

**Couchiching First Nation  
Consolidated Financial Statements  
For the year ended March 31, 2019**

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For the year ended March 31, 2019**

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## Couchiching First Nation Management's Responsibility for the Financial Reporting

The accompanying consolidated financial statements of Couchiching First Nation are the responsibility of management and have been approved by the Chief and Council of Couchiching First Nation.

The consolidated financial statements have been prepared by management in accordance with Public Sector Accounting Principles. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The First Nation maintains systems of internal accounting and administrative controls of high quality consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The Couchiching First Nation Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council reviews the First Nation's consolidated financial statements and meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP have full and free access to the Council.

Brian Bennett  
Chief  
Councillor

Sandy Blaylock Councilor  
Wendy Councilor

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## Independent Auditor's Report

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**To Chief and Council of Couchiching First Nation**

**Opinion**

We have audited the consolidated financial statements of Couchiching First Nation and its entities (the Group), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statement of operations, the consolidated statement of changes in accumulated surplus, the consolidated statement of changes in net debt and the consolidated statement of cash flows for the year then ended, and notes to consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2019, and its consolidated results of operations, its consolidated changes in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Emphasis of Matter**

We draw attention to Note 2 to the consolidated financial statements, which explains that certain comparative information for the year ended March 31, 2018, has been restated. Our opinion is not modified in respect of this matter.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.



## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

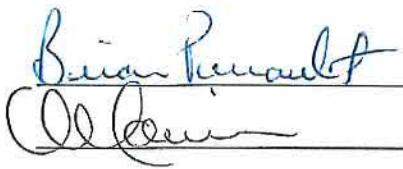
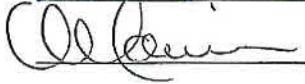
*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Fort Frances, Ontario  
November 27, 2019

## Couchiching First Nation Consolidated Statement of Financial Position

	<u>March 31</u>	<u>2019</u>	<u>Restated (Note 2)</u>
	<u>2018</u>		
<b>Financial assets</b>			
Cash and cash equivalents (Note 3)	\$ 2,629,329	\$ -	
Accounts and loans receivable (Note 4)	1,900,239	2,786,912	
Trust funds held by federal government (Note 5)	193,259	188,971	
Trust funds held by Rainy River District First Nations Trust	104,885	70,883	
Portfolio investments, at cost (Note 6)	1,987,192	2,090,835	
Government business enterprises and partnerships (Note 7)	445,914	886,355	
	<u>7,260,818</u>	<u>6,023,956</u>	
<b>Liabilities</b>			
Bank indebtedness (Note 3)	-	28,985	
Accounts payable and accrued liabilities	1,800,612	3,962,228	
Deferred revenue (Note 8)	1,731,165	1,466,087	
Obligation under capital lease (Note 10)	157,361	226,741	
Long-term debt (Note 9)	9,094,077	4,703,566	
	<u>12,783,215</u>	<u>10,387,607</u>	
<b>Net debt</b>	<u>(5,522,397)</u>	<u>(4,363,651)</u>	
<b>Non-financial assets</b>			
Tangible capital assets (Note 13)	16,870,884	16,703,369	
Tangible capital assets under construction (Note 13)	1,408,410	1,272,420	
Prepaid expense	107,191	189,073	
Inventory	52,287	89,305	
	<u>18,438,772</u>	<u>18,254,167</u>	
<b>Accumulated surplus (Note 12)</b>	<u>\$ 12,916,375</u>	<u>\$ 13,890,516</u>	
<b>Contingent liabilities (Note 17)</b>			
Approved on behalf of Council			

  
Brian Paquette  
Chief  
  
Orlene  
Councilor

  
Linda  
Councilor  
  
Sandy  
Burgess  
Councilor

## Couchiching First Nation Consolidated Statement of Operations

For the year ended March 31	Budget	2019	Restated (Note 2) 2018
	(Note 18)		
<b>Revenue</b>			
Indigenous Services Canada (Note 16)	\$ 7,679,662	\$ 9,393,562	\$ 9,087,732
Health Canada	886,167	1,028,313	969,712
Canada Mortgage and Housing Corporation	303,567	412,046	661,592
Ministry of Community and Social Services	739,300	845,657	958,596
Ministry of Indigenous Relations and Reconciliation	169,419	169,419	113,875
Ministry of Education	549,317	549,317	539,042
Other provincial revenue	140,393	370,328	105,366
Ontario First Nations Limited Partnership	-	1,575,009	1,245,117
Weechi-It-Te-Win Family Services Inc.	701,448	1,033,361	862,048
Bingo	-	3,579,823	2,988,091
Miscellaneous programs	872,255	511,919	488,823
Rentals and fees	607,431	513,829	480,273
Interest and investment income	75,000	55,141	512,132
Fort Frances Tribal Area Health Authority	185,540	183,791	159,338
Shooniyyaa Wa-Biitong	73,653	148,939	175,688
Heron Landing Golf Course	-	291,598	318,151
	<b>12,983,152</b>	<b>20,662,052</b>	<b>19,665,576</b>
<b>Expenditures</b>			
Band support/administration	1,396,364	1,119,439	1,494,470
Education	6,084,360	6,122,632	5,375,224
Social	953,300	980,021	1,090,222
Capital maintenance	1,079,695	2,060,171	2,116,656
Day Care	700,370	702,123	719,536
Health	906,858	977,900	1,029,453
Economic and social development	1,431,068	2,827,459	2,125,965
Housing	1,414,166	1,024,287	832,928
Ontario First Nations Limited Partnership	-	476,073	308,441
Pow wow	-	128,972	107,298
Bingo	-	3,457,481	3,019,976
Housing relocation program	-	485,540	72,730
Heron Landing Golf Course	47,472	632,612	802,101
Wasaw Entities	-	100,392	-
	<b>14,013,653</b>	<b>21,095,102</b>	<b>19,095,000</b>
<b>Annual surplus (deficit), before other item</b>	<b>(1,030,501)</b>	<b>(433,050)</b>	<b>570,576</b>
<b>Net income (loss) from government business enterprises</b>	<b>-</b>	<b>(541,091)</b>	<b>122,038</b>
<b>Annual surplus (deficit)</b>	<b>\$ (1,030,501)</b>	<b>\$ (974,141)</b>	<b>\$ 692,614</b>

