

**Rainy River First Nations
Consolidated Financial Statements
For the year ended March 31, 2020**

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Rainy River First Nations Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Rainy River First Nations and all the information in the consolidated financial statements are the responsibility of management and have been approved by Chief and Council of Rainy River First Nations.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The First Nation maintains systems of internal accounting and administrative controls of high quality consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nations' assets are appropriately accounted for and adequately safeguarded.

The Rainy River First Nations Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

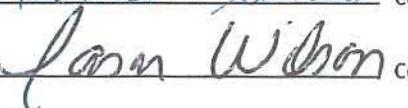
The Council reviews the First Nations' consolidated financial statements and meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP have full and free access to the Council.



Chief



Leonard Dunn Councilor


Jann Wilson Councilor

Independent Auditor's Report

To Management and Chief and Council of Rainy River First Nations

Opinion

We have audited the consolidated financial statements of Rainy River First Nations (the First Nation), which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statement of operations, the consolidated statement of changes in accumulated surplus, the consolidated statement of changes in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the First Nation as at March 31, 2020, and its results of operations, its changes in accumulated surplus, its changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

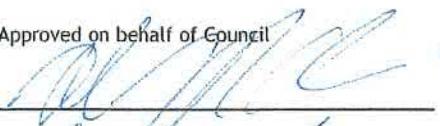
Chartered Professional Accountants, Licensed Public Accountants

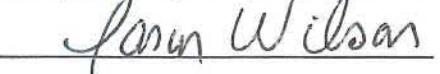
Fort Frances, Ontario
December 10, 2020

**Rainy River First Nations
Consolidated Statement of Financial Position**

| March 31 | 2020 | 2019 |
|--|---------------------|---------------------|
| Financial assets | | |
| Cash and cash equivalents (Note 2) | \$ 9,503,200 | \$ 8,283,124 |
| Term deposits (Note 3) | 500,758 | 446,802 |
| Accounts and loans receivable (Note 4) | 1,503,643 | 1,066,438 |
| Amounts due from government and other governmental organizations (Note 5) | 213,246 | 1,036,197 |
| Advances to affiliated Companies (Note 6) | 675,201 | 733,091 |
| Trust funds held by federal government (Note 7) | 788,163 | 725,549 |
| Trust funds held by Rainy River District First Nations Trust | 131,655 | 97,317 |
| Portfolio investments, at cost (Note 8) | 11,144,728 | 9,271,636 |
| Government business enterprises and partnerships (Note 9) | 13,100,499 | 14,690,304 |
| | <hr/> 37,561,093 | <hr/> 36,350,458 |
| Liabilities | | |
| Accounts payable and accrued liabilities | 1,458,867 | 807,088 |
| Amounts due to government and other governmental organizations (Note 10) | 79,778 | 86,116 |
| Deferred revenue (Note 11) | 920,275 | 1,287,278 |
| Long-term debt (Note 12) | 11,583,286 | 11,956,559 |
| | <hr/> 14,042,206 | <hr/> 14,137,041 |
| Net financial assets (Page 8) | <hr/> 23,518,887 | <hr/> 22,213,417 |
| Non-financial assets | | |
| Tangible capital assets (Note 15) | 22,928,590 | 20,150,881 |
| Prepaid expense | 53,262 | 58,525 |
| | <hr/> 22,981,852 | <hr/> 20,209,406 |
| Accumulated surplus (Page 7) | <hr/> \$ 46,500,739 | <hr/> \$ 42,422,823 |

Contingent liabilities (Note 21)

Approved on behalf of Council

 Chief

 Regna McLean
 Councilor

 Lynn Wilson
 Councilor

Rainy River First Nations Consolidated Statement of Operations

| For the year ended March 31 | 2020 | 2019 |
|--|---------------------|---------------------|
| | Budget | Actual |
| Revenue | | |
| Indigenous Services Canada | \$ 5,251,021 | \$ 4,865,315 |
| Ontario First Nations Limited Partnership | 863,911 | 863,911 |
| Health Canada | 866,539 | 806,840 |
| Ministry of Community and Social Services | 262,552 | 469,410 |
| Canada Mortgage and Housing Corporation | - | 151,677 |
| Ministry of Aboriginal Affairs | 85,000 | 85,000 |
| Ministry of Education | 43,184 | 43,184 |
| Other provincial grant revenue | 235,481 | 181,790 |
| Weechi-It-Te-Win Family Services Inc. | 1,212,306 | 1,179,392 |
| Fort Frances Tribal Area Health Authority | 400,750 | 233,637 |
| Shooniyyaa Wa-Biitong | - | 180,427 |
| Resource revenue | 399,173 | 1,843,515 |
| Miscellaneous programs | 363,078 | 399,171 |
| Housing rentals | - | 355,083 |
| Management fees from affiliated Companies | 299,000 | 347,599 |
| Portfolio investment income | - | 282,176 |
| Rainy River First Nations Trust | 1,457,792 | 1,213,153 |
| Income from investments in government business enterprises and partnerships | - | 4,026,158 |
| Income on trusts | - | 96,952 |
| Interest | 57,000 | 154,209 |
| Adjustment to prior years' funding | - | (60,791) |
| | 11,796,787 | 17,778,599 |
| Expenses | | |
| Education | 2,670,170 | 2,675,557 |
| Community development | 4,962,163 | 3,663,463 |
| Band support/administration | 1,405,033 | 1,539,384 |
| Operations and maintenance | 328,791 | 218,191 |
| Housing | - | 118,787 |
| Social services | 212,050 | 529,810 |
| Economic development | 569,134 | 2,903,870 |
| Trust implementation | 210,000 | 142,685 |
| Cultural | - | 124,138 |
| Summer students | - | 130,552 |
| Water treatment | 113,672 | 132,112 |
| Flood claim | - | - |
| Waste water | 57,590 | 66,853 |
| Daycare | 55,801 | 42,621 |
| Capital | 879,225 | 464,370 |
| Amortization | 949,245 | 948,290 |
| | 12,412,874 | 13,700,683 |
| Annual surplus (deficit) | \$ (616,087) | \$ 4,077,916 |
| | \$ 5,272,599 | |

Rainy River First Nations
Consolidated Statement of Changes in Accumulated Surplus

| For the year ended March 31 | Budget | 2020 | 2019 |
|--|----------------------|----------------------|----------------------|
| Accumulated surplus, beginning of year | \$ 42,422,823 | \$ 42,422,823 | \$ 37,150,224 |
| Annual surplus (deficit) | (616,087) | 4,077,916 | 5,272,599 |
| Accumulated surplus, end of year | \$ 41,806,736 | \$ 46,500,739 | \$ 42,422,823 |

