

**Chippewas of Rama First Nation  
Consolidated Financial Statements  
For the year ended March 31, 2016**

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# Chippewas of RAMA First Nation

*A Proud Progressive First Nation Community*

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## Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Chippewas of Rama First Nation (the "First Nation") are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Chippewas of Rama First Nation and meet when required.

On behalf of Chippewas of Rama First Nation:

Dan Shilling

First Nation Manager

Rick Morano

Chief Financial Officer

September 19, 2016



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19 Front Street N  
PO Box 670  
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## Independent Auditor's Report

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### To Chief and Council of Chippewas of Rama First Nation

We have audited the accompanying consolidated financial statements of Chippewas of Rama First Nation, which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of operations and accumulated surplus, change in net financial assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of Rama First Nation as at March 31, 2016, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



#### Other Matters

Chippewas of Rama First Nation has also prepared another set of consolidated financial statements for the year ended March 31, 2016 in accordance with Canadian public sector accounting standards. However, these consolidated financial statements do not include unaudited supplementary schedules. Our audit report on the other set of consolidated financial statements was issued to the members of Chippewas of Rama First Nation and was dated September 19, 2016.

#### Unaudited Information

These consolidated financial statements include unaudited supplementary schedules which present detailed program revenues and expenditures and have been prepared to assist management of Chippewas of Rama First Nation to meet the reporting requirements of various funding agencies. Our report is intended solely for management of Chippewas of Rama First Nation and various funding agencies. As a result, the financial statements should not be distributed to or used by other parties.

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the supplementary schedules on pages 32 through 63 of the financial statements.

*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Orillia, Ontario

September 19, 2016

**Chippewas of Rama First Nation**  
**Consolidated Statement of Financial Position**

March 31	2016	2015
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**Financial assets**

Cash and cash equivalents (Note 2)	\$ 2,438,140	\$ 6,113,907
Restricted cash (Note 3)	730,362	731,963
Trust funds held by federal government (Note 4)	165,405	161,901
Accounts receivable (Note 5)	3,598,924	3,798,975
Due from government (Note 6)	603,752	749,155
Loans receivable (Note 7)	720,796	740,797
Portfolio investments (Note 8)	73,506,732	75,511,291
Inventories for resale	615,864	624,947
Due from controlled entities (Note 9)	3,185,744	4,031,314
Investment in government business enterprises (Note 10)	<u>7,865,226</u>	<u>7,954,503</u>
	<b><u>93,430,945</u></b>	<b><u>100,418,753</u></b>

**Liabilities**

Accounts payable and accrued liabilities (Note 11)	5,471,284	4,474,362
Deferred payouts - minors (Note 12)	23,438,908	24,257,748
Due to government (Note 13)	296,063	274,720
Deferred revenue (Note 14)	435,490	477,080
Long-term debt (Note 15)	20,006,123	24,817,021
Solid waste closure and post-closure liabilities (Note 16)	<u>1,515,158</u>	<u>1,232,566</u>
	<b><u>51,163,026</u></b>	<b><u>55,533,497</u></b>

**Net financial assets**

<b>Net financial assets</b>	<b><u>42,267,919</u></b>	<b><u>44,885,256</u></b>
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**Non-financial assets**

Tangible capital assets (Note 18)	92,024,530	92,003,921
Prepaid expenses	95,236	141,066
Inventories held for use	21,520	20,331
	<b><u>92,141,286</u></b>	<b><u>92,165,318</u></b>

**Accumulated surplus**

<b>Accumulated surplus</b>	<b><u>\$134,409,205</u></b>	<b><u>\$137,050,574</u></b>
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**Contingent liabilities (Note 19)**

**Contractual obligations (Note 20)**

On behalf of Chippewas of Rama First Nation:



First Nation Manager

**Chippewas of Rama First Nation**  
**Consolidated Statement of Operations and Accumulated Surplus**

<b>For the year ended March 31</b>	<b>(Note 22)</b> <b>Budget</b>		
	<b>2016</b>	<b>2016</b>	<b>2015</b>
<b>Revenue</b>			
Federal government transfers (Note 21)	\$ 6,705,908	\$ 6,952,183	\$ 6,873,953
Provincial government transfers (Note 21)	3,815,092	3,910,336	4,022,537
First Nation Fund revenue	-	-	34,267
Rental income	4,240,086	4,122,971	4,102,608
Net investment income	3,300,000	7,732,704	4,709,965
Income (loss) from government business enterprises (Note 10)	-	(89,276)	(511,689)
Casino Rama ground rent	-	5,013,577	4,958,213
User fees	7,161,261	7,211,690	7,152,982
Sales from business enterprises	12,722,856	11,291,965	12,613,086
Casino Rama fees	7,300,000	7,809,136	7,181,832
Other	2,924,351	3,213,408	3,222,856
	<b>48,169,554</b>	<b>57,168,694</b>	<b>54,360,610</b>
<b>Expenses</b>			
General government	6,518,357	9,262,017	7,120,753
Health and social services	6,046,245	6,122,213	6,078,586
Education services	6,190,055	6,245,240	6,252,875
Economic development and business operations	12,445,434	11,510,349	12,829,851
Housing and social housing services	989,829	816,749	868,056
Lands and trust	253,317	9,026,027	8,890,707
Recreation	525,565	538,029	480,947
Special projects	200,539	174,433	184,285
Operations and maintenance	6,257,400	6,749,460	6,565,185
Fire and police	7,045,626	7,337,854	7,256,852
Water and waste water	1,500,316	2,027,692	2,040,542
	<b>47,972,683</b>	<b>59,810,063</b>	<b>58,568,639</b>
<b>Annual surplus (deficit)</b>	<b>196,871</b>	<b>(2,641,369)</b>	<b>(4,208,029)</b>
<b>Accumulated surplus, beginning of year</b>	<b>137,050,574</b>	<b>137,050,574</b>	<b>141,258,603</b>
<b>Accumulated surplus, end of year</b>	<b>\$137,247,445</b>	<b>\$134,409,205</b>	<b>\$137,050,574</b>

Segment Disclosure (Note 23)

