

Chippewas of Rama First Nation
Consolidated Financial Statements
For the year ended March 31, 2020

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Chippewas of RAMA First Nation

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A Proud Progressive First Nation Community

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Chippewas of Rama First Nation (the "First Nation") are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Chippewas of Rama First Nation and meet when required.

On behalf of Chippewas of Rama First Nation:

Dan Shilling
Chief Administrative Officer

Rick Morano
Chief Financial Officer

August 24, 2020



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Independent Auditor's Report

To Chief and Council of Chippewas of Rama First Nation

Opinion

We have audited the consolidated financial statements of Chippewas of Rama First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

Management is responsible for the other information. The other information comprises:

- The information, other than the consolidated financial statements and our auditor's report thereon, included in the unaudited supplementary schedules which present detailed program revenues and expenses and have been prepared to assist management of Chippewas of Rama First Nation to meet the reporting requirements of various funding agencies.
- Chippewas of Rama First Nation has also prepared another set of financial statements for the year ended March 31, 2020 in accordance with Canadian public sector accounting standards. Our audit report on the other set of financial statements was issued to the Members of Chippewas of Rama First Nation and was dated August 24, 2020.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to



Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Orillia, Ontario

August 24, 2020

Chippewas of Rama First Nation
Consolidated Statement of Financial Position

March 31

2020

2019

Financial assets

Cash and cash equivalents (Note 2)	\$ 419,384	\$109,226,312
Restricted cash (Note 3)	786,771	696,500
Trust funds held by federal government (Note 4)	49,920	49,920
Accounts receivable (Note 5)	4,375,377	4,550,798
Due from government (Note 6)	1,143,053	1,152,626
Loans receivable (Note 7)	632,650	708,915
Portfolio investments (Note 8)	174,905,092	75,019,649
Inventories for resale	493,793	522,439
Due from controlled entities (Note 9)	4,307,938	2,314,541
Investment in government business enterprises (Note 10)	1,611,544	2,032,018
	<u>188,725,522</u>	<u>196,273,718</u>

Liabilities

Accounts payable and accrued liabilities (Note 11)	7,480,840	6,277,028
Deferred payouts - minors (Note 12)	20,264,586	22,196,364
Due to government (Note 13)	116,207	294,973
Deferred revenue (Note 14)	1,921,391	2,260,060
Long-term debt (Note 15)	19,658,912	19,883,657
Solid waste closure and post-closure liabilities (Note 16)	1,637,456	1,596,974
	<u>51,079,392</u>	<u>52,509,056</u>

Net financial assets

	<u>137,646,130</u>	<u>143,764,662</u>
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Non-financial assets

Tangible capital assets (Note 18)	92,075,130	88,699,121
Prepaid expenses	280,178	113,742
Inventories held for use	27,316	37,684
	<u>92,382,624</u>	<u>88,850,547</u>

Accumulated surplus

	<u>\$230,028,754</u>	<u>\$232,615,209</u>
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Contingent liabilities (Note 19)

Contractual obligations (Note 20)

On behalf of Chippewas of Rama First Nation:



Chief

Chippewas of Rama First Nation

Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31	(Note 22) Budget 2020	2020	2019
Revenue			
Federal government transfers (Note 21)	\$ 8,622,034	\$ 9,963,805	\$106,440,547
Provincial government transfers (Note 21)	6,818,803	6,929,823	71,433,513
Rental income	5,222,319	5,255,765	5,135,241
Net investment income	1,855,400	4,861,489	1,895,381
Income (loss) from government business enterprises (Note 10)	-	(420,474)	(546,238)
Casino Rama ground rent	5,710,500	5,447,262	5,205,551
User fees	8,133,404	7,690,727	7,442,499
Sales from business enterprises	12,813,916	10,924,555	11,980,585
Casino Rama fees	7,560,000	5,597,002	7,007,606
Coldwater Treaty	-	523,675	184,252
Other	4,902,917	4,678,429	6,369,894
	61,639,293	61,452,058	222,548,831
Expenses			
General government	7,154,889	8,702,693	63,847,833
Health and social services	7,233,168	7,545,973	7,367,164
Education services	6,880,173	7,721,888	6,950,439
Economic development and business operations	13,589,520	12,749,816	13,224,554
Housing and social housing services	1,115,473	608,199	620,546
Lands and trust	9,555,570	8,234,423	7,922,899
Recreation and culture	636,989	546,789	663,570
Special projects	358,097	422,810	338,581
Operations and maintenance	6,597,381	7,303,323	6,965,758
Fire and police	7,700,323	8,143,564	7,370,100
Water and waste water	1,520,831	2,059,035	2,103,320
	62,342,414	64,038,513	117,374,764
Annual surplus (deficit) (Note 23)	(703,121)	(2,586,455)	105,174,067
Accumulated surplus, beginning of year	232,615,209	232,615,209	127,441,142
Accumulated surplus, end of year	\$231,912,088	\$230,028,754	\$232,615,209
Segment Disclosure (Note 24)			

Chippewas of Rama First Nation
Consolidated Statement of Change in Net Financial Assets