Rainy River First Nations
Consolidated Statement of Changes in Net Financial Assets

| For the year ended March 31 | Budget | 2020 | 2019 |
|---|-----------------------------|-----------------------------|-----------------------------|
| Annual surplus (deficit) (Page 6) | \$ (616,087) | \$ 4,077,916 | \$ 5,272,599 |
| Acquisition of tangible capital assets | (7,323,732) | (3,725,999) | (1,628,323) |
| Amortization of tangible capital assets | <u>949,245</u> | <u>948,290</u> | <u>949,245</u> |
| | (6,990,574) | 1,300,207 | 4,593,521 |
| Use (acquisition) of prepaid expenses | - | 5,263 | (14,841) |
| Net change in net financial assets | (6,990,574) | 1,305,470 | 4,578,680 |
| Net financial assets, beginning of year | <u>22,213,417</u> | <u>22,213,417</u> | <u>17,634,737</u> |
| Net financial assets, end of year | <u>\$ 15,222,843</u> | <u>\$ 23,518,887</u> | <u>\$ 22,213,417</u> |

Rainy River First Nations Consolidated Statement of Cash Flows

| For the year ended March 31 | 2020 | 2019 |
|---|----------------------------|----------------------------|
| Cash flows from operating activities | | |
| Annual surplus | \$ 4,077,916 | \$ 5,272,599 |
| Adjustments for | | |
| Amortization of tangible capital assets | 948,290 | 949,245 |
| Net income from government business enterprises | <u>(4,026,158)</u> | <u>(4,824,097)</u> |
| | <u>1,000,048</u> | <u>1,397,747</u> |
| Changes in non-cash working capital | | |
| Accounts receivable | (437,205) | (14,954) |
| Amounts due from government | 822,951 | (306,784) |
| Prepaid expense | 5,263 | (14,841) |
| Trust funds | (96,952) | (97,853) |
| Accounts payable | 651,779 | (185,465) |
| Amounts due to government | (6,338) | (9,591) |
| Deferred revenue | <u>(367,003)</u> | <u>759,712</u> |
| | <u>572,495</u> | <u>130,224</u> |
| | <u>1,572,543</u> | <u>1,527,971</u> |
| Cash flows from capital activities | | |
| Purchase of tangible capital assets | <u>(3,725,999)</u> | <u>(1,628,323)</u> |
| Cash flows from investing activities | | |
| Repayment from (advances to) affiliated Companies | 57,890 | (26,788) |
| Distributions from (purchase of equity in) affiliated Companies | 5,615,963 | 6,208,711 |
| Withdrawal (purchase) of portfolio investments | (1,873,092) | (921,673) |
| Withdrawal (purchase) of term deposits | <u>(53,956)</u> | <u>(51,247)</u> |
| | <u>3,746,805</u> | <u>5,209,003</u> |
| Cash flows from financing activities | | |
| Repayment of long-term debt | <u>(373,273)</u> | <u>(853,661)</u> |
| Net increase in cash and cash equivalents | 1,220,076 | 4,254,990 |
| Cash and cash equivalents, beginning of year | 8,283,124 | 4,028,134 |
| Cash and cash equivalents, end of year | <u>\$ 9,503,200</u> | <u>\$ 8,283,124</u> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies

Basis of Accounting

These consolidated financial statements have been prepared in accordance with generally accepted accounting principles for local government entities, as defined in the Chartered Professional Accountants (CPA) Canada Public Sector Accounting Handbook, and include all Organizations, operations and activities that are:

- 1) accountable for the administration of their financial affairs and resources directly to the First Nation; and
- 2) owned or controlled by the First Nation.

This includes all aspects of Band operations including the provision of social, educational, administration and operational services, as well as, the proportionate consolidation of Other Government Organizations which include:

Wildland Enterprises Ltd.
Manitou Mounds Inc.

Other long-term investments are reflected at cost as disclosed in Note 8.

The First Nations' government business enterprises consist of investments in:

Long Sault Lumber Co. Ltd.
Rainy River First Nations Power Corporation
Rainy River First Nations Development Corporation
Rainy River First Nations Solar General Partnership Inc.

These investments are accounted for using the modified equity basis of accounting as disclosed in Note 8 to these consolidated financial statements.

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies (continued)

Basis of Accounting (continued)

Government business partnerships are contractual arrangements between the government reporting entity and a party or parties outside of the government reporting entity. The First Nations' government business partnerships consist of partnership units held in:

Little Fork Land Holdings, LP
Ozaanaman Engineering, LP
Onikaajigan Construction, LP
Rainy River First Nations Solar Limited Partnership

These investments are accounted for using the modified equity basis of accounting.

These consolidated financial statements do not include a related charitable foundation, the resources of which cannot be accessed by the First Nation (Note 16).

Cash and Cash Equivalents

Management considers all highly liquid investments with maturities of three months or less at acquisition to be cash equivalents.

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Certain tangible capital assets for which historical cost information is not available have been recorded at current fair market values discounted by a relevant inflation factor. The First Nation does not capitalize interest charges as part of the cost of its tangible capital assets.

Certain assets which have historical or cultural value, including works of art, historical documents, and historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the First Nation, forests, water, and other natural resources are not recognized as tangible capital assets.

Amortization

Amortization is calculated on the cost, net of contribution, on a straight-line basis over the following number of years:

| | |
|------------------------|----------------|
| Buildings | 25 years |
| Equipment and vehicles | 5 years |
| Computers | 3 years |
| Manitou Mounds Project | 25 years |
| Infrastructure | 30 to 40 years |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies (continued)

| | |
|----------------------------|---|
| Program Surpluses | Programs funded by government agencies may be subject to recovery by the contributing agencies in accordance with funding arrangements. The First Nation assesses program surplus' at year-end and recognizes a liability for program funding expected to be recovered by the contributing agency. |
| Investments | <p>The modified equity method of accounting is used to account for investments in the First Nations' business enterprises which the First Nation owns and controls. Under this method, the investment is initially recorded at cost and the carrying value is adjusted annually thereafter to include the First Nations' pro rata share of post acquisition earnings.</p> <p>Other investments (where control does not exist) are accounted for following the cost method of accounting. Under this method, the investment is recorded at cost and earnings from the investment are recognized only to the extent received or receivable. The carrying value of a portfolio investment is written down to its net realizable amount if a decline in value is determined to be other than temporary.</p> |
| Revenue Recognition | <p>Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined, with a reasonable degree of certainty or when their estimation is impracticable.</p> <p>Government transfers, which include legislative grants, are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.</p> <p>Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.</p> <p>Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.</p> <p>Rentals and other fees are recognized in the month that the related unit is rented or the fee for service is provided.</p> <p>Interest income is recognized in accordance with terms of the related instrument.</p> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