**Chippewas of Rama First Nation**  
**Consolidated Statement of Change in Net Financial Assets**

<u>For the year ended March 31</u>	<u>(Note 22)</u>	<u>Budget</u>	<u>2016</u>	<u>2015</u>
<b>Annual surplus (deficit)</b>	<b>\$ 196,871</b>	<b>\$ (2,641,369)</b>	<b>\$ (4,208,029)</b>	
Acquisition of tangible capital assets	(663,670)	(4,195,998)	(5,571,359)	
Amortization of tangible capital assets	-	3,972,029	3,861,638	
Loss (gain) on disposal of tangible capital assets	-	147,289	(12,895)	
Proceeds on disposal of tangible capital assets	-	56,071	30,676	
	<u>(466,799)</u>	<u>(2,661,978)</u>	<u>(5,899,969)</u>	
Use/consumption of prepaid expenses	-	45,830	(16,941)	
Use/consumption of inventories held for use	-	(1,189)	1,096	
	<u>-</u>	<u>44,641</u>	<u>(15,845)</u>	
<b>Decrease in net financial assets</b>	<b>(466,799)</b>	<b>(2,617,337)</b>	<b>(5,915,814)</b>	
<b>Net financial assets, beginning of year</b>	<b>44,885,256</b>	<b>44,885,256</b>	<b>50,801,070</b>	
<b>Net financial assets, end of year</b>	<b>\$ 44,418,457</b>	<b>\$ 42,267,919</b>	<b>\$ 44,885,256</b>	

**Chippewas of Rama First Nation  
Consolidated Statement of Cash Flows**

<b>For the year ended March 31</b>	<b>2016</b>	<b>2015</b>
<b>Operating transactions</b>		
Annual deficit	\$ (2,641,369)	\$ (4,208,029)
Items not involving cash:		
Amortization of tangible capital assets	3,972,029	3,861,638
Solid waste closure and post-closure liabilities	282,592	75,443
Loss (gain) on disposal of tangible capital assets	147,289	(12,895)
Loss from government business enterprises	89,277	511,689
Changes in non-cash operating balances:		
Accounts receivable	200,051	5,720,828
Due from government	145,403	19,462
Inventories for resale	9,083	101,946
Prepaid expenses	45,830	(16,941)
Inventories held for use	(1,189)	1,096
Accounts payable and accrued liabilities	996,922	(1,231,416)
Due to government	21,343	(91,081)
Deferred revenue	(41,590)	(33,174)
Cash provided by operating transactions	<u>3,225,671</u>	<u>4,698,566</u>
<b>Capital transactions</b>		
Acquisition of tangible capital assets	(4,195,998)	(5,571,359)
Proceeds on disposal of tangible capital assets	<u>56,071</u>	<u>30,676</u>
Cash applied to capital transactions	<u>(4,139,927)</u>	<u>(5,540,683)</u>
<b>Investing transactions</b>		
Decrease in portfolio investments	2,004,559	2,087,702
Decrease in due from controlled entities	845,570	(952,282)
Transfer to Social Housing replacement reserve fund	1,601	(15,201)
Change in trust funds held by federal government	(3,504)	(7,867)
Loans receivable	<u>20,001</u>	<u>(49,875)</u>
Cash provided by investing transactions	<u>2,868,227</u>	<u>1,062,477</u>
<b>Financing transaction</b>		
Proceeds from issuance of long-term debt	64,240	3,818,633
Repayment of long-term debt	(4,875,138)	(1,364,778)
Deferred payouts - minors	<u>(818,840)</u>	<u>(845,870)</u>
Cash provided by (applied to) financing transactions	<u>(5,629,738)</u>	<u>1,607,985</u>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>(3,675,767)</b>	<b>1,828,345</b>
<b>Cash and cash equivalents, beginning of year</b>	<b><u>6,113,907</u></b>	<b><u>4,285,562</u></b>
<b>Cash and cash equivalents, end of year (Note 2)</b>	<b><u>\$ 2,438,140</u></b>	<b><u>\$ 6,113,907</u></b>

The accompanying notes are an integral part of these consolidated financial statements

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2016

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### 1. Summary of Significant Accounting Policies

#### a) Nature of Organization

Chippewas of Rama First Nation (the "First Nation") provides government type services such as education, health and social services, economic development, police, fire, public works, planning, lands and trust, recreation and other general government services.

The First Nation is exempt from income tax.

#### b) Basis of Accounting

The financial statements have been prepared using Canadian public sector accounting standards.

#### c) Reporting Entity

The reporting entity includes the First Nation and all entities that are controlled by the First Nation.

All controlled entities are consolidated in the First Nation's financial statements according to the First Nation's percentage ownership except for entities that meet the definition of a government business enterprise or a government business partnership, which are included in the financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Entities fully consolidated in the First Nation's financial statements include:

Chippewas of Rama Social Housing	- 100%
Waasa Gdi Naabmin (Looking Far Ahead) Trust	- 100%
Ojibway Bay Marina Ltd.	- 100%
455457 Ontario Inc. (o/a Ramcor Developments)	- 100%
1176290 Ontario Limited (o/a Blindigen Gift Shop)	- 100%
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	- 100%

Under the modified equity method of accounting, only the First Nation's investment in the entity and the First Nation's portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of the First Nation and inter-organizational balances and transactions are not eliminated.

SEM Resort Limited Partnership	- 33.33%
Mnjikaning Holdings Limited Partnership	- 100%
Rama Parking Inc.	- 100%
Casino Rama Inc.	- 100%
112449 Alberta Ltd.	- 100%
My Lucky Spot - Entertainment Centre Ltd.	- 80%

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2016

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### 1. Summary of Significant Accounting Policies (continued)

#### d) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, bank balances, mutual funds and guaranteed investment certificates having a maturity of less than three months from the date of acquisition which are held for the purpose of meeting short-term cash commitments.

#### e) Loans Receivable

Loans receivable are initially recorded at cost less any amount for valuation allowance. Valuation allowances are used to reflect collectability and risk of loss and to reflect loans receivable at the lower of cost and the net recoverable value. Changes in valuation allowance are recognized in expenses in the statement of operations. When the loss is known with sufficient precision and there is no realistic prospect of recovery the loan receivable is reduced by the amount of the loss. Interest income is accrued on loans receivable as earned to the extent it is deemed collectable.

#### f) Portfolio Investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

#### g) Inventories for Resale

Inventory for resale is stated at the lower of cost and net realizable value. Cost is generally determined on a first-in, first-out basis.

#### h) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Land improvements	10 to 25 years
Buildings and structures	10 to 30 years
Roads and bridges	20 to 50 years
Water and waste water systems	50 years
Automotive	3 to 15 years
Equipment	5 to 15 years
Solar panels	20 years
Computer systems	3 years

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **1. Summary of Significant Accounting Policies (continued)**

#### **i) Tangible Capital Assets (continued)**

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

#### **i) Inventories Held for Use**

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

#### **j) Pension Plan**

The First Nation is an employer member of Manulife Financial, which has a defined contribution pension plan. The Pension Committee, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The First Nation records as pension expense the current service cost.

