028	209,857	298,172	3,855,312	3,147,055	3,615,175
Contracted services, professional fees	165,541	77,997	134,103	23,500	14,482	51,787	49,500	40,879	23,601	939,591	755,289	867,360
Utilities, insurance	350,446	336,758	374,990	155,493	163,990	152,417	201,569	177,830	207,993	1,326,548	1,526,992	1,398,094
Rental	29,537	12,209	24,814	46,039	31,758	33,278	8,439	5,186	5,186	572,038	523,336	542,753
Gifts, donations, grants	-	-	-	4,150	6,058	6,007	-	-	-	274,242	365,636	243,084
Amortization	-	1,211,082	1,107,557	-	476,577	486,375	-	596,103	629,050	606,144	4,691,955	4,541,707
Loss (gain) on disposal of tangible capital assets	-	(237)	-	-	1,839	-	-	-	-	(31,848)	(67,966)	
Interest expense	-	-	-	-	16,848	29,172	-	-	-	386,523	360,075	510,379
Trust capital distributions	-	-	-	-	-	-	-	-	-	9,500,000	8,001,691	7,927,537
Coldwater Treaty	-	-	-	-	-	-	-	-	-	-	-	46,900
	7,127,975	7,301,496	7,848,716	7,881,246	8,123,174	8,273,004	1,678,346	1,776,862	2,114,993	65,642,301	62,041,546	65,991,613
Net surplus (deficit)	\$ (2,628,484)	\$ (3,918,311)	\$ (3,072,528)	\$ (748,253)	\$ (1,216,151)	\$ (1,165,726)	\$ (212,790)	\$ (1,231,278)	\$ (946,272)	\$ (632,953)	\$ (36,924)	\$ (2,586,455)

Chippewas of Rama First Nation
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25. Segmented Information (continued)

	Consolidation Adjustments			Consolidated Totals		
	Budget 2021	2021	2020	Budget 2021	2021	2020
Revenue						
Federal government transfers	\$ -	\$ -	\$ -	\$ 9,234,551	\$ 12,324,840	\$ 9,963,805
Provincial government transfers	-	63,596	71,494	6,893,173	7,534,732	6,929,823
Rental income	-	-	71,494	5,395,461	5,355,645	5,255,765
Investment income	-	-	-	1,865,250	2,299,117	4,861,489
Income (loss) from enterprises	-	-	-	-	1,288,825	(420,474)
Casino Rama ground rent	-	-	-	6,140,063	5,401,132	5,447,262
User fees	1,687,604	947,026	1,058,855	8,357,191	6,750,212	7,690,727
Sales from business enterprises	-	238,549	249,721	12,206,146	7,530,522	10,924,555
Casino Rama fees	-	-	-	5,800,000	5,581,711	5,597,002
Coldwater Treaty	-	-	-	-	419,741	523,675
Other	559,439	632,219	573,030	6,870,470	5,636,755	4,678,429
	2,247,043	1,881,390	1,953,100	62,762,305	60,123,232	61,452,058
Expenses						
Salaries and wages	60,143	(268,947)	(280,297)	29,157,803	26,652,650	27,376,807
Materials, services and other	351,355	619,518	643,236	18,612,602	15,698,144	18,626,844
Repairs and maintenance	1,672,988	1,333,478	1,379,357	2,182,324	1,813,577	2,235,818
Contracted services, professional fees	-	-	-	939,591	755,289	867,360
Utilities, insurance	-	8	251	1,326,548	1,526,984	1,397,843
Rental	152,172	190,833	192,144	419,866	332,503	350,609
Gifts, donations, grants	10,385	6,500	18,409	263,857	359,136	224,675
Amortization	-	-	-	606,144	4,691,955	4,541,707
Loss (gain) on disposal of tangible capital assets	-	-	-	-	(31,848)	(67,966)
Interest expense	-	-	-	386,523	360,075	510,379
Trust capital distributions	-	-	-	9,500,000	8,001,691	7,927,537
Coldwater Treaty	-	-	-	-	-	46,900
	2,247,043	1,881,390	1,953,100	63,395,258	60,160,156	64,038,513
Net surplus (deficit)	\$ -	\$ -	\$ -	\$ (632,953)	\$ (36,924)	\$ (2,586,455)