1. Summary of Significant Accounting Policies (continued)

| | |
|--------------------------------|--|
| Trust Funds | Trust funds are held in trust by ISC. Revenue on trust funds is recognized in accordance with terms of the related instrument. |
| Measurement Uncertainty | Estimates are used to accrue revenues and expenditures in circumstances where the actual accrued revenues are unknown at the time the consolidated financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the consolidated financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used. |
| Use of Estimates | The preparation of consolidated financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. The estimates used in the preparation of these consolidated financial statements are the allowance for doubtful accounts receivable, the useful lives of tangible capital assets and accrued liabilities. |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

2. Cash and Cash Equivalents

Cash and cash equivalents are comprised of the following:

| | 2020 | 2019 |
|---|----------------------------|----------------------------|
| Unrestricted bank account balances | \$ 8,228,630 | \$ 7,019,981 |
| Internally restricted bank account balances | | |
| Bank account restricted for the future repayment of the Solar Project Loan (Note 12) | <u>1,274,570</u> | 1,263,143 |
| | <u><u>\$ 9,503,200</u></u> | <u><u>\$ 8,283,124</u></u> |

The First Nation has an approved unsecured operating line of credit with the Canadian Imperial Bank of Commerce (CIBC) in the amount of \$200,000, with interest at the CIBC prime rate (2.45% as at March 31, 2020) minus 1%. The line of credit was unutilized as at March 31, 2020.

3. Term Deposits

| | 2020 | 2020 |
|---|-------------------|-------------------|
| CMHC replacement reserve - term deposits. | | |
| Guaranteed investment certificates (GIC's) with interest rates from 0.55% to 1.50% and maturity dates from April 9, 2020, to March 30, 2021 | <u>\$ 500,758</u> | <u>\$ 446,802</u> |

Under the terms of the agreements with CMHC, the replacement reserve account is to be credited in the amount of \$32,400 annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by Canada Deposit Insurance Corporation (CDIC) or as may otherwise be approved by CDIC from time to time. The funds in the account may only be used as approved by CMHC. Withdrawals are charged to interest first and then principal.

4. Accounts and Loans Receivable

| | 2020 | 2019 |
|---------------------------------|----------------------------|----------------------------|
| Loans receivable | \$ 36,236 | \$ 25,863 |
| Housing loans | 29,961 | 29,961 |
| Accounts receivable | 1,503,643 | 1,066,439 |
| Rents receivable | <u>412,598</u> | <u>413,508</u> |
| | <u><u>1,982,438</u></u> | <u><u>1,535,771</u></u> |
| Allowance for doubtful accounts | <u>478,795</u> | <u>469,333</u> |
| | <u><u>\$ 1,503,643</u></u> | <u><u>\$ 1,066,438</u></u> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

5. Amounts Due from Government and Other Governmental Organizations

| | 2020 | 2019 |
|--|-------------------|---------------------|
| Federal Government | | |
| Indigenous Services Canada | \$ 81,238 | \$ 727,995 |
| Health Canada | 79,191 | 93,583 |
| Canada Mortgage and Housing Corporation | 12,640 | 32,163 |
| Canada Revenue Agency | - | 123,500 |
| Provincial Government | | |
| Ministry of Community and Social Services | 4,547 | 36,354 |
| Ministry of Aboriginal Affairs | 8,500 | 9,000 |
| Northern Ontario Heritage Fund Corporation (NOHFC) | - | - |
| Ministry of Education | - | 12,590 |
| Ministry of Health and Long-Term Care | 7,793 | 1,012 |
| Ministry of Fisheries and Oceans | <u>19,337</u> | - |
| | \$ 213,246 | \$ 1,036,197 |

6. Advances to (from) Affiliated Companies

| | Payment Terms | Interest Rate | 2020 | 2019 |
|--|------------------|------------------|-----------------------|-----------------------|
| Manitou Mounds Inc. | unspecified | unspecified | \$ 28,467 | \$ 33,926 |
| Manitou Mounds Foundation | unspecified | unspecified | <u>(107,025)</u> | <u>(109,972)</u> |
| Manitou Forest Products Limited | unspecified | unspecified | 405,652 | 405,652 |
| Rainy Lake Tribal Development Corporation | unspecified | unspecified | 35,714 | 35,714 |
| Senic River Mall Inc. | unspecified | unspecified | 112,462 | 112,462 |
| Solar General Partnership, Inc. | unspecified | unspecified | (51) | (51) |
| Long Sault Lumber Co. Ltd. | unspecified | unspecified | 472,062 | 527,440 |
| Rainy River First Nations Power Corporation | unspecified | unspecified | (100) | (100) |
| Rainy River First Nations Development Corporation | unspecified | unspecified | <u>133,672</u> | <u>133,672</u> |
| | | | 1,080,853 | 1,138,743 |
| Allowance for doubtful advances | | | <u>405,652</u> | <u>405,652</u> |
| | | | \$ 675,201 | \$ 733,091 |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

7. Trust Funds Held by Federal Government

| | March 31, 2019 | Additions 2020 | Withdrawals 2020 | March 31, 2020 |
|-----------------|----------------------|-------------------|---------------------|----------------------|
| Revenue Capital | \$ 667,289 58,260 | \$ 62,614 - | \$ - - | \$ 729,903 58,260 |
| | \$ 725,549 | \$ 62,614 | \$ - | \$ 788,163 |

Trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

8. Portfolio Investments, at cost

| | 2020 | 2019 |
|---|----------------------|---------------------|
| CIBC portfolio - Cash and cash equivalents | \$ 502,763 | \$ 122,429 |
| CIBC portfolio - Canadian equity investments | | |
| New Gold Inc. (quoted market value at March 31, 2020, of \$453,265). | 2,484,315 | 2,484,315 |
| Other Canadian equity investments (quoted market value at March 31, 2020, of \$4,285,695). | 6,343,745 | 4,871,098 |
| American equity investments (quoted market value at March 31, 2020, of \$630,349). | 724,271 | 722,916 |
| Foreign equity investments (quoted market value at March 31, 2020, of \$389,640). | 520,007 | 525,150 |
| Heritage investment account - mutual funds (quoted market value at March 31, 2020, of \$348,704). | 348,704 | 342,837 |
| Global infrastructure mutual fund (quoted market value at March 31, 2020, of \$76,027). | 93,866 | 95,834 |
| Investment in Senic River Mall Inc. | 10 | 10 |
| Investment in Rainy Lake Tribal Development Corporation | 100,012 | 100,012 |
| Investment in Rainy Lake Tribal Resource Management | 7,035 | 7,035 |
| Investment in Indigenous Diabetes Wound Care | 20,000 | - |
| | \$ 11,144,728 | \$ 9,271,636 |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

9. Government Business Enterprises and Partnerships, at modified equity

Little Fork Land Holdings, LP

Little Fork Land Holdings, LP is a limited partnership that was created for the purpose of carrying on the business of real estate rental.

Ozaanaman Engineering, LP

Ozaanaman Engineering, LP is a limited partnership that was created for the purpose of carrying on the business of engineering and consulting.

Onikaajigan Construction, LP

Onikaajigan Construction, LP is a limited partnership that was created for the purpose of carrying on the business of construction and general contracting. Subsequent to year-end, the First Nation has provided notice to the other partners of its intent to withdraw from the partnership, which will result in the dissolution of Onikaajigan Construction, LP in accordance with the partnership agreement.

Long Sault Lumber Company Ltd.

Long Sault Lumber Company Ltd. is a Corporation that was created for the purpose of investing in businesses in the lumber industry.

Rainy River First Nations Power Corporation

Rainy River First Nations Power Corporation is a Corporation that was created for the purpose of holding partnership units in Rainy River First Nations Solar Limited Partnership in trust for Rainy River First Nations.

Rainy River First Nations Solar Limited Partnership

Rainy River First Nations Solar Limited Partnership is a limited partnership that was created for the purpose of the construction and operation of three ground mounted photovoltaic systems designed to supply usable power for the Ontario Power Authority.

Rainy River First Nations Development Corporation

Rainy River First Nations Development Corporation is a Corporation that was created for the purpose of developing business activities for the Rainy River First Nations. Activities include training, consulting and a significant portfolio of ventures.

Rainy River First Nations
Notes to Consolidated Financial Statements

March 31, 2020

9. Government Business Enterprises and Partnerships, at modified equity (continued)

| | Little Fork Land Holdings, LP | Ozaanaman Engineering, LP | Onikaajigan Construction, LP | Long Sault Lumber Co. Ltd. | Rainy River First Nations Power Corporation | Rainy River First Nations Solar Limited Partnership | Rainy River First Nations Solar General Partnership Inc. | Rainy River First Nations Development Corporation | Total |
|----------------------------------|-------------------------------|---------------------------|------------------------------|----------------------------|---|---|--|---|----------------------|
| Percentage ownership | 99.99% | 40% | 44.99% | 100% | 100% | 50.995% | 51% | 100% | |
| Carrying value, March 31, 2018 | \$ 1,243,108 | \$ 50,420 | \$ 4,095,455 | \$ 829,118 | \$ 100 | \$ 9,859,773 | \$ (235) | \$ (2,821) | \$ 16,074,918 |
| Purchase of shares/units | 26,306 | - | - | - | - | - | - | - | 26,306 |
| Dividends/distributions | (131,192) | 254 | (3,218,960) | 110,772 | - | (2,884,865) | - | - | (6,235,017) |
| Share of net income (loss) | 131,192 | 1,948,955 | - | - | 2,634,369 | 548 | (1,993) | - | 4,824,977 |
| Carrying value, March 31, 2019 | 1,269,414 | 50,674 | 2,825,450 | 939,890 | 100 | 9,609,277 | 313 | (4,814) | 14,690,304 |
| Dividends/distributions | (145,686) | (49,261) | (2,820,951) | 70,963 | - | (2,600,065) | 666 | - | (5,615,963) |
| Share of net income (loss) | 145,686 | (1,413) | 1,297,599 | - | - | 2,517,086 | (4,429) | - | 4,026,158 |
| Carrying value, March 31, 2020 | \$ 1,269,414 | \$ - | \$ 1,302,098 | \$ 1,010,853 | \$ 100 | \$ 9,526,298 | \$ 979 | \$ (9,743) | \$ 13,100,499 |
| Balance comprised of: | | | | | | | | | |
| Shares/partners contributions | \$ 932,358 | \$ 4,000 | \$ 4,499 | \$ 1,010,843 | \$ 100 | \$ 686,025 | \$ 51 | \$ 100 | \$ 1,627,143 |
| Share of cumulative net earnings | \$ 337,056 | (4,000) | 1,297,599 | - | - | 8,840,273 | 928 | (9,343) | 11,473,356 |
| | | | | | | | | | |
| | \$ 1,269,414 | \$ - | \$ 1,302,098 | \$ 1,010,853 | \$ 100 | \$ 9,526,298 | \$ 979 | \$ (9,743) | \$ 13,100,499 |

During the year, the First Nation received management fees from related parties of \$347,599 (\$345,634 in 2019) comprised of \$272,599 from Manitou Forest Products Limited (\$270,634 in 2019), and \$75,000 from Rainy River First Nations Development Corporation (\$75,000 in 2019).