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**Couchiching First Nation**  
**Consolidated Statement of Changes in Accumulated Surplus**

<u>For the year ended March 31</u>	<u>2019</u>	<u>2018</u>
Accumulated surplus, beginning of year as previously stated	\$ 13,890,516	\$ 12,824,524
Correction of prior period error (Note 2)	- 373,378	
Accumulated surplus, beginning of year, as restated	13,890,516	13,197,902
Annual surplus (deficit)	<u>(974,141)</u>	<u>692,614</u>
<b>Accumulated surplus, end of year</b>	<b>\$ 12,916,375</b>	<b>\$ 13,890,516</b>

**Couchiching First Nation  
Consolidated Statement of Changes in Net Debt**

<u>For the year ended March 31</u>	<u>Budget</u>	<u>2019</u>	<u>2018</u>
	(Note 18)		
Annual surplus (deficit)	\$ (1,030,501)	\$ (974,141)	\$ 692,614
Acquisition of tangible capital assets	-	(1,840,304)	(1,552,243)
Net book value of disposed tangible capital assets	-	19,007	-
Capital donation	-	(15,000)	-
Amortization of tangible capital assets	-	1,532,793	1,509,994
Modified equity adjustment	-	-	695,256
	(1,030,501)	(1,277,645)	1,345,621
Use (acquisition) of prepaid expenses and inventory	-	118,899	(96,737)
Net change in net debt	(1,030,501)	(1,158,746)	1,248,884
Net debt, beginning of year	(4,363,651)	(4,363,651)	(5,985,913)
Correction of prior period error (Note 2)	-	-	373,378
<b>Net debt, end of year</b>	<b>\$ (5,394,152)</b>	<b>\$ (5,522,397)</b>	<b>\$ (4,363,651)</b>

## Couchiching First Nation Consolidated Statement of Cash Flows

For the year ended March 31	2019	2018
<b>Cash flows from operating activities</b>		
Annual surplus (deficit)	\$ (974,141)	\$ 692,614
(Net income) loss from government business enterprises	541,091	(122,038)
Adjustments for		
Amortization of tangible capital assets	1,532,793	1,509,994
Loss on disposal	12,007	-
Capital donation	(15,000)	-
	<hr/>	<hr/>
	1,096,750	2,080,570
 Changes in non-cash working capital		
Accounts and loans receivable	886,673	(1,570,494)
Inventory	37,018	-
Prepaid expense	81,881	(96,737)
Trust funds	(38,290)	(92,346)
Accounts payable	(2,161,616)	82,501
Deferred revenue	265,078	286,646
	<hr/>	<hr/>
	(929,256)	(1,390,430)
	<hr/>	<hr/>
	167,494	690,140
 <b>Cash flows from capital activities</b>		
Purchase of tangible capital assets	(1,840,304)	(1,552,243)
Proceeds from disposal of tangible capital assets	7,000	-
	<hr/>	<hr/>
	(1,833,304)	(1,552,243)
 <b>Cash flows from investing activities</b>		
Advances to affiliated Companies	(100,650)	-
Distributions from affiliated Companies	-	213,621
Purchase of portfolio investments	103,643	(258,456)
	<hr/>	<hr/>
	2,993	(44,835)
 <b>Cash flows from financing activities</b>		
Repayment of long-term debt	(2,569,865)	(625,859)
Long-term debt advances	6,890,996	-
	<hr/>	<hr/>
	4,321,131	(625,859)
 <b>Net increase (decrease) in cash and cash equivalents</b>	<b>2,658,314</b>	<b>(1,532,797)</b>
 <b>Cash (bank indebtedness), beginning of year</b>	<b>(28,985)</b>	<b>1,503,812</b>
 <b>Cash (bank indebtedness), end of year</b>	<b>\$ 2,629,329</b>	<b>\$ (28,985)</b>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 1. Summary of Significant Accounting Policies

#### Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles for local government entities, as defined in the Chartered Professional Accountants of Canada Public Sector Accounting Handbook, and include all Organizations, operations and activities that are:

- 1) accountable for the administration of their financial affairs and resources directly to the First Nation; and
- 2) owned or controlled by the First Nation.

This includes all aspects of Band operations including the provision of social, educational, administration and operational services, as well as, the 100% proportionate consolidation of other government organizations which include:

1489820 Ontario Limited o/a Heron Landing Golf Course.

Other long-term investments are reflected at cost as disclosed in Note 6.