For the year ended March 31	(Note 22) Budget 2020	2020	2019
Annual surplus (deficit)	\$ (703,121)	\$ (2,586,455)	\$ 105,174,067
Acquisition of tangible capital assets	(2,631,587)	(8,001,096)	(2,692,941)
Amortization of tangible capital assets	-	4,541,707	4,344,948
Loss (gain) on disposal of tangible capital assets	-	(67,966)	(68,621)
Proceeds on disposal of tangible capital assets	-	151,346	232,481
	<u>(3,334,708)</u>	<u>(5,962,464)</u>	<u>106,989,934</u>
Use/consumption of prepaid expenses	-	(166,436)	131,199
Use/consumption of inventories held for use	-	10,368	(17,066)
	<u>-</u>	<u>(156,068)</u>	<u>114,133</u>
Increase (decrease) in net financial assets	(3,334,708)	(6,118,532)	107,104,067
Net financial assets, beginning of year	143,764,662	143,764,662	36,660,595
Net financial assets, end of year	\$ 140,429,954	\$ 137,646,130	\$ 143,764,662

Chippewas of Rama First Nation

Consolidated Statement of Cash Flows

For the year ended March 31	2020	2019
Operating transactions		
Annual surplus (deficit)	\$ (2,586,455)	\$105,174,067
Items not involving cash:		
Amortization of tangible capital assets	4,541,707	4,344,948
Solid waste closure and post-closure liabilities	40,482	(4,993)
Gain on disposal of tangible capital assets	(67,966)	(68,621)
Loss from government business enterprises	420,474	546,238
Impairment allowance - investment in government business		
Changes in non-cash operating balances:		
Accounts receivable	175,421	(908,293)
Due from government	9,573	410,444
Inventories for resale	28,646	37,508
Prepaid expenses	(166,436)	131,199
Inventories held for use	10,368	(17,066)
Accounts payable and accrued liabilities	1,203,812	(531,052)
Due to government	(178,766)	52,783
Deferred revenue	(338,669)	(1,243,639)
Cash provided by operating transactions	<u>3,092,191</u>	<u>107,923,523</u>
Capital transactions		
Acquisition of tangible capital assets	(8,001,096)	(2,692,941)
Proceeds on disposal of tangible capital assets	151,346	232,481
Cash applied to capital transactions	<u>(7,849,750)</u>	<u>(2,460,460)</u>
Investing transactions		
Decrease (increase) in portfolio investments	(99,885,443)	1,485,590
Increase in due from controlled entities	(1,993,397)	(1,250)
Increase (decrease) in restricted cash	(90,271)	(61,816)
Increase (decrease) in trust funds held by federal government	-	127,786
Increase in loans receivable	76,265	244,163
Cash provided by investing transactions	<u>(101,892,846)</u>	<u>1,794,473</u>
Financing transaction		
Proceeds from issuance of long-term debt	6,587,000	644,307
Repayment of long-term debt	(6,811,745)	(1,254,071)
Increase (decrease) in deferred payouts - minors	(1,931,778)	(886,227)
Cash provided by (applied to) financing transactions	<u>(2,156,523)</u>	<u>(1,495,991)</u>
Increase in cash	(108,806,928)	105,761,545
Cash, beginning of year	109,226,312	3,464,767
Cash, end of year (Note 2)	\$ 419,384	\$109,226,312

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies

a) Nature of Organization

Chippewas of Rama First Nation (the "First Nation") provides government type services including education, health and social services, economic development, police, fire, public works, planning, lands and trust, recreation and other general government services.

The First Nation is exempt from income tax.

b) Basis of Accounting

The consolidated financial statements have been prepared using Canadian public sector accounting standards.

c) Reporting Entity

The reporting entity includes the First Nation and all entities that are controlled by the First Nation.

All controlled entities are consolidated in the First Nation's financial statements according to the First Nation's percentage ownership except for entities that meet the definition of a government business enterprise or a government business partnership, which are included in the financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Entities fully consolidated in the First Nation's financial statements include:

Chippewas of Rama Social Housing	- 100%
Waasa Gdi Naabmin (Looking Far Ahead) Trust	- 100%
Ojibway Bay Marina Ltd.	- 100%
455457 Ontario Inc. (o/a Ramcor Developments)	- 100%
1176290 Ontario Limited (o/a Biindigen Gift Shop)	- 100%
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	- 100%
Black River Wilderness Park Limited	- 100%

Under the modified equity method of accounting, only the First Nation's investment in the entity and the First Nation's portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of the First Nation and inter-organizational balances and transactions are not eliminated.

Entities consolidated under the modified equity method of accounting in the First Nation's financial statements include:

Rama Parking Inc.	- 100%
Casino Rama Inc.	- 100%
My Lucky Spot - Entertainment Centre Ltd.	- 80%

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies (continued)

d) Loans Receivable

Loans receivable are initially recorded at cost less any amount for valuation allowance. Valuation allowances are used to reflect collectability and risk of loss and to reflect loans receivable at the lower of cost and the net recoverable value. Changes in valuation allowance are recognized in expenses in the statement of operations. When the loss is known with sufficient precision and there is no realistic prospect of recovery the loan receivable is reduced by the amount of the loss. Interest income is accrued on loans receivable as earned to the extent it is deemed collectable.

e) Portfolio Investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

f) Inventories for Resale

Inventory for resale is stated at the lower of cost and net realizable value. Cost is generally determined on a first-in, first-out basis.

g) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Land improvements	10 to 25 years
Buildings and structures	10 to 30 years
Roads and bridges	20 to 50 years
Water and waste water systems	50 years
Automotive	3 to 15 years
Equipment	5 to 15 years
Solar panels	20 years
Computer systems	3 years

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

h) Inventories Held for Use

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

i) Landfill Closure and Post-Closure Accrual

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies (continued)

j) Pension Plan

The First Nation is an employer member of Manulife Financial, which has a defined contribution pension plan. The Pension Committee, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The First Nation records as pension expense the current service cost.

k) Long Term Debt

Long term debt in the form of a forgivable loan and is recognized as revenue in the financial statements when any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Forgivable loan is recognized as long term debt when transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the stipulation liabilities are settled.

l) Government Transfers

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

m) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

2. Cash and cash equivalents

	2020	2019
Internally restricted:		
Williams Treaty Settlement	\$ -	\$ 19,679,875
Unrestricted:		
Operating	73,964	89,199,032
Social Housing	345,420	347,405
	419,384	89,546,437
Total cash	\$ 419,384	\$ 109,226,312

3. Restricted Cash

	2020	2019
Restricted - Social Housing Reserves	\$ 786,771	\$ 696,500

Under the terms of the agreements with Canada Mortgage and Housing Corporation, Chippewas of Rama First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

4. Trust Funds Held by Federal Government

	Balance March 31, 2019	2020 Additions	2020 Withdrawals	Balance March 31, 2020
Revenue	\$ -	\$ -	\$ -	\$ -
Capital	49,920	-	-	49,920
	\$ 49,920	\$ -	\$ -	\$ 49,920

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

5. Accounts Receivable

	2020	2019
Due from members:		
Social Housing	\$ 150,199	\$ 114,517
Rent and other	774,743	1,313,115
Due from others:		
Services	4,212,453	3,863,968
	5,137,395	5,291,600
Less impairment allowance	(762,018)	(740,802)
Total accounts receivable	<u>\$ 4,375,377</u>	<u>\$ 4,550,798</u>

6. Due from Government

	2020	2019
Federal government		
Indigenous and Northern Affairs Canada	\$ 429,655	\$ 445,290
Canada Mortgage and Housing Corporation	24,280	22,459
Ogemawahj Tribal Council	11,256	39,069
HST	91,173	106,368
Other	545,985	449,428
Provincial government	40,704	90,012
	<u>\$ 1,143,053</u>	<u>\$ 1,152,626</u>

7. Loans Receivable

	2020	2019
Community Financial Assistance Program loans	\$ 310,228	\$ 295,938
Mortgages to members, bearing interest from 5.2% to 7%, 9 (2019 - 11) mortgages, various monthly payments of \$6,133 in total, due from 2021 to 2038	385,780	495,002
	696,008	790,940
Less impairment allowance	(63,358)	(82,025)
	<u>\$ 632,650</u>	<u>\$ 708,915</u>

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

8. Portfolio Investments

	2020	2019
First Nation Fund		
Investments held by Scotiabank, market value of \$129,802,393 (2019 - \$30,909,107) (Note 15 & 19)	\$137,639,441	\$ 28,802,581
Accrued interest receivable	148,537	55,348
	137,787,978	28,857,929
 Restricted Assets of Waasa Gdi Naabmin (Looking Far Ahead) Trust		
Investments held by Scotiabank, market value of \$23,416,541 (2019 - \$29,445,262) (Note 15)	24,943,656	28,989,346
Accrued interest receivable	364	1,851
	24,944,020	28,991,197
 Other Investments		
Medcan Health, 30,000 class B common shares	300	300
Guaranteed Investment Certificates held as collateral (Note 15)	8,972,794	13,970,223
Diversified Canadian Growth Deposit Notes, due 2021 (Note 15)	3,200,000	3,200,000
	12,173,094	17,170,523
 Total portfolio investments	\$174,905,092	\$ 75,019,649

Included in the Scotiabank portfolio investment of \$137,639,441 (2019 - \$28,802,581) is \$24,033,372 (2019 - \$8,710,267) in fixed income securities. These bear interest rates ranging from 1.25% to 11% (2019 - 1.2% to 11%) and maturity dates ranging from 2021 to 2050 (2019 - 2020 to 2050).

Also included in the investment of \$137,639,441 is internally restricted Williams Treaty Settlement funds in the amount of \$20,173,400 (2019 - \$Nil). In prior year, the internally restricted Williams Treaty Settlement funds of \$19,679,875 was included in Note 2.

Included in the Scotiabank portfolio investment of \$24,943,656 (2019 - 28,989,346) is \$Nil (2019 - \$Nil) in fixed income securities.