#### **k) Government Transfers**

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

#### **l) Loan Guarantees**

Chippewas of Rama First Nation has guaranteed the mortgages of certain band members. When it is determined that a loss is likely, a provision for loss is recorded. The provision is determined using the best estimates available and taking into consideration all known circumstances. A provision for loan losses is reviewed by management on an annual basis.

#### **m) Revenue Recognition**

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**2. Cash and cash equivalents**

	<b>2016</b>	<b>2015</b>
Internally restricted:		
Capital improvement contract holdbacks	\$ -	\$ 66,597
Unrestricted:		
Operating	2,316,503	5,980,672
Social Housing	121,637	66,638
	<b>2,438,140</b>	<b>6,047,310</b>
Total cash	<b>\$ 2,438,140</b>	<b>\$ 6,113,907</b>

**3. Restricted Cash**

	<b>2016</b>	<b>2015</b>
Restricted - Social Housing Reserves	<b>\$ 730,362</b>	<b>\$ 731,963</b>

Under the terms of the agreements with Canada Mortgage and Housing Corporation, Chippewas of Rama First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

**4. Trust Funds Held by Federal Government**

	Balance March 31, 2015	2016 Additions	2016 Withdrawals	Balance March 31, 2016
Revenue	\$ 113,787	\$ 3,504	\$ -	\$ 117,291
Capital	48,114	-	-	48,114
	<b>\$ 161,901</b>	<b>\$ 3,504</b>	<b>\$ -</b>	<b>\$ 165,405</b>

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**5. Accounts Receivable**

	<b>2016</b>	<b>2015</b>
Due from members:		
Social Housing	\$ 206,140	\$ 229,371
Due from others:		
Services - non members	<u>4,755,266</u>	4,340,265
	4,961,406	4,569,636
Less impairment allowance	<u>(1,362,482)</u>	(770,661)
Total accounts receivable	<u>\$ 3,598,924</u>	\$ 3,798,975

**6. Due from Government**

	<b>2016</b>	<b>2015</b>
Federal government		
Indigenous and Northern Affairs Canada	\$ 15,635	\$ 80,470
Canada Mortgage and Housing Corporation	19,479	20,428
OTC	180,360	156,014
HST	82,836	90,851
Other	273,315	344,862
Provincial government	<u>32,127</u>	56,530
	<u>\$ 603,752</u>	\$ 749,155

**7. Loans Receivable**

	<b>2016</b>	<b>2015</b>
Community Financial Assistance Program loans	\$ 278,813	\$ 230,678
Mortgages to members, bearing interest at 7%, 12 mortgages (13 in 2015), various monthly payments of \$4,720 in total, due from 2017 to 2038	<u>544,704</u>	572,008
	823,517	802,686
Less impairment allowance	<u>(102,721)</u>	(61,889)
	<u>\$ 720,796</u>	\$ 740,797

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**8. Portfolio Investments**

	<b>2016</b>	<b>2015</b>
<b>First Nation Fund</b>		
Investments held by Manulife, market value of \$12,907,596 (2015 - \$13,607,042)	\$ 15,593,337	\$ 13,259,126
Investments held by Scotiabank, market value of \$14,612,342 (2015 - \$14,371,508) (Note 15 & 19)	14,263,186	12,204,977
Accrued interest receivable	<u>70,499</u>	<u>18,095</u>
Less impairment allowance	<u>29,927,022</u>	<u>25,482,198</u>
	<u>(3,700,000)</u>	<u>(3,700,000)</u>
	<b><u>26,227,022</u></b>	<b><u>21,782,198</u></b>
<b>Restricted Assets of Waasa Gdi Naabmin (Looking Far Ahead) Trust</b>		
Investments held by Scotiabank, market value of \$42,845,799 (2015 - \$50,453,400) (Note 15)	40,364,921	44,845,200
Accrued interest receivable	<u>182,182</u>	<u>215,060</u>
	<b><u>40,547,103</u></b>	<b><u>45,060,260</u></b>
<b>Other Investments</b>		
Medcan Health, 30,000 class B common shares	300	300
Guaranteed Investment Certificates held as collateral (Note 15)	<u>3,532,307</u>	<u>8,668,533</u>
Diversified Canadian Growth Deposit Notes, due 2021 (Note 15)	<u>3,200,000</u>	<u>-</u>
	<b><u>6,732,607</u></b>	<b><u>8,668,833</u></b>
<b>Total portfolio investments</b>	<b><u>\$ 73,506,732</u></b>	<b><u>\$ 75,511,291</u></b>

Included in the Scotiabank portfolio investment of \$14,263,186 (2015 - \$12,204,977) is \$9,785,554 (2015 - \$3,409,604) in fixed income securities. These bear interest rates ranging from 0.25% to 7.1% and maturity dates ranging from 2017 to 2040.

Included in the Scotiabank portfolio investment of \$40,364,921 (2015 - \$44,845,200) is \$22,267,175 (2015 - \$24,574,434) in fixed income securities. These bear interest rates ranging from 0.25% to 11.0% and maturity dates ranging from 2017 to 2040.

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**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

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**9. Due from Controlled Entities**

	<b>2016</b>	<b>2015</b>
SEM Resort Limited Partnership, bearing interest at 10%	\$ 2,000,000	\$ 2,000,000
SEM Resort Limited Partnership, bearing interest at 10%, repayable in six equal monthly installments of \$90,160, in default	500,000	500,000
SEM Resort Limited Partnership	72,703	68,523
Casino Rama Inc.	2,250	2,000
Rama Parking Inc.	960,791	960,791
My Lucky Spot - Entertainment Centre Ltd.	<u>900,000</u>	<u>500,000</u>
	4,435,744	4,031,314
Less impairment allowance	<u>(1,250,000)</u>	-
	<u>\$ 3,185,744</u>	<u>\$ 4,031,314</u>

The advances to the above entities are non-interest bearing, unless otherwise stated, have no specific terms of repayment and are not due within one year, unless specifically noted above.

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

### **10. Investments in Government Business Enterprises**

The First Nation's investments in government business enterprises consist of the following:

	<b>2016</b>	<b>2015</b>
My Lucky Spot - Entertainment Centre Ltd., at cost	\$ 6,400,000	\$ 6,400,000
Casino Rama Inc., at cost	1	1
Rama Parking Inc.	1	1
Mnjikaning Chippewas General Partner Inc., at cost	-	1
SEM Resort Limited Partnership, 33.33%, at cost	<u>3,000,000</u>	<u>3,000,000</u>
	<b>9,400,002</b>	<b>9,400,003</b>
 Cumulative income (loss) from government business enterprises	 <u>(1,534,776)</u>	 <u>(1,445,500)</u>
	 <b>\$ 7,865,226</b>	 <b>\$ 7,954,503</b>

The following table presents condensed supplementary financial information for these commercial enterprises as at March 31, 2016.