Rainy River First Nations
Notes to Consolidated Financial Statements

March 31, 2020

9. Government Business Enterprises and Partnerships, at modified equity (continued)

| | Little Fork Land Holdings, LP | Ozaanaman Engineering, LP | Onikaaigan Construction, LP | Long Sault Lumber Co. Ltd. | Rainy River First Nations Power Corporation | Rainy River First Nations Solar Limited Partnership | Rainy River First Nations Solar General Partnership Inc. | Rainy River First Nations Development Corporation |
|---|-------------------------------------|------------------------------|--------------------------------|-------------------------------------|--|--|---|--|
| Financial position | | | | | | | | |
| Current assets | \$ 1,269,414 | \$ 501 | \$ 4,503,303 | \$ 1,101,830 | \$ 100 | \$ 15,643,173 | \$ 1,600 | \$ 121,593 |
| Long-term assets | | | 578,211 | 1,831,955 | - | 112,876,467 | 824 | 2,881 |
| | 1,269,414 | 501 | 5,081,514 | 2,933,785 | 100 | 128,519,640 | 2,424 | 124,474 |
| Current liabilities | | | | | | | | |
| Long-term liabilities | | | | | | | | |
| Share capital | | | | | | | | |
| Net equity (deficit), end of year | \$ 1,269,414 | (2,199) | 2,892,799 | 1,010,843 | 100 | 21,931,787 | 100 | 100 |
| | 1,269,414 | (2,199) | 2,892,799 | 1,010,853 | 100 | 21,931,787 | 1,820 | (9,343) |
| | \$ 1,269,414 | \$ 501 | \$ 5,081,514 | \$ 2,933,785 | \$ 100 | \$ 128,519,640 | \$ 2,424 | \$ 124,474 |
| Results of operations | | | | | | | | |
| Revenues | \$ 146,900 | \$ 886 | \$ 32,741,531 | \$ 2,824,769 | \$ - | \$ 19,516,668 | \$ 1,306 | \$ 71,473 |
| Operating expenses | 1,214 | 5,981 | 29,837,337 | 2,753,806 | - | 14,582,632 | - | 75,902 |
| | 145,686 | (5,095) | 2,884,194 | 70,963 | - | 4,934,036 | 1,306 | (4,429) |
| Net income (loss) | 1,269,414 | 126,050 | 6,278,003 | 939,880 | - | 21,856,483 | 514 | (4,914) |
| Net equity (deficit), beginning of year | (145,686) | (123,154) | (6,269,398) | - | - | (4,853,732) | - | - |
| Dividends/distributions | | | | | | | | |
| Partnership units purchased | | | | | | | | |
| Net equity (deficit), end of year | \$ 1,269,414 | \$ (2,199) | \$ 2,892,799 | \$ 1,010,843 | \$ - | \$ 21,931,787 | \$ 1,820 | \$ (9,343) |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

10. Amounts Due to Government and Other Governmental Organizations

| | 2020 | 2019 |
|---|-------------------------|-------------------------|
| Federal government - ISC | \$ 16,400 | \$ - |
| Federal government - HST | 38,378 | 36,201 |
| Ministry of Community and Social Services | <u>25,000</u> | <u>49,915</u> |
| | <u><u>\$ 79,778</u></u> | <u><u>\$ 86,116</u></u> |

Rainy River First Nations

Notes to Consolidated Financial Statements

March 31, 2020

11. Deferred Revenue

| | 2019 | Funding received 2020 | Revenue Recognized 2020 | Revenue 2020 |
|---|---------------------|--------------------------|-------------------------------|-------------------|
| | | | | 2020 |
| Federal Government | | | | |
| ISC | | | | |
| Capital - block funding | \$ 95,452 | \$ 377,185 | \$ (472,637) | \$ - |
| Capital - fixed funding | - | 538,153 | (534,183) | 3,970 |
| Capital planning study | 113,215 | - | (113,215) | - |
| LEDSP | 2,279 | - | - | 2,279 |
| National child benefit | 6,744 | - | (6,744) | - |
| Planning, MTSAs | | | | |
| Infrastructure | - | - | - | - |
| Prevention services | - | - | - | - |
| Community Readiness | 34,548 | - | (34,548) | - |
| Child and Family Services | 271,080 | 229,450 | (188,207) | 312,323 |
| Highway Development Plan | 80,000 | - | (29,267) | 50,733 |
| Skills link program | - | - | - | - |
| Health Canada - Jordan's Principle | 220,626 | 45,189 | (205,213) | 60,602 |
| Provincial Government | | | | |
| MCSS - Social Services | 70,338 | 425,884 | (469,410) | 26,812 |
| Ontario Arts Council | 117,089 | - | (37,760) | 79,329 |
| Other | | | | |
| OFNLP | - | 863,911 | (863,911) | - |
| Rainy River First Nations Trust | | | | |
| Land claims | 49,019 | 136,744 | (169,525) | 16,238 |
| Trust projects | 89,832 | 1,077,347 | (1,044,780) | 122,399 |
| FFTAHS | | | | |
| Healthy babies | - | 37,196 | (37,196) | - |
| Jordan's Principle | - | 248,537 | (84,685) | 163,852 |
| Children's Oral Health Initiative | - | 9,008 | (5,747) | 3,261 |
| HBOT project | 2,494 | - | (2,494) | - |
| IESO - Watershed program | - | 26,931 | (26,931) | - |
| First Nations Land Management Resource Centre | 40,068 | 40,000 | (24,505) | 55,563 |
| Weechi-It-Te-Win Family Preservation Worker | 94,494 | 98,000 | (192,494) | - |
| Language Table | - | 30,000 | (7,086) | 22,914 |
| | <u>\$ 1,287,278</u> | <u>\$ 4,183,535</u> | <u>\$ (4,550,538)</u> | <u>\$ 920,275</u> |

Revenue is deferred when the First Nation has not met the stipulations outlined in the funding agreement.

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

12. Long-term Debt

| | 2020 | 2019 |
|---|---------------------|---------------------|
| CMHC mortgage (new 10 unit), repayable in monthly installments of \$4,612 including interest at 1.43%, maturing March 1, 2027. | \$ 364,214 | \$ 413,327 |
| CMHC mortgage payable - 20051488003, repayable in monthly installments of \$4,410 including interest at 2.48%, maturing June 1, 2033. | 632,443 | 672,271 |
| CMHC mortgage payable - 20051488002, repayable in monthly installments of \$3,215 including interest at 1.50%, maturing June 1, 2032. | 427,002 | 458,513 |
| CMHC mortgage payable - 10618932004, repayable in monthly installments of \$4,353 including interest at 1.30%, maturing April 1, 2022. | 106,019 | 155,895 |
| CIBC demand loan, repayable in monthly installments of \$1,392 plus interest at prime minus 1% (1.45% effective rate), maturing September 1, 2025. | 91,832 | 108,536 |
| CIBC demand loan, repayable in monthly installments of \$667 plus interest at prime minus 1% (1.45% effective rate), maturing March 1, 2021. | 8,000 | 16,000 |
| CIBC demand loan, repayable in monthly installments of \$552 plus interest at prime minus 1% (1.45% effective rate), maturing November 1, 2022. | 15,994 | 22,618 |
| CIBC demand loan for construction of New Administration Office. During the construction phase, loan is repayable at interest only charged and payable monthly at the CIBC prime rate (2.45% at March 31, 2020). Upon completion of construction, loan is repayable in monthly blended payments over a maximum amortization of 15 years. | <u>610,629</u> | - |
| Carried forward | <u>\$ 2,256,133</u> | <u>\$ 1,847,160</u> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