The amount of the Waasa Gdi Naabmin (Looking Far Ahead) Trust capital distributions are limited to those funds held in the Waasa Gdi Naabim (Looking Far Ahead) Trust by Scotiabank with the balance of \$24,944,020 (2019 - \$28,991,197) above. There is no liability to the First Nation or guarantee by the First Nation to pay out any trust capital distributions related to the Waasa Gdi Naabmin (Looking Far Ahead) Trust.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2020

9. Due from Controlled Entities

	<u>2020</u>	<u>2019</u>
Casino Rama Inc.	\$ -	\$ 3,750
Rama Parking Inc.	960,791	960,791
My Lucky Spot - Entertainment Centre Ltd.	<u>3,347,147</u>	<u>1,350,000</u>
	<u>\$ 4,307,938</u>	<u>\$ 2,314,541</u>

The advances to the above entities are non-interest bearing, unless otherwise stated, have no specific terms of repayment and are not due within one year, unless specifically noted above.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

10. Investments in Government Business Enterprises

The First Nation's investments in government business enterprises consist of the following:

	2020	2019
My Lucky Spot - Entertainment Centre Ltd., at cost	\$ 6,400,000	\$ 6,400,000
Casino Rama Inc., at cost	1	1
Rama Parking Inc.	1	1
	<u>6,400,002</u>	<u>6,400,002</u>
Cumulative income (loss) from government business enterprises	<u>(4,788,458)</u>	<u>(4,367,984)</u>
	1,611,544	2,032,018
Less impairment allowance	<u>-</u>	<u>-</u>
	<u>\$ 1,611,544</u>	<u>\$ 2,032,018</u>

The following table presents condensed supplementary financial information for these commercial enterprises as at March 31, 2020.

	My Lucky Spot - Entertainment Centre Ltd.	Other	2020 Total	2019 Total
Cash	\$ 750,501	\$ 160,737	\$ 911,238	\$ 1,205,692
Accounts receivable	361,923	-	361,923	143,692
Inventory	47,777	-	47,777	28,746
Prepaid expenses	95,904	9,458	105,362	98,142
Tangible capital assets	3,359,397	978,521	4,337,918	2,834,682
Other assets	3,003,750	1	3,003,751	3,216,251
Total assets	\$ 7,619,252	\$ 1,148,717	\$ 8,767,969	\$ 7,527,205
Accounts payable	\$ 946,330	\$ 107,201	\$ 1,053,531	\$ 362,185
Long-term debt	2,582,890	960,791	3,543,681	3,625,411
Other liabilities	10,268,970	1	10,268,971	9,111,121
Total liabilities	13,798,190	1,067,993	14,866,183	13,098,717
Equity	(6,178,938)	80,724	(6,098,214)	(5,571,512)
Total liabilities and equity	\$ 7,619,252	\$ 1,148,717	\$ 8,767,969	\$ 7,527,205
Revenue	\$ 4,203,909	\$ 9,298,841	\$ 13,502,750	\$ 12,166,784
Expenses	4,735,043	9,294,408	14,029,451	12,849,919
Net income (loss)	\$ (531,134)	\$ 4,433	\$ (526,701)	\$ (683,135)
Chippewas of Rama First Nation's share of net income (loss)	\$ (424,907)	\$ 4,433	\$ (420,474)	\$ (546,238)

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

10. Investment in Government Business Enterprises (continued)

My Lucky Spot - Entertainment Centre Ltd.

As at March 31, 2014, the First Nation acquired 6,400,000 participating preference shares at \$1.00 per share in My Lucky Spot - Entertainment Centre Ltd. This represents 100% of the issued preference shares and 80.00% of the voting shares of the company. My Lucky Spot - Entertainment Centre Ltd. is in the process of acquiring, renovating and operating existing bingo centres and electronic gaming centres.

The fiscal year end of My Lucky Spot - Entertainment Centre Ltd. is December 31. As the year end for My Lucky Spot - Entertainment Centre Ltd. does not coincide with the year end of the First Nation, and it is not possible to use financial statements that do coincide, the financial statements used under the modified equity method will be for the year ended December 31. Therefore, December 31, 2019 amounts have been picked up using the modified equity basis of accounting in these financial statements. The First Nation's interest in My Lucky Spot - Entertainment Centre Ltd. is 80.00%.

The long-term debt payable by My Lucky Spot - Entertainment Centre Ltd. consists of two promissory notes due to parties external to the reporting entity.

Principal repayments on aggregate long-term debt over the next five years are as follows:

	Debt due to other organizations within the reporting entity	Debt due to parties external to the reporting entity	Total
2020	\$ -	\$ 138,951	\$ 138,951
2021	-	90,306	90,306
2022	-	94,927	94,927
2023	-	99,783	99,783
2024	-	104,888	104,888
Thereafter	-	2,054,035	2,054,035
	\$ -	\$ 2,582,890	\$ 2,582,890

Additionally, My Lucky Spot - Entertainment Centre Ltd. has leased premises under long-term lease agreements maturing 2022 and 2023, which includes an optional renewal clause to extend the lease term. Future minimum operating lease payments for the next four years are as follows:

Year	Amount
2020	\$ 936,000
2021	936,000
2022	936,000
2023	516,000

Other

The other category includes Casino Rama Inc. and Rama Parking Inc. Rama Parking Inc. represents the majority of this category and holds parking lots.

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2020

11. Accounts Payable and Accrued Liabilities

	2020	2019
Trade payables	\$ 1,038,274	\$ 1,133,489
Accrued salaries and benefits payable	4,195,369	3,669,248
Other accrued liabilities	2,247,197	1,474,291
	<u>\$ 7,480,840</u>	<u>\$ 6,277,028</u>

12. Deferred Payouts - Minors

Under the Waasa Gdi Naabmin (Looking Far Ahead) Trust agreement amounts owed to minor beneficiaries are held in trust until the band member reaches 18 years of age. As a result, this allocated amount is set up as a liability.