	My Lucky Spot - Entertainment Centre Ltd.			2016 Total	2015 Total
	SEM Group	Other	2016 Total	2015 Total	
Cash	\$ 2,781,563	\$ 264,489	\$ 57,467	\$ 3,103,519	\$ 3,000,851
Accounts receivable	3,143,045	52,688	7,583	3,203,316	3,040,361
Inventory	236,667	24,926	-	261,593	240,633
Prepaid expenses	96,081	89,956	4,829	190,866	180,884
Tangible capital assets	10,455,483	2,474,828	981,735	13,912,046	14,260,788
Other assets	7,343,099	3,853,750	1	11,196,850	13,458,726
 Total assets	 <u>\$ 24,055,938</u>	 <u>\$ 6,760,637</u>	 <u>\$ 1,051,615</u>	 <b>\$ 31,868,190</b>	 <b>\$ 34,182,243</b>
 Accounts payable	 \$ 2,906,751	 \$ 310,662	 \$ 5,584	 \$ 3,222,997	 \$ 2,681,903
Long-term debt	-	2,886,706	960,791	3,847,497	3,794,456
Other liabilities	6,009,539	7,200,000	2,250	13,211,789	13,946,448
 Total liabilities	 <u>8,916,290</u>	 <u>10,397,368</u>	 <u>968,625</u>	 <b>20,282,283</b>	 <b>20,422,807</b>
Equity	15,139,648	(3,636,731)	82,990	11,585,907	13,759,436
 Total liabilities and equity	 <u>\$ 24,055,938</u>	 <u>\$ 6,760,637</u>	 <u>\$ 1,051,615</u>	 <b>\$ 31,868,190</b>	 <b>\$ 34,182,243</b>
 Revenue	 \$ 10,059,832	 \$ 2,772,437	 \$ 40,723	 \$ 12,872,992	 \$ 16,831,246
Expenses	11,982,822	2,307,863	30,289	14,320,974	16,262,135
 Net income (loss)	 <u>\$ (1,922,990)</u>	 <u>\$ 464,574</u>	 <u>\$ 10,434</u>	 <b>\$ (1,447,982)</b>	 <b>\$ 569,111</b>
 Chippewas of Rama First Nation's share of net income (loss)	 <u>\$ (471,369)</u>	 <u>\$ 371,659</u>	 <u>\$ 10,434</u>	 <b>\$ (89,276)</b>	 <b>\$ (511,689)</b>

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2016

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### 10. Investment in Government Business Enterprises (continued)

#### **SEM Group**

The SEM Group of companies includes the holding company (112449 Alberta Ltd.), the limited partner (Mnjikaning Holdings Limited Partnership), and SEM Resort Limited Partnership. SEM Resort Limited Partnership is engaged in the operation of a full-service hotel, dining facilities, 18-hole golf course, casino gaming facility, and the operation of automated teller machines ("ATM") collectively known as the St. Eugene Golf Resort and Casino. The First Nation's interest in SEM Resort Limited Partnership is 33.33%.

The SEM Group incurred interest costs of \$NIL (2015 - \$200,000) payable to the First Nation. At year end there was an amount of \$672,307 (2015 - \$668,082) owing to the First Nation in interest which is included in accounts receivable.

At the time of release of these financial statements negotiations to sell the First Nation's investment in the SEM Group of companies were ongoing. The impact of this sale on operations is the loss of income related to this investment included in the loss from investment in government business enterprises on the statement of operations. The gain or loss on the sale of the First Nation's investment in the SEM Group of companies will be included in the determination of consolidated operating results in the period of sale.

#### **My Lucky Spot - Entertainment Centre Ltd.**

As at March 31, 2014, the First Nation acquired 6,400,000 participating preference shares at \$1.00 per share in My Lucky Spot - Entertainment Centre Ltd. This represents 100% of the issued preference shares and 80.00% of the voting shares of the company. My Lucky Spot - Entertainment Centre Ltd. is in the process of acquiring, renovating and operating existing bingo centres and electronic gaming centres.

The fiscal year end of My Lucky Spot - Entertainment Centre Ltd. is December 31. As the year end for My Lucky Spot - Entertainment Centre Ltd. does not coincide with the year end of the First Nation, and it is not possible to use financial statements that do coincide, the financial statements used under the modified equity method will be for the year ended December 31. Therefore, December 31, 2015 amounts have been picked up using the modified equity basis of accounting in these financial statements. The First Nation's interest in My Lucky Spot - Entertainment Centre Ltd. is 80.00%.

#### **Other**

The other category includes Casino Rama Inc. and Rama Parking Inc. Rama Parking Inc. represents the majority of this category and holds parking lots.

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**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**11. Accounts Payable and Accrued Liabilities**

	<b>2016</b>	<b>2015</b>
Trade payables	\$ 611,873	\$ 569,351
Accrued salaries and benefits payable	2,964,171	2,506,937
Other accrued liabilities	<u>1,895,240</u>	<u>1,398,074</u>
	<b>\$ 5,471,284</b>	<b>\$ 4,474,362</b>

**12. Deferred Payouts - Minors**

Under the Waasa Gdi Naabmin (Looking Far Ahead) Trust agreement amounts owed to minor beneficiaries are held in trust until the band member reaches 18 years of age. As a result, this allocated amount is set up as a liability.