Government business enterprises are separate legal entities which do not rely on the government for funding. The First Nation's government business enterprises consist of investments in:

2174911 Ontario Ltd. o/a Wasaw Enterprises  
1486244 Ontario Ltd.  
Wasaw Projects Inc.  
Wasaw Construction Inc.  
Wasaw Food Services Inc.  
Five Mile Dock Services Ltd.  
Wasaw NL Cottages GP Inc.  
Wasaw Development GP Inc.

These investments are accounted for using the modified equity basis of accounting as disclosed in Note 7 to these consolidated financial statements. Under the modified equity method of accounting, only the Organization's investment in the entity and the Organization's portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of the Organization and inter-organizational balances and transactions are not eliminated.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 1. Summary of Significant Accounting Policies (continued)

#### Basis of Accounting (continued)

Government business partnerships are contractual arrangements between the government reporting entity and a party or parties outside of the government reporting entity. Government business partnerships are separate legal entities which do not rely on the government for funding. The First Nation's government business partnerships consist of partnership units held in:

Wasaw Construction, LP  
Wasaw Food Services, LP  
Wasaw Development, LP  
Wasaw NL Cottages, LP

These investments are accounted for using the modified equity basis of accounting.

#### Cash and Cash Equivalents

Management considers all highly liquid investments with maturities of three months or less at acquisition to be cash equivalents.

#### Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The First Nation does not capitalize interest charges as part of the cost of its tangible capital assets.

Certain assets which have historical or cultural value including works of art, historical documents as well as historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the First Nation, forests, water, and other natural resources are not recognized as tangible capital assets.

#### Amortization

Amortization is calculated on the cost, net of contribution, on a straight-line basis over the following number of years:

Buildings	25 years
Equipment and vehicles	5 years
Golf course	25 years
Infrastructure	25 to 50 years

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 1. Summary of Significant Accounting Policies (continued)

Investments	Other investments (where control does not exist) are accounted for following the cost method of accounting. Under this method, the investment is recorded at cost and earnings from the investment are recognized only to the extent received or receivable.
Revenue Recognition	Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined, with a reasonable degree of certainty, or when their estimation is impracticable.  Government transfers, which include legislative grants, are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.
	Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.
	Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.
	Rentals and other fees are recognized in the month that the related unit is rented or the fee for service is provided.
	Interest income is recognized in accordance with terms of the related instrument.
	Bingo revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

### 1. Summary of Significant Accounting Policies (continued)

**Trust Funds held by ISC** Trust funds are held in trust by ISC. Revenue on trust funds is recognized in accordance with terms of the related instrument.

**Use of Estimates** The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

The estimates used in the preparation of these consolidated financial statements are the useful lives of tangible capital assets and accrued liabilities.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 2. Prior Period Adjustment

During the current year, the First Nation determined that annual allocations to CMHC replacement reserves were transferred into the replacement reserve bank from the housing bank along with the due from replacement reserve account being credited and the offsetting debit to the replacement reserve expense account. As a result, the prior year's consolidated financial statements contained an overstatement of accounts payable of \$278,668 and an understatement of surplus as at April 1, 2017, of \$278,668. This error has been corrected retroactively with restatement of prior years. The result of the correction of this prior period error is a \$278,668 decrease in accounts payable as at April 1, 2017, and a \$278,668 increase in accumulated surplus as at April 1, 2017.

During the current year, the First Nation determined that funding receivable from Ministry of Indigenous Affairs in the amount of \$94,710 should have been recognized in prior periods. As a result, the prior year's consolidated financial statements contained an understatement of accounts receivable of \$94,710, an understatement of revenue from MIA as at March 31, 2017, of \$94,710. This error has been corrected retroactively with restatement of prior years. The result of the correction of this prior period error is a \$94,710 increase in accounts receivable as at April 1, 2017, and a \$94,710 increase in accumulated surplus as at April 1, 2017.

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### 3. Cash and Cash Equivalents (Bank Indebtedness)

Under the terms of the agreements with CMHC, the replacement reserve account is to be credited in the amount of \$45,805 annually. These funds along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation (CDIC) or as may otherwise be approved by CDIC from time to time. The funds in the account may only be used as approved by CMHC. Withdrawals are charged to interest first and then principal. Cash and cash equivalents is comprised of the following:

	2019	2018
Externally restricted		
CMHC replacement reserve - term deposits	\$ 248,499	\$ 267,616
Unrestricted	<u>2,380,830</u>	<u>(296,601)</u>
	<u><b>\$ 2,629,329</b></u>	<u><b>\$ (28,985)</b></u>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 4. Accounts and Loans Receivable

	2019	2018
Loans receivable	\$ 226,921	\$ 251,721
Housing loans	46,612	58,545
Accounts receivable	1,937,886	2,739,437
Rents receivable	<u>2,293,727</u>	<u>2,197,426</u>
	4,505,146	5,247,129
Allowance for doubtful accounts	<u>(2,604,907)</u>	<u>(2,460,217)</u>
	<u>\$ 1,900,239</u>	<u>\$ 2,786,912</u>

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### 5. Trust Funds Held by Federal Government

	March 31, 2018	Additions 2019	Withdrawals 2019	March 31, 2019
Revenue	\$ 84,318	\$ 4,288	\$ -	\$ 88,606
Capital	104,653	-	-	104,653
	<u>\$ 188,971</u>	<u>\$ 4,288</u>	<u>\$ -</u>	<u>\$ 193,259</u>

Trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 6. Portfolio Investments, at cost

	2019	2018
Securities	\$ 1,951,478	\$ 2,055,121
Investment in Rainy Lake Tribal Development Corporation	<u>35,714</u>	<u>35,714</u>
	<u><b>\$ 1,987,192</b></u>	<u><b>\$ 2,090,835</b></u>

The First Nation's security investments have a market value of \$1,951,479 (2018 - \$2,002,680).