12. Long-term Debt (continued)

| | 2020 | 2019 |
|--|-----------------------------|-----------------------------|
| Carried forward | \$ 2,256,133 | \$ 1,847,160 |
| Solar Project Loan - Due to Toronto Dominion Bank, interest only payments paid monthly for the first 15 months at the rate of 3.24% per annum followed by fixed payments of principal (as determined by repayment schedule) plus interest, paid semi-annually beginning on August 15, 2016, maturing February 15, 2030. | <u>9,327,153</u> | <u>10,109,399</u> |
| | <u>\$ 11,583,286</u> | <u>\$ 11,956,559</u> |

The above noted mortgages are secured by a first charge mortgage against the respective rental property and Ministerial Guarantees from Indigenous Services Canada. The other loans are secured by a specific lien against the assets purchased with the proceeds.

Payments of principal required over the next five years and thereafter are as follows:

| | Principal Repayments | Interest | Total |
|------------|-----------------------------|----------------------------|-----------------------------|
| 2021 | \$ 942,061 | \$ 328,189 | \$ 1,270,250 |
| 2022 | 1,057,146 | 301,092 | 1,358,238 |
| 2023 | 984,238 | 270,026 | 1,254,264 |
| 2024 | 1,114,558 | 238,914 | 1,353,472 |
| 2025 | 1,009,851 | 205,848 | 1,215,699 |
| Thereafter | <u>6,475,432</u> | <u>496,675</u> | <u>6,972,107</u> |
| | <u>\$ 11,583,286</u> | <u>\$ 1,840,744</u> | <u>\$ 13,424,030</u> |

| | 2020 | 2019 |
|---|--------------------------|--------------------------|
| Interest expense for the year on long-term debt | <u>\$ 362,689</u> | <u>\$ 376,720</u> |

Rainy River First Nations
Notes to Consolidated Financial Statements

March 31, 2020

13. Government Transfers

| | 2020 | | | 2019 | | |
|---|---------------------|-------------------|---------------------|---------------------|-------------------|---------------------|
| | Operating | Capital | Total | Operating | Capital | Total |
| Federal government transfers: | | | | | | |
| Indigenous Services Canada | \$ 4,128,105 | \$ 737,210 | \$ 4,865,315 | \$ 3,826,364 | \$ 272,407 | \$ 4,098,771 |
| Health Canada | 806,840 | - | 806,840 | 578,112 | - | 578,112 |
| Canada Mortgage and Housing Corporation | 151,677 | - | 151,677 | 172,696 | - | 172,696 |
| Canadian Heritage | 88,306 | - | 88,306 | - | - | - |
| | \$ 5,174,928 | \$ 737,210 | \$ 5,912,138 | \$ 4,577,172 | \$ 272,407 | \$ 4,849,579 |

Provincial government transfers:

| | | | | | | |
|---|-------------------|-------------|-------------------|-------------------|-------------|-------------------|
| Ministry of Community and Social Services | \$ 469,410 | \$ - | \$ 469,410 | \$ 565,040 | \$ - | \$ 565,040 |
| Ministry of Aboriginal Affairs | 85,000 | - | 85,000 | 90,000 | - | 90,000 |
| Ministry of Education | 43,184 | - | 43,184 | 43,184 | - | 43,184 |
| Other provincial transfers | 181,790 | - | 181,790 | 120,611 | - | 120,611 |
| | \$ 779,384 | \$ - | \$ 779,384 | \$ 818,835 | \$ - | \$ 818,835 |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

14. Accumulated Surplus

The First Nation segregates its accumulated surplus in the following categories:

| | 2020 | 2019 |
|---|-----------------------------|-----------------------------|
| Investment in tangible capital assets | | |
| Tangible capital assets | <u>\$ 22,928,590</u> | \$ 20,150,881 |
| Debt relating to tangible capital assets | <u>(2,256,133)</u> | (1,847,160) |
| Total investment in tangible capital assets | <u>20,672,457</u> | 18,303,721 |
| Operations | <u>20,398,665</u> | 18,380,716 |
| Equity in trusts | <u>788,163</u> | 725,549 |
| Equity in enterprises | <u>3,773,346</u> | 4,580,905 |
| | <u>45,632,631</u> | 41,990,891 |
| Reserves and reserve funds | | |
| CMHC replacement reserve funds | <u>447,456</u> | 406,932 |
| Reserve for professional development | <u>46,479</u> | 25,000 |
| Reserve for forestry and mining | <u>374,173</u> | - |
| | <u>868,108</u> | 431,932 |
| | <u>\$ 46,500,739</u> | <u>\$ 42,422,823</u> |

Rainy River First Nations has provided operating grants to Manitou Mounds Inc. of \$6,255,334 since inception of the facility, including \$310,968 in the current year.

Rainy River First Nations
Notes to Consolidated Financial Statements

March 31, 2020

15. Tangible Capital Assets

| | <u>2020</u> | | | | | | |
|---|----------------------|-----------------------|---------------------|------------------------|------------------------|----------------|----------------------|
| | Land | Buildings and housing | Infrastructure | Equipment and Vehicles | Manitou Mounds Project | Computers | Total |
| Cost, beginning of year | \$ 10,624,260 | \$ 15,847,899 | \$ 6,099,839 | \$ 3,746,722 | \$ 2,053,904 | \$ 160,437 | \$ 38,533,061 |
| Additions | - | 3,444,992 | 246,770 | 34,237 | - | - | 3,725,999 |
| Disposals | - | - | - | - | - | - | - |
| Cost, end of year | 10,624,260 | 19,292,891 | 6,346,609 | 3,780,959 | 2,053,904 | 160,437 | 42,259,060 |
| Accumulated amortization, beginning of year | - | 9,285,285 | 4,251,400 | 3,111,336 | 1,573,722 | 160,437 | 18,382,180 |
| Amortization | - | 474,974 | 138,754 | 252,406 | 82,156 | - | 948,290 |
| Disposals | - | - | - | - | - | - | - |
| Accumulated amortization, end of year | - | 9,760,259 | 4,390,154 | 3,363,742 | 1,655,878 | 160,437 | 19,330,470 |
| Net carrying amount, end of year | \$ 10,624,260 | \$ 9,532,632 | \$ 1,956,455 | \$ 417,217 | \$ 398,026 | \$ - | \$ 22,928,590 |