**13. Due to Government**

	<b>2016</b>	<b>2015</b>
Federal government, non interest bearing, due within one year	\$ 264,284	\$ 240,575
Provincial government, non interest bearing, due within one year	<u>31,779</u>	<u>34,145</u>
	<b>\$ 296,063</b>	<b>\$ 274,720</b>

**14. Deferred Revenue**

	Balance March 31, 2015	2016 Funding Received	2016 Revenue Recognized	Balance March 31, 2016
Government:				
Federal - capital	\$ -	\$ -	\$ -	\$ -
Federal - other	3,640	-	3,640	-
Provincial - capital	-	-	-	-
Provincial - other	<u>3,002</u>	<u>-</u>	<u>3,002</u>	<u>-</u>
	<b>6,642</b>	<b>-</b>	<b>6,642</b>	<b>-</b>
Other:				
Unearned fees	439,239	293,187	311,828	420,598
Other	<u>31,199</u>	<u>2,030</u>	<u>18,337</u>	<u>14,892</u>
	<b>470,438</b>	<b>295,217</b>	<b>330,165</b>	<b>435,490</b>
	<b>\$ 477,080</b>	<b>\$ 295,217</b>	<b>\$ 336,807</b>	<b>\$ 435,490</b>

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**15. Long-term Debt**

	<b>2016</b>	<b>2015</b>
Non-revolving demand promissory note, secured by credit facility, interest at prime plus 1% payable monthly, repaid in year	\$ -	\$ 3,500,000
Non-revolving demand promissory note, secured by credit facility, interest at prime plus 2% payable monthly, repaid in year	-	1,000,000
Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due September 2021	6,400,000	6,400,000
Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due April 2017	2,672,300	2,672,300
Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due April 2017	4,300,000	4,300,000
Mortgages payable - Social Housing, 1.08% to 2.35%, payable monthly in blended payments of \$40,722 secured by the First Nation and ministerial guarantee, due 2017 to 2020	<u>6,633,823</u>	<u>6,944,721</u>
	<b><u>\$ 20,006,123</u></b>	<b><u>\$ 24,817,021</u></b>

Anticipated annual principal repayments over the next five years are due as follows:

<b>Year</b>	<b>Amount</b>
2017	\$ 7,691,621
2018	10,249,963
2019	823,675
2020	97,009
2021	<u>1,143,855</u>
	<b><u>\$ 20,006,123</u></b>

	<b>2016</b>	<b>2015</b>
Interest expense for the year on long-term debt	<u>\$ 601,762</u>	<u>\$ 717,523</u>

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **15. Long-term Debt (continued)**

The First Nation has a non-revolving demand promissory note with an authorized amount of \$6,400,000 for assistance with financing the investment in My Lucky Spot - Entertainment Centre Ltd. Advances are repayable in full on or before September 30, 2021. This demand loan is secured by a guaranteed investment certificate and diversified Canadian growth deposit notes (Note 8).

Under the same credit facility, the First Nation has additional non-revolving demand promissory notes with an authorized amount of \$3,000,000 and \$4,300,000 for assistance in financing the purchase and installation of solar panels and the construction of the Public Works building respectively (Note 19). Advances are repayable in full on or before April 1, 2017, unless the bank agrees to extend the credit. If the bank agrees to extend the credit, the demand loan related to the Public Works building shall be reduced and repaid by an annual amount of \$215,000 or such higher amount as the bank may determine on April 1st. Commencing May 1, 2016 the solar panel loan is repayable in equal monthly installments of principal of \$14,846 plus interest with a final payment of the balance of principal and Interest then outstanding due April 1, 2017, unless the bank agrees to extend the credit. These demand loans are secured by the First Nation Fund portfolio investments held in Scotiabank and a guaranteed investment certificate (Note 8).

In addition to the above long-term debt, the First Nation has an operating line of credit with an authorized amount of \$1,150,000 which bears interest at prime plus 1% payable monthly. Within this amount, the First Nation guarantees lines of credit totaling \$150,000 for other government organizations included in these consolidation financial statements. The remaining amount of the line of credit limit is secured by the operating credit line agreement. The amount in use at year end was \$80,000 by one of the other government organizations.

In addition to the security specified above, the loans are secured by collateral mortgages in the amount of \$8,065,000 providing a first fixed charge over five properties.

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **16. Solid Waste Closure and Post-Closure Liabilities**

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the First Nation's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was \$1,515,158 (2015 - \$1,232,566) and reflects a discount rate of 3.5% (2015 – 3.5%). The estimated total expenditures for landfill closure costs are approximately \$526,000 with annual post-closure care costs of approximately \$59,000.

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. The estimated remaining landfill life is 9 years. There are no specific assets designated for these post-closure costs, though management believes that the current accumulated surplus will be sufficiently maintained to meet this liability. The estimated length of time needed for post-closure care is 50 years.

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### **17. Pension Plan**

The First Nation makes contributions to the Manulife Financial pension plan. This plan is a defined contribution plan. The First Nation matches employee contributions up to a maximum of 8% of the employees compensation. Employees have the choice of contributing either 5% or 8% of their compensation to the plan. The retirement benefit for each employee is the amount that can be provided at retirement based on the accumulated contributions made on that individual's behalf and investment earnings on those contributions.

During the year, the First Nation contributed \$1,240,061 (2015 - \$1,197,032) to the defined contribution pension plan and is included in employee benefits in the statement of financial activities. There were no significant changes to the plan during the year.

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**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**18. Tangible Capital Assets**

	<b>Cost</b>			<b>Accumulated Amortization</b>			<b>Net Book Value</b>	
	Opening Balance	Additions	Disposals	Closing Balance	Opening Balance	Amortization	Disposals	Closing Balance
Land	\$ 31,788,878	\$ -	\$ (56,087)	\$ 31,732,791	\$ -	\$ -	\$ -	\$ 31,732,791
Land Improvements	1,339,067	344,167	-	1,683,234	605,963	64,913	-	670,876
Buildings and Structures	77,290,277	2,941,497	(202,374)	80,029,400	33,767,104	2,414,102	(84,228)	36,096,978
Roads and Bridges	4,552,860	5,063	-	4,557,923	1,413,145	115,275	-	1,528,420
Water and Waste Water Systems	7,780,675	89,190	-	7,869,865	2,703,804	156,506	-	2,860,310
Automotive	9,687,248	298,622	(111,422)	9,874,448	6,810,292	609,904	(82,295)	7,337,901
Equipment	7,251,636	273,097	(45,268)	7,479,465	5,362,445	390,383	(45,268)	5,707,560
Solar Panels	2,939,049	173,692	-	3,112,741	74,481	150,877	-	225,358
Computer Systems	748,381	70,670	-	819,051	636,916	70,069	-	706,985
<b>Total</b>	<b>\$143,378,071</b>	<b>\$ 4,195,998</b>	<b>\$ (415,151)</b>	<b>\$147,158,918</b>	<b>\$ 51,374,150</b>	<b>\$ 3,972,029</b>	<b>\$ (211,791)</b>	<b>\$ 55,134,388</b>
								<b>\$ 92,024,530</b>
								<b>\$ 92,003,921</b>

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$2,450,440 (2015 - \$97,003).