13. Due to Government

	2020	2019
Federal government, non interest bearing, due within one year	\$ 115,351	\$ 285,319
Provincial government, non interest bearing, due within one year	856	9,654
	<u>\$ 116,207</u>	<u>\$ 294,973</u>

14. Deferred Revenue

	Balance March 31, 2019	2020 Funding Received	2020 Revenue Recognized	Balance March 31, 2020
Government:				
Federal - other	\$ 1,419,927	\$ 958,128	\$ 1,155,893	\$ 1,222,162
Provincial - other	419,757	19,378	258,388	180,747
	<u>1,839,684</u>	<u>977,506</u>	<u>1,414,281</u>	<u>1,402,909</u>
Other:				
Unearned fees	373,851	251,732	305,643	319,940
Other	46,525	186,202	34,185	198,542
	<u>420,376</u>	<u>437,934</u>	<u>339,828</u>	<u>518,482</u>
	<u>\$ 2,260,060</u>	<u>\$ 1,415,440</u>	<u>\$ 1,754,109</u>	<u>\$ 1,921,391</u>

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2020

15. Long-term Debt

	<u>2020</u>	<u>2019</u>
Loan payable to Morningstar, interest at 6%, repayable in monthly blended payments of \$24,109, due 2020	\$ -	\$ 188,607
Non-revolving demand promissory note for Tim Horton's renovations, interest at prime plus 1% payable monthly, due 2022	266,667	426,667
Non-revolving demand promissory note for investment in My Lucky Spot - Entertainment Centre Ltd., interest at prime plus 0.25% payable monthly, due September 2021	6,400,000	6,400,000
Non-revolving demand promissory note for the acquisition of solar panels, interest at prime plus 0.25% payable monthly, due March 2019, extended until March 2020	-	2,152,686
Non-revolving demand promissory note for the construction of the Public Works building, interest at prime plus 0.25% payable monthly, due March 2019, extended until March 2020	-	3,655,000
Non-revolving demand promissory note for fire truck, interest at prime plus 1% payable monthly, due 2025	539,825	644,307
Mortgages payable - Social Housing, 1.08% to 2.52%, payable monthly in blended payments of \$47,802 secured by the First Nation and ministerial guarantee, due 2020 to 2024	6,531,862	6,416,390
Loan payable, First Nations Finance Authority, interest at 2.72% payable monthly, due 2028	5,695,558	-
Forgivable loan payable, Shell Canada, interest free, forgivable at \$25,000 per year, due 2029	225,000	-
	<u>\$ 19,658,912</u>	<u>\$ 19,883,657</u>

Anticipated annual principal repayments over the next five years and thereafter are due as follows:

Year	Amount
2021	\$ 8,437,903
2022	1,469,357
2023	2,863,799
2024	1,411,087
2025	797,102
Thereafter	4,679,664
	<u>\$ 19,658,912</u>

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

15. Long-term Debt (continued)

	2020	2019
Interest expense for the year on long-term debt	\$ 648,147	\$ 672,883

The First Nation has a non-revolving demand promissory note with an authorized amount of \$6,400,000 for assistance with financing the investment in My Lucky Spot - Entertainment Centre Ltd. Advances are repayable in full on or before September 30, 2021. This demand loan is secured by a guaranteed investment certificate and diversified Canadian growth deposit notes (Note 8).

Under the same credit facility, the First Nation has a revolving demand promissory note with an authorized amount of \$1,500,000 for assistance in financing the renovations of the Tim Hortons locations and all other capital equipment. Each advance is repayable in 59 monthly installments with a final payment of the balance of principal and interest on the 60th month.

In addition, to the above long-term debt, the First Nation has an operating line of credit with an authorized amount of \$1,150,000 which bears interest at prime plus 0.5% payable monthly. Within this amount, the First Nation guarantees lines of credit totaling \$150,000 for other government organizations included in these consolidation financial statements. The remaining amount of the line of credit limit is secured by the operating credit line agreement.

The First Nation also has a non-revolving promissory note with an authorized amount of \$21,054,000 for capital infrastructure refinancing, repayable over 30 years. This loan is secured by a Secured Revenue Trust Account (SRTA) for Rama Fee proceeds from Casino Rama. As of March 31, 2020, the balance of this loan is \$5,695,558.

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Notes to Consolidated Financial Statements

March 31, 2020

16. Solid Waste Closure and Post-Closure Liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the First Nation's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was \$1,637,456 (2019 - \$1,596,974) and reflects a discount rate of 3.5% (2019 - 3.5%). The estimated total expenditures for landfill closure costs are approximately \$452,000 with annual post-closure care costs of approximately \$61,000.

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. The estimated remaining landfill life is 9 years. There are no specific assets designated for these post-closure costs, though management believes that the current accumulated surplus will be sufficiently maintained to meet this liability. The estimated length of time needed for post-closure care is 50 years.

17. Pension Plan

The First Nation makes contributions to the Manulife Financial (formerly Standard Life) pension plan. This plan is a defined contribution plan. The First Nation matches employee contributions up to a maximum of 8% of the employees compensation. Employees have the choice of contributing either 5% or 8% of their compensation to the plan. The retirement benefit for each employee is the amount that can be provided at retirement based on the accumulated contributions made on that individual's behalf and investment earnings on those contributions.