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### 7. Government Business Enterprises and Partnerships, at modified equity

#### 2174911 Ontario Ltd. o/a Wasaw Enterprises

2174911 Ontario Ltd. o/a Wasaw Enterprises is a Corporation that was created for the purpose of economic development opportunities.

#### Wasaw Food Services Inc.

Wasaw Food Services Inc. is a Corporation that was created for the purpose of holding partnership units in Wasaw Food Services, LP.

#### Wasaw Food Services, LP

Wasaw Food Services, LP is a limited partnership that was created for the purpose of providing catering services.

#### Wasaw Construction Inc.

Wasaw Construction Inc. is a Corporation that was created for the purpose of holding partnership units in Wasaw Construction, LP.

#### Wasaw Construction, LP

Wasaw Construction, LP is a limited partnership that was created for the purpose of carrying on the business of construction and general contracting.

#### Wasaw NL Cottages GP Inc.

Wasaw NL Cottages GP Inc. is a Corporation that was created for the purpose of holding partnership units in Wasaw NL Cottages, LP.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

### 7. Government Business Enterprises and Partnerships, at modified equity (continued)

#### **Wasaw NL Cottages, LP**

Wasaw NL Cottages, LP is a limited partnership that was created for the purpose of the real estate business around Nickel Lake.

#### **Wasaw Development GP Inc.**

Wasaw Development GP Inc. is a Corporation that was created for the purpose of holding partnership units in Wasaw Development, LP. This Corporation is currently inactive and Couchiching First Nation's investment in Wasaw Development GP Inc. is a nominal value until the Corporation becomes active.

#### **Wasaw Development, LP**

Wasaw Development, LP is a limited partnership that was created for the purpose of holding real estate properties.

#### **Wasaw Projects Inc.**

Wasaw Projects Inc. is a Corporation that was created for the purpose of economic development opportunities.

#### **Five Mile Dock Services Ltd.**

Five Mile Dock Services Ltd. is a Corporation that was created for the purpose of providing services to the Five Mile dock and landing. This Corporation is currently inactive and Couchiching First Nation's investment in Five Mile Dock Services Ltd. is a nominal value until the Corporation becomes active.

#### **1486244 Ontario Ltd.**

1486244 Ontario Ltd. is a Corporation that was created for the purpose of holding real estate properties.

**Couchiching First Nation**  
**Notes to Consolidated Financial Statements**

March 31, 2019

**7. Government Business Enterprises and Partnerships, at modified equity (continued)**

	Wasaw Development, LP	Wasaw Projects Inc.	1486244 Ontario Ltd.	2174911 Ontario Ltd.	Wasaw Gp Inc.	NL Cottages, LP	Wasaw NL Cottages, Inc.	Wasaw Food Services Inc.	Wasaw Food Services, LP	Wasaw Construction Inc.	Wasaw Construction, LP	Total
Percentage ownership	99%	100%	100%	100%	100%	99%	100%	99%	99%	100%	99%	
Carrying value, March 31, 2017	\$ 187,050	\$ 22,410	\$ 22,000	\$ (5,216)	\$ (10)	\$ 456,785	\$ 100	\$ (60,408)	\$ 20	\$ 355,207	\$ 977,938	
Contributions/distributions	-	-	-	(393,850) (50,048)	(5)	(3,042)	-	180,229 (94,840)	3,105	266,889	(213,621) (122,038)	
Share of net income (loss)	-	-	-	-	-	(21)	-	-	-	-	-	
Carrying value, April 1, 2018	\$ 187,050	\$ 22,410	\$ 22,000	\$ (449,114)	\$ (15)	\$ 453,743	\$ 79	\$ 24,981	\$ 3,125	\$ 622,096	\$ 886,355	
Dividends / distributions	-	-	358 (358)	86,818 (27,188)	-	-	-	13,474 (297,139)	(1,771)	(211,664)	100,650 (541,091)	
Share of net income (loss)	-	-	-	-	-	-	-	-	-	-	-	
Carrying value, March 31, 2019	\$ 187,050	\$ 22,410	\$ 22,000	\$ (389,484)	\$ (15)	\$ 453,743	\$ (2,892)	\$ (258,684)	\$ 1,354	\$ 410,432	\$ 445,914	
Balance comprised of:												
Shares/partners contributions	\$ 187,050	\$ 22,410	\$ 22,000	\$ 36,862 (14,862)	\$ (435,295) (45,811)	\$ 1	\$ 457,950 (4,207)	\$ 100 (2,992)	\$ 193,803 (452,487)	\$ 100	\$ 100	440,771 5,143
Share of cumulative net earnings												
	<b>\$ 187,050</b>	<b>\$ 22,410</b>	<b>\$ 22,000</b>	<b>\$ (389,484)</b>	<b>\$ (15)</b>	<b>\$ 453,743</b>	<b>\$ (2,892)</b>	<b>\$ (258,684)</b>	<b>\$ 1,354</b>	<b>\$ 410,432</b>	<b>\$ 445,914</b>	