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **19. Contingent Liabilities**

- a) The First Nation has guaranteed the mortgages of certain members in the amount of approximately \$4,244,321 (2015 - \$4,169,220). The outstanding balance of the mortgages amounted to \$1,975,455 (2015 - \$2,025,333) at year end.
  - b) Where differences exist between the agency's net approved expenses and their actual net expenses, the resolution of these variances will be negotiated between the agency and the First Nation. Any resultant adjustments will be recognized in the year in which the changes are confirmed by the agency.
  - c) Various lawsuits have been filed or are pending against the First Nation for incidents which arose in the ordinary course of business. In the opinion of management, the outcome of the lawsuits, now pending, is not determinable. Should any loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.
  - d) The First Nation has entered into a collateral security agreement with a Canadian chartered bank that has agreed to finance on-reserve housing loans for individual band members of Rama. The First Nation has guaranteed the payment and performance by the borrowers of the obligations up to the amount of \$14,612,342 (Note 8) which the First Nation has set aside as restricted assets into a separate collateral account and has given the bank a security interest in that account. Of this amount, the First Nation, has set aside \$3,000,000 to assist in financing the purchase and installation of solar panels, and \$4,300,000 to assist in financing the construction of the Public Works building (Note 15). In addition, the outstanding balance of the mortgages at year end amounted to \$4,253,927 (2015 - \$3,292,503).
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### **20. Contractual Obligations**

	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020 and thereafter</b>	<b>Total</b>
Operating leases	\$ 105,983	\$ 84,332	\$ 72,618	\$ 41,418	\$ 100,400	\$ 404,751
Construction contracts	<u>1,477,271</u>	-	-	-	-	<u>1,477,271</u>
	<b>\$ 1,583,254</b>	<b>\$ 84,332</b>	<b>\$ 72,618</b>	<b>\$ 41,418</b>	<b>\$ 100,400</b>	<b>\$ 1,882,022</b>

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**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

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**21. Government Transfers**

	<b>2016</b>	<b>2015</b>
<b>Federal government transfers</b>		
Operating:		
Indigenous and Northern Affairs Canada:		
Block contribution	\$ 4,240,653	\$ 4,189,908
Fixed contribution	143,000	127,900
Set contribution	582,777	646,117
Health Canada	967,560	899,350
Canada Mortgage and Housing Corporation	239,461	245,135
Other	778,732	738,883
Capital (Note 14)	-	26,660
Total federal government transfers	<b>6,952,183</b>	<b>6,873,953</b>
<b>Provincial government transfers</b>		
Operating	3,910,336	3,997,928
Capital (Note 14)	-	24,609
Total provincial government transfers	<b>3,910,336</b>	<b>4,022,537</b>
<b>Total government transfers</b>	<b>\$ 10,862,519</b>	<b>\$ 10,896,490</b>

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **22. Budget**

The Financial Plan (Budget) adopted by Chief and Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Chief and Council with adjustments as follows:

	<b>2016</b>
Financial Plan (Budget) surplus (deficit) for the year	
Chippewas of Rama First Nation	\$ (669,720)
Chippewas of Rama Social Housing	89,278
Ojibway Bay Marina Ltd.	(34,238)
455457 Ontario Inc. (o/a Ramcor Developments)	318,290
1176290 Ontario Limited (o/a Biindigen Gift Shop)	(172,081)
1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar)	<u>1,672</u>
Total Financial Plan (Budget) surplus for the year	(466,799)
Add: Capital expenditures	<u>663,670</u>
 Budget surplus per statement of operations	 <u>\$ 196,871</u>

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

**March 31, 2016**

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### **23. Segmented Information**

The First Nation is a diversified government institution that provides a wide range of services to its members such as education, health and social services, economic development, housing, police, fire, public works, planning, lands and trust, recreation and other general government services. Distinguishable functional segments have been separately disclosed in the segmented information.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts are allocated on a reasonable basis. Therefore certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

The nature of the segments and the activities they encompass are as follows:

#### **General Government**

The general government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

#### **Health and Social Services**

The health department provides a diverse bundle of services directed towards the well-being of members including such activities as long-term care, medical transportation, pre-natal care, nursing, health representation, traditional healing, family violence and many other smaller programs designed to enhance the health of members. The social services department is responsible for administering social assistance payments as well as providing services directed towards members.

#### **Education**

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study and early childhood education. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

#### **Economic Development and Business Enterprises**

The economic development department is responsible for promoting economic growth within the First Nation. Band operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These operations include but are not limited to the retail mall, country market, gas station, marina and gift shop.

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## Chippewas of Rama First Nation Notes to Consolidated Financial Statements

March 31, 2016

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### 23. Segmented Information (continued)

#### **Housing and Social Housing**

Social housing is responsible for administering and providing affordable housing within the First Nation, including unit allocations, rental assessments, collections and maintenance and repairs.

#### **Lands and Trust**

Lands and trust includes rental of the land and trust distributions.

#### **Recreation**

The First Nation provides a wide array of recreation services, including youth leadership programs, sport programs and clubs, and various special events.

#### **Special Projects**

The First Nation provides a wide array of other services included in special projects.

#### **Operations and Maintenance**

The operations and maintenance department provides public services that contribute to community development and sustainability through the provision of operating services such as roads and community buildings maintenance.

#### **Fire and Police**

Fire services is responsible for providing fire suppression service, fire prevention programs, and training and education related to prevention, detection or extinguishment of fires. Police services responsibility is to ensure the safety of the lives and property of citizens, preserve the peace and good order, prevent crimes from occurring, detect offenders and enforce the law.

#### **Water and Waste Water**

The water and waste water departments provide public services that contribute to community development and sustainability through the provision of water and sanitation services.

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**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**23. Segmented Information (continued)**