Rainy River First Nations
Notes to Consolidated Financial Statements

March 31, 2020

15. Tangible Capital Assets (continued)

| | 2019 | | | | | |
|--|----------------------------------|---------------------|---------------------------|---------------------------|-------------------|--------------------------|
| | Buildings Land and housing | Infrastructure | Equipment and Vehicles | Manitou Mounds Project | Computers | Total |
| Cost, beginning of year | \$ 9,641,478 | \$ 15,609,848 | \$ 6,026,339 | \$ 3,412,732 | \$ 2,053,904 | \$ 160,437 \$ 36,904,738 |
| Additions | 982,782 | 238,051 | 73,500 | 333,990 | - | 1,628,323 |
| Disposals | - | - | - | - | - | - |
| Cost, end of year | 10,624,260 | 15,847,899 | 6,099,839 | 3,746,722 | 2,053,904 | 160,437 38,533,061 |
| Accumulated amortization, beginning of year | - | 8,828,560 | 4,120,872 | 2,831,500 | 1,491,566 | 160,437 17,432,935 |
| Amortization | - | 456,725 | 130,528 | 279,836 | 82,156 | - |
| Disposals | - | - | - | - | - | - |
| Accumulated amortization, end of year | - | 9,285,285 | 4,251,400 | 3,111,336 | 1,573,722 | 160,437 18,382,180 |
| Net carrying amount, end of year | <u>\$ 10,624,260</u> | <u>\$ 6,562,614</u> | <u>\$ 1,848,439</u> | <u>\$ 635,386</u> | <u>\$ 480,182</u> | <u>\$ 20,150,881</u> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

16. Related Entities

The First Nation exercises significant influence over the Manitou Mounds Foundation since the Foundation's Board of Directors consist of the First Nations' Chief and Councilors. The Foundation was established to raise funds for the purpose of making gifts to qualified donees, specifically for the preservation, maintenance and development of the ancestral burial grounds of the First Nation. The Foundation is incorporated under the laws of the Province of Ontario and is a registered Charity under the Income Tax Act. Net assets of the Foundation as at March 31, 2020, amount to \$120,963 (2019 - \$120,963).

The Rainy River First Nations Trust was established to hold the proceeds of the First Nations' land claims settlement for the benefit of the community. The Trust was created under the laws of the Province of Ontario. Net assets of the Trust as at December 31, 2019, amount to \$86,445,418 (\$80,928,183 in 2018). During the year ended March 31, 2020, the First Nation received grants of \$1,213,153 (\$1,860,835 in 2019) from the Trust.

The net assets and results from operations of the Foundation and the Trust are not included in the consolidated financial statements of the First Nation. Separate financial statements of the Foundation and the Trust are available upon request.

17. Pension Plan

The First Nation has a defined contribution pension plan for full-time employees. The First Nation matches employee contributions at 5% or 8.425% of the employee salary. As a defined contribution pension plan, the First Nation has no further liability or obligation for future contributions to fund future benefits to plan members.

18. Economic Dependence

Rainy River First Nations receives a major portion of its revenues pursuant to a funding arrangement with Indigenous Services Canada (ISC).

19. Federal Assistance Payments

The CMHC projects have received federal assistance through CMHC pursuant to Section 56.1 of the National Housing Act to enable the project to provide housing to low income individuals. The amount of assistance received in 2020 was \$151,677 (\$150,646 in 2019).

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

20. ISC Funding Reconciliation

| | |
|--|----------------------------|
| Total funding as per ISC funding confirmation | \$ 4,647,702 |
| Adjustment for changes in deferred revenue | 234,013 |
| Adjustment for estimated amounts to be recovered | <u>(16,400)</u> |
| ISC revenue | <u><u>\$ 4,865,315</u></u> |

21. Contingent Liabilities

During the year, Rainy River First Nations received forgivable loans from Canadian Mortgage and Housing Corporation in the amount of \$NIL (2019 - \$22,050) as part of the Reserve Residential Rehabilitation Program. These loans are forgivable over a five year period, contingent upon the stipulation that the properties associated with the loans are owned and operated by Rainy River First Nations and are occupied by Band members. The full amount of the loans has been recognized as revenue as there is no intention to sell or dispose of the properties and they are expected to remain occupied by Band members over the term of the loans.

The First Nation, in the course of its operations, is subject to lawsuits. As a policy, the First Nation will accrue for losses in instances where it is probable the liabilities will be incurred and where such liabilities can be reasonably estimated. At present, the First Nation has no reason to believe that there are any lawsuits which will have a significant impact on the First Nations' financial position.

22. Budget

The budget was prepared on a modified accrual basis while Canadian public sector accounting standards now require a full accrual basis. The budget figures anticipated the use of accumulated operating surpluses from previous years to reduce current expenses in excess of current year revenues. In addition, the budget did not include amortization expense and it considered tangible capital asset additions as current year expenses. As a result, the budget figures presented in the consolidated statements of operations and changes in net financial assets represent the Financial Plan adopted by Council, with adjustments as follows:

| | 2020 |
|---|----------------------------|
| Financial Plan (budget) deficit for the year | \$ (7,013,902) |
| Add: | |
| Capital expenditures | 7,323,732 |
| Loan principal payments | 23,328 |
| Less: | |
| Amortization | <u>(949,245)</u> |
| Budget deficit per consolidated statement of operations | <u><u>\$ (616,087)</u></u> |

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

23. Expenses by Object

| | 2020 | 2019 |
|---------------------------------------|----------------------------|----------------------------|
| Salaries, wages and employee benefits | \$ 2,840,263 | \$ 2,480,567 |
| Materials and supplies | 9,304,235 | 7,661,503 |
| Contracted services | 27,859 | - |
| Rents and financial expenses | 273,833 | 268,915 |
| Travel | 306,203 | 214,768 |
| Amortization | 948,290 | 949,247 |
| | <hr/> \$ 13,700,683 | <hr/> \$ 11,575,000 |

24. Subsequent Events

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impact of COVID-19 continues, there could be further impact on the First Nation and its funders. Management and Chief and Council are actively monitoring the affects of the global pandemic on the First Nations' financial condition, liquidity, investments, operations, suppliers, industry and workforce. Management does not anticipate any declines in revenue as their primary source of funding is Indigenous Services Canada. Funding from the federal and provincial levels of government are expected to continue as normally scheduled. However, given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the First Nation is not able to fully estimate the effects of COVID-19 on its future results of operations, financial condition and liquidity at this time.