**Couchiching First Nation**  
**Notes to Consolidated Financial Statements**

March 31, 2019

**7. Government Business Enterprises and Partnerships, at modified equity (continued)**

	Wasaw Development, LP	Wasaw Projects Inc.	1486244 Ontario Ltd.	2174911 Ontario Ltd.	Wasaw NL Cottages GP Inc.	NL Cottages, LP	Wasaw Food Services Inc.	Wasaw Food Services, LP	Wasaw Construction Inc.	Wasaw Construction, LP
Financial position										
Current assets										
Long-term assets										
	\$ 189,854	\$ 22,410	\$ 22,000	\$ 37,265	\$ 9,125	100	\$ 461,559	\$ 100	\$ 11,793	\$ 22,202
	<u>189,854</u>	<u>22,410</u>	<u>22,000</u>	<u>46,390</u>	<u>100</u>	<u>100</u>	<u>461,559</u>	<u>100</u>	<u>33,995</u>	<u>2,134</u>
Current liabilities										
Long-term liabilities										
	\$ 2,804	\$ -	\$ -	\$ 20,936	\$ 414,937	115	\$ 7,819	\$ 2,992	\$ 190,503	\$ 780
	<u>2,804</u>	<u>\$ -</u>	<u>\$ -</u>	<u>435,873</u>	<u>115</u>	<u>115</u>	<u>7,819</u>	<u>2,992</u>	<u>105,161</u>	<u>-</u>
Share capital/partnership units										
Net equity (deficit), end of year										
	\$ 187,050	\$ 100	\$ 21,990	\$ 10	\$ (389,484)	1	\$ 457,950	\$ 100	\$ 101	\$ 100
	<u>187,050</u>	<u>\$ 22,310</u>	<u>\$ 21,990</u>	<u>\$ 10</u>	<u>\$ (389,484)</u>	<u>1</u>	<u>\$ (4,210)</u>	<u>\$ (2,992)</u>	<u>\$ (261,770)</u>	<u>\$ 1,254</u>
	\$ 187,050	\$ 22,410	\$ 22,000	\$ 46,390	\$ 100	\$ 453,740	\$ (2,892)	\$ (261,669)	\$ 1,354	\$ 412,566
	<u>189,854</u>	<u>\$ 22,410</u>	<u>\$ 22,000</u>	<u>\$ 46,390</u>	<u>\$ 100</u>	<u>\$ 461,559</u>	<u>\$ 100</u>	<u>\$ 33,995</u>	<u>\$ 2,134</u>	<u>\$ 538,054</u>
Results of operations										
Revenues										
Operating expenses										
	\$ -	\$ -	\$ -	\$ 54,000	\$ 81,188	-	\$ -	\$ 2,971	\$ 609,468	\$ 1,771
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 358</u>	<u>\$ 358</u>	<u>-</u>	<u>\$ -</u>	<u>\$ 2,971</u>	<u>\$ 909,578</u>	<u>\$ 173,452</u>
Net income (loss)										
Net equity (deficit), beginning of year										
	\$ -	\$ 22,310	\$ 21,990	\$ (358)	\$ (27,188)	16	\$ (4,210)	\$ (2,971)	\$ (300,110)	\$ (1,771)
	<u>\$ -</u>	<u>\$ 22,310</u>	<u>\$ 21,990</u>	<u>\$ 358</u>	<u>\$ (449,114)</u>	<u>16</u>	<u>\$ (21)</u>	<u>\$ (21)</u>	<u>\$ 24,866</u>	<u>\$ 3,025</u>
Dividends/distributions										
Net equity (deficit), end of year										
	\$ -	\$ 22,310	\$ 21,990	\$ (389,484)	\$ (389,484)	16	\$ (4,210)	\$ (2,992)	\$ (261,770)	\$ 1,254
	<u>\$ -</u>	<u>\$ 22,310</u>	<u>\$ 21,990</u>	<u>\$ (389,484)</u>	<u>\$ (389,484)</u>	<u>16</u>	<u>\$ (4,210)</u>	<u>\$ (2,992)</u>	<u>\$ (261,770)</u>	<u>\$ 412,465</u>

## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

### 8. Deferred Revenue

	2018	Funding received 2019	Revenue recognized 2019	2019
<b>Federal Government</b>				
ISC				
Home Renovation Program	\$ -	\$ 733,463	\$ 460,540	\$ 272,923
Construction of multi-units	40,371	-	40,371	-
Renovations and additions	179,452	-	179,452	-
Skills link program	126,485	-	126,485	-
Education	817,164	3,174,521	3,097,632	894,053
Prev/least disruptive measures	83,900	416,021	83,900	416,021
Membership Code	-	50,000	20,138	29,862
Employment and Social Development Canada	-	24,997	-	24,997
<b>Provincial Government</b>				
Ministry of Attorney General	55,792	100,000	155,792	-
<b>Other</b>				
IESO	19,900	-	19,900	-
Weechi-It-Te-Win				
Community Care	58,155	-	58,155	-
Jordan's Principle	25,000	-	-	25,000
Federal Immediate	51,699	-	-	51,699
Prepaid rent	8,169	2,607	-	10,776
Healthy Babies Healthy Children	-	44,549	38,715	5,834
	<b>\$ 1,466,087</b>	<b>\$ 4,546,158</b>	<b>\$ 4,281,080</b>	<b>\$ 1,731,165</b>

Revenue is deferred when the First Nation has not met the stipulations that the funding is to be expended on programs as outlined in the funding agreement.