	General Government			Health and Social Services			Education			Economic Development and Business Enterprises		
	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	2015
<b>Revenue</b>												
Federal government transfers	\$ 561,207	\$ 673,288	\$ 594,819	\$ 1,251,078	\$ 1,315,923	\$ 1,252,693	\$ 2,831,838	\$ 2,861,306	\$ 2,812,755	\$ 141,320	\$ 150,430	\$ 317,492
Provincial government transfers	-	128	-	3,525,380	3,682,445	3,594,590	18,700	20,419	17,842	-	-	-
First Nation Fund revenue	-	-	-	34,267	2,967,591	180,900	197,038	205,912	-	-	-	-
Rental Income	2,945,208	2,998,849	4,444,825	1,902,455	-	-	-	-	-	-	-	-
Investment Income	1,200,000	-	-	-	-	-	-	-	-	-	-	-
Income from enterprises	-	-	-	-	-	-	-	-	-	-	-	(511,689)
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	-	-	(99,276)
User fees	68,064	71,098	67,312	-	-	-	-	-	-	-	-	-
Sales from business enterprises	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama fees	7,300,000	7,809,136	7,181,832	523,124	459,382	443,334	522,420	657,092	730,691	663,098	663,272	12,890,916
Other	691,946	1,023,831	1,386,816	-	-	-	-	-	-	-	-	-
<b>12,766,425</b>	<b>17,021,256</b>	<b>14,135,092</b>	<b>5,480,482</b>	<b>5,654,788</b>	<b>5,496,529</b>	<b>3,373,058</b>	<b>3,538,817</b>	<b>3,561,288</b>	<b>3,527,274</b>	<b>12,237,156</b>	<b>13,101,786</b>	<b>405,067</b>
<b>Expenses</b>												
Salaries and wages	4,260,228	4,147,648	4,226,310	4,000,652	4,053,351	3,911,940	3,181,615	3,255,812	3,044,990	2,172,339	2,192,397	2,182,024
Materials, services and other	620,593	2,652,524	786,512	1,622,980	1,480,691	1,591,551	2,788,503	2,384,531	2,642,136	9,771,264	8,588,841	10,001,258
Repairs and maintenance	41,085	21,228	22,561	402,226	450,952	434,257	246,897	301,913	317,290	267,293	378,825	279,435
Contracted services, professional fees, Utilities, Insurance	911,367	1,316,282	904,832	58,610	44,377	45,500	17,900	8,300	8,765	62,900	43,065	147,945
Rental, Gifts, donations, grants	59,752	58,908	50,597	98,155	86,320	85,789	72,028	102,246	103,117	249,359	239,050	196,231
Amortization	162,000	200,979	184,651	80,815	70,368	60,500	175,700	193,362	170,219	569,260	559,116	559,116
Loss (gain) on disposal of tangible capital assets	-	284,569	302,068	-	219,889	215,606	-	288,312	285,941	229,500	472,642	419,131
Interest expense	279,399	150,662	449,348	-	-	9,050	-	-	(11,626)	-	42,240	44,569
Trust capital distributions	-	290,441	-	-	-	-	-	-	-	-	-	2,564
<b>Net surplus (deficit)</b>	<b>\$ 6,620,760</b>	<b>9,337,479</b>	<b>7,227,360</b>	<b>6,342,731</b>	<b>6,480,658</b>	<b>6,427,554</b>	<b>6,508,250</b>	<b>6,593,204</b>	<b>6,618,757</b>	<b>13,364,155</b>	<b>12,516,505</b>	<b>13,821,157</b>
	<b>\$ 6,145,665</b>	<b>\$ 7,683,777</b>	<b>\$ 6,807,732</b>	<b>\$ (862,249)</b>	<b>\$ (825,870)</b>	<b>\$ (931,025)</b>	<b>\$ (3,135,192)</b>	<b>\$ (3,057,469)</b>	<b>\$ (3,054,367)</b>	<b>\$ 173,119</b>	<b>\$ (270,349)</b>	<b>\$ (719,371)</b>

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**23. Segmented Information (continued)**

	Housing and Social Housing				Lands and Trust				Recreation				Special Projects			
	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	Budget 2016	2016	Budget 2016	2016	2015
<b>Revenue</b>																
Federal government transfers	\$ 449,931	\$ 445,091	\$ 448,304	\$ 84,552	\$ 116,788	\$ 85,051	\$ 25,306	\$ 21,802	\$ 6,760	\$ 34,700	\$ 34,700	\$ 36,950				
Provincial government transfers	-	-	-	-	-	-	-	-	-	-	-	-	15,525	-	-	-
First Nation Fund revenue	657,300	653,488	639,675	547,899	545,984	542,593	-	-	-	-	-	-	-	-	-	-
Rental income	-	-	-	2,100,000	3,287,879	2,807,510	-	-	-	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income from enterprises	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama ground rent	-	-	-	-	-	-	5,013,577	4,958,213	-	-	-	-	-	-	-	-
User fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sales from business enterprises	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Casino Rama fees	52,150	58,451	20,365	-	-	10,500	-	-	-	-	-	-	-	-	-	-
Other	1,159,381	1,157,030	1,108,344	2,732,451	8,974,728	8,393,867	324,506	317,784	298,118	35,700	35,700	42,157	35,540	-	-	-
<b>Expenses</b>																
Salaries and wages	104,165	113,866	74,762	188,867	197,001	168,823	364,794	366,085	328,038	104,422	82,438	89,602				
Materials, services and other	218,789	32,344	101,801	422,032	438,303	436,238	152,974	148,103	122,627	86,837	74,799	81,807				
Repairs and maintenance	127,200	125,221	108,772	1,594	2,412	5,495	20,200	24,723	17,174	-	-	3,550	-	-	-	-
Contracted services, professional fees	18,521	13,000	18,500	-	5,109	7,355	5,000	2,908	3,587	11,920	14,070	11,916				
Utilities, Insurance	86,881	80,606	78,888	4,998	4,868	737	2,500	1,084	1,482	-	-	-	-	-	-	-
Rental, 522	524	-	-	3,012	1,398	1,398	3,500	4,305	3,494	720	720	2,086	2,096	-	-	-
Gifts, donations, grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	369,509	498,609	489,388	-	-	-	-	-	20,073	23,799	-	-	683	255	-	-
Loss (gain) on disposal of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest expense	131,732	117,867	134,690	-	-	-	-	-	-	-	300	-	-	-	-	-
Trust capital distributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net surplus (deficit)</b>	\$ 1,057,319	982,037	1,006,801	-	618,504	9,406,881	548,968	567,281	501,501	203,899	177,836	185,476				
	\$ 102,062	\$ 174,993	\$ 101,543	\$ 2,113,947	\$ (432,153)	\$ (877,016)	\$ (224,462)	\$ (248,497)	\$ (202,383)	\$ (133,499)	\$ (85,254)	\$ (112,986)				

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**23. Segmented Information (continued)**