During the year, the First Nation contributed \$1,397,930 (2019 - \$1,326,635) to the defined contribution pension plan and is included in employee benefits in the consolidated operations and accumulated surplus. There were no significant changes to the plan during the year.

March 31, 2020

18. Tangible Capital Assets

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$4,585,477 (2019 - \$267,075).

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

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19. Contingent Liabilities

- a) The First Nation has guaranteed the mortgages of certain members in the amount of approximately \$4,338,279 (2019 - \$4,003,993). The outstanding balance of the mortgages amounted to \$2,157,004 (2019 - \$1,907,204) at year end.
- b) Where differences exist between the agency's net approved expenses and their actual net expenses, the resolution of these variances will be negotiated between the agency and the First Nation. Any resultant adjustments will be recognized in the year in which the changes are confirmed by the agency.
- c) The First Nation has entered into a collateral security agreement with a Canadian chartered bank that has agreed to finance on-reserve housing loans for individual band members of Rama. The First Nation has guaranteed the payment and performance by the borrowers of the obligations up to the amount of \$13,003,483 (Note 8) which the First Nation has set aside as restricted assets into a separate collateral account and has given the bank a security interest in that account. The outstanding balance of the mortgages at year end amounted to \$7,173,730 (2019 - \$5,275,899).

20. Contractual Obligations

	2021	2022	2023	2024	2025 and thereafter	Total
Operating leases	\$ 184,392	\$ 75,059	\$ 70,200	\$ 57,694	\$ 40,234	\$ 427,579
Construction contracts	15,398,619	-	-	-	-	15,398,619
	<u>\$ 15,583,011</u>	<u>\$ 75,059</u>	<u>\$ 70,200</u>	<u>\$ 57,694</u>	<u>\$ 40,234</u>	<u>\$ 15,826,198</u>

Chippewas of Rama First Nation
Notes to Consolidated Financial Statements

March 31, 2020

21. Government Transfers

	<u>2020</u>	<u>2019</u>
Federal government transfers		
Operating:		
Indigenous and Northern Affairs Canada:		
Block contribution	\$ 1,738,429	\$ 1,682,199
Fixed contribution	1,201,565	1,614,707
Set contribution	61,752	351,939
Grant - special claims	274,981	97,092,000
Health Canada	1,406,567	1,076,960
Canada Mortgage and Housing Corporation	291,367	269,224
Anishinabek Nation Education	4,307,821	3,936,787
Other	681,323	416,731
	<u>9,963,805</u>	<u>106,440,547</u>
Total federal government transfers		
Provincial government transfers		
Operating	<u>6,929,823</u>	<u>71,433,513</u>
Total government transfers	<u>\$ 16,893,628</u>	<u>\$ 177,874,060</u>

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

22. Budget

The Financial Plan (Budget) adopted by Chief and Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Chief and Council with adjustments as follows:

	<u>2020</u>
Financial Plan (Budget) surplus (deficit) for the year	
Chippewas of Rama First Nation	\$ (129,779)
Chippewas of Rama Social Housing	4,845
Ojibway Bay Marina Ltd.	58,788
455457 Ontario Inc. (o/a Ramcor Developments)	267,809
1176290 Ontario Limited (o/a Biindigen Gift Shop)	(7,369)
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	33,600
Black River Wilderness Park Limited	26,898
Waasa Gdi Naabmin (Looking Far Ahead) Trust	<u>(3,589,500)</u>
Total Financial Plan (Budget) deficit for the year	(3,334,708)
Add: Capital expenditures	<u>2,631,587</u>
 Budget deficit per statement of operations	 <u>\$ (703,121)</u>

23. Williams Treaty Settlement

Included in the annual deficit is a payout of \$1,064,500 (2019 - \$Nil) that was paid out of the Williams Treaty Settlement investments (Note 8). The annual deficit prior to these payments would have been \$1,521,955.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

24. Segmented Information

The First Nation is a diversified government institution that provides a wide range of services to its members such as education, health and social services, economic development, housing, police, fire, public works, planning, lands and trust, recreation and other general government services. Distinguishable functional segments have been separately disclosed in the segmented information.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts are allocated on a reasonable basis. Therefore certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

The nature of the segments and the activities they encompass are as follows:

General Government

The general government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

Health and Social Services

The health department provides a diverse bundle of services directed towards the well-being of members including such activities as long-term care, medical transportation, pre-natal care, nursing, health representation, traditional healing, family violence and many other smaller programs designed to enhance the health of members. The social services department is responsible for administering social assistance payments as well as providing services directed towards members.

Education

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study and early childhood education. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

Economic Development and Business Enterprises

The economic development department is responsible for promoting economic growth within the First Nation. First Nation operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These operations include but are not limited to the retail mall, country market, gas station, marina and gift shop.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

24. Segmented Information (continued)

Housing and Social Housing

Social housing is responsible for administering and providing affordable housing within the First Nation, including unit allocations, rental assessments, collections and maintenance and repairs.

Lands and Trust

Lands and trust includes rental of the land and trust distributions.

Recreation and Culture

The First Nation provides a wide array of recreation services, including youth leadership programs, sport programs and clubs, and various special events.