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

### 9. Long-term Debt

	2019	2018
CMHC mortgage payable, repayable in monthly installments of \$4,569 including interest at 2.11%, maturing December 1, 2033.	\$ 694,829	\$ 734,546
CMHC mortgage payable, repayable in monthly installments of \$2,901 including interest at 1.04%, maturing October 1, 2035.	530,050	559,192
CMHC mortgage payable, repayable in monthly installments of \$15,171 including interest at 1.09%, maturing August 1, 2019.	75,747	255,909
CMHC mortgage payable, repayable in monthly installments of \$3,375 including interest at 2.39%, maturing January 1, 2033.	477,083	505,867
CMHC mortgage payable, repayable in monthly installments of \$4,156 including interest at 1.12%, maturing December 1, 2024.	277,613	324,104
Industrial Alliance Mortgage, repayable in monthly installments of \$5,986 including interest at 3.50%, maturing June 1, 2021.	155,259	220,467
Royal Bank term loan, repayable in monthly installments of \$20,363 including interest at 5.45%, maturing August 1, 2029. Secured by 20 mobile trailer homes.	-	1,938,819
Royal Bank term loan, repayable in monthly installments of \$5,689 including interest at prime plus 1.50% (4.95% as at March 31, 2018), maturing November 1, 2018.	-	164,662
CMHC mortgage payable, term of the loan has not been finalized.	1,066,697	-
Global settlement specific claim, non-interest bearing, secured by promissory note, maturing March 31, 2023, or when claim is settled, whichever comes first.	142,299	-
Carried forward	<u>\$ 3,419,577</u>	<u>\$ 4,703,566</u>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

**9. Long-term Debt (continued)**

	2019	2018
Carried forward	\$ 3,419,577	\$ 4,703,566
Royal Bank term loan, repayable in monthly payments of \$40,748 including interest at 4.78%, term of the loan has not been finalized.	5,232,000	-
BMO term loan, repayable in monthly installments of \$1,500 plus interest at 5.04%, maturing November 2024.	442,500	-
	<u>\$ 9,094,077</u>	<u>\$ 4,703,566</u>

The above noted mortgages are secured by a first charge mortgage against the respective rental property and Ministerial Guarantees from Indigenous Services Canada. The other loans are secured by a specific lien against the assets purchased with the proceeds.

Payments of principal required over the next five years and thereafter are as follows:

	Principal Repayments	Interest	Total
2020	\$ 555,395	\$ 301,700	\$ 857,095
2021	492,742	287,492	780,234
2022	455,787	269,710	725,497
2023	595,863	253,018	848,881
2024	469,935	235,741	705,676
Thereafter	<u>6,524,355</u>	<u>1,143,398</u>	<u>7,667,753</u>
	<u>\$ 9,094,077</u>	<u>\$ 2,491,059</u>	<u>\$ 11,585,136</u>

	2019	2018
Interest expense for the year on long-term debt	<u>\$ 174,090</u>	<u>\$ 165,431</u>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

### 10. Obligation Under Capital Lease

	2019	2018
National Leasing, obligation under capital lease - 7.12% due November 2019, repayable \$13,645 principal and interest for the months of May - October.	<u>\$ 157,361</u>	<u>\$ 226,741</u>

Obligations under capital lease are secured by certain plant and office equipment.

The future minimum lease payments for the next year are as follows:

Year	Amount
2020	<u>\$ 157,361</u>

**Couchiching First Nation**  
**Notes to Consolidated Financial Statements**

March 31, 2019

**11. Government Transfers**

	2019			2018		
	Operating	Capital	Total	Operating	Capital	Total
<b>Federal government transfers:</b>						
Indigenous Services Canada	\$ 9,393,562	\$ 45,546	\$ 9,393,562	\$ 7,700,655	\$ 1,387,077	\$ 9,087,732
Health Canada	982,767	-	1,028,313	969,712	-	969,712
Canada Mortgage and Housing Corporation	412,046	-	412,046	661,592	-	661,592
	<b>\$10,788,375</b>	<b>\$ 45,546</b>	<b>\$10,833,921</b>	<b>\$ 9,331,959</b>	<b>\$ 1,387,077</b>	<b>\$ 10,719,036</b>

**Provincial government transfers:**

Ministry of Community and Social Services	\$ 845,657	\$ -	\$ 845,657	\$ 958,596	\$ -	\$ 958,596
Ministry of Indigenous Relations and Reconciliation	169,419	-	169,419	113,875	-	113,875
Ministry of Education	549,317	-	549,317	539,042	-	539,042
Other provincial transfers	370,328	-	370,328	105,366	-	105,366
	<b>\$ 1,934,721</b>	<b>\$ -</b>	<b>\$ 1,934,721</b>	<b>\$ 1,716,879</b>	<b>\$ -</b>	<b>\$ 1,716,879</b>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 12. Accumulated Surplus

The First Nation segregates its accumulated surplus in the following categories:

	2019	2018
Investment in tangible capital assets		
Tangible capital assets	\$ 18,279,294	\$ 17,975,789
Debt relating to tangible capital assets	<u>(3,877,138)</u>	<u>(4,765,645)</u>
Total investment in tangible capital assets	<u>14,402,156</u>	<u>13,210,144</u>
Operations	<u>(2,644,313)</u>	<u>(937,488)</u>
Equity in trusts	193,259	188,971
Equity in enterprises	445,914	886,355
Equity in long term receivables	<u>33,980</u>	<u>28,342</u>
	<u>673,153</u>	<u>1,103,668</u>
Replacement reserves	<u>485,379</u>	<u>514,192</u>
	<u><b>\$ 12,916,375</b></u>	<u><b>\$ 13,890,516</b></u>