	Operations and Maintenance		Fire and Police		Water and Waste Water		Budget 2016		Totals Before Adjustments			
	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	2015	Budget 2016	2016	2015
<b>Revenue</b>												
Federal government transfers	\$ 913,055	\$ 922,628	\$ 1,000,200	\$ 408,191	\$ 405,927	\$ 314,383	\$ 4,630	\$ 4,500	\$ 4,546	\$ 6,705,908	\$ 6,952,183	\$ 6,873,953
Provincial government transfers	22,848	22,848	22,848	248,164	168,970	387,257	-	-	-	3,815,092	3,910,336	4,022,537
First Nation Fund revenue	421,503	306,216	335,770	-	-	-	-	-	-	4,752,810	4,701,575	34,267
Rental income	-	-	-	-	-	-	-	-	-	3,300,000	7,732,704	4,691,541
Investment income	-	-	-	-	-	-	-	-	-	-	-	4,709,965
Income from enterprises	-	-	-	-	-	-	-	-	-	-	-	(511,689)
Casino Rama ground rent	-	-	-	-	-	-	-	-	-	-	-	(89,276)
User fees	1,731,342	1,632,967	1,654,927	5,653,263	5,648,491	1,010,880	1,272,958	1,378,258	8,706,549	5,013,577	4,958,213	8,774,994
Sales from business enterprises	-	-	-	-	-	-	-	-	-	7,300,000	7,809,136	7,181,832
Casino Rama fees	1,156,855	1,058,348	945,048	32,611	49,178	66,702	10,520	-	-	3,744,624	4,113,454	4,110,423
Other	4,245,603	4,143,007	3,958,793	6,342,229	6,272,586	6,226,841	1,026,030	1,277,458	1,382,804	51,047,839	60,686,972	57,736,952
<b>Expenses</b>												
Salaries and wages	3,153,927	2,078,085	2,757,031	6,173,388	6,078,050	6,056,563	719,882	751,724	734,814	24,422,279	23,316,237	23,575,897
Materials, services and other	1,146,257	2,580,675	1,379,039	459,384	430,462	388,666	341,263	313,400	326,775	17,610,876	19,122,673	17,858,210
Repairs and maintenance	1,938,430	1,444,374	1,599,779	290,535	264,834	290,423	253,689	206,385	216,094	3,589,149	3,224,415	3,291,280
Contracted services, Professional fees	139,408	110,070	110,730	23,400	23,035	13,583	66,096	23,109	26,036	1,315,123	1,603,325	1,298,749
Utilities, Insurance	337,413	346,746	377,422	135,850	148,420	141,530	166,035	187,543	193,019	1,212,972	1,255,791	1,228,812
Rental, Gfits, donations, Grants	60,783	35,265	31,258	54,908	34,857	50,896	2,333	1,826	1,854	1,106,274	987,045	1,081,878
Amortization	-	1,063,178	1,014,658	4,400	3,309	2,301	510,159	498,482	-	613,695	412,915	468,018
Loss (gain) on disposal of tangible capital assets	-	-	-	-	-	-	-	-	-	599,009	3,972,028	3,861,638
Interest expense	129,000	20,852	(2,394)	75,413	-	(3,373)	(10,789)	-	-	582,371	147,289	(12,895)
Trust capital distributions	-	-	-	-	-	-	-	-	-	473,729	692,904	-
<b>Net surplus (deficit)</b>	<b>\$ 6,905,219</b>	<b>\$ 7,679,225</b>	<b>\$ 7,342,936</b>	<b>\$ 7,141,865</b>	<b>\$ 7,489,753</b>	<b>\$ 1,549,298</b>	<b>\$ 2,097,682</b>	<b>\$ 2,109,901</b>	<b>\$ 50,850,968</b>	<b>\$ 8,757,790</b>	<b>\$ 6,650,837</b>	<b>\$ 61,944,981</b>
	<b>\$ (2,659,616)</b>	<b>\$ (3,536,218)</b>	<b>\$ (3,384,143)</b>	<b>\$ (799,636)</b>	<b>\$ (1,217,187)</b>	<b>\$ (523,268)</b>	<b>\$ (820,224)</b>	<b>\$ (727,097)</b>	<b>\$ 196,871</b>	<b>\$ (2,641,369)</b>	<b>\$ (4,208,029)</b>	

**Chippewas of Rama First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2016**

**23. Segmented Information (continued)**

	Consolidation Adjustments			Consolidated Totals		
	Budget 2016	2016	2015	Budget 2016	2016	2015
<b>Revenue</b>						
Federal government transfers	\$ -	\$ -	\$ -	\$ 6,705,908	\$ 6,952,183	\$ 6,873,953
Provincial government transfers	-	-	-	3,915,092	3,910,336	4,022,537
First Nation Fund revenue	512,724	578,604	588,933	4,240,086	4,122,971	34,267
Rental income	-	-	-	3,300,000	7,732,704	4,709,965
Investment income	-	-	-	-	-	-
Income from enterprises	-	-	-	-	-	(511,689)
Casino Rama ground rent	-	-	-	-	(89,276)	-
User fees	1,545,288	1,820,863	1,622,012	7,161,261	5,013,577	4,958,213
Sales from business enterprises	-	218,765	277,830	12,722,856	11,291,965	12,613,086
Casino Rama fees	-	900,046	887,567	7,300,000	7,809,136	7,181,832
Other	820,273	3,518,278	3,376,342	2,924,351	3,213,408	3,222,856
	<b>2,878,285</b>	<b>3,518,278</b>	<b>3,376,342</b>	<b>48,169,554</b>	<b>57,168,694</b>	<b>54,360,610</b>
<b>Expenses</b>						
Salaries and wages	274,914	(122,040)	9,880	24,147,365	23,438,277	23,566,017
Materials, services and other	515,914	984,586	839,942	17,094,962	18,158,087	17,018,268
Repairs and maintenance	1,404,512	1,980,718	1,783,607	2,184,637	1,263,697	1,507,673
Contracted services, professional fees	695	768	12,553	1,314,428	1,602,557	1,298,749
Utilities, insurance	4,971	5,493	690,740	1,208,001	1,250,298	1,216,259
Rental	661,469	691,299	444,805	444,805	285,746	391,138
Gifts, donations, grants	15,810	17,454	39,620	397,105	450,564	378,051
Amortization	-	-	-	599,009	3,972,029	3,861,638
Loss (gain) on disposal of tangible capital assets	-	-	-	-	147,289	(12,895)
Interest expense	-	-	-	582,371	473,729	692,904
Trust capital distributions	<b>\$ 2,878,285</b>	<b>\$ 3,518,278</b>	<b>\$ 3,376,342</b>	<b>\$ 47,972,683</b>	<b>\$ 59,810,063</b>	<b>\$ 58,568,639</b>
<b>Net surplus (deficit)</b>	<b>\$ 2,878,285</b>	<b>\$ 3,518,278</b>	<b>\$ 3,376,342</b>	<b>\$ 196,871</b>	<b>\$ (2,641,369)</b>	<b>\$ (4,208,029)</b>