Special Projects

The First Nation provides a wide array of other services included in special projects.

Operations and Maintenance

The operations and maintenance department provides public services that contribute to community development and sustainability through the provision of operating services such as roads and community buildings maintenance.

Fire and Police

Fire services is responsible for providing fire suppression service, fire prevention programs, and training and education related to prevention, detection or extinguishment of fires. Police services responsibility is to ensure the safety of the lives and property of citizens, preserve the peace and good order, prevent crimes from occurring, detect offenders and enforce the law.

Water and Waste Water

The water and waste water departments provide public services that contribute to community development and sustainability through the provision of water and sanitation services.

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

24. Segmented Information (continued)

Revenue	General Government			Health and Social Services			Education		Economic Development and Business Enterprises		
	Budget 2020	2020	2019	Budget 2020	2020	2019	Budget 2020	2019	Budget 2020	2020	2019
Federal government transfers	\$ 451,208	\$ 473,258	\$ 97,555,838	\$ 1,431,065	\$ 1,689,802	\$ 1,492,895	\$ 4,123,992	\$ 4,623,581	\$ 255,531	\$ 180,253	\$ 142,734
Provincial government transfers	1,200	3,585	64,730,403	5,767,549	5,583,740	5,497,947	174,444	392,167	150,000	151,895	900
Rental income	3,843,000	3,913,590	3,850,969	203,300	204,504	202,005	-	-	-	-	-
Investment income	1,000,000	3,997,794	1,372,787	-	-	-	-	-	-	-	-
Income (loss) from enterprises	-	-	-	-	-	-	-	-	-	-	-
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	(420,474)	(546,238)
User fees	76,956	63,288	66,331	-	-	-	-	-	-	-	-
Sales from business enterprises	-	-	-	-	-	-	-	-	-	-	-
Casino Rama fees	7,560,000	5,597,002	7,007,606	-	-	-	-	-	12,813,916	11,174,276	12,308,135
Coldwater Treaty (Note)	-	-	-	-	-	-	-	-	-	-	-
Other	1,784,583	1,390,860	4,498,872	474,286	1,196,565	769,846	706,607	165,183	-	-	-
	14,716,947	15,439,377	179,082,806	7,876,200	8,674,611	7,962,893	5,005,043	5,180,931	14,250,148	11,773,607	12,606,537
Expenses											
Salaries and wages	4,947,163	5,141,239	4,727,183	4,945,162	4,755,519	4,510,419	4,183,340	4,544,525	2,541,928	2,468,077	2,464,333
Materials, services and other	852,296	1,803,683	57,000,200	1,779,476	1,878,695	2,062,280	2,829,967	2,816,615	10,403,788	9,340,513	10,056,101
Repairs and maintenance	26,882	21,836	28,636	426,715	441,597	448,612	269,821	315,765	445,373	376,278	475,126
Contracted services, professional fees	673,812	387,176	720,506	80,740	131,626	85,469	18,100	9,586	154,830	45,549	53,801
Utilities, insurance	47,997	52,050	47,788	96,212	103,312	101,272	101,734	98,633	264,360	319,893	312,250
Rental	344,825	282,904	323,492	80,563	81,435	76,988	46,077	52,923	49,460	50,139	49,152
Gifts, donations, grants	144,000	156,799	119,617	64,137	33,377	24,270	72,000	46,901	-	-	-
Amortization	-	697,461	697,156	-	241,517	235,585	-	313,498	107,109	453,205	427,716
Loss (gain) on disposal of tangible capital assets	-	(69,614)	(14,504)	-	-	-	-	-	-	1,648	-
Interest expense	216,800	298,880	296,386	-	-	-	-	-	95,680	67,961	100,265
Trust capital distributions	-	-	-	-	-	-	-	-	-	-	-
Coldwater Treaty (Note)	-	-	-	-	-	-	-	-	-	-	-
	7,253,775	8,772,414	63,946,460	7,473,025	7,667,078	7,544,895	7,521,039	8,198,446	14,062,528	13,123,263	13,938,744
Net surplus (deficit)	\$ 7,463,172	\$ 6,666,963	\$ 115,136,346	\$ 403,175	\$ 1,007,533	\$ 417,798	\$ (2,515,996)	\$ (3,017,515)	\$ 187,820	\$ (1,349,656)	\$ (1,332,207)