**Couchiching First Nation**  
**Notes to Consolidated Financial Statements**

**March 31, 2019**

**13. Tangible Capital Assets**

	<b>2019</b>					
	Land	Buildings and housing	Infrastructure	Equipment and vehicles	Golf course	Total
Cost, beginning of year	\$ 64,000	\$ 24,542,190	\$ 8,220,076	\$ 2,344,281	\$ 3,495,093	\$ 38,665,640
Additions	- 1,571,843	-	-	147,472	-	1,719,315
Disposals	- (59,396)	-	-	-	-	(59,396)
Cost, end of year	<b>64,000</b>	<b>26,054,637</b>	<b>8,220,076</b>	<b>2,491,753</b>	<b>3,495,093</b>	<b>40,325,559</b>
Accumulated amortization, beginning of year	- 13,368,991	4,377,532	2,151,473	2,064,275	21,962,271	
Amortization	- 1,042,890	219,534	130,565	139,804	1,532,793	
Disposals	- (40,389)	-	-	-	-	(40,389)
Accumulated amortization, end of year	<b>- 14,371,492</b>	<b>4,597,066</b>	<b>2,282,038</b>	<b>2,204,079</b>	<b>23,454,675</b>	
Net carrying amount, end of year	<b>\$ 64,000</b>	<b>\$ 11,683,145</b>	<b>\$ 3,623,010</b>	<b>\$ 209,715</b>	<b>\$ 1,291,014</b>	<b>\$ 16,870,884</b>

The net book value of the tangible assets not being amortized because they are under construction is \$1,408,410 (2018 - \$1,272,420). These items are recognized separately as tangible capital assets under construction in the consolidated statement of financial position. This relates to the new 8-plex building and roundhouse.

**Couchiching First Nation**  
**Notes to Consolidated Financial Statements**

March 31, 2019

**13. Tangible Capital Assets (continued)**

	<b>2018</b>					
	Land	Buildings and housing	Infrastructure	Equipment and vehicles	Golf course	Total
Cost, beginning of year	\$ 64,000	\$ 23,972,367	\$ 8,220,076	\$ 2,344,281	\$ 3,495,093	\$ 38,095,817
Additions	- 569,823	-	-	-	-	569,823
Disposals	-	-	-	-	-	-
Cost, end of year	64,000	24,542,190	8,220,076	2,344,281	3,495,093	38,665,640
Accumulated amortization, beginning of year	- 12,386,599	4,159,460	1,981,747	1,924,471	20,452,277	
Amortization	- 982,392	218,072	169,726	139,804	1,509,994	
Disposals	-	-	-	-	-	-
Accumulated amortization, end of year	- 13,368,991	4,377,532	2,151,473	2,064,275	21,962,271	
Net carrying amount, end of year	<b>\$ 64,000</b>	<b>\$ 11,173,199</b>	<b>\$ 3,842,544</b>	<b>\$ 192,808</b>	<b>\$ 1,430,818</b>	<b>\$ 16,703,369</b>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 14. Pension Plan

The First Nation has a defined contribution pension plan for full-time employees. The First Nation matches employee contributions at 5% or 8.425% of the employee salary. As a defined contribution pension plan, the First Nation has no further liability or obligation for future contributions to fund future benefits to plan members. The First Nation has contributed \$135,293 (2018 - \$141,051) to the pension plan during the year.

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### 15. Federal Assistance Payments

The CMHC projects have received federal assistance through CMHC pursuant to Section 56.1 of the National Housing Act to enable the project to provide housing to low income individuals. The amount of assistance received in 2019 was \$295,513 (\$293,309 in 2018).

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### 16. ISC Funding Reconciliation

	2019	2018
ISC revenue per funding confirmation	\$ 9,759,049	\$ 9,325,242
Deferred revenue, beginning of year	1,247,372	1,005,124
Deferred revenue, end of year	(1,612,859)	(1,247,372)
Recovery of prior years' funding	-	4,738
ISC revenue per the consolidated financial statements	<u>\$ 9,393,562</u>	<u>\$ 9,087,732</u>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 17. Contingent Liabilities

During the year, Couchiching First Nation received forgivable loans from Canada Mortgage and Housing Corporation in the amount of \$106,483 (2018 - \$54,863) as part of the Reserve Residential Rehabilitation Program. These loans are forgivable over a five year period, contingent upon the stipulation that the properties associated with the loans are owned and operated by Couchiching First Nation and are occupied by Band members. The full amount of the loans has been recognized as revenue as there is no intention to sell or dispose of the properties and they are expected to remain occupied by Band members over the term of the loans.

The First Nation, in the course of its operations, is subject to lawsuits. As a policy, the First Nation will accrue for losses in instances where it is probable the liabilities will be incurred and where such liabilities can be reasonably estimated. On August 24, 2018, a cost award was determined arising out of litigation brought jointly by the First Nation. The financial effect on the First Nation is a liability up to a maximum of \$349,074. The litigation is still ongoing and the result of the litigation is still unknown. Once the matter is settled, the cost award liability will be confirmed.