25. Comparative Figures

The comparative amounts presented in the consolidated financial statements have been reclassified to conform to the current year's presentation.

Rainy River First Nations Notes to Consolidated Financial Statements

March 31, 2020

26. Segmented Information

Rainy River First Nations is a First Nation government that provides a wide range of services to the members of its community. For management reporting purposes the First Nations' operations and activities are organized and reported by program. Programs were created for the purpose of recording specific activities in accordance with specific regulations, restrictions or limitations. These activities can also be categorized into segments. The following significant segments have been identified and as such are separately disclosed:

Education

Education services include activities that provide education to Band members for primary, secondary schooling and sponsorship to attend post-secondary institutions.

Capital

This segment is responsible for all the capital asset activities occurring in the First Nation during the year, included housing construction and renovations.

Social Services

This segment contains activities that provide financial support or support by other means to Band members that is aimed at developing both the individual as well as the community.

Band Government

This segment contains activities that are necessary for the management and governance of the First Nation Organization.

Operations and Maintenance

This segment contains all activities that relate to the maintenance of land, buildings and infrastructure of the First Nation.

Other Services

The First Nation provide a wide variety of other services, including youth employment projects, economic development, housing activities and others.

**Rainy River First Nations
2020 Segment Disclosure**

| | <u>For the year ended March 31, 2020</u> | <u>Operations</u> | <u>Band and Support Maintenance</u> | <u>Education</u> | <u>Social Services</u> | <u>Minor Capital</u> | <u>Other</u> | <u>Total</u> |
|---|--|---------------------|-------------------------------------|------------------|------------------------|----------------------|---------------------|--------------|
| Revenue | | | | | | | | |
| ISC | \$ 540,414 | \$ 143,835 | \$ 2,508,788 | \$ 64,157 | \$ 915,337 | \$ 692,784 | \$ 4,865,315 | |
| Canada | - | - | - | - | - | 1,063,468 | 1,063,468 | |
| Ontario | - | - | - | 469,410 | - | 309,974 | 779,384 | |
| Casino Rama | - | - | - | - | - | 863,911 | 863,911 | |
| Trust income | - | - | - | - | - | 1,213,153 | 1,213,153 | |
| Other Aboriginal Organizations | 37,471 | - | - | - | - | 1,833,485 | 1,870,956 | |
| Interest, rentals and other | 481,796 | 510 | - | - | - | 6,000 | 6,634,106 | 7,122,412 |
| Administration | 191,416 | 73,846 | - | - | - | (265,262) | - | |
| Transfers | 330,991 | - | (126,670) | (3,757) | (452,542) | 251,978 | - | |
| | 1,582,088 | 218,191 | 2,382,118 | 529,810 | 468,795 | 12,597,597 | 17,778,599 | |
| Expenditures | | | | | | | | |
| Salaries, wages and benefits | 804,004 | 63,772 | - | 116,382 | - | 1,856,105 | 2,840,263 | |
| Materials, supplies and capital | 375,255 | 154,419 | 2,529,620 | 402,749 | 426,723 | 5,415,469 | 9,304,235 | |
| Contracted services | - | - | - | - | - | 27,859 | 27,859 | |
| Rents and financial expenses | 252,117 | - | - | - | - | 21,716 | 273,833 | |
| Travel | 145,655 | - | 13,673 | 10,679 | - | 136,196 | 306,203 | |
| Amortization | 225,711 | 169,972 | - | - | 41,922 | 510,685 | 948,290 | |
| | 1,802,742 | 388,163 | 2,543,293 | 529,810 | 468,645 | 7,968,030 | 13,700,683 | |
| Excess (deficiency) of revenue over expenditures | \$ (20,654) | \$ (169,972) | \$ (161,175) | \$ - | \$ 150 | \$ 4,629,567 | \$ 4,077,916 | |

**Rainy River First Nations
2019 Segment Disclosure**

| | For the year ended March 31, 2019 | | | | | | | |
|---|------------------------------------|---------------------|---------------------|--------------------|-------------------|---------------------|---------------------|----------|
| | Operations and Support Maintenance | | | Education | Social Services | Minor Capital | Other | Total |
| Revenue | | | | | | | | |
| ISC | \$ 528,289 | \$ 140,279 | \$ 2,461,847 | \$ 62,571 | \$ 639,436 | \$ 266,349 | \$ 4,098,771 | |
| Canada | - | - | - | - | 22,050 | 741,474 | 763,524 | |
| Ontario | - | - | - | 565,040 | - | 253,795 | 818,835 | |
| Casino Rama | - | - | - | - | - | 995,088 | 995,088 | |
| Trust income | - | - | - | - | - | 1,860,835 | 1,860,835 | |
| Other Aboriginal Organizations | - | - | - | - | - | 1,033,885 | 1,033,885 | |
| Interest, rentals and other | 555,742 | - | - | - | - | 6,781,710 | 7,337,452 | |
| Adjustments to prior year funding | - | - | - | (60,791) | - | - | - | (60,791) |
| Administration | 199,638 | - | - | (65,571) | - | - | (134,067) | - |
| Transfers | 9,652 | 165,892 | (123,483) | - | (27,447) | (24,614) | - | - |
| | 1,293,321 | 306,171 | 2,338,364 | 501,249 | 634,039 | 11,774,455 | 16,847,599 | |
| Expenditures | | | | | | | | |
| Salaries, wages and benefits | 674,724 | 165,993 | - | 115,886 | 51,700 | 1,472,264 | 2,480,567 | |
| Materials, supplies and capital | 470,652 | 140,178 | 2,508,291 | 383,245 | 169,123 | 3,990,014 | 7,661,503 | |
| Rents and financial expenses | 258,454 | - | - | - | - | 10,461 | 268,915 | |
| Travel | 102,682 | - | 14,929 | 12,995 | - | 84,162 | 214,768 | |
| Amortization | 207,462 | 204,250 | - | - | 33,697 | 503,838 | 949,247 | |
| | 1,713,974 | 510,421 | 2,523,220 | 512,126 | 254,520 | 6,060,739 | 11,575,000 | |
| Excess (deficiency) of revenue over expenditures | \$ (420,653) | \$ (204,250) | \$ (184,856) | \$ (10,877) | \$ 379,519 | \$ 5,713,716 | \$ 5,272,599 | |