24. Segmented Information (continued)

Revenue	Housing and Social Housing			Lands and Trust			Recreation and Culture			Special Projects		
	Budget 2020	2020	2019	Budget 2020	2020	2019	Budget 2020	2020	2019	Budget 2020	2020	2019
Federal government transfers	\$ 501,874	\$ 523,811	\$ 484,499	\$ 242,000	\$ 348,113	\$ 420,062	\$ 5,000	\$ 5,000	\$ -	\$ 112,900	\$ 324,898	\$ 383,100
Provincial government transfers	-	-	-	90,000	85,000	90,557	-	-	192	194,305	198,109	199,751
Rental income	740,600	764,728	725,799	34,815	11,810	15,260	-	-	-	-	-	-
Investment income	-	-	-	855,400	863,695	522,594	-	-	-	-	-	-
Income (loss) from enterprises	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	-	-	-
User fees	-	-	-	5,710,500	5,447,262	5,205,551	-	-	-	-	-	-
Sales from business enterprises	-	-	-	-	-	-	247,150	193,213	221,047	9,600	-	-
Casino Rama fees	-	-	-	-	-	-	-	-	-	-	-	-
Coldwater Treaty (Note)	-	-	-	-	-	-	-	-	-	-	-	-
Other	43,470	32,397	27,794	-	523,675	184,252	-	-	-	-	-	-
	1,285,944	1,320,936	1,238,092	6,932,715	7,245,874	6,152,502	409,750	285,440	419,002	16,000	(90,812)	(274,508)
Expenses										332,805	432,195	308,343
Salaries and wages	108,618	120,933	121,988	176,847	187,523	154,048	337,134	321,872	336,288	191,241	233,877	193,494
Materials, services and other	248,138	(328,329)	(243,403)	70,775	31,908	38,728	318,460	190,816	303,475	160,769	181,988	147,277
Repairs and maintenance	155,300	128,713	120,653	1,750	6,443	10,239	21,200	31,706	27,591	-	590	(98)
Contracted services, professional fees	17,870	17,920	19,080	7,000	34,329	11,400	8,500	6,219	5,194	10,000	25,464	17,869
Utilities, insurance	88,019	87,669	83,871	-	-	-	2,400	1,137	1,012	-	-	-
Rental	1,392	1,283	1,283	2,360	2,415	2,103	4,340	4,993	3,934	1,296	3,383	1,283
Gifts, donations, grants	-	-	-	-	-	-	-	-	644	-	-	-
Amortization	457,350	582,273	559,611	-	209	-	-	29,113	24,535	-	1,449	1,139
Loss (gain) on disposal of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-
Interest expense	117,302	114,366	110,982	-	-	-	-	-	-	-	-	-
Trust capital	-	-	-	-	-	-	-	-	-	-	-	-
distributions	-	-	-	9,300,000	7,927,537	7,648,770	-	-	-	-	-	-
Coldwater Treaty (Note)	-	-	-	-	-	-	-	-	-	-	-	-
	1,193,989	723,828	774,065	9,558,732	8,237,264	7,924,737	692,034	585,856	702,653	363,306	446,751	360,964
Net surplus (deficit)	\$ 91,955	\$ 597,108	\$ 464,027	\$ (2,626,017)	\$ (991,390)	\$ (1,772,235)	\$ (282,284)	\$ (300,416)	\$ (283,651)	\$ (30,501)	\$ (14,556)	\$ (52,621)

Chippewas of Rama First Nation

Notes to Consolidated Financial Statements

March 31, 2020

24. Segmented Information (continued)

	Consolidation Adjustments			Consolidated Totals		
	Budget 2020	2020	2019	Budget 2020	2020	2019
Revenue						
Federal government transfers	\$ -	\$ -	\$ -	\$ 8,622,034	\$ 9,963,805	\$ 106,440,547
Provincial government transfers	-	-	-	6,818,803	6,929,823	71,433,513
Rental income	-	71,494	71,709	5,222,319	5,255,765	5,135,241
Investment income	-	-	-	1,855,400	4,861,489	1,895,381
Income (loss) from enterprises	-	-	-	-	(420,474)	(546,238)
Casino Rama ground rent	-	-	-	-	-	-
User fees	1,685,910	1,058,855	1,642,409	5,710,500	5,447,262	5,205,551
Sales from business enterprises	-	249,721	327,550	12,813,916	10,924,555	11,980,585
Casino Rama fees	-	-	-	7,560,000	5,597,002	7,007,606
Coldwater Treaty (Note)	-	-	-	-	523,675	184,252
Other	552,455	573,030	584,550	4,902,917	4,678,429	6,369,894
	<u>2,238,365</u>	<u>1,953,100</u>	<u>2,626,218</u>	<u>61,639,293</u>	<u>61,452,058</u>	<u>222,548,831</u>
Expenses						
Salaries and wages	48,007	(280,297)	(254,372)	27,933,397	27,376,807	25,659,586
Materials, services and other	332,748	643,236	736,529	18,783,170	18,626,844	74,730,721
Repairs and maintenance	1,678,174	1,379,357	1,936,970	2,084,075	2,235,818	1,460,812
Contracted services, professional fees	-	-	-	1,202,462	867,360	1,077,211
Utilities, insurance	204	251	10,541	1,322,248	1,397,843	1,368,390
Rental	149,992	192,144	187,956	467,543	350,609	376,337
Gifts, donations, grants	29,009	18,409	8,594	255,278	224,675	185,156
Amortization	-	-	-	564,459	4,541,707	4,344,948
Loss (gain) on disposal of tangible capital assets	-	-	-	-	(67,966)	(68,621)
Interest expense	-	-	-	429,782	510,379	532,205
Trust capital distributions	-	-	-	9,300,000	7,927,537	7,648,770
Coldwater Treaty (Note)	-	-	-	-	-	-
	<u>2,238,134</u>	<u>1,953,100</u>	<u>2,626,218</u>	<u>62,342,414</u>	<u>64,038,513</u>	<u>117,374,764</u>
Net surplus (deficit)	\$ 231	\$ -	\$ -	\$ (703,121)	\$ (2,586,455)	\$ 105,174,067