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### 18. Budget

The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The budget figures anticipated recovering deficits. In addition, the budget did not include amortization expense. As a result, the budget figures presented in the consolidated statement of operations represent the Financial Plan adopted by Council, with adjustments as follows:

	<u>2019</u>
Financial Plan (budget) surplus for the year	\$ 502,292
Add:	
Capital additions	
Less:	
Amortization	<u>(1,532,793)</u>
Budget deficit per consolidated statement of operations	<u>\$ (1,030,501)</u>

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## Couchiching First Nation Notes to Consolidated Financial Statements

March 31, 2019

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### 19. Segmented Information

Couchiching First Nation is a First Nation government that provides a wide range of services to the members of its community. For management reporting purposes the First Nation's operations and activities are organized and reported by program. Programs were created for the purpose of recording specific activities in accordance with specific regulations, restrictions or limitations. These activities can also be categorized into segments. The following significant segments have been identified and as such are separately disclosed:

Education

Education services include activities that provide education to Band members for primary and secondary schooling and sponsorship to attend post-secondary institutions.

Capital

This segment is responsible for all the capital asset activities occurring in the First Nation during the year, including housing construction and renovations.

Social Services

This segment contains activities that provide financial support or support by other means to Band members that is aimed at developing both the individual as well as the community.

Band Government

This segment contains activities that are necessary for the management and governance of the First Nation Organization.

Operations and Maintenance

This segment contains all activities that relate to the maintenance of land, buildings and infrastructure of the First Nation.

Other Services

The First Nation provides a wide variety of other services, including youth employment projects, economic development, housing activities and others.

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### 20. Comparative Figures

The comparative amounts presented in the consolidated financial statements have been reclassified to conform to the current year's presentation.

**Couchiching First Nation  
2019 Segment Disclosure**

	For the year ended March 31, 2019						
	Band Support	Operations and Maintenance	Education	Social Services	Minor Capital	Other	Total
<b>Revenue</b>							
Indigenous Services Canada	\$ 576,945	\$ 721,784	\$ 6,122,632	\$ 126,600	\$ 457,050	\$ 1,336,035	\$ 9,341,046
Canada	-	-	-	-	108,996	1,364,530	1,473,526
Ontario	-	-	-	954,223	-	999,552	1,953,775
Casino Rama	-	-	-	-	-	1,575,009	1,575,009
Other Aboriginal Organizations	-	-	-	-	-	1,438,607	1,438,607
Interest, rentals and other	313,386	22,409	-	(12,007)	-	4,556,301	4,880,089
Administration	386,754	-	-	(88,795)	(56,600)	(241,359)	-
Transfers	-	133,875	-	-	-	(133,875)	-
	<b>1,277,085</b>	<b>878,068</b>	<b>6,122,632</b>	<b>980,021</b>	<b>509,446</b>	<b>10,894,800</b>	<b>20,662,052</b>
<b>Expenditures</b>							
Salaries, wages and benefits	436,502	166,353	586,014	315,013	58,524	2,490,939	4,053,345
Materials, supplies and capital	217,679	711,715	5,521,121	647,980	241,620	7,590,601	14,930,716
Rents and financial expenses	187,579	-	-	5	121,326	81,030	389,940
Travel	44,604	-	15,497	17,023	-	111,184	188,308
Amortization	233,074	643,862	-	-	-	655,857	1,532,793
	<b>1,119,438</b>	<b>1,521,930</b>	<b>6,122,632</b>	<b>980,021</b>	<b>421,470</b>	<b>10,929,611</b>	<b>21,095,102</b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b>\$ 157,647</b>	<b>\$ (643,862)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,976</b>	<b>\$ (34,811)</b>	<b>\$ (433,050)</b>

**Couchiching First Nation  
2018 Segment Disclosure**

	<u>For the year ended March 31, 2018</u>		<u>Operations and Support Maintenance</u>	<u>Education</u>	<u>Social Services</u>	<u>Minor Capital</u>	<u>Other</u>	<u>Total</u>
<b>Revenue</b>								
Indigenous Services Canada	\$ 596,719	\$ 688,278	\$ 5,382,575	\$ 101,688	\$ 787,184	\$ 1,531,288	\$ 9,087,732	
Canada	-	-	-	-	-	345,627	1,325,678	1,671,305
Ontario	-	-	-	-	1,004,607	-	736,254	1,740,861
Casino Rama	-	-	-	-	-	-	1,245,117	1,245,117
Other Aboriginal Organizations	-	-	-	-	-	-	1,202,735	1,202,735
Interest, rentals and other	399,180	20,723	-	-	-	70	4,297,853	4,717,826
Administration	179,305	-	-	(18,700)	-	-	(160,605)	-
Transfers	-	280,208	-	-	-	-	(280,208)	-
	<b>1,175,204</b>	<b>989,209</b>	<b>5,382,575</b>	<b>1,087,595</b>	<b>1,132,881</b>	<b>9,898,112</b>	<b>19,665,576</b>	
<b>Expenditures</b>								
Salaries, wages and benefits	455,554	117,661	487,741	274,641	50,934	2,451,213	3,837,744	
Materials, supplies and capital	589,582	871,147	4,871,200	794,721	216,035	5,921,090	13,263,775	
Rents and financial expenses	160,290	400	-	1,226	119,096	56,585	337,597	
Travel	55,970	-	16,282	19,634	-	54,004	145,890	
Amortization	233,074	624,429	-	-	-	652,491	1,509,994	
	<b>1,494,470</b>	<b>1,613,637</b>	<b>5,375,223</b>	<b>1,090,222</b>	<b>386,065</b>	<b>9,135,383</b>	<b>19,095,000</b>	
Excess (deficiency) of revenue over expenditures	<b>\$ (319,266)</b>	<b>\$ (624,428)</b>	<b>\$ 7,352</b>	<b>\$ (2,627)</b>	<b>\$ 746,816</b>	<b>\$ 762,729</b>	<b>\$ 570,576